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17-March-2024 7:00:31 AM
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FTA FM ScT Mar 17 2024 - FLEX BUD 30

FTA FM FTA FM Mar 17 2024, SP (IP 2024), 2024.BUDGET.V2 as basis, COVID BUDGET , Interest Rates 3, Borrowing determined by Capital, MTCE A 30 - FLEX BUD

Mar 17 2024

Fictional Transportation Authority

Large City, North America

FTA FM Assumptions

Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation

Debt and Sinking Fund payments per Treasury Forecast for Existing Debt and Existing Bond Renewals

Minimum Desired Cash Balance is OFF (i.e. negative cash OK)

Minimum Operating Line is OFF

AR, AP, Inv, and Prepaid Exp per "Setup" worksheet

Notes

This model rolls forward from the December 31, 2014 Balance Sheet

ACTUAL to December 31, 2022 (8 years of ACTUAL)

LATEST VIEW to December 31, 2023 (1 year of LATEST VIEW)

BUDGET to December 31, 2024 (1 year of BUDGET)

FORECAST to December 31, 2036 (12 years of FORECAST)

CAPITAL EXPENDITURES - Jan 01, 2023 to Dec 31, 2036

315 Total Projects ON, 315 Total Projects

\$15,665,819,635 Gross Capital Expenditures (including inflation, excluding IDC)

\$10,570,276,297 Funding and Recoveries (asset ownership transfers) by Federal, Provincial (State), Municipal and all other sources (including inflation, excluding IDC)

\$5,095,543,338 Net Capital Expenditures to be financed from FTA Sources (including inflation, excluding IDC)

\$8,985,844,794 of Capital Expenditures to be converted to Assets owned by FTA (including inflation, excluding IDC)

\$6,679,974,842 of Capital Expenditures to be converted to Assets owned by Federal or Provincial (State) governments or Other (including inflation, excluding IDC)

ALL Projects financed with LTD at the end of Q3, Sep 30, each year, for 100% of the FTA portion of eligible Capital dollars spent Jan 01 to Dec 31 each year (including Inflation and IDC)

DEBT included as of December 31, 2022

Operating Line Interest is paid in the following quarter based on the ending balance of the previous quarter

See "Setup" worksheet for adjustments to LTD borrowing

All SF Payments ON

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
PSAB Statement of Operations
in thousands of dollars

FTA FM Sct Mar 17 2024 - FLEX BUD 30

COVID BUDGET

T2 SOP

For the year ended Dec 31

SP (IP 2024)

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
	Actual	Actual	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Expenditures by Mode and Division														
Roads/Bridges														
MRN - O&M	42,644	13,503	44,539	45,604	48,880	48,846	50,701	53,967	57,439	61,132	65,058	69,234	73,678	78,404
Roads/Bridges - Admin, O&M	2,439	2,282	4,315	4,635	17,008	2,594	2,742	2,895	3,057	3,229	3,410	3,602	3,804	4,019
	45,082	15,786	48,854	50,239	65,888	51,439	53,443	56,862	60,496	64,361	68,468	72,836	77,483	82,423
Major Bridges	8,193	7,806	8,297	8,668	9,219	9,404	9,694	9,947	10,208	10,476	10,751	11,035	11,326	11,625
Capital Infrastructure Contributions	46,502	45,204	90,397	75,267	79,598	72,016	82,733	94,039	90,632	87,134	95,171	21,569	92,890	133,673
	99,777	68,796	147,548	134,174	154,705	132,859	145,870	160,848	161,337	161,971	174,390	105,439	181,698	227,721
Transit														
Bus														
CB	668,266	656,780	696,674	748,387	785,676	827,060	873,117	913,879	934,286	955,368	986,408	1,012,363	1,057,249	1,083,139
Support costs	67,670	75,357	74,235	73,483	85,412	108,155	141,220	146,065	150,560	155,191	159,814	163,601	168,063	173,750
CS	43,164	43,451	47,152	51,111	52,444	55,645	61,731	70,348	77,675	82,799	87,360	90,217	93,363	96,885
SB	14,061	13,892	15,487	17,555	17,784	18,210	18,927	19,727	20,441	21,247	21,960	22,726	23,518	24,420
Contracted Services - CB	18,445	18,727	19,434	20,119	21,014	21,779	22,706	23,667	24,573	25,572	26,507	27,421	28,424	29,584
Contracted Services - CS	10,140	10,931	11,763	12,548	12,423	12,218	12,709	13,251	13,767	14,326	14,852	15,377	15,945	16,601
ParaTransit	69,761	58,533	62,202	70,387	84,769	85,502	89,172	92,633	96,049	99,574	103,207	106,961	110,815	114,819
Allocated Costs - Bus	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	891,507	877,671	926,946	993,590	1,059,522	1,128,568	1,219,582	1,279,570	1,317,351	1,354,079	1,400,109	1,438,665	1,497,377	1,539,200
Rail														
Blue Line	219,218	209,472	243,653	250,322	287,761	329,212	337,799	363,693	378,069	401,094	422,510	441,059	451,596	462,814
Red Line	-	-	-	-	-	-	1,709	5,333	15,696	41,534	61,922	62,467	63,884	65,169
Orange Line	-	-	-	-	-	-	-	39,562	32,321	33,008	33,710	34,427	35,161	35,911
White Line	143,984	149,617	151,889	165,201	162,670	169,297	173,878	179,091	184,462	190,690	195,996	201,555	207,598	214,432
Commuter Rail	23,400	20,384	20,964	22,688	26,002	26,128	26,166	26,604	26,977	27,307	27,801	28,190	28,601	29,135
Allocated Costs - Rail	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	386,603	379,474	416,506	438,210	476,433	524,636	539,552	614,283	637,526	693,632	741,939	767,698	786,840	807,461
Transit Police														
Police	44,398	46,140	50,614	54,681	59,408	62,489	64,383	70,593	73,890	79,353	87,003	91,485	93,488	95,697
Allocated Costs - Police	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	44,398	46,140	50,614	54,681	59,408	62,489	64,383	70,593	73,890	79,353	87,003	91,485	93,488	95,697
Corporate														
Corporate	228,413	224,824	231,888	264,660	303,102	323,670	337,172	350,056	363,323	375,184	387,177	399,220	412,467	426,730
Allocations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	228,413	224,824	231,888	264,660	303,102	323,670	337,172	350,056	363,323	375,184	387,177	399,220	412,467	426,730
Amortization														
Interest	206,215	204,645	223,377	259,730	264,292	265,951	264,706	277,560	307,017	334,058	362,607	381,168	397,451	422,046
	218,867	201,455	205,551	197,950	196,051	210,418	214,797	223,525	230,866	230,215	225,515	239,118	246,119	274,258
	425,083	406,100	428,928	457,681	460,343	476,369	479,503	501,085	537,883	564,273	588,122	620,286	643,570	696,304
Subtotal Continuing Operations														
	2,075,780	2,003,005	2,202,430	2,342,995	2,513,514	2,648,591	2,786,061	2,976,436	3,091,310	3,228,491	3,378,740	3,422,793	3,615,441	3,793,113
Corporate - onetime														
	42,821	32,797	32,251	28,437	15,521	25,640	37,237	24,300	21,461	20,822	21,006	21,142	21,355	21,606
	2,118,602	2,035,802	2,234,681	2,371,433	2,529,035	2,674,231	2,823,298	3,000,736	3,112,771	3,249,314	3,399,746	3,443,935	3,636,796	3,814,718
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Financial Model - CONFIDENTIAL

OK Fictional Transportation Authority

SERVICE PLAN as of Dec SP (IP 2024)		Change ONLY Numbers in blue a see Rows 305, 505, 705...1705)											
C11 Maintenance Strategy		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
FTA FM Sct Mar 17 2024 - FLEX BUD 30		Actual	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
BUS_PARATRANSIT_AA	SERVICE.HOURS	521,109	671,047	671,047	798,557	798,544	809,719	819,297	828,874	838,452	848,029	857,606	867,184
BUS_PARATRANSIT_AA	SERVICE.KM.DIESEL	2,117,007	3,271,949	3,271,949	1,401,251	1,401,236	1,420,853	1,437,668	1,454,483	1,471,297	1,488,112	1,504,927	1,521,742
BUS_PARATRANSIT_AA	SERVICE.KM.GAS	6,877,199	9,815,847	9,815,847	13,044,640	13,044,493	13,227,116	13,383,650	13,540,184	13,696,718	13,853,252	14,009,786	14,166,320
BUS_PARATRANSIT_AA	SERVICE.KM	8,994,206	13,087,796	13,087,796	14,445,891	14,445,729	14,647,969	14,821,318	14,994,667	15,168,015	15,341,364	15,514,713	15,688,062
BUS_PARATRANSIT_AA	CAPACITY.KM	44,971,031	65,438,982	65,438,982	72,229,455	72,228,645	73,239,846	74,106,590	74,973,334	75,840,077	76,706,821	77,573,565	78,440,308
KM/Service Hour		17.3	19.5	19.5	18.1	18.1	18.1	18.1	18.1	18.1	18.1	18.1	18.1
BUS_PARATRANSIT_AA	TRIPS.HD	897,441	1,558,071	1,558,071	1,605,099	1,605,081	1,627,552	1,646,813	1,666,074	1,685,335	1,704,596	1,723,857	1,743,118
BUS_PARATRANSIT_AA	AVG.SERV.KM. PER.TRIP.HD	10.0	8.4	8.4	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0
BUS_PARATRANSIT_AA	AVG.SERV.HOURS. PER.TRIP.HD	0.581	0.431	0.431	0.498	0.498	0.498	0.498	0.498	0.497	0.497	0.497	0.497
BUS_PARATRANSIT_AA	PERCENT.TRIPS.HD.DIESEL	23.5	25.0	25.0	9.7	9.7	9.7	9.7	9.7	9.7	9.7	9.7	9.7
BUS_PARATRANSIT_AA	TRIPS.TAXISUPP	108,991	188,109	188,109	188,109	188,105	190,738	192,996	195,253	197,510	199,768	202,025	204,282
BUS_PARATRANSIT_AA	TOTAL.TRIPS	1,006,432	1,746,180	1,746,180	1,793,208	1,793,186	1,818,291	1,839,809	1,861,327	1,882,845	1,904,364	1,925,882	1,947,400
BUS_CB_CONTRACT_AA	SERVICE.HOURS	142,301	149,886	148,375	147,026	147,186	148,812	150,573	152,427	154,578	156,173	157,617	159,378
BUS_CB_CONTRACT_AA	SERVICE.KM.DIESEL	2,721,732	2,825,254	2,783,658	2,760,791	2,944,833	2,977,362	3,012,597	3,049,833	3,093,074	3,124,450	3,153,537	3,188,772
BUS_CB_CONTRACT_AA	SERVICE.KM	2,721,732	2,825,254	2,783,658	2,760,791	2,944,833	2,977,362	3,012,597	3,049,833	3,093,074	3,124,450	3,153,537	3,188,772
BUS_CB_CONTRACT_AA	CAPACITY.KM	90,633,676	94,080,958	92,695,811	91,934,340	98,062,939	99,146,140	100,319,467	101,559,436	102,999,373	104,044,174	105,012,775	106,186,102
KM/Service Hour		19.1	18.8	18.8	18.8	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0
BUS_CB_AA	SERVICE.HOURS	5,757,325	5,829,667	5,831,023	6,063,709	6,156,509	6,340,359	6,486,854	6,626,474	6,695,352	6,746,521	6,806,730	6,889,080
BUS_CB_AA	SERVICE.KM.DIESEL	72,854,809	71,960,512	72,140,688	73,129,324	69,902,993	64,808,265	59,234,540	40,436,566	41,130,414	41,510,708	38,384,851	38,814,115
BUS_CB_AA	SERVICE.KM.ELECTRIC	14,236,511	13,687,183	13,155,024	13,062,714	14,462,834	14,620,057	14,793,075	14,979,820	15,196,207	15,350,498	15,485,149	15,658,167
BUS_CB_AA	SERVICE.KM.BATT.ELECTRIC.IR	137,708	417,045	700,868	726,996	6,634,690	6,727,576	6,807,192	12,317,036	12,459,429	12,601,823	12,744,216	12,886,610
BUS_CB_AA	SERVICE.KM.BATT.ELECTRIC.DEP	4	4	4	4	4	111,720	6,771,113	20,014,625	20,246,008	20,590,562	22,272,263	22,665,987
BUS_CB_AA	SERVICE.KM.CNG	23,622,884	27,544,016	25,827,321	28,639,627	29,104,377	36,383,361	36,813,934	37,272,199	37,789,655	38,182,861	38,536,223	38,966,795
BUS_CB_AA	SERVICE.KM	110,851,916	113,608,760	111,823,905	115,558,665	120,104,898	122,650,979	124,419,854	125,020,245	126,821,713	128,236,452	127,422,702	128,991,674
BUS_CB_AA	CAPACITY.KM	6,429,411,128	6,589,308,080	6,485,786,490	6,702,402,570	6,966,084,084	7,113,756,783	7,216,351,518	7,251,174,213	7,355,659,366	7,437,714,228	7,390,516,733	7,481,517,110
KM/Service Hour		19.3	19.5	19.2	19.1	19.5	19.3	19.2	18.9	18.9	19.0	18.7	18.7
BUS_CS_CONTRACT_AA	SERVICE.HOURS	147,420	147,446	147,248	152,933	148,077	149,710	151,482	153,346	155,492	157,146	158,569	160,340
BUS_CS_CONTRACT_AA	SERVICE.KM.DIESEL	4	4	4	4	4	4	4	4	4	4	4	4
BUS_CS_CONTRACT_AA	SERVICE.KM.GAS	3,375,160	3,293,291	3,236,918	3,425,148	3,384,563	3,421,911	3,462,407	3,505,016	3,554,093	3,591,888	3,624,391	3,664,887
BUS_CS_CONTRACT_AA	SERVICE.KM	3,375,164	3,293,295	3,236,922	3,425,152	3,384,567	3,421,915	3,462,411	3,505,020	3,554,097	3,591,892	3,624,396	3,664,892
BUS_CS_CONTRACT_AA	CAPACITY.KM	60,752,952	59,279,310	58,264,596	61,652,736	60,922,206	61,594,477	62,323,406	63,090,356	63,973,741	64,654,059	65,239,120	65,968,049
KM/Service Hour		22.9	22.3	22.0	22.4	22.9	22.9	22.9	22.9	22.9	22.9	22.9	22.9
BUS_CS_AA	SERVICE.HOURS	674,278	685,361	679,205	705,146	723,780	788,373	873,960	942,290	981,014	1,010,997	1,019,043	1,030,429
BUS_CS_AA	SERVICE.KM.GAS	13,960,854	13,661,645	12,965,500	13,247,397	14,437,345	15,728,308	17,435,514	18,794,808	19,570,340	20,169,385	20,373,865	20,601,514
BUS_CS_AA	SERVICE.KM	13,960,854	13,661,645	12,965,500	13,247,397	14,437,345	15,728,308	17,435,514	18,794,808	19,570,340	20,169,385	20,373,865	20,601,514
BUS_CS_AA	CAPACITY.KM	307,138,788	300,556,190	285,241,000	291,442,734	317,621,590	346,022,779	383,581,300	413,485,766	430,547,479	443,726,471	448,225,027	453,233,319
KM/Service Hour		20.7	19.9	19.1	18.8	19.9	20.0	20.0	19.9	19.9	19.9	20.0	20.0
BUS_SB_AA	SERVICE.HOURS	13,084	15,277	17,182	17,166	18,044	18,243	18,459	18,675	18,946	19,106	19,322	19,538
BUS_SB_AA	SERVICE.KM.DIESEL	177,373	206,475	228,930	229,199	243,450	246,114	249,027	251,939	255,623	257,764	260,677	263,590
BUS_SB_AA	SERVICE.KM	177,373	206,475	228,930	229,199	243,450	246,114	249,027	251,939	255,623	257,764	260,677	263,590
BUS_SB_AA	CAPACITY.KM	57,646,225	67,104,375	74,402,250	74,489,675	79,121,250	79,987,058	80,933,650	81,880,243	83,077,313	83,773,427	84,720,020	85,666,612
KM/Service Hour		13.6	13.5	13.3	13.4	13.5	13.5	13.5	13.5	13.5	13.5	13.5	13.5

Financial Model - CONFIDENTIAL

OK Fictional Transportation Authority

SERVICE PLAN as of Dec (IP 2024)		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
SP (IP 2024)		Actual	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
C11 Maintenance Strategy Proposed - Rebuild													
FTA FM ScT Mar 17 2024 - FLEX BUD 30													
RAIL_RTC_BLUE_AA	SERVICE.HOURS	1,565,388	1,591,681	1,574,754	1,624,185	1,629,338	1,634,491	1,716,215	1,802,026	1,892,127	2,024,576	2,148,268	2,144,030
RAIL_RTC_BLUE_AA	SERVICE.KM.ELECTRIC	63,084,935	63,928,529	63,243,400	65,454,585	65,662,278	65,869,972	69,163,470	72,621,644	76,252,726	81,590,417	86,575,244	86,404,421
RAIL_RTC_BLUE_AA	SERVICE.KM	63,084,935	63,928,529	63,243,400	65,454,585	65,662,278	65,869,972	69,163,470	72,621,644	76,252,726	81,590,417	86,575,244	86,404,421
RAIL_RTC_BLUE_AA	CAPACITY.KM	5,520,037,502	5,841,862,212	5,837,028,586	5,794,450,183	5,937,378,546	6,080,306,909	6,384,322,254	6,703,538,367	7,038,715,285	7,531,425,355	9,079,633,578	9,124,251,044
KM/Service Hour		40.3	40.2	40.2	40.3	40.3	40.3	40.3	40.3	40.3	40.3	40.3	40.3
RAIL_RTC_RED_AA	SERVICE.HOURS	4	4	4	4	4	4	4	4	82,719	249,724	256,359	257,680
RAIL_RTC_RED_AA	SERVICE.KM.ELECTRIC	4	4	4	4	4	4	4	4	3,333,523	10,063,867	10,331,275	10,384,486
RAIL_RTC_RED_AA	SERVICE.KM	4	4	4	4	4	4	4	4	3,333,523	10,063,867	10,331,275	10,384,486
RAIL_RTC_RED_AA	CAPACITY.KM	4	4	4	4	4	4	4	4	353,039,607	1,065,822,278	1,094,616,248	1,100,561,437
KM/Service Hour		1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	40.3	40.3	40.3	40.3
RAIL_RTC_ORANGE_AA	SERVICE.HOURS	4	4	4	4	4	4	153,231	153,231	153,231	153,231	153,231	153,231
RAIL_RTC_ORANGE_AA	SERVICE.KM.ELECTRIC	4	4	4	4	4	4	6,175,215	6,175,215	6,175,215	6,175,215	6,175,215	6,175,215
RAIL_RTC_ORANGE_AA	SERVICE.KM	4	4	4	4	4	4	6,175,215	6,175,215	6,175,215	6,175,215	6,175,215	6,175,215
RAIL_RTC_ORANGE_AA	CAPACITY.KM	4	4	4	4	4	4	637,749,443	645,602,282	645,569,394	644,735,848	648,341,669	652,353,122
KM/Service Hour		1.0	1.0	1.0	1.0	1.0	1.0	40.3	40.3	40.3	40.3	40.3	40.3
RAIL_RTC_WHITE_AA	SERVICE.HOURS	241,706	236,148	239,486	264,254	264,901	264,135	264,135	264,136	265,122	264,550	264,135	264,135
RAIL_RTC_WHITE_AA	SERVICE.KM.ELECTRIC	7,764,830	7,756,966	7,866,677	8,489,124	8,509,943	8,485,353	8,485,353	8,485,357	8,517,008	8,498,638	8,485,353	8,485,353
RAIL_RTC_WHITE_AA	SERVICE.KM	7,764,830	7,756,966	7,866,677	8,489,124	8,509,943	8,485,353	8,485,353	8,485,357	8,517,008	8,498,638	8,485,353	8,485,353
RAIL_RTC_WHITE_AA	CAPACITY.KM	1,195,619,877	1,181,730,572	1,179,383,721	1,191,383,136	1,194,304,859	1,190,854,067	1,190,854,067	1,190,854,431	1,195,296,420	1,192,718,503	1,190,854,067	1,190,854,067
KM/Service Hour		32.1	32.8	32.8	32.1	32.1	32.1	32.1	32.1	32.1	32.1	32.1	32.1
RAIL_COMMUTER_AA	SERVICE.HOURS	22,620	18,388	22,650	30,095	30,057	29,938	29,938	29,937	29,819	29,938	29,938	29,938
RAIL_COMMUTER_AA	SERVICE.KM.DIESEL	852,387	691,545	854,136	1,133,995	1,132,859	1,128,353	1,128,353	1,128,341	1,123,835	1,128,343	1,128,353	1,128,353
RAIL_COMMUTER_AA	SERVICE.KM	852,387	691,545	854,136	1,133,995	1,132,859	1,128,353	1,128,353	1,128,341	1,123,835	1,128,343	1,128,353	1,128,353
RAIL_COMMUTER_AA	CAPACITY.KM	105,693,880	189,764,951	203,333,760	134,497,842	134,362,949	133,827,338	133,827,338	133,827,338	133,291,727	133,827,338	133,827,338	133,827,338
KM/Service Hour		37.7	37.6	37.7	37.7	37.7	37.7	37.7	37.7	37.7	37.7	37.7	37.7

Financial Model - CONFIDENTIAL

OK Fictional Transportation Authority

SERVICE PLAN as of Dec (Change ONLY Numbers in blue a

SP (IP 2024) see Rows 305, 505, 705...1705)

C11 Maintenance Strategy Proposed - Rebuild

FTA FM Sct Mar 17 2024 - FLEX BUD 30

Table with columns for Fiscal years 2020-2031 and rows for various categories like TOTAL SERVICE.HOURS, TOTAL SERVICE.KM.DIESEL, etc. Includes summary rows with OK status.

Financial Model - CONFIDENTIAL

OK Fictional Transportation Authority

SERVICE PLAN as of Dec | Change ONLY Numbers in blue a

SP (IP 2024) | see Rows 305, 505, 705...1705

C11 Maintenance Strategy | Proposed - Rebuild

FTA FM Sct Mar 17 2024 - FLEX BUD 30

Service Hours and Kilometers Index (2021 = 100)

	Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
TOTAL.SERVICE.HOURS	100	99.9	104.9	104.9	106.1	109.0	114.1	117.4	120.6	124.8	127.0	128.1
TOTAL.SERVICE.KM.DIESEL	100	100.4	99.6	99.6	95.8	89.4	82.4	58.7	59.6	60.2	56.3	56.9
TOTAL.SERVICE.KM.GAS	100	97.2	111.0	111.0	115.3	120.9	128.1	133.9	137.5	140.5	142.0	143.6
TOTAL.SERVICE.KM.CNG	100	93.8	104.0	105.7	105.7	132.1	133.7	135.3	137.2	138.6	139.9	141.5
TOTAL.SERVICE.KM.ELECTRIC	100	98.7	101.9	103.8	103.8	104.2	115.5	119.8	128.2	142.5	148.8	148.9
TOTAL.SERVICE.KM.BATT.ELECTRIC.IR												
TOTAL.SERVICE.KM.BATT.ELECTRIC.DEPOT												
TOTAL.SERVICE.KM	100	98.6	102.6	105.4	107.3	113.4	116.0	120.5	127.0	129.2	130.1	
TOTAL.CAPACITY.KM	100	99.3	100.2	103.3	105.5	113.0	115.8	121.5	130.5	141.2	142.3	

Service Hours Index (2021 = 100)

BUS_PARATRANSIT_AA	100	100.0	119.0	119.0	120.7	122.1	123.5	124.9	126.4	127.8	129.2	
BUS_CB_CONTRACT_AA	100	99.0	98.1	98.2	99.3	100.5	101.7	103.1	104.2	105.2	106.3	
BUS_CB_AA	100	100.0	104.0	105.6	108.8	111.3	113.7	114.8	115.7	116.8	118.2	
BUS_CS_CONTRACT_AA	100	99.9	103.7	100.4	101.5	102.7	104.0	105.5	106.6	107.5	108.7	
BUS_CS_AA	100	99.1	102.9	105.6	115.0	127.5	137.5	143.1	147.5	148.7	150.3	
BUS_SB_AA	100	112.5	112.4	118.1	119.4	120.8	122.2	124.0	125.1	126.5	127.9	
RAIL_RTC_BLUE_AA	100	98.9	102.0	102.4	102.7	107.8	113.2	118.9	127.2	135.0	134.7	
RAIL_RTC_RED_AA												
RAIL_RTC_ORANGE_AA												
RAIL_RTC_WHITE_AA	100	101.4	111.9	112.2	111.9	111.9	111.9	112.3	112.0	111.9	111.9	
RAIL_COMMUTER_AA	100	123.2	163.7	163.5	162.8	162.8	162.8	162.2	162.8	162.8	162.8	
TOTAL.SERVICE.HOURS	100	99.9	104.9	106.1	109.0	114.1	117.4	120.6	124.8	127.0	128.1	

Service Kilometers Index (2021 = 100)

BUS_PARATRANSIT_AA	100	100.0	110.4	110.4	111.9	113.2	114.6	115.9	117.2	118.5	119.9	
BUS_CB_CONTRACT_AA	100	98.5	97.7	104.2	105.4	106.6	107.9	109.5	110.6	111.6	112.9	
BUS_CB_AA	100	98.4	101.7	105.7	108.0	109.5	110.0	111.6	112.9	112.2	113.5	
BUS_CS_CONTRACT_AA	100	98.3	104.0	102.8	103.9	105.1	106.4	107.9	109.1	110.1	111.3	
BUS_CS_AA	100	94.9	97.0	105.7	115.1	127.6	137.6	143.3	147.6	149.1	150.8	
BUS_SB_AA	100	110.9	111.0	117.9	119.2	120.6	122.0	123.8	124.8	126.3	127.7	
RAIL_RTC_BLUE_AA	100	98.9	102.4	102.7	103.0	108.2	113.6	119.3	127.6	135.4	135.2	
RAIL_RTC_RED_AA												
RAIL_RTC_ORANGE_AA												
RAIL_RTC_WHITE_AA	100	101.4	109.4	109.7	109.4	109.4	109.4	109.8	109.6	109.4	109.4	
RAIL_COMMUTER_AA	100	123.5	164.0	163.8	163.2	163.2	163.2	162.5	163.2	163.2	163.2	
TOTAL.SERVICE.KM	100	98.6	102.6	105.4	107.3	113.4	116.0	120.5	127.0	129.2	130.1	

Capacity Kilometers Index (2021 = 100)

BUS_PARATRANSIT_AA	100	100.0	110.4	110.4	111.9	113.2	114.6	115.9	117.2	118.5	119.9	
BUS_CB_CONTRACT_AA	100	98.5	97.7	104.2	105.4	106.6	107.9	109.5	110.6	111.6	112.9	
BUS_CB_AA	100	98.4	101.7	105.7	108.0	109.5	110.0	111.6	112.9	112.2	113.5	
BUS_CS_CONTRACT_AA	100	98.3	104.0	102.8	103.9	105.1	106.4	107.9	109.1	110.1	111.3	
BUS_CS_AA	100	94.9	97.0	105.7	115.1	127.6	137.6	143.3	147.6	149.1	150.8	
BUS_SB_AA	100	110.9	111.0	117.9	119.2	120.6	122.0	123.8	124.8	126.3	127.7	
RAIL_RTC_BLUE_AA	100	99.9	99.2	101.6	104.1	109.3	114.8	120.5	128.9	155.4	156.2	
RAIL_RTC_RED_AA												
RAIL_RTC_ORANGE_AA												
RAIL_RTC_WHITE_AA	100	99.8	100.8	101.1	100.8	100.8	100.8	101.1	100.9	100.8	100.8	
RAIL_COMMUTER_AA	100	107.2	70.9	70.8	70.5	70.5	70.5	70.2	70.5	70.5	70.5	
TOTAL.CAPACITY.KM	100	99.3	100.2	103.3	105.5	113.0	115.8	121.5	130.5	141.2	142.3	

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation Change ONLY Numbers in blue and red
 Large City, North America

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Fare Revenue \$													
OK PRE-COVID	704,913,072	739,145,139	789,939,141	823,283,029	856,975,481	923,115,893	960,904,987	999,826,259	1,038,719,201	1,064,608,694	1,095,424,086	1,123,790,926	1,152,258,605
OK PRE-COVID No Expansion	703,208,995	738,042,903	779,484,431	810,616,531	836,030,378	903,694,703	944,157,096	984,718,869	1,014,217,352	1,034,480,742	1,065,845,182	1,117,946,956	1,149,137,916
OK Scenario 1	364,867,299	349,062,822	493,364,640	630,732,380	654,667,515	687,693,769	714,284,001	733,472,729	778,564,498	805,683,051	829,215,230	850,884,518	884,514,450
OK Scenario 2	364,867,299	349,062,822	493,364,640	542,535,800	602,346,516	619,312,770	680,270,477	698,545,457	741,489,998	767,317,191	789,728,791	810,366,208	842,394,714
OK Scenario 3	364,867,299	349,062,822	493,364,640	514,331,541	528,943,957	550,727,070	612,243,429	628,690,911	667,340,998	690,585,472	710,755,912	729,329,587	758,155,243
OK Scenario 4	-	-	-	-	-	-	-	-	-	-	-	-	-
OK Scenario 5	-	-	-	-	-	-	-	-	-	-	-	-	-
OK Scenario 6	-	-	-	-	-	-	-	-	-	-	-	-	-
BUDGET	364,867,299	349,062,822	493,364,640	542,535,800	602,346,516	619,312,770	680,270,477	698,545,457	741,489,998	767,317,191	789,728,791	810,366,208	842,394,714
Y/Y Scenario 2 Change (%)		(4.33)	41.34	9.97	11.02	2.82	9.84	2.69	6.15	3.48	2.92	2.61	3.95
Program Revenue U-Passes \$													
OK PRE-COVID	132,160,453	136,113,060	142,127,033	147,832,404	154,204,233	159,314,746	163,584,963	168,420,172	173,369,828	177,864,094	183,033,188	188,526,300	193,686,955
OK PRE-COVID No Expansion	132,160,453	136,113,060	142,127,033	147,832,404	154,204,233	159,314,746	163,584,963	168,420,172	173,369,828	177,864,094	183,033,188	188,526,300	193,686,955
OK Scenario 1	73,784,114	101,081,023	127,227,291	133,825,026	139,024,601	143,224,033	146,829,604	150,089,251	153,588,840	157,171,528	161,244,859	165,217,761	169,640,934
OK Scenario 2	73,636,215	92,463,431	116,380,617	122,415,867	127,172,156	131,013,569	134,311,749	137,293,497	140,494,731	143,771,980	147,498,041	151,132,236	155,178,315
OK Scenario 3	73,740,537	86,499,540	108,874,067	114,520,044	118,969,552	122,563,194	125,648,641	128,438,067	131,432,821	134,498,687	137,984,418	141,384,207	145,169,313
OK Scenario 4	-	-	-	-	-	-	-	-	-	-	-	-	-
OK Scenario 5	-	-	-	-	-	-	-	-	-	-	-	-	-
OK Scenario 6	-	-	-	-	-	-	-	-	-	-	-	-	-
BUDGET	73,149,004	102,923,603	116,822,817	122,415,867	127,172,156	131,013,569	134,311,749	137,293,497	140,494,731	143,771,980	147,498,041	151,132,236	155,178,315
Y/Y Scenario 2 Change (%)		25.57	25.87	5.19	3.89	3.02	2.52	2.22	2.33	2.33	2.59	2.46	2.68
Program Revenue Social Services Passes \$													
OK PRE-COVID	78,101,932	79,663,971	81,257,250	82,882,395	84,540,043	86,767,571	90,646,789	94,420,271	98,697,497	102,844,462	106,980,483	111,419,349	116,134,838
OK PRE-COVID No Expansion	78,101,932	79,663,971	81,257,250	82,882,395	84,540,043	86,767,571	90,646,789	94,420,271	98,697,497	102,844,462	106,980,483	111,419,349	116,134,838
OK Scenario 1	76,395,262	64,778,714	71,130,738	67,240,156	69,400,649	84,871,541	88,665,991	92,357,015	96,540,776	100,597,122	104,642,763	108,984,633	113,597,079
OK Scenario 2	74,897,316	63,508,543	69,736,018	65,921,722	68,039,852	70,953,810	74,112,352	77,239,643	80,718,350	84,315,915	87,876,235	91,744,218	95,296,540
OK Scenario 3	73,399,369	62,238,372	68,341,297	64,603,287	66,679,055	69,289,234	72,373,676	75,427,601	78,824,697	82,337,864	85,814,658	89,591,899	93,060,884
OK Scenario 4	-	-	-	-	-	-	-	-	-	-	-	-	-
OK Scenario 5	-	-	-	-	-	-	-	-	-	-	-	-	-
OK Scenario 6	-	-	-	-	-	-	-	-	-	-	-	-	-
BUDGET	74,897,316	63,508,543	69,736,018	65,921,722	68,039,852	70,953,810	74,112,352	77,239,643	80,718,350	84,315,915	87,876,235	91,744,218	95,296,540
Y/Y Scenario 2 Change (%)		(15.21)	9.81	(5.47)	3.21	4.28	4.45	4.22	4.50	4.46	4.22	4.40	3.87

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation Change ONLY Numbers in blue and red
 Large City, North America

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Other Transit - Fare Infraction \$													
OK PRE-COVID	1,230,486	1,255,096	1,280,198	1,305,802	1,331,918	1,454,492	1,531,743	1,592,168	1,611,212	1,655,617	1,714,584	1,767,527	1,800,439
OK PRE-COVID No Expansion	1,230,486	1,255,096	1,280,198	1,305,802	1,331,918	1,454,492	1,531,743	1,592,168	1,611,212	1,655,617	1,714,584	1,767,527	1,800,439
OK Scenario 1	1,203,598	751,548	1,289,255	1,321,176	1,378,712	1,422,709	1,498,272	1,557,376	1,576,004	1,619,439	1,677,117	1,728,903	1,761,096
OK Scenario 2	1,192,303	751,466	1,286,803	1,210,437	1,362,879	1,417,028	1,502,043	1,554,660	1,599,740	1,636,220	1,660,611	1,724,622	1,775,204
OK Scenario 3	1,196,306	749,428	1,293,079	1,318,956	1,382,119	1,416,686	1,498,382	1,548,564	1,591,274	1,629,820	1,681,343	1,723,171	1,765,125
OK Scenario 4	-	-	-	-	-	-	-	-	-	-	-	-	-
OK Scenario 5	-	-	-	-	-	-	-	-	-	-	-	-	-
OK Scenario 6	-	-	-	-	-	-	-	-	-	-	-	-	-
BUDGET	986,573	843,158	1,032,305	1,210,437	1,362,879	1,417,028	1,502,043	1,554,660	1,599,740	1,636,220	1,660,611	1,724,622	1,775,204
Y/Y Scenario 2 Change (%)		(36.97)	71.24	(5.93)	12.59	3.97	6.00	3.50	2.90	2.28	1.49	3.85	2.93
Other Transit - Advertising \$													
OK PRE-COVID	26,966,774	27,062,495	27,796,914	28,920,847	29,071,047	30,697,147	32,277,212	34,018,703	35,383,926	35,754,675	35,666,845	37,047,829	39,149,525
OK PRE-COVID No Expansion	26,966,774	27,062,495	27,796,914	28,920,847	29,071,047	30,697,147	32,277,212	34,018,703	35,383,926	35,754,675	35,666,845	37,047,829	39,149,525
OK Scenario 1	14,154,080	18,021,825	19,556,449	20,845,992	21,432,086	22,096,481	22,781,472	23,487,698	24,215,816	24,966,507	25,740,468	26,538,423	27,361,114
OK Scenario 2	14,154,080	18,021,825	19,556,449	19,853,326	20,607,775	21,246,616	21,905,262	22,584,325	23,284,439	24,006,256	24,750,450	25,517,714	26,308,763
OK Scenario 3	14,154,080	18,021,825	19,556,449	19,257,726	19,933,390	20,551,325	21,188,416	21,845,257	22,522,460	23,220,657	23,940,497	24,682,652	25,447,815
OK Scenario 4	-	-	-	-	-	-	-	-	-	-	-	-	-
OK Scenario 5	-	-	-	-	-	-	-	-	-	-	-	-	-
OK Scenario 6	-	-	-	-	-	-	-	-	-	-	-	-	-
BUDGET	14,154,080	18,021,825	19,556,449	19,853,326	20,607,775	21,246,616	21,905,262	22,584,325	23,284,439	24,006,256	24,750,450	25,517,714	26,308,763
Y/Y Scenario 2 Change (%)		27.33	8.52	1.52	3.80	3.10	3.10	3.10	3.10	3.10	3.10	3.10	3.10
Other Transit - Property Rentals \$													
OK PRE-COVID	10,283,439	10,778,933	14,617,398	16,375,571	16,908,760	17,416,022	17,938,503	18,476,658	19,030,958	19,601,887	20,189,943	20,795,642	21,419,511
OK PRE-COVID No Expansion	10,283,439	10,778,933	14,617,398	16,375,571	16,908,760	17,416,022	17,938,503	18,476,658	19,030,958	19,601,887	20,189,943	20,795,642	21,419,511
OK Scenario 1	10,058,727	10,543,393	14,297,981	16,017,735	16,539,272	17,035,450	17,546,514	18,072,909	18,615,097	19,173,550	19,748,756	20,341,219	20,951,455
OK Scenario 2	10,058,727	10,543,393	14,297,981	15,551,199	16,057,546	16,539,272	17,035,450	17,546,514	18,072,909	18,615,097	19,173,550	19,748,756	20,341,219
OK Scenario 3	10,058,727	10,543,393	14,297,981	14,672,556	15,150,295	15,604,803	16,072,948	16,555,136	17,051,790	17,563,344	18,090,244	18,632,951	19,191,940
OK Scenario 4	-	-	-	-	-	-	-	-	-	-	-	-	-
OK Scenario 5	-	-	-	-	-	-	-	-	-	-	-	-	-
OK Scenario 6	-	-	-	-	-	-	-	-	-	-	-	-	-
BUDGET	10,058,727	10,543,393	14,297,981	15,551,199	16,057,546	16,539,272	17,035,450	17,546,514	18,072,909	18,615,097	19,173,550	19,748,756	20,341,219
Y/Y Scenario 2 Change (%)		4.82	35.61	8.77	3.26	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Other Transit - Parking \$													
OK PRE-COVID	1,393,941	1,388,278	2,025,708	2,170,356	2,219,307	3,443,158	3,480,424	4,022,899	3,814,020	3,845,764	3,873,748	4,489,281	4,565,277
OK PRE-COVID No Expansion	1,393,941	1,388,278	2,025,708	2,170,356	2,219,307	3,443,158	3,480,424	4,022,899	3,814,020	3,845,764	3,873,748	4,489,281	4,565,277
OK Scenario 1	1,363,481	1,357,941	1,981,442	2,122,930	2,170,811	3,367,919	3,404,370	3,934,991	3,730,677	3,761,727	3,789,100	4,391,182	4,465,517
OK Scenario 2	1,363,481	1,357,941	1,981,442	2,173,247	2,174,828	3,336,678	3,399,027	3,920,777	3,732,437	3,748,360	3,806,849	4,383,299	4,489,347
OK Scenario 3	1,363,481	1,357,941	1,981,442	2,117,132	2,180,318	3,353,790	3,375,709	3,951,499	3,762,560	3,801,288	3,804,922	4,414,923	4,489,218
OK Scenario 4	-	-	-	-	-	-	-	-	-	-	-	-	-
OK Scenario 5	-	-	-	-	-	-	-	-	-	-	-	-	-
OK Scenario 6	-	-	-	-	-	-	-	-	-	-	-	-	-
BUDGET	1,363,481	1,357,941	1,981,442	2,173,247	2,174,828	3,336,678	3,399,027	3,920,777	3,732,437	3,748,360	3,806,849	4,383,299	4,489,347
Y/Y Scenario 2 Change (%)		(0.41)	45.92	9.68	0.07	53.42	1.87	15.35	(4.80)	0.43	1.56	15.14	2.42

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
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 Large City, North America

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Other Transit - Miscellaneous \$													
PRE-COVID	4,536,359	7,302,583	8,020,719	9,722,026	16,042,459	20,389,275	29,879,707	34,470,852	33,984,614	45,401,034	44,713,676	45,456,056	46,211,316
PRE-COVID No Expansion	4,536,359	7,302,583	8,020,719	9,722,026	16,042,459	20,389,275	29,879,707	34,470,852	33,984,614	45,401,034	44,713,676	45,456,056	46,211,316
Scenario 1	4,437,232	7,143,008	267,458	9,509,582	15,691,902	19,943,732	29,226,781	33,717,600	33,241,988	44,408,938	43,736,600	44,462,758	45,201,514
Scenario 2	4,437,232	7,143,008	267,458	7,924,652	15,876,935	18,130,665	26,569,801	30,652,364	30,219,989	40,371,762	39,760,546	40,420,689	41,092,286
Scenario 3	4,437,232	7,143,008	267,458	7,528,419	12,422,755	16,317,599	23,912,821	27,587,128	27,197,990	36,334,586	35,784,491	36,378,620	36,983,057
Scenario 4	-	-	-	-	-	-	-	-	-	-	-	-	-
Scenario 5	-	-	-	-	-	-	-	-	-	-	-	-	-
Scenario 6	-	-	-	-	-	-	-	-	-	-	-	-	-
BUDGET	4,437,232	7,143,008	267,458	7,924,652	15,876,935	18,130,665	26,569,801	30,652,364	30,219,989	40,371,762	39,760,546	40,420,689	41,092,286
OFF	Incremental ANNUAL Revenue			200,000,000	200,000,000	200,000,000	200,000,000	200,000,000	200,000,000	200,000,000	200,000,000	200,000,000	200,000,000
Other Transit - Nelson Subsidy \$													
PRE-COVID	1,028,212	870,782	1,046,736	1,263,264	1,271,131	1,303,672	1,337,046	1,371,274	1,406,379	1,442,382	1,479,307	1,517,178	1,556,017
PRE-COVID No Expansion	1,028,212	870,782	1,046,736	1,263,264	1,271,131	1,303,672	1,337,046	1,371,274	1,406,379	1,442,382	1,479,307	1,517,178	1,556,017
Scenario 1	1,005,743	851,753	1,023,863	1,235,660	1,243,355	1,275,184	1,307,829	1,341,310	1,375,647	1,410,864	1,446,982	1,484,024	1,522,015
Scenario 2	1,005,743	851,753	1,023,863	1,235,660	1,243,355	1,275,184	1,307,829	1,341,310	1,375,647	1,410,864	1,446,982	1,484,024	1,522,015
Scenario 3	1,005,743	851,753	1,023,863	1,235,660	1,243,355	1,275,184	1,307,829	1,341,310	1,375,647	1,410,864	1,446,982	1,484,024	1,522,015
Scenario 4	-	-	-	-	-	-	-	-	-	-	-	-	-
Scenario 5	-	-	-	-	-	-	-	-	-	-	-	-	-
Scenario 6	-	-	-	-	-	-	-	-	-	-	-	-	-
BUDGET	1,005,743	851,753	1,023,863	1,235,660	1,243,355	1,275,184	1,307,829	1,341,310	1,375,647	1,410,864	1,446,982	1,484,024	1,522,015
Y/Y Scenario 2 Change (%)		(15.31)	20.21	20.69	0.62	2.56	2.56	2.56	2.56	2.56	2.56	2.56	2.56

Financial Model - CONFIDENTIAL

OK Fictional Transportation Authority

DIVISIONAL DRIVERS

Change ONLY Numbers in blue

		Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032
		Actual	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Large_City	METROPLITAN.POPULATION	3,226,250	3,257,500	3,290,000	3,321,250	3,353,750	3,385,000	3,416,250	3,448,750	3,480,000	3,511,250	3,542,500	3,573,750	3,605,000
RAIL_COMMUTER_DD	TOTAL.COMMUTER.RAIL.STATIONS	10	10	10	10	10	10	10	10	10	10	10	10	10
RAIL_RTC_BLUE_DD	TOTAL.RAPID.TRANSIT.STATIONS	42	42	42	42	42	42	51	51	57	57	57	57	57
RAIL_RTC_BLUE_BB	TOTAL.TRACK.LENGTH	161.0	161.0	161.0	161.0	161.0	161.0	172.0	172.0	192.0	192.0	192.0	192.0	192.0
RAIL_RTC_BLUE_EE	TOTAL.STATIONS.SQUARE.METRES	133,962	133,962	133,962	133,962	133,962	133,962	164,773	164,773	202,671	202,671	202,671	202,671	202,671
RAIL_RTC_BLUE_CC	TOTAL.ELEVATOR.DEV	207	207	207	207	207	207	221	221	235	235	235	235	235
RAIL_RTC_BLUE_BB	TOTAL.CNTL.WKSTN	8	8	8	8	8	8	10	10	12	12	12	12	12
RAIL_RTC_BLUE_MM	TOTAL.ZONE.ST	8	8	8	8	8	8	10	10	12	12	12	12	12
RAIL_RTC_BLUE_NN	TOTAL.ZONE.PWR	11	11	11	11	11	11	14	14	17	17	17	17	17
RAIL_RTC_BLUE_HH	TOTAL.HC	1,321	1,321	1,321	1,321	1,321	1,321	1,321	1,321	1,321	1,321	1,321	1,321	1,321
RAIL_RTC_BLUE_NN	TOTAL.SUBSTATIONS	95	95	95	95	95	95	95	95	104	104	116	116	116
RAIL_COMMUTER_DD	DIESEL (l)/KM/Veh)	0.9547	0.9547	0.9547	0.9547	0.9547	0.9547	0.9547	0.9547	0.9547	0.9547	0.9547	0.9547	0.9547
RAIL_COMMUTER_DD	DIESEL Consumption (l)	813,774	660,218	815,444	1,082,625	1,081,540	1,077,239	1,077,239	1,077,227	1,072,925	1,077,229	1,077,239	1,077,239	1,081,537
BUDGET - PRICE.DIESEL_RCR (CAD/l)		0.797	0.901	1.373	1.434	1.354	1.467	1.581	1.637	1.699	1.764	1.815	1.870	1.932
Commuter Rail Fuel Cost		648,495	594,788	1,119,658	1,552,938	1,464,406	1,580,309	1,703,114	1,763,421	1,822,900	1,900,232	1,955,188	2,014,436	2,089,529
RB_BB	TOTAL.MRN.LANE.KM	3,442	3,580	3,723	3,872	4,027	4,188	4,356	4,530	4,711	4,899	5,095	5,299	5,511

Financial Model - CONFIDENTIAL

OK Fictional Transportation Authority

DIVISIONAL DRIVERS

Change ONLY Numbers in blue

	Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032	
	Actual	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
Fuel Infrastructure cost/Kwh														
BUS_CB_BB	BATT.ELECTRIC.IR Outside Services (CAD)	-	-	-	0.0316	0.0323	0.0329	0.0336	0.0342	0.0349	0.0356	0.0363	0.0371	0.0378
BUS_CB_BB	BATT.ELECTRIC.DEPOT Outside Services	-	-	-	0.0223	0.0227	0.0232	0.0236	0.0241	0.0246	0.0251	0.0256	0.0261	0.0266
Fuel Infrastructure costs														
BUS_CB_BB	BATT.ELECTRIC.IR Outside Services (CAD)	-	-	-	36,379	338,639	350,248	361,481	667,150	688,360	710,152	732,539	755,539	779,165
BUS_CB_BB	BATT.ELECTRIC.DEPOT Outside Services	-	-	-	0	0	4,244	262,337	790,946	816,092	846,580	934,038	969,560	1,206,206
		-	-	-	36,379	338,640	354,492	623,818	1,458,096	1,504,452	1,556,732	1,666,577	1,725,099	1,985,371
Bus Material cost per Km														
BUS_CB_BB	Material Rev. Vehicle cost DIESEL (CAD)	0.4414	0.4458	0.4503	0.4548	0.4593	0.4639	0.4686	0.4733	0.4780	0.4828	0.4876	0.4925	0.4974
BUS_CB_BB	Material Rev. Vehicle cost ELECTRIC.TR	0.4414	0.4458	0.4503	0.4548	0.4593	0.4639	0.4686	0.4733	0.4780	0.4828	0.4876	0.4925	0.4974
BUS_CB_BB	Material Rev. Vehicle cost BATT.ELECTR	0.4414	0.4458	0.4503	0.4548	0.4593	0.4639	0.4686	0.4733	0.4780	0.4828	0.4876	0.4925	0.4974
BUS_CB_BB	Material Rev. Vehicle cost BATT.ELECTR	0.4414	0.4458	0.4503	0.4548	0.4593	0.4639	0.4686	0.4733	0.4780	0.4828	0.4876	0.4925	0.4974
BUS_CB_BB	Material Rev. Vehicle cost CNG (CAD)/K	0.4414	0.4458	0.4503	0.4548	0.4593	0.4639	0.4686	0.4733	0.4780	0.4828	0.4876	0.4925	0.4974
Bus Material cost \$														
BUS_CB_BB	Material Rev. Vehicle cost DIESEL (CAD)	32,159,877	32,082,764	32,484,724	33,259,203	32,109,787	30,067,230	27,756,163	19,137,272	19,660,304	20,040,505	18,716,721	19,115,293	17,680,060
BUS_CB_BB	Material Rev. Vehicle cost ELECTRIC.TR	6,284,341	6,102,273	5,923,666	5,940,920	6,643,471	6,782,848	6,931,750	7,089,447	7,263,774	7,410,901	7,550,666	7,711,382	7,906,154
BUS_CB_BB	Material Rev. Vehicle cost BATT.ELECTR	60,788	185,935	315,599	330,638	3,047,630	3,121,200	3,189,719	5,829,241	5,955,597	6,083,897	6,214,168	6,346,437	6,480,729
BUS_CB_BB	Material Rev. Vehicle cost BATT.ELECTR	2	2	2	2	2	51,832	3,172,813	9,472,252	9,677,575	9,940,694	10,860,110	11,162,614	13,750,985
BUS_CB_BB	Material Rev. Vehicle cost CNG (CAD)	10,427,713	12,280,182	11,629,961	13,025,297	13,369,032	16,879,744	17,250,299	17,639,684	18,063,424	18,433,890	18,790,531	19,190,485	19,660,068
		48,932,721	50,651,155	50,353,952	52,556,060	55,169,922	56,902,854	58,300,743	59,167,895	60,620,675	61,909,888	62,132,197	63,526,211	65,477,995
BUS_PARATRANSIT_AA	BUS_CO_Taxi Supplement.Trips	108,991	188,109	188,109	188,109	188,105	190,738	192,996	195,253	197,510	199,768	202,025	204,282	206,539

OK Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transport
 Large City, North America

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Table 1.1 Fuel Prices under Various Scenarios

	Fiscal 2019	Fiscal 2020	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032
Scenario 1 - PRICE.GAS_AT (CAD/l)	1.514	1.124	1.194	1.640	1.618	1.488	1.564	1.666	1.723	1.780	1.835	1.894	1.947	2.008
Scenario 1 - PRICE.GAS_CCS (CAD/l)	1.551	1.124	1.194	1.640	1.618	1.488	1.564	1.666	1.723	1.780	1.835	1.894	1.947	2.008
Scenario 1 - PRICE.GAS_BUS_CO (CAD/l)	1.484	1.124	1.194	1.640	1.618	1.488	1.564	1.666	1.723	1.780	1.835	1.894	1.947	2.008
Scenario 1 - PRICE.DIESEL_AT (CAD/l)	1.249	1.005	1.142	1.619	1.677	1.596	1.709	1.823	1.879	1.941	2.007	2.058	2.112	2.175
Scenario 1 - PRICE.DIESEL_CCS (CAD/l)	1.437	1.005	1.142	1.619	1.677	1.596	1.709	1.823	1.879	1.941	2.007	2.058	2.112	2.175
Scenario 1 - PRICE.DIESEL_CCB (CAD/l)	1.398	1.005	1.142	1.619	1.677	1.596	1.709	1.823	1.879	1.941	2.007	2.058	2.112	2.175
Scenario 1 - PRICE.DIESEL_SB (CAD/l)	1.040	0.760	0.904	1.374	1.432	1.352	1.465	1.578	1.634	1.696	1.762	1.813	1.867	1.930
Scenario 1 - PRICE.DIESEL_BUS_CO (CAD/l)	1.285	1.005	1.142	1.619	1.677	1.596	1.709	1.823	1.879	1.941	2.007	2.058	2.112	2.175
Scenario 1 - PRICE.DIESEL_RCR (CAD/l)	1.155	0.763	0.899	1.377	1.434	1.354	1.467	1.581	1.637	1.699	1.764	1.815	1.870	1.932
Scenario 1 - PRICE.CNG_BUS_CO (CAD/GJ)	9.748	9.748	9.994	11.479	13.807	14.567	14.556	15.686	16.015	16.342	16.684	17.029	17.382	17.732
Scenario 1 - PRICE.ELECT.LARGE.GENERAL.SERVICE (CAD/kWh)	0.058	0.058	0.059	0.060	0.061	0.062	0.063	0.065	0.067	0.069	0.071	0.073	0.075	0.078
Scenario 1 - PRICE.ELECT.MEDIUM.GENERAL.SERVICE (CAD/kWh)	0.093	0.093	0.095	0.095	0.097	0.099	0.101	0.103	0.106	0.109	0.113	0.116	0.120	0.123
Scenario 1 - PRICE.ELECT.SMALL.GENERAL.SERVICE (CAD/kWh)	0.120	0.120	0.122	0.122	0.124	0.127	0.129	0.133	0.137	0.141	0.145	0.150	0.154	0.159
Scenario 2 - PRICE.GAS_AT (CAD/l)	1.514	1.124	1.194	1.640	1.618	1.488	1.564	1.666	1.723	1.780	1.835	1.894	1.947	2.008
Scenario 2 - PRICE.GAS_CCS (CAD/l)	1.551	1.124	1.194	1.640	1.618	1.488	1.564	1.666	1.723	1.780	1.835	1.894	1.947	2.008
Scenario 2 - PRICE.GAS_BUS_CO (CAD/l)	1.484	1.124	1.194	1.640	1.618	1.488	1.564	1.666	1.723	1.780	1.835	1.894	1.947	2.008
Scenario 2 - PRICE.DIESEL_AT (CAD/l)	1.249	1.005	1.142	1.619	1.677	1.596	1.709	1.823	1.879	1.941	2.007	2.058	2.112	2.175
Scenario 2 - PRICE.DIESEL_CCS (CAD/l)	1.437	1.005	1.142	1.619	1.677	1.596	1.709	1.823	1.879	1.941	2.007	2.058	2.112	2.175
Scenario 2 - PRICE.DIESEL_CCB (CAD/l)	1.398	1.005	1.142	1.619	1.677	1.596	1.709	1.823	1.879	1.941	2.007	2.058	2.112	2.175
Scenario 2 - PRICE.DIESEL_SB (CAD/l)	1.040	0.760	0.904	1.374	1.432	1.352	1.465	1.578	1.634	1.696	1.762	1.813	1.867	1.930
Scenario 2 - PRICE.DIESEL_BUS_CO (CAD/l)	1.285	1.005	1.142	1.619	1.677	1.596	1.709	1.823	1.879	1.941	2.007	2.058	2.112	2.175
Scenario 2 - PRICE.DIESEL_RCR (CAD/l)	1.155	0.763	0.899	1.377	1.434	1.354	1.467	1.581	1.637	1.699	1.764	1.815	1.870	1.932
Scenario 2 - PRICE.CNG_BUS_CO (CAD/GJ)	9.748	9.748	9.994	11.479	13.807	14.567	14.556	15.686	16.015	16.342	16.684	17.029	17.382	17.732
Scenario 2 - PRICE.ELECT.LARGE.GENERAL.SERVICE (CAD/kWh)	0.058	0.058	0.059	0.060	0.061	0.062	0.063	0.065	0.067	0.069	0.071	0.073	0.075	0.078
Scenario 2 - PRICE.ELECT.MEDIUM.GENERAL.SERVICE (CAD/kWh)	0.093	0.093	0.095	0.095	0.097	0.099	0.101	0.103	0.106	0.109	0.113	0.116	0.120	0.123
Scenario 2 - PRICE.ELECT.SMALL.GENERAL.SERVICE (CAD/kWh)	0.120	0.120	0.122	0.122	0.124	0.127	0.129	0.133	0.137	0.141	0.145	0.150	0.154	0.159
Scenario 3 - PRICE.GAS_AT (CAD/l)	1.514	1.124	1.194	1.640	1.618	1.488	1.564	1.666	1.723	1.780	1.835	1.894	1.947	2.008
Scenario 3 - PRICE.GAS_CCS (CAD/l)	1.551	1.124	1.194	1.640	1.618	1.488	1.564	1.666	1.723	1.780	1.835	1.894	1.947	2.008
Scenario 3 - PRICE.GAS_BUS_CO (CAD/l)	1.484	1.124	1.194	1.640	1.618	1.488	1.564	1.666	1.723	1.780	1.835	1.894	1.947	2.008
Scenario 3 - PRICE.DIESEL_AT (CAD/l)	1.249	1.005	1.142	1.619	1.677	1.596	1.709	1.823	1.879	1.941	2.007	2.058	2.112	2.175
Scenario 3 - PRICE.DIESEL_CCS (CAD/l)	1.437	1.005	1.142	1.619	1.677	1.596	1.709	1.823	1.879	1.941	2.007	2.058	2.112	2.175
Scenario 3 - PRICE.DIESEL_CCB (CAD/l)	1.398	1.005	1.142	1.619	1.677	1.596	1.709	1.823	1.879	1.941	2.007	2.058	2.112	2.175
Scenario 3 - PRICE.DIESEL_SB (CAD/l)	1.040	0.760	0.904	1.374	1.432	1.352	1.465	1.578	1.634	1.696	1.762	1.813	1.867	1.930
Scenario 3 - PRICE.DIESEL_BUS_CO (CAD/l)	1.285	1.005	1.142	1.619	1.677	1.596	1.709	1.823	1.879	1.941	2.007	2.058	2.112	2.175
Scenario 3 - PRICE.DIESEL_RCR (CAD/l)	1.155	0.763	0.899	1.377	1.434	1.354	1.467	1.581	1.637	1.699	1.764	1.815	1.870	1.932
Scenario 3 - PRICE.CNG_BUS_CO (CAD/GJ)	9.748	9.748	9.994	11.479	13.807	14.567	14.556	15.686	16.015	16.342	16.684	17.029	17.382	17.732
Scenario 3 - PRICE.ELECT.LARGE.GENERAL.SERVICE (CAD/kWh)	0.058	0.058	0.059	0.060	0.061	0.062	0.063	0.065	0.067	0.069	0.071	0.073	0.075	0.078
Scenario 3 - PRICE.ELECT.MEDIUM.GENERAL.SERVICE (CAD/kWh)	0.093	0.093	0.095	0.095	0.097	0.099	0.101	0.103	0.106	0.109	0.113	0.116	0.120	0.123
Scenario 3 - PRICE.ELECT.SMALL.GENERAL.SERVICE (CAD/kWh)	0.120	0.120	0.122	0.122	0.124	0.127	0.129	0.133	0.137	0.141	0.145	0.150	0.154	0.159
BUDGET - PRICE.GAS_AT (CAD/l)	1.514	1.124	1.194	1.640	1.618	1.488	1.564	1.666	1.723	1.780	1.835	1.894	1.947	2.008
BUDGET - PRICE.GAS_CCS (CAD/l)	1.551	1.124	1.194	1.640	1.618	1.488	1.564	1.666	1.723	1.780	1.835	1.894	1.947	2.008
BUDGET - PRICE.GAS_BUS_CO (CAD/l)	1.484	1.124	1.194	1.640	1.618	1.488	1.564	1.666	1.723	1.780	1.835	1.894	1.947	2.008
BUDGET - PRICE.DIESEL_AT (CAD/l)	1.249	1.005	1.142	1.619	1.677	1.596	1.709	1.823	1.879	1.941	2.007	2.058	2.112	2.175
BUDGET - PRICE.DIESEL_CCS (CAD/l)	1.437	1.005	1.142	1.619	1.677	1.596	1.709	1.823	1.879	1.941	2.007	2.058	2.112	2.175
BUDGET - PRICE.DIESEL_CCB (CAD/l)	1.398	1.005	1.142	1.619	1.677	1.596	1.709	1.823	1.879	1.941	2.007	2.058	2.112	2.175
BUDGET - PRICE.DIESEL_SB (CAD/l)	1.040	0.760	0.904	1.374	1.432	1.352	1.465	1.578	1.634	1.696	1.762	1.813	1.867	1.930
BUDGET - PRICE.DIESEL_BUS_CO (CAD/l)	1.285	1.005	1.142	1.619	1.677	1.596	1.709	1.823	1.879	1.941	2.007	2.058	2.112	2.175
BUDGET - PRICE.DIESEL_RCR (CAD/l)	1.155	0.763	0.899	1.377	1.434	1.354	1.467	1.581	1.637	1.699	1.764	1.815	1.870	1.932
BUDGET - PRICE.CNG_BUS_CO (CAD/GJ)	9.748	9.748	9.994	11.479	13.807	14.567	14.556	15.686	16.015	16.342	16.684	17.029	17.382	17.732
BUDGET - PRICE.ELECT.LARGE.GENERAL.SERVICE (CAD/kWh)	0.058	0.058	0.059	0.060	0.061	0.062	0.063	0.065	0.067	0.069	0.071	0.073	0.075	0.078
BUDGET - PRICE.ELECT.MEDIUM.GENERAL.SERVICE (CAD/kWh)	0.093	0.093	0.095	0.095	0.097	0.099	0.101	0.103	0.106	0.109	0.113	0.116	0.120	0.123
BUDGET - PRICE.ELECT.SMALL.GENERAL.SERVICE (CAD/kWh)	0.120	0.120	0.122	0.122	0.124	0.127	0.129	0.133	0.137	0.141	0.145	0.150	0.154	0.159

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
Land Reserve Account and Borrowing Adjustments
 in thousands of dollars (unless otherwise specified)

DCC in CFC	Year 2019	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	Year 2025	Year 2026	Year 2027	Year 2028	Year 2029	Year 2030	Year 2031	Year 2032
	Actual	Actual	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
DCC in CFC	OFF													
Opening Balance					106,000	106,000	106,000	106,000	106,000	106,000	106,000	106,000	106,000	106,000
Annual Interest Rate (%) (Earned on OB only for quarter) (same as Short Term Annual Interest Rate)					4.590	3.923	3.256	2.590	2.590	2.590	2.590	2.590	2.590	2.590
Interest Earned on OB					4,865	4,158	3,451	2,745	2,745	2,745	2,745	2,745	2,745	2,745
Interest Transferred to Unrestricted Cash					(4,865)	(4,158)	(3,451)	(2,745)	(2,745)	(2,745)	(2,745)	(2,745)	(2,745)	(2,745)
Deemed Principal Payment from OTC payments					-	-	-	-	-	-	-	-	-	-
Deemed Interest Payment from OTC payments					-	-	-	-	-	-	-	-	-	-
Cash to Capital					-	-	-	-	-	-	-	-	-	-
Cash Withdrawals, in add'n to Interest Earned and CFC, to Unrestricted Ca					-	-	-	-	-	-	-	-	-	-
Ending Balance	70,000	82,000	94,000	106,000	106,000	106,000	106,000	106,000	106,000	106,000	106,000	106,000	106,000	106,000
Interest Earned on Land Reserve	-	-	-	-	(4,865)	(4,158)	(3,451)	(2,745)	(2,745)	(2,745)	(2,745)	(2,745)	(2,745)	(2,745)
Additional Adjustments to Borrowing not Affecting LR EB (Note a positive number increases borrowing negative number decre			-	-	-	-	-	-	-	-	-	-	-	-
LR Cash to Capital (from Above Schedule)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grn Bond (from Restricted Cash)					-	-	-	-	-	-	-	-	-	-
T803 - Development Cost Charge					-	-	-	-	-	-	-	-	-	-
Adjustment to Borrowing at end of Q3 (aka Cash for Capital)					-	-	-	-	-	-	-	-	-	-
CFC					Sep 30 2023	Sep 30 2024	Sep 30 2025	Sep 30 2026	Sep 30 2027	Sep 30 2028	Sep 30 2029	Sep 30 2030	Sep 30 2031	Sep 30 2032
Amount Borrowed					423,489	385,614	559,187	459,385	438,643	396,254	474,839	477,593	429,167	320,492

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
Inflation Summary and Index
 Annual Inflation Rate (Q4 Y/Y in %)

OK

	Year End 2022	Year End 2023	Year End 2024	Year End 2025	Year End 2026	Year End 2027	Year End 2028	Year End 2029	Year End 2030	Year End 2031	Year End 2032	Dec 2021 Dec 2032	Dec 2021 Dec 2036	# of uses in INFL MTRX
	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Dec 2032 Index (Dec 2021 = 100) Forecast	Dec 2036 Index (Dec 2021 = 100) Forecast	
	INFL.GENERAL(CPI)	7.871	5.499	3.748	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	141.1	
INFL.BUS_CO.INSURANCE	7.871	5.499	3.748	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	141.1	154.2	9
INFL.WAGES_BUS	2.200	3.000	2.500	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	128.9	140.9	53
INFL.BEN_WAGES_BUS	2.200	3.000	2.500	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	128.9	140.9	11
INFL.SAL_COPE_BUS	2.500	3.000	2.500	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	129.3	141.3	13
INFL.BEN_COPE_BUS	2.500	3.000	2.500	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	129.3	141.3	10
INFL.SAL_CUPE_BUS	3.000	2.500	2.500	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	129.3	141.3	9
INFL.BEN_CUPE_BUS	3.000	2.500	2.500	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	129.3	141.3	8
INFL.SAL_CUPE_RAIL	4.069	3.900	2.500	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	132.4	144.8	26
INFL.BEN_CUPE_RAIL	4.069	3.900	2.500	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	132.4	144.8	24
INFL.SAL_EXEMPT	3.300	3.300	2.500	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	130.7	142.9	58
INFL.BEN_EXEMPT	3.300	3.300	2.500	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	130.7	142.9	72
INFL.SAL_COPE_FTA	2.500	3.000	2.500	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	129.3	141.3	17
INFL.BEN_COPE_FTA	2.500	3.000	2.500	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	129.3	141.3	14
INFL.SAL_POLICE	2.500	3.000	2.500	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	129.3	141.3	10
INFL.BEN_POLICE	2.500	3.000	2.500	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	129.3	141.3	4
INFL.MRN	7.871	5.499	3.748	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	141.1	154.2	3
INFL.ROADCONSTRUCTION	7.871	5.499	3.748	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	141.1	154.2	1
INFL.WL_CONTRACT	3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000	138.4	155.8	1
INFL.CMPTR/SYS	2.500	2.500	12.989	6.000	6.000	6.000	6.000	6.000	6.000	6.000	6.000	189.2	238.9	2
INFL.RCR_CONTRACT	7.871	5.499	3.748	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	141.1	154.2	2
INFL.BTS_OS	7.871	5.499	3.748	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.250	141.1	154.2	1
PRICE.GAS_AT (CAD/l)	31.171	2.826	(7.058)	5.108	6.522	3.421	3.308	3.090	3.215	2.798	3.133	169.2	182.1	1
PRICE.GAS_CCS (CAD/l)	31.171	2.826	(7.058)	5.108	6.522	3.421	3.308	3.090	3.215	2.798	3.133	169.2	182.1	2
PRICE.GAS_BUS_CO (CAD/l)	31.171	2.826	(7.058)	5.108	6.522	3.421	3.308	3.090	3.215	2.798	3.133	169.2	182.1	5
PRICE.DIESEL_AT (CAD/l)	29.451	6.234	(3.448)	7.080	6.671	3.072	3.300	3.400	2.541	2.624	2.983	180.9	195.9	1
PRICE.DIESEL_CCB (CAD/l)	29.451	6.234	(3.448)	7.080	6.671	3.072	3.300	3.400	2.541	2.624	2.983	180.9	195.9	2
PRICE.DIESEL_SB (CAD/l)	35.996	7.399	(3.977)	8.358	7.713	3.549	3.794	3.892	2.894	2.978	3.374	200.2	218.9	1
PRICE.DIESEL_BUS_CO (CAD/l)	29.451	6.234	(3.448)	7.080	6.671	3.072	3.300	3.400	2.541	2.624	2.983	180.9	195.9	3
PRICE.DIESEL_RCR (CAD/l)	37.018	7.382	(4.040)	8.346	7.771	3.542	3.787	3.826	2.891	3.030	3.316	201.5	220.3	1
PRICE.CNG_BUS_CO (CAD/GJ)	14.859	20.281	5.504	(0.076)	7.763	2.097	2.042	2.093	2.068	2.073	2.014	177.4	190.6	2
PRICE.ELECT.LARGE.GENERAL.SERVICE (CAD/kWh)	1.695	1.667	1.639	1.613	3.175	3.077	2.985	2.899	2.817	4.110	2.632	132.2	144.1	8

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Service Plan Summary and Index
 Annual Service Plan Change (Q4 Y/Y in %)

	Year End 2022	Year End 2023	Year End 2024	Year End 2025	Year End 2026	Year End 2027	Year End 2028	Year End 2029	Year End 2030	Year End 2031	Year End 2032	Dec 2032 Index (Dec 2021 = 100)	Dec 2036 Index (Dec 2021 = 100)	# of uses in
	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	DRV MTRX
SP_BUS_PARATRANSIT_AA_HOURS	-	19.000	0.304	1.399	1.183	1.169	1.155	1.142	1.129	1.117	1.104	131.1	136.8	20
SP_BUS_PARATRANSIT_AA_KM	-	10.436	0.305	1.400	1.183	1.170	1.156	1.143	1.130	1.117	1.105	121.6	126.9	7
SP_BUS_CB_CONTRACT_AA_HOURS	0.135	(2.745)	0.371	1.411	1.183	1.424	0.725	1.737	0.716	1.117	1.362	107.6	111.8	7
SP_BUS_CB_CONTRACT_AA_KM	(1.014)	(1.839)	6.871	1.400	1.183	1.433	0.761	1.672	0.736	1.117	1.368	114.3	118.8	4
SP_BUS_CB_AA_HOURS	(0.932)	4.184	2.222	3.294	2.303	2.437	0.265	1.512	0.640	1.209	1.528	120.2	124.9	241
SP_BUS_CB_AA_KM	(2.808)	3.776	3.719	2.427	1.439	0.766	0.656	1.866	(0.885)	1.232	2.033	115.0	120.1	95
SP_BUS_CS_CONTRACT_AA_HOURS	2.533	0.058	(2.028)	1.408	1.183	1.419	0.683	1.824	0.677	1.117	1.354	110.6	115.0	11
SP_BUS_CS_CONTRACT_AA_KM	(5.707)	5.287	(0.460)	1.400	1.183	1.411	0.710	1.797	0.685	1.117	1.346	108.8	113.0	2
SP_BUS_CS_AA_HOURS	(4.682)	2.406	11.296	1.409	10.793	10.065	3.599	1.504	0.682	1.117	1.214	145.6	151.6	29
SP_BUS_CS_AA_KM	(4.435)	(1.216)	17.757	1.394	10.791	10.058	3.620	1.483	0.904	1.117	1.209	149.2	155.4	9
SP_BUS_SB_AA_HOURS	1.169	(0.254)	4.913	1.086	1.183	1.170	1.470	0.830	1.130	1.117	1.419	116.2	121.3	26
SP_BUS_SB_AA_KM	(0.275)	0.019	6.014	1.093	1.183	1.170	1.463	0.836	1.130	1.117	1.412	116.1	121.2	9
SP_RAIL_RTC_BLUE_AA_KM	(3.952)	7.396	0.379	0.377	5.000	5.000	5.000	7.000	6.523	(0.188)	0.343	137.3	136.6	2
SP_RAIL_RTC_RED_AA_HOURS	-	-	-	-	-	-	#####	0.538	2.544	0.525	(0.267)	-	-	5
SP_RAIL_RTC_RED_AA_KM	-	-	-	-	-	-	#####	0.537	2.545	0.524	(0.267)	-	-	3
SP_RAIL_RTC_ORANGE_AA_HOURS	-	-	-	-	#####	-	-	-	-	-	-	-	-	3
SP_RAIL_RTC_ORANGE_AA_KM	-	-	-	-	#####	-	-	-	-	-	-	-	-	3
SP_RAIL_RTC_WHITE_AA_HOURS	1.459	10.126	0.235	-	-	-	(0.027)	0.234	(0.207)	-	-	112.0	112.0	10
SP_RAIL_RTC_WHITE_AA_KM	1.460	7.701	0.235	-	-	-	(0.028)	0.235	(0.206)	-	-	109.5	109.5	5
SP_RAIL_COMMUTER_AA_HOURS	37.833	9.514	1.659	-	-	-	(3.171)	1.645	1.604	-	-	153.5	153.5	35
SP_RAIL_COMMUTER_AA_KM	38.433	9.578	1.676	-	-	-	(3.180)	1.642	1.616	-	-	154.2	154.2	11
SP_BUS_TOTAL_KM	(2.742)	3.835	4.599	2.184	2.332	1.827	1.050	1.748	(0.424)	1.203	1.821	118.7	123.9	105
SP_RAIL_EXCLUDING_COMMUTER_TOTAL_HOURS	(3.232)	7.434	0.359	0.325	12.300	4.024	15.225	5.258	5.123	(0.096)	0.237	156.1	155.4	121
SP_RAIL_EXCLUDING_COMMUTER_TOTAL_KM	(3.362)	7.431	0.362	0.334	4.429	4.453	4.473	6.322	5.887	(0.171)	0.312	134.3	133.6	63

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Divisional Drivers Summary and Index
 Annual Divisional Driver Change (Q4 Y/Y in %)

	Year End 2022	Year End 2023	Year End 2024	Year End 2025	Year End 2026	Year End 2027	Year End 2028	Year End 2029	Year End 2030	Year End 2031	Year End 2032	Dec 2032 Index (Dec 2021 = 100)	Dec 2036 Index (Dec 2021 = 100)	# of uses in DRV MTRX
	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
DD_RAIL_RTC_BLUE_DD_TOTAL.RAPID.TRANSIT.ST	-	-	-	-	21.429	-	11.765	-	-	-	-	135.7	135.7	32
DD_RAIL_RTC_BLUE_BB_TOTAL.TRACK.LENGTH	-	-	-	-	6.832	-	11.628	-	-	-	-	119.3	119.3	1
DD_RAIL_RTC_BLUE_CC_TOTAL.ELEVATOR.DEV	-	-	-	-	6.763	-	6.335	-	-	-	-	113.5	113.5	13
DD_RAIL_RTC_BLUE_HH_TOTAL.HC	-	-	-	-	-	-	-	-	-	-	-	100.0	100.0	1
DD_RAIL_RTC_BLUE_NN_TOTAL.SUBSTATIONS	-	-	-	-	-	-	9.474	-	11.538	-	-	122.1	122.1	1
DD_RAIL_COMMUTER_DD_DIESEL Consumption (l)	38.433	9.578	1.676	-	-	-	(3.180)	1.642	1.616	-	-	154.2	154.2	1
DD_RB_BB_TOTAL.MRN.LANE.KM	3.994	4.002	4.003	3.998	4.011	3.994	3.996	3.991	4.001	4.004	4.001	153.9	180.1	25
DD_BUS_CB_AA_DIESEL Consumption (l)	(1.783)	2.995	(3.751)	(6.878)	(8.459)	(30.809)	0.203	2.368	(7.757)	1.118	(8.208)	50.4	23.7	1
DD_BUS_CB_AA_ELECTRIC.TROLLEY Consumption (l)	(2.848)	(0.937)	8.632	1.402	1.183	1.553	0.649	1.775	0.628	1.117	1.486	115.2	119.7	1
DD_BUS_CB_AA_CNG Consumption (GJ)	(6.386)	8.104	3.309	25.682	1.183	1.479	0.746	1.652	0.724	1.117	1.413	142.7	94.7	1
DD_BUS_CS_AA_GAS Consumption (l)	(4.435)	(1.216)	17.757	1.394	10.791	10.058	3.620	1.483	0.904	1.117	1.209	149.2	155.4	1
DD_BUS_SB_AA_DIESEL Consumption (l)	(0.275)	0.019	6.014	1.093	1.183	1.170	1.463	0.836	1.130	1.117	1.412	116.1	121.2	1
DD_POLICE_DD_TOTAL.SECONDMENTS	-	-	(11.111)	-	-	-	-	-	-	-	-	88.9	88.9	1

Financial Model - CONFIDENTIAL

OK		SP (IP 2024)		1,629,607	(The number to the left is for INFO only; used to check model A to model B)	107 SB's ON	107	SP (IP 2024)	CHECK
SB #	EN - GL	DESCRIPTION (EN - GL)	Dollar Impact (\$ 000's)	SPECIAL BUILD DETAIL					
SB1010	47 - 9100	RAIL_RTC_BLUE_KK - Administration	-	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK		
SB1011	47 - 6400	RAIL_RTC_BLUE_KK - Professional & Legal	-	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK		
SB1012	44 - 8410	RAIL_RTC_BLUE_GG - Salaries - CUPE	-	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK		
SB1013	44 - 8460	RAIL_RTC_BLUE_GG - Salaries - COPE/OTHER - Benefits	-	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK		
SB1014	46 - 8400	RAIL_RTC_BLUE_JJ - Salaries - Exempt	-	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK		
SB1015	45 - 8430	RAIL_RTC_BLUE_HH - Salaries - EXEMPT - Benefits	-	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK		
SB1016	44 - 8400	RAIL_RTC_BLUE_GG - Salaries - Exempt	-	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK		
SB1020	51 - 6100	RAIL_RTC_BLUE_PP - Fuel - Electricity	-	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK		
SB1030	44 - 6320	RAIL_RTC_BLUE_GG - Materials - Revenue Vehicles	-	-	is ADDITIVE Reserved for New	ON	OK		
SB1040	40 - 8400	RAIL_RTC_ORANGE_AA - Salaries - Exempt	199,553	is ADDITIVE SWB excl benefits: Orange Line driver based allocation to PSAB cate	ON	OK			
SB1041	40 - 8430	RAIL_RTC_ORANGE_AA - Salaries - EXEMPT - Benefits	61,861	is ADDITIVE SWB benefits portion: Orange Line driver based allocation to PSAB	ON	OK			
SB1045	40 - 6320	RAIL_RTC_ORANGE_AA - Materials - Revenue Vehicles	104,218	is ADDITIVE MMU: Orange Line driver based allocation to PSAB categories + con	ON	OK			
SB1046	40 - 9100	RAIL_RTC_ORANGE_AA - Administration	3,407	is ADDITIVE Admin: Orange Line driver based allocation to PSAB categories + co	ON	OK			
SB1050	40 - 6400	RAIL_RTC_ORANGE_AA - Professional & Legal	4,757	is ADDITIVE Prof & Legal: Orange Line driver based allocation to PSAB categories	ON	OK			
SB1052	40 - 6200	RAIL_RTC_ORANGE_AA - Insurance	315	is ADDITIVE Insurance: Orange Line driver based allocation to PSAB categories +	ON	OK			
SB1060	40 - 6500	RAIL_RTC_ORANGE_AA - Rentals	1,090	is ADDITIVE Rental: Orange Line driver based allocation to PSAB categories + co	ON	OK			
SB1070	40 - 6100	RAIL_RTC_ORANGE_AA - Fuel - Electricity	20,391	is ADDITIVE Fuel & Power: Orange Line driver based allocation to PSAB categori	ON	OK			
SB1072	92 - 8410	CORP_ONE_TIME_CC - Salaries - CUPE	12,908	is ADDITIVE excl 30% benefits, operational readiness costs for Orange Line - assu	ON	OK			
SB1073	92 - 8460	CORP_ONE_TIME_CC - Salaries - COPE/OTHER - Benefits	3,722	is ADDITIVE benefits portion, operational readiness costs for Orange Line - assu	ON	OK			
SB1080	92 - 8470	CORP_ONE_TIME_CC - Salaries - Contingency	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	OFF	OK			
SB1081	37 - 8410	RAIL_RTC_BLUE_BB - Salaries - CUPE	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB1090	37 - 8460	RAIL_RTC_BLUE_BB - Salaries - COPE/OTHER - Benefits	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB1091	38 - 8460	RAIL_RTC_BLUE_CC - Salaries - COPE/OTHER - Benefits	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	OFF	OK			
SB1100	50 - 8410	RAIL_RTC_BLUE_NN - Salaries - CUPE	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB1101	50 - 8460	RAIL_RTC_BLUE_NN - Salaries - COPE/OTHER - Benefits	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB1115	50 - 6320	RAIL_RTC_BLUE_NN - Materials - Revenue Vehicles	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB1120	50 - 6400	RAIL_RTC_BLUE_NN - Professional & Legal	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB1130	50 - 9100	RAIL_RTC_BLUE_NN - Administration	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB1140	39 - 8410	RAIL_RTC_RED_AA - Salaries - CUPE	37,379	is ADDITIVE excl 31% benefits: Red Line operational readiness- assume all CUPE;	ON	OK			
SB1141	39 - 8460	RAIL_RTC_RED_AA - Salaries - COPE/OTHER - Benefits	11,150	is ADDITIVE 31% benefits: Red Line operational readiness- assume all CUPE	ON	OK			
SB1150	39 - 8400	RAIL_RTC_RED_AA - Salaries - Exempt	289,981	is ADDITIVE Red Line : SWB excl 31% benefits: Red Line driver based allocation to	ON	OK			
SB1151	39 - 8430	RAIL_RTC_RED_AA - Salaries - EXEMPT - Benefits	89,894	is ADDITIVE Red Line : SWB 31% benefits portion: Red Line driver based allocati	ON	OK			
SB1152	39 - 6340	RAIL_RTC_RED_AA - Material & Utilities	124,466	is ADDITIVE MMU: Red Line driver based allocation to PSAB categories	ON	OK			
SB1153	39 - 9100	RAIL_RTC_RED_AA - Administration	4,771	is ADDITIVE Admin: Red Line driver based allocation to PSAB categories	ON	OK			
SB1154	39 - 6400	RAIL_RTC_RED_AA - Professional & Legal	8,342	is ADDITIVE Prof & Legal: Red Line driver based allocation to PSAB categories	ON	OK			
SB1155	39 - 6200	RAIL_RTC_RED_AA - Insurance	412	is ADDITIVE Insurance: Red Line driver based allocation to PSAB categories	ON	OK			
SB1156	39 - 6500	RAIL_RTC_RED_AA - Rentals	1,192	is ADDITIVE Rental: Red Line driver based allocation to PSAB categories	ON	OK			
SB1160	39 - 6100	RAIL_RTC_RED_AA - Fuel - Electricity	24,929	is ADDITIVE Fuel & Power: Red Line driver based allocation to PSAB categories	ON	OK			
SB1170	43 - 8410	RAIL_RTC_BLUE_FF - Salaries - CUPE	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB1171	43 - 8460	RAIL_RTC_BLUE_FF - Salaries - COPE/OTHER - Benefits	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB1180	43 - 6320	RAIL_RTC_BLUE_FF - Materials - Revenue Vehicles	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB1185	43 - 6100	RAIL_RTC_BLUE_FF - Fuel - Electricity	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB1190	45 - 8460	RAIL_RTC_BLUE_HH - Salaries - COPE/OTHER - Benefits	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB1200	46 - 8430	RAIL_RTC_BLUE_JJ - Salaries - EXEMPT - Benefits	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB1201	46 - 8450	RAIL_RTC_BLUE_JJ - Benefits	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB1210	52 - 9570	RAIL_RTC_WHITE_AA - Contracted System - Variable - Others	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB1220	53 - 9570	RAIL_COMMUTER_BB - Contracted System - Variable - Others	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	OFF	OK			
SB1230	55 - 6130	RAIL_COMMUTER_DD - Fuel - Diesel	(5,560)	OVERRIDES Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB1240	54 - 6320	RAIL_COMMUTER_AA - Materials - Revenue Vehicles	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB1250	53 - 6360	RAIL_COMMUTER_BB - Outside Services	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB1260	54 - 6360	RAIL_COMMUTER_AA - Outside Services	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	OFF	OK			
SB1270	92 - 6330	CORP_ONE_TIME_CC - Other Variable costs	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB2010	31 - 6360	BUS_GEN_EE - Outside Services	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB2030	29 - 6360	BUS_GEN_CC - Outside Services	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB2040	32 - 9130	BUS_GEN_FF - Training & Education	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB2050	22 - 8410	BUS_CB_CC - Salaries - CUPE	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB2060	21 - 6320	BUS_CB_BB - Materials - Revenue Vehicles	109,599	is ADDITIVE ESS Batteries, Batt Replacements-Override from DD	ON	OK			
SB2061	35 - 9560	BUS_PARATRANSIT_AA - Contracted System - Variable - Mainte	-	is ADDITIVE Covid related -AT {\$0.54 M has been included in 2022 budget }	ON	OK			
SB2062	32 - 6400	BUS_GEN_FF - Professional & Legal	-	is ADDITIVE Safety Enery mgt software	ON	OK			
SB2070	RESERVED FOR NEW	RESERVED FOR NEW	RESERVED FOR NEW	RESERVED FOR NEW	OFF	OK			
SB2075	RESERVED FOR NEW	RESERVED FOR NEW	RESERVED FOR NEW	RESERVED FOR NEW	OFF	OK			
SB2080	21 - 6360	BUS_CB_BB - Outside Services	23,512	is ADDITIVE Infra Mtc BEB Override from DD	ON	OK			
SB2095	28 - 8400	BUS_GEN_BB - Salaries - Exempt	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB2096	31 - 8400	BUS_GEN_EE - Salaries - Exempt	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB2100	RESERVED FOR NEW	RESERVED FOR NEW	RESERVED FOR NEW	RESERVED FOR NEW	OFF	OK			
SB2110	28 - 6400	BUS_GEN_BB - Professional & Legal	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB2120	23 - 8100	BUS_CB_AA - Wages - Regular	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB2125	23 - 4430	BUS_CB_AA - Recoveries - Miscellaneous	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON	OK			
SB2130	29 - 8150	BUS_GEN_CC - Wages - Regular - Benefits	36,230	is ADDITIVE adjustment for employee future benefits	ON	OK			

Financial Model - CONFIDENTIAL

OK		SP (IP 2024)	1,629,607	(The number to the left is for INFO only; used to check model A to model B)	107 SB's ON	107	CHECK
SB #	EN - GL	DESCRIPTION (EN - GL)	Dollar Impact (\$ 000's)	SPECIAL BUILD DETAIL	SP (IP 2024)		
SB2140	32 - 6340	BUS_GEN_FF - Material & Utilities	-	is ADDITIVE Covid related costs {\$1.8 M was included in 2021 budget): no longer	ON		OK
SB2150	28 - 6360	BUS_GEN_BB - Outside Services	67,824	is ADDITIVE Combination - Opex impact from Mtc Facilities improvement	ON		OK
SB2160	32 - 8400	BUS_GEN_FF - Salaries - Exempt	328	is ADDITIVE DOMS PRODUCT REPLACEMENT PROGRAM (BTS HR Specialist (2))	ON		OK
SB2170	32 - 8410	BUS_GEN_FF - Salaries - CUPE	-	is ADDITIVE 4 Ops Supervisors (item was added for 2021 hiring freeze) . No more	ON		OK
SB2180	21 - 6100	BUS_CB_BB - Fuel - Electricity	94,793	OVERRIDES Fuel Override from DD	ON		OK
SB2190	24 - 6100	BUS_CS_BB - Fuel - Electricity	-	is ADDITIVE Battery costs (over ride from DD)	OFF		OK
SB2200	21 - 6120	BUS_CB_BB - Fuel - Natural gas	(5,484)	OVERRIDES Fuel Override from DD	ON		OK
SB2210	21 - 6130	BUS_CB_BB - Fuel - Diesel	783	OVERRIDES Fuel Override from DD	ON		OK
SB2220	24 - 6110	BUS_CS_BB - Fuel - Gasoline	(9,858)	OVERRIDES Fuel Override from DD	ON		OK
SB2230	26 - 6130	BUS_SB_BB - Fuel - Diesel	(1,098)	OVERRIDES Fuel Override from DD	ON		OK
SB2240	33 - 9520	BUS_CB_CONTRACT_AA - Contract - Diesel	(1,134)	OVERRIDES Fuel Override from DD	ON		OK
SB2250	34 - 9530	BUS_CS_CONTRACT_AA - Contract - Gasoline Revenue Vehicle	(679)	OVERRIDES Fuel Override from DD	ON		OK
SB2260	35 - 9520	BUS_PARATRANSIT_AA - Contract - Diesel	(248)	OVERRIDES Fuel Override from DD	ON		OK
SB2270	35 - 9530	BUS_PARATRANSIT_AA - Contract - Gasoline Revenue Vehicle	(1,795)	OVERRIDES Fuel Override from DD	ON		OK
SB2280	92 - 8450	CORP_ONE_TIME_CC - Benefits	1,334	is ADDITIVE Bus Speed and Reliability (BSR) Operating Costs	ON		OK
SB2290	67 - 6410	CORP_HH - Professional Fees - Consulting (CAG Non-Cap only)	-	is ADDITIVE RapidBus Project Development	ON		OK
SB2300	67 - 6420	CORP_HH - Professional Fees - Feasibility Studies	-	is ADDITIVE New Mobility - Pilot	ON		OK
SB3010	59 - 8450	POLICE_EE - Benefits	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON		OK
SB3020	59 - 8420	POLICE_EE - Salaries - COPE/OTHER	3,006	is ADDITIVE additional CSO Salaries and Benefits	ON		OK
SB3030	59 - 6340	POLICE_EE - Material & Utilities	8,389	is ADDITIVE operating costs associated with Orange Line and Red Line	ON		OK
SB3040	59 - 8460	POLICE_EE - Salaries - COPE/OTHER - Benefits	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON		OK
SB5010	68 - 6200	CORP_JJ - Insurance	11,887	is ADDITIVE additional Red Line Compass and Insurance costs	ON		OK
SB5020	68 - 2310	CORP_JJ - Property Rentals	1,408	is ADDITIVE New Compass office	ON		OK
SB5021	68 - 8450	CORP_JJ - Benefits	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON		OK
SB5022	62 - 9160	CORP_CC - Fare Media	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON		OK
SB5023	72 - 9100	CORP_REVENUE - Administration	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON		OK
SB5024	92 - 6420	CORP_ONE_TIME_CC - Professional Fees - Feasibility Studies	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON		OK
SB5025	92 - 8470	CORP_ONE_TIME_CC - Salaries - Contingency	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON		OK
SB5026	92 - 8480	CORP_ONE_TIME_CC - Recoveries - Interco (Payroll & Wages)	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON		OK
SB5027	69 - 6400	CORP_KK - Professional & Legal	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON		OK
SB5028	92 - 8510	CORP_ONE_TIME_CC - Recoveries - Payroll Costs	2,580	is ADDITIVE Sum of Four above adjustments	ON		OK
SB5030	56 - 8450	POLICE_BB - Benefits	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON		OK
SB5040	67 - 8400	CORP_HH - Salaries - Exempt	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON		OK
SB5050	72 - 4510	CORP_REVENUE - Real Estate Revenues	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	ON		OK
SB5060	73 - 4510	CORP_PP - Real Estate Revenues	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	OFF		OK
SB5070	76 - 4510	CORP_RR - Real Estate Revenues	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	OFF		OK
SB7010	11 - 6310	RB_BB - Roads and Bridges Maintenance - Others	(19,549)	is ADDITIVE Remove Miner's O&M once new bridge complete	ON		OK
SB7020	RESERVED FOR NEW	RESERVED FOR NEW	RESERVED FOR NEW	RESERVED FOR NEW	OFF		OK
SB7030	RESERVED FOR NEW	RESERVED FOR NEW	RESERVED FOR NEW	RESERVED FOR NEW	OFF		OK

Financial Model - CONFIDENTIAL

OK REVENUE, OP LINE, and SPECIAL BUILD SP (IP 2024)		SPECIAL BUILD SP (IP 2024)		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032		
(All Amounts in thousand)		Bus Unit - GL	Change ONLY Numbers in blue and red	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032		
0	ACT and BUD GL Overrides	in this Column	COVID Revenue Scenario	Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast		
107	Entity - GL Overrides		BUDGET														
1	SB1010	ON	Rail	-	is ADDITIVE	Enter Reason for SPECIAL BUILD HERE											
		OK	2024	RAIL_RTC_BLUE_KK - Administration	dollars												
				RAIL_RTC_BLUE_KK - Administration		5	3	8	(63)	(64)	(67)	(68)	(70)	(73)	(75)	(77)	(78)
				REASON FOR SPECIAL BUILD													
				is ADDITIVE	Enter Reason for SPECIAL BUILD HERE												
				DO NOT CHANGE BELOW													
				100.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor											
				010.SP_RAIL_EXCLUDING	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)											
				47 - 9100	RAIL_RTC_BLUE_KK - Administration	5	3	8	(63)	(64)	(67)	(68)	(70)	(73)	(75)	(77)	(78)
				ORIGINAL	(933)												
				NEW	(933)												
				CHANGE	-												
1	SB1011	ON	Rail	-	is ADDITIVE	Enter Reason for SPECIAL BUILD HERE											
		OK	2024	RAIL_RTC_BLUE_KK - Professional & Legal	dollars												
				RAIL_RTC_BLUE_KK - Professional & Legal		71	140	0	89	92	95	98	101	105	109	111	114
				REASON FOR SPECIAL BUILD													
				is ADDITIVE	Enter Reason for SPECIAL BUILD HERE												
				DO NOT CHANGE BELOW													
				100.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor											
				025.SP_RAIL_EXCLUDING	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)											
				47 - 6400	RAIL_RTC_BLUE_KK - Professional & Legal	71	140	0	89	92	95	98	101	105	109	111	114
				ORIGINAL	3,577												
				NEW	3,577												
				CHANGE	-												
1	SB1012	ON	Rail	-	is ADDITIVE	Enter Reason for SPECIAL BUILD HERE											
		OK	2024	RAIL_RTC_BLUE_GG - Salaries - CUPE	dollars												
				RAIL_RTC_BLUE_GG - Salaries - CUPE		5,362	(2,453)	1,280	1,946	1,994	2,102	2,171	2,265	2,387	2,470	2,525	2,583
				REASON FOR SPECIAL BUILD													
				is ADDITIVE	Enter Reason for SPECIAL BUILD HERE												
				DO NOT CHANGE BELOW													
				100.INFL.SAL_CUPE_RAIL	Y	Inflation Adjustment Factor											
				025.SP_RAIL_EXCLUDING	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)											
				44 - 8410	RAIL_RTC_BLUE_GG - Salaries - CUPE	5,362	(2,453)	1,280	1,946	1,994	2,102	2,171	2,265	2,387	2,470	2,525	2,583
				ORIGINAL	39,747												
				NEW	39,747												
				CHANGE	-												
1	SB1013	ON	Rail	-	is ADDITIVE	Enter Reason for SPECIAL BUILD HERE											
		OK	2024	RAIL_RTC_BLUE_GG - Salaries - COPE/OTHER - Benefits	dollars												
				RAIL_RTC_BLUE_GG - Salaries - COPE/OTHER - Benefits		150	172	429	643	659	695	718	748	789	817	835	854
				REASON FOR SPECIAL BUILD													
				is ADDITIVE	Enter Reason for SPECIAL BUILD HERE												
				DO NOT CHANGE BELOW													
				100.INFL.BEN_CUPE_RAIL	Y	Inflation Adjustment Factor											
				025.SP_RAIL_EXCLUDING	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)											
				44 - 8460	RAIL_RTC_BLUE_GG - Salaries - COPE/OTHER - Benefits	150	172	429	643	659	695	718	748	789	817	835	854
				ORIGINAL	11,857												
				NEW	11,857												
				CHANGE	-												
1	SB1014	ON	Rail	-	is ADDITIVE	Enter Reason for SPECIAL BUILD HERE											
		OK	2024	RAIL_RTC_BLUE_JJ - Salaries - Exempt	dollars												
				RAIL_RTC_BLUE_JJ - Salaries - Exempt		5,385	6,636	11,779	13,884	14,204	14,973	15,464	16,114	17,005	17,596	17,987	18,400
				REASON FOR SPECIAL BUILD													
				is ADDITIVE	Enter Reason for SPECIAL BUILD HERE												
				DO NOT CHANGE BELOW													
				100.INFL.SAL_EXEMPT	Y	Inflation Adjustment Factor											
				025.SP_RAIL_EXCLUDING	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)											
				46 - 8400	RAIL_RTC_BLUE_JJ - Salaries - Exempt	5,385	6,636	11,779	13,884	14,204	14,973	15,464	16,114	17,005	17,596	17,987	18,400
				ORIGINAL	261,073												
				NEW	261,073												
				CHANGE	-												

Financial Model - CONFIDENTIAL

OK REVENUE, OP LINE, and SPECIAL BUILD SP (IP 2024)		SPECIAL BUILD SP (IP 2024)		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032		
(All Amounts in thousand)		Bus Unit - GL	Change ONLY Numbers in blue and red	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032		
0	ACT and BUD GL Overrides	in this Column	COVID Revenue Scenario	Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast		
107	Entity - GL Overrides		BUDGET														
1	SB1015	ON	Rail	-	is ADDITIVE	Enter Reason for SPECIAL BUILD HERE											
		OK	2024	RAIL_RTC_BLUE_HH - Salaries - EXEMPT - Benefits	979	1,084	1,918	2,535	2,594	2,734	2,824	2,942	3,105	3,213	3,285	3,360	
				dollars													
				REASON FOR SPECIAL BUILD													
				is ADDITIVE	Enter Reason for SPECIAL BUILD HERE												
				DO NOT CHANGE BELOW													
				100.INFL.BEN_EXEMPT	Y	Inflation Adjustment Factor											
				025.SP_RAIL_EXCLUDING	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)											
				45 - 8430	RAIL_RTC_BLUE_HH - Salaries - EXEMPT - Benefits	979	1,084	1,918	2,535	2,594	2,734	2,824	3,105	3,213	3,285	3,360	
				ORIGINAL		49,600											
				NEW		49,600											
				CHANGE		-											
1	SB1016	ON	Rail	-	is ADDITIVE	Enter Reason for SPECIAL BUILD HERE											
		OK	2024	RAIL_RTC_BLUE_GG - Salaries - Exempt	4,807	5,092	8,122	10,285	10,522	11,092	11,455	11,971	12,596	13,037	13,327	13,632	
				dollars													
				REASON FOR SPECIAL BUILD													
				is ADDITIVE	Enter Reason for SPECIAL BUILD HERE												
				DO NOT CHANGE BELOW													
				100.INFL.SAL_EXEMPT	N	Inflation Adjustment Factor											
				025.SP_RAIL_EXCLUDING	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)											
				44 - 8400	RAIL_RTC_BLUE_GG - Salaries - Exempt	4,807	5,092	8,122	10,285	10,522	11,092	11,455	11,971	12,596	13,037	13,327	13,632
				ORIGINAL		204,080											
				NEW		204,080											
				CHANGE		-											
1	SB1020	ON	Rail	-	is ADDITIVE	Enter Reason for SPECIAL BUILD HERE											
		OK	2024	RAIL_RTC_BLUE_PP - Fuel - Electricity	19,325	18,871	19,390	19,323	19,699	21,258	23,013	24,890	27,410	29,910	30,980	31,988	
				dollars													
				REASON FOR SPECIAL BUILD													
				is ADDITIVE	Enter Reason for SPECIAL BUILD HERE												
				DO NOT CHANGE BELOW													
				100.PRICE.ELECT.LARGE.C	Y	Inflation Adjustment Factor											
				100.SP_RAIL_RTC_BLUE_P	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)											
				51 - 6100	RAIL_RTC_BLUE_PP - Fuel - Electricity	19,325	18,871	19,390	19,323	19,699	21,258	23,013	24,890	27,410	29,910	30,980	31,988
				ORIGINAL		499,837											
				NEW		499,837											
				CHANGE		-											
1	SB1030	ON	Rail	-	is ADDITIVE	Reserved for New											
		OK	2024	RAIL_RTC_BLUE_GG - Materials - Revenue Vehicles	(395)	445	682	946	974	1,042	1,115	1,194	1,301	1,410	1,442	1,482	
				dollars													
				REASON FOR SPECIAL BUILD													
				is ADDITIVE	Reserved for New												
				DO NOT CHANGE BELOW													
				110.INFL.GENERAL(CPI)	N	Inflation Adjustment Factor											
				100.SP_RAIL_EXCLUDING	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)											
				44 - 6320	RAIL_RTC_BLUE_GG - Materials - Revenue Vehicles	(395)	445	682	946	974	1,042	1,115	1,194	1,301	1,410	1,442	1,482
				ORIGINAL		20,642											
				NEW		20,642											
				CHANGE		-											
1	SB1040	ON	Rail	199,553	is ADDITIVE	SWB excl benefits: Orange Line driver based allocation to PSAB categories + contingency allocation from business case											
		OK	2024	RAIL_RTC_ORANGE_AA - Salaries - Exempt	-	-	-	-	-	-	-	-	-	-	-		
				dollars													
				REASON FOR SPECIAL BUILD													
				is ADDITIVE	SWB excl benefits: Orange Line driver based allocation to P				18,898	15,119	15,119	15,119	15,119	15,119	15,119		
				DO NOT CHANGE BELOW													
				100.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor			1,0497	1,0733	1,0974	1,1221	1,1474	1,1732	1,1996		
				025.SP_RAIL_RTC_ORANC	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)			1,0000	1,0000	1,0000	1,0000	1,0000	1,0000	1,0000		
									19,836	16,226	16,591	16,965	17,346	17,737	18,136		
				40 - 8400	RAIL_RTC_ORANGE_AA - Salaries - Exempt	-	-	-	-	19,836	16,226	16,591	16,965	17,346	17,737	18,136	
				ORIGINAL		-											
				NEW		199,553											
				CHANGE		199,553											

Financial Model - CONFIDENTIAL

OK REVENUE, OP LINE, and SPECIAL BUILD SP (IP 2024)		SPECIAL BUILD SP (IP 2024)		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032
(All Amounts in thousand)		Bus Unit - GL	Change ONLY Numbers in blue and red	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
0	ACT and BUD GL Overrides	in this Column	COVID Revenue Scenario	Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
107	Entity - GL Overrides	Column	BUDGET	Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1	SB1041	61,861	is ADDITIVE SWB benefits portion: Orange Line driver based allocation to PSAB categories + contingency allocation from business case												
	ON	Rail	RAIL_RTC_ORANGE_AA - Salaries - EXEMPT - Benefits	-	-	-	-	-	-	-	-	-	-	-	-
	OK	2024	dollars												
			REASON FOR SPECIAL BUILD												
			is ADDITIVE SWB benefits portion: Orange Line driver based allocation	-	-	-	-	-	5,858	4,687	4,687	4,687	4,687	4,687	4,687
			DO NOT CHANGE BELOW												
	100.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor						1,0497	1,0733	1,0974	1,1221	1,1474	1,1732	1,1996
	025.SP_RAIL_RTC_ORANG	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl						1,0000	1,0000	1,0000	1,0000	1,0000	1,0000	1,0000
				-	-	-	-	-	6,149	5,030	5,143	5,259	5,377	5,498	5,622
			40 - 8430 RAIL_RTC_ORANGE_AA - Salaries - EXEMPT - Benefits	-	-	-	-	-	6,149	5,030	5,143	5,259	5,377	5,498	5,622
	ORIGINAL														
	NEW	61,861													
	CHANGE	61,861													
1	SB1045	104,218	is ADDITIVE MMU: Orange Line driver based allocation to PSAB categories + contingency allocation from business case												
	ON	Rail	RAIL_RTC_ORANGE_AA - Materials - Revenue Vehicles	-	-	-	-	-	-	-	-	-	-	-	-
	OK	2024	dollars												
			REASON FOR SPECIAL BUILD												
			is ADDITIVE MMU: Orange Line driver based allocation to PSAB categor	-	-	-	-	-	9,870	7,896	7,896	7,896	7,896	7,896	7,896
			DO NOT CHANGE BELOW												
	100.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor						1,0497	1,0733	1,0974	1,1221	1,1474	1,1732	1,1996
	100.SP_RAIL_RTC_ORANG	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl						1,0000	1,0000	1,0000	1,0000	1,0000	1,0000	1,0000
				-	-	-	-	-	10,360	8,474	8,665	8,860	9,059	9,263	9,471
			40 - 6320 RAIL_RTC_ORANGE_AA - Materials - Revenue Vehicles	-	-	-	-	-	10,360	8,474	8,665	8,860	9,059	9,263	9,471
	ORIGINAL														
	NEW	104,218													
	CHANGE	104,218													
1	SB1046	3,407	is ADDITIVE Admin: Orange Line driver based allocation to PSAB categories + contingency allocation from business case												
	ON	Rail	RAIL_RTC_ORANGE_AA - Administration	-	-	-	-	-	-	-	-	-	-	-	-
	OK	2024	dollars												
			REASON FOR SPECIAL BUILD												
			is ADDITIVE Admin: Orange Line driver based allocation to PSAB catego	-	-	-	-	-	323	258	258	258	258	258	258
			DO NOT CHANGE BELOW												
	100.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor						1,0497	1,0733	1,0974	1,1221	1,1474	1,1732	1,1996
	010.SP_RAIL_RTC_ORANG	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl						1,0000	1,0000	1,0000	1,0000	1,0000	1,0000	1,0000
				-	-	-	-	-	339	277	283	290	296	303	310
			40 - 9100 RAIL_RTC_ORANGE_AA - Administration	-	-	-	-	-	339	277	283	290	296	303	310
	ORIGINAL														
	NEW	3,407													
	CHANGE	3,407													
1	SB1050	4,757	is ADDITIVE Prof & Legal: Orange Line driver based allocation to PSAB categories + contingency allocation from business case												
	ON	Rail	RAIL_RTC_ORANGE_AA - Professional & Legal	-	-	-	-	-	-	-	-	-	-	-	-
	OK	2024	dollars												
			REASON FOR SPECIAL BUILD												
			is ADDITIVE Prof & Legal: Orange Line driver based allocation to PSAB c	-	-	-	-	-	451	360	360	360	360	360	360
			DO NOT CHANGE BELOW												
	100.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor						1,0497	1,0733	1,0974	1,1221	1,1474	1,1732	1,1996
	025.SP_RAIL_RTC_ORANG	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl						1,0000	1,0000	1,0000	1,0000	1,0000	1,0000	1,0000
				-	-	-	-	-	473	387	396	404	414	423	432
			40 - 6400 RAIL_RTC_ORANGE_AA - Professional & Legal	-	-	-	-	-	473	387	396	404	414	423	432
	ORIGINAL														
	NEW	4,757													
	CHANGE	4,757													
1	SB1052	315	is ADDITIVE Insurance: Orange Line driver based allocation to PSAB categories + contingency allocation from business case												
	ON	Rail	RAIL_RTC_ORANGE_AA - Insurance	-	-	-	-	-	-	-	-	-	-	-	-
	OK	2024	dollars												
			REASON FOR SPECIAL BUILD												
			is ADDITIVE Insurance: Orange Line driver based allocation to PSAB cat	-	-	-	-	-	30	24	24	24	24	24	24
			DO NOT CHANGE BELOW												
	100.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor						1,0497	1,0733	1,0974	1,1221	1,1474	1,1732	1,1996
	100.SP_RAIL_RTC_ORANG	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl						1,0000	1,0000	1,0000	1,0000	1,0000	1,0000	1,0000
				-	-	-	-	-	31	26	26	27	27	28	29
			40 - 6200 RAIL_RTC_ORANGE_AA - Insurance	-	-	-	-	-	31	26	26	27	27	28	29
	ORIGINAL														
	NEW	315													
	CHANGE	315													

Financial Model - CONFIDENTIAL

OK REVENUE, OP LINE, and SPECIAL BUILD SP (IP 2024)		SPECIAL BUILD SP (IP 2024)		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032
(All Amounts in thousand)		Change ONLY Numbers in blue and red		Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
0	ACT and BUD GL Overrides	in this	COVID Revenue Scenario												
107	Entity - GL Overrides	Column	BUDGET												
SB1060 1,090 is ADDITIVE Rental: Orange Line driver based allocation to PSAB categories + contingency allocation from business case															
1	ON Rail	2024	RAIL_RTC_ORANGE_AA - Rentals	-	-	-	-	-	-	-	-	-	-	-	-
	OK		dollars												
			REASON FOR SPECIAL BUILD												
			is ADDITIVE Rental: Orange Line driver based allocation to PSAB categories + contingency allocation from business case	-	-	-	-	-	103	83	83	83	83	83	83
			DO NOT CHANGE BELOW												
	100.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor						1.0497	1.0733	1.0974	1.1221	1.1474	1.1732	1.1996
		N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)						1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
				-	-	-	-	-	108	89	91	93	95	97	99
			40 - 6500 RAIL_RTC_ORANGE_AA - Rentals	-	-	-	-	-	108	89	91	93	95	97	99
	ORIGINAL														
	NEW		1,090												
	CHANGE		1,090												
SB1070 20,391 is ADDITIVE Fuel & Power: Orange Line driver based allocation to PSAB categories + contingency allocation from business case															
1	ON Rail	2024	RAIL_RTC_ORANGE_AA - Fuel - Electricity	-	-	-	-	-	-	-	-	-	-	-	-
	OK		dollars												
			REASON FOR SPECIAL BUILD												
			is ADDITIVE Fuel & Power: Orange Line driver based allocation to PSAB categories + contingency allocation from business case	-	-	-	-	-	2,266	1,813	1,813	1,813	1,813	1,813	1,813
			DO NOT CHANGE BELOW												
	100.PRICE.ELECT.LARGE.C	Y	Inflation Adjustment Factor						1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
		N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)						1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
				-	-	-	-	-	2,266	1,813	1,813	1,813	1,813	1,813	1,813
			40 - 6100 RAIL_RTC_ORANGE_AA - Fuel - Electricity	-	-	-	-	-	2,266	1,813	1,813	1,813	1,813	1,813	1,813
	ORIGINAL														
	NEW		20,391												
	CHANGE		20,391												
SB1072 12,908 is ADDITIVE excl 30% benefits, operational readiness costs for Orange Line - assume all CUPE; arb impact															
1	ON Corporate - one	2024	CORP_ONE_TIME_CC - Salaries - CUPE	-	-	-	-	-	-	-	-	-	-	-	-
	OK		dollars												
			REASON FOR SPECIAL BUILD												
			is ADDITIVE excl 30% benefits, operational readiness costs for Orange Line - assume all CUPE; arb impact	-	-	567	1,591	10,081	1,368	146	146	146	146	146	146
			DO NOT CHANGE BELOW												
	1015.SP_BUS_CB_AA_HOL	Y	Inflation Adjustment Factor			1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
		N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)			1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
				-	-	567	1,591	10,081	1,368	146	146	146	146	146	146
			92 - 8410 CORP_ONE_TIME_CC - Salaries - CUPE	-	-	-	-	10,081	1,368	146	146	146	146	146	146
	ORIGINAL														
	NEW		12,908												
	CHANGE		12,908												
SB1073 3,722 is ADDITIVE benefits portion, operational readiness costs for Orange Line - assume all CUPE; arb impact															
1	ON Corporate - one	2024	CORP_ONE_TIME_CC - Salaries - COPE/OTHER - Benefits	-	-	-	-	-	-	-	-	-	-	-	-
	OK		dollars												
			REASON FOR SPECIAL BUILD												
			is ADDITIVE benefits portion, operational readiness costs for Orange Line - assume all CUPE; arb impact	-	-	170	477	3,024	386	19	19	19	19	19	19
			DO NOT CHANGE BELOW												
	100.INFL.BEN_COPE_FTA	Y	Inflation Adjustment Factor			0.9744	1.0000	1.0231	1.0461	1.0697	1.0938	1.1184	1.1435	1.1693	1.1956
	1015.SP_BUS_CB_AA_HOL	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)			1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
				-	-	166	477	3,094	404	20	21	21	22	22	23
			92 - 8460 CORP_ONE_TIME_CC - Salaries - COPE/OTHER - Benefits	-	-	-	-	3,094	404	20	21	21	22	22	23
	ORIGINAL														
	NEW		3,725												
	CHANGE		3,722												143,731.1
SB1080 - is ADDITIVE Enter Reason for SPECIAL BUILD HERE															
	OFF Corporate - one	2024	CORP_ONE_TIME_CC - Salaries - Contingency	-	-	-	-	-	-	-	-	-	-	-	-
	OK		dollars												
			REASON FOR SPECIAL BUILD												
			is ADDITIVE Enter Reason for SPECIAL BUILD HERE	-	-	-	-	-	-	-	-	-	-	-	-
			DO NOT CHANGE BELOW												
	1015.SP_BUS_CB_AA_HOL	Y	Inflation Adjustment Factor												
		N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)												
				-	-	-	-	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-	-	-	-	-
	ORIGINAL														
	NEW														
	CHANGE														

Financial Model - CONFIDENTIAL

OK REVENUE, OP LINE, and SPECIAL BUILD SP (IP 2024)															
(All Amounts in thousand Bus Unit - GL Change ONLY Numbers in blue and red)			Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032	
0	ACT and BUD GL Overrides	in this Column	Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
107	Entity - GL Overrides	BUDGET													
1	SB1081	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
	ON	Rail	RAIL_RTC_BLUE_BB - Salaries - CUPE	8,535	8,911	10,302	10,390	10,648	11,224	11,592	12,083	12,747	13,191	13,484	13,793
	OK	2024	dollars												
			REASON FOR SPECIAL BUILD												
			is ADDITIVE												
			Enter Reason for SPECIAL BUILD HERE												
			DO NOT CHANGE BELOW												
	100.INFL.SAL_CUPE_RAIL	Y	Inflation Adjustment Factor												
	025.SP_RAIL_EXCLUDING	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl												
		37 - 8410	RAIL_RTC_BLUE_BB - Salaries - CUPE	8,535	8,911	10,302	10,390	10,648	11,224	11,592	12,083	12,747	13,191	13,484	13,793
	ORIGINAL		233,856												
	NEW		233,856												
	CHANGE		-												
1	SB1090	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
	ON	Rail	RAIL_RTC_BLUE_BB - Salaries - COPE/OTHER - Benefits	1,554	1,635	2,627	2,639	2,705	2,851	2,944	3,064	3,238	3,350	3,425	3,503
	OK	2024	dollars												
			REASON FOR SPECIAL BUILD												
			is ADDITIVE												
			Enter Reason for SPECIAL BUILD HERE												
			DO NOT CHANGE BELOW												
	100.INFL.BEN_CUPE_RAIL	Y	Inflation Adjustment Factor												
	025.SP_RAIL_EXCLUDING	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl												
		37 - 8460	RAIL_RTC_BLUE_BB - Salaries - COPE/OTHER - Benefits	1,554	1,635	2,627	2,639	2,705	2,851	2,944	3,064	3,238	3,350	3,425	3,503
	ORIGINAL		55,145												
	NEW		55,145												
	CHANGE		-												
	SB1091	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
	OFF	Rail	RAIL_RTC_BLUE_CC - Salaries - COPE/OTHER - Benefits	810	801	1,415	1,462	1,498	1,557	1,592	1,654	1,691	1,729	1,768	1,808
	OK	2024	dollars												
			REASON FOR SPECIAL BUILD												
			is ADDITIVE												
			Enter Reason for SPECIAL BUILD HERE												
			DO NOT CHANGE BELOW												
	100.INFL.BEN_CUPE_RAIL	Y	Inflation Adjustment Factor												
	025.DD_RAIL_RTC_BLUE	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl												
				810	801	1,415	1,462	1,498	1,557	1,592	1,654	1,691	1,729	1,768	1,808
	ORIGINAL		30,107												
	NEW		30,107												
	CHANGE		-												
1	SB1100	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
	ON	Rail	RAIL_RTC_BLUE_NN - Salaries - CUPE	4,330	4,539	6,008	6,687	6,853	7,224	7,460	7,777	8,204	8,490	8,678	8,877
	OK	2024	dollars												
			REASON FOR SPECIAL BUILD												
			is ADDITIVE												
			Enter Reason for SPECIAL BUILD HERE												
			DO NOT CHANGE BELOW												
	100.INFL.SAL_CUPE_RAIL	Y	Inflation Adjustment Factor												
	025.SP_RAIL_EXCLUDING	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl												
		50 - 8410	RAIL_RTC_BLUE_NN - Salaries - CUPE	4,330	4,539	6,008	6,687	6,853	7,224	7,460	7,777	8,204	8,490	8,678	8,877
	ORIGINAL		140,896												
	NEW		140,896												
	CHANGE		-												
1	SB1101	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
	ON	Rail	RAIL_RTC_BLUE_NN - Salaries - COPE/OTHER - Benefits	826	921	1,525	1,729	1,772	1,868	1,929	2,009	2,122	2,195	2,244	2,296
	OK	2024	dollars												
			REASON FOR SPECIAL BUILD												
			is ADDITIVE												
			Enter Reason for SPECIAL BUILD HERE												
			DO NOT CHANGE BELOW												
	100.INFL.BEN_CUPE_RAIL	Y	Inflation Adjustment Factor												
	025.SP_RAIL_EXCLUDING	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl												
		50 - 8460	RAIL_RTC_BLUE_NN - Salaries - COPE/OTHER - Benefits	826	921	1,525	1,729	1,772	1,868	1,929	2,009	2,122	2,195	2,244	2,296
	ORIGINAL		34,831												
	NEW		34,831												
	CHANGE		-												

Financial Model - CONFIDENTIAL

OK REVENUE, OP LINE, and SPECIAL BUILD SP (IP 2024)		SPECIAL BUILD SP (IP 2024)		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032	
(All Amounts in thousand)		Bus Unit - GL	Change ONLY Numbers in blue and red	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	
0	ACT and BUD GL Override	in this Column	COVID Revenue Scenario	Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
107	Entity - GL Overrides		BUDGET													
1	SB1115	ON	Rail	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE											
	OK	2024	Rail_RTC_BLUE_NN - Materials - Revenue Vehicles	1,044	1,360	988	10,904	11,251	12,040	12,887	13,803	15,032	16,252	16,624	17,078	
			dollars													
			REASON FOR SPECIAL BUILD													
			is ADDITIVE	-	-	-	-	-	-	-	-	-	-	-	-	
			Enter Reason for SPECIAL BUILD HERE													
			DO NOT CHANGE BELOW													
			100.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor											
			100.SP_RAIL_EXCLUDING	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl											
				-	-	-	-	-	-	-	-	-	-	-	-	
			50 - 6320	Rail_RTC_BLUE_NN - Materials - Revenue Vehicles	1,044	1,360	988	10,904	11,251	12,040	12,887	13,803	15,032	16,252	16,624	17,078
			ORIGINAL	206,310												
			NEW	206,310												
			CHANGE	-												
1	SB1120	ON	Rail	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE											
	OK	2024	Rail_RTC_BLUE_NN - Professional & Legal	186	167	285	769	789	816	843	872	906	939	960	982	
			dollars													
			REASON FOR SPECIAL BUILD													
			is ADDITIVE	-	-	-	-	-	-	-	-	-	-	-	-	
			Enter Reason for SPECIAL BUILD HERE													
			DO NOT CHANGE BELOW													
			100.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor											
			025.SP_RAIL_EXCLUDING	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl											
				-	-	-	-	-	-	-	-	-	-	-	-	
			50 - 6400	Rail_RTC_BLUE_NN - Professional & Legal	186	167	285	769	789	816	843	872	906	939	960	982
			ORIGINAL	13,386												
			NEW	13,386												
			CHANGE	-												
1	SB1130	ON	Rail	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE											
	OK	2024	Rail_RTC_BLUE_NN - Administration	6	3	5	24	25	26	27	27	28	29	30	30	
			dollars													
			REASON FOR SPECIAL BUILD													
			is ADDITIVE	-	-	-	-	-	-	-	-	-	-	-	-	
			Enter Reason for SPECIAL BUILD HERE													
			DO NOT CHANGE BELOW													
			100.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor											
			010.SP_RAIL_EXCLUDING	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl											
				-	-	-	-	-	-	-	-	-	-	-	-	
			50 - 9100	Rail_RTC_BLUE_NN - Administration	6	3	5	24	25	26	27	27	28	29	30	30
			ORIGINAL	457												
			NEW	457												
			CHANGE	-												
1	SB1140	ON	Rail	37,379	is ADDITIVE excl 31% benefits: Red Line operational readiness- assume all CUPE; arb impact											
	OK	2024	Rail_RTC_RED_AA - Salaries - CUPE	-	-	-	-	-	-	-	-	-	-	-	-	
			dollars													
			REASON FOR SPECIAL BUILD													
			is ADDITIVE	-	-	194	252	1,271	3,878	11,164	15,314	1,014	242	243	242	
			excl 31% benefits: Red Line operational readiness- assume													
			DO NOT CHANGE BELOW													
			100.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor	0.9573	1.0000	1.0266	1.0497	1.0733	1.0974	1.1221	1.1474	1.1732	1.1996	
			025.SP_RAIL_RTC_RED_AA	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	
				-	-	186	252	1,304	4,071	11,982	16,806	1,138	278	285	290	
			39 - 8410	Rail_RTC_RED_AA - Salaries - CUPE	-	-	-	1,304	4,071	11,982	16,806	1,138	278	285	290	
			ORIGINAL	-												
			NEW	37,379												
			CHANGE	37,379												
1	SB1141	ON	Rail	11,150	is ADDITIVE 31% benefits: Red Line operational readiness- assume all CUPE											
	OK	2024	Rail_RTC_RED_AA - Salaries - COPE/OTHER - Benefits	-	-	-	-	-	-	-	-	-	-	-	-	
			dollars													
			REASON FOR SPECIAL BUILD													
			is ADDITIVE	-	-	60	78	394	1,202	3,461	4,733	272	31	32	31	
			31% benefits: Red Line operational readiness- assume all C													
			DO NOT CHANGE BELOW													
			100.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor	0.9573	1.0000	1.0266	1.0497	1.0733	1.0974	1.1221	1.1474	1.1732	1.1996	
			025.SP_RAIL_RTC_RED_AA	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	
				-	-	58	78	404	1,262	3,714	5,194	305	36	37	38	
			39 - 8460	Rail_RTC_RED_AA - Salaries - COPE/OTHER - Benefits	-	-	-	404	1,262	3,714	5,194	305	36	37	38	
			ORIGINAL	-												
			NEW	11,150												
			CHANGE	11,150												

Financial Model - CONFIDENTIAL

OK	REVENUE, OP LINE, and C	SPECIAL BUILD	SP (IP 2024)		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032	
0	ACT and BUD GL Overrides	in this Column	COVID Revenue Scenario	Change ONLY Numbers in blue and red	Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
107	Entity - GL Overrides		BUDGET														
1	SB1150	289,981	is ADDITIVE Red Line : SWB excl 31% benefits: Red Line driver based allocation to PSAB categories (prorated for Sept 2028 opening)														
	ON	Rail	2024	RAIL_RTC_RED_AA - Salaries - Exempt	-	-	-	-	-	-	-	-	-	-	-	-	
	OK			dollars													
				REASON FOR SPECIAL BUILD													
				is ADDITIVE	-	-	-	-	-	-	-	9,487	28,679	28,793	28,816	28,792	
				Red Line : SWB excl 31% benefits: Red Line driver based allocation to PSAB categories													
	DO NOT CHANGE BELOW																
	100.INFL.GENERAL(CPI)	Y		Inflation Adjustment Factor								1.0936	1.1221	1.1474	1.1732	1.1996	
	025.SP_RAIL_RTC_RED_AA	N		SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)								1.0000	1.0000	1.0000	1.0000	1.0000	
					-	-	-	-	-	-	-	10,374	32,180	33,036	33,807	34,538	
				39 - 8400	RAIL_RTC_RED_AA - Salaries - Exempt	-	-	-	-	-	-	10,374	32,180	33,036	33,807	34,538	
	ORIGINAL																
	NEW	289,981															
	CHANGE	289,981															
1	SB1151	89,894	is ADDITIVE Red Line : SWB 31% benefits portion: Red Line driver based allocation to PSAB categories (prorated for Sept 2028 opening)														
	ON	Rail	2024	RAIL_RTC_RED_AA - Salaries - EXEMPT - Benefits	-	-	-	-	-	-	-	-	-	-	-	-	
	OK			dollars													
				REASON FOR SPECIAL BUILD													
				is ADDITIVE	-	-	-	-	-	-	-	2,941	8,890	8,926	8,933	8,926	
				Red Line : SWB 31% benefits portion: Red Line driver based allocation to PSAB categories													
	DO NOT CHANGE BELOW																
	100.INFL.GENERAL(CPI)	Y		Inflation Adjustment Factor								1.0936	1.1221	1.1474	1.1732	1.1996	
	025.SP_RAIL_RTC_RED_AA	N		SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)								1.0000	1.0000	1.0000	1.0000	1.0000	
					-	-	-	-	-	-	-	3,216	9,976	10,241	10,480	10,707	
				39 - 8430	RAIL_RTC_RED_AA - Salaries - EXEMPT - Benefits	-	-	-	-	-	-	3,216	9,976	10,241	10,480	10,707	
	ORIGINAL																
	NEW	89,894															
	CHANGE	89,894															
1	SB1152	124,466	is ADDITIVE MMU: Red Line driver based allocation to PSAB categories														
	ON	Rail	2024	RAIL_RTC_RED_AA - Material & Utilities	-	-	-	-	-	-	-	-	-	-	-	-	
	OK			dollars													
				REASON FOR SPECIAL BUILD													
				is ADDITIVE	-	-	-	-	-	-	-	4,078	12,258	12,367	12,388	12,366	
				MMU: Red Line driver based allocation to PSAB categories													
	DO NOT CHANGE BELOW																
	100.INFL.GENERAL(CPI)	Y		Inflation Adjustment Factor								1.0936	1.1221	1.1474	1.1732	1.1996	
	100.SP_RAIL_RTC_RED_AA	N		SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)								1.0000	1.0000	1.0000	1.0000	1.0000	
					-	-	-	-	-	-	-	4,460	13,755	14,189	14,534	14,833	
				39 - 6340	RAIL_RTC_RED_AA - Material & Utilities	-	-	-	-	-	-	4,460	13,755	14,189	14,534	14,833	
	ORIGINAL																
	NEW	124,466															
	CHANGE	124,466															
1	SB1153	4,771	is ADDITIVE Admin: Red Line driver based allocation to PSAB categories														
	ON	Rail	2024	RAIL_RTC_RED_AA - Administration	-	-	-	-	-	-	-	-	-	-	-	-	
	OK			dollars													
				REASON FOR SPECIAL BUILD													
				is ADDITIVE	-	-	-	-	-	-	-	148	473	475	475	475	
				Admin: Red Line driver based allocation to PSAB categories													
	DO NOT CHANGE BELOW																
	100.INFL.GENERAL(CPI)	Y		Inflation Adjustment Factor								1.0936	1.1221	1.1474	1.1732	1.1996	
	010.SP_RAIL_RTC_RED_AA	N		SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)								1.0000	1.0000	1.0000	1.0000	1.0000	
					-	-	-	-	-	-	-	162	530	545	557	569	
				39 - 9100	RAIL_RTC_RED_AA - Administration	-	-	-	-	-	-	162	530	545	557	569	
	ORIGINAL																
	NEW	4,771															
	CHANGE	4,771															
1	SB1154	8,342	is ADDITIVE Prof & Legal: Red Line driver based allocation to PSAB categories														
	ON	Rail	2024	RAIL_RTC_RED_AA - Professional & Legal	-	-	-	-	-	-	-	-	-	-	-	-	
	OK			dollars													
				REASON FOR SPECIAL BUILD													
				is ADDITIVE	-	-	-	-	-	-	-	268	828	829	829	829	
				Prof & Legal: Red Line driver based allocation to PSAB categories													
	DO NOT CHANGE BELOW																
	100.INFL.GENERAL(CPI)	Y		Inflation Adjustment Factor								1.0936	1.1221	1.1474	1.1732	1.1996	
	025.SP_RAIL_RTC_RED_AA	N		SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)								1.0000	1.0000	1.0000	1.0000	1.0000	
					-	-	-	-	-	-	-	293	929	951	972	994	
				39 - 6400	RAIL_RTC_RED_AA - Professional & Legal	-	-	-	-	-	-	293	929	951	972	994	
	ORIGINAL																
	NEW	8,342															
	CHANGE	8,342															

Financial Model - CONFIDENTIAL

OK	REVENUE, OP LINE, and	SPECIAL BUILD	SP (IP 2024)		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032
0	ACT and BUD GL Overrides	in this Column	COVID Revenue Scenario	BUDGET	Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1	SB1155	412	is ADDITIVE Insurance: Red Line driver based allocation to PSAB categories													
	ON	Rail	RAIL_RTC_RED_AA - Insurance		-	-	-	-	-	-	-	-	-	-	-	-
	OK	2024	dollars													
			REASON FOR SPECIAL BUILD													
			is ADDITIVE Insurance: Red Line driver based allocation to PSAB categories		-	-	-	-	-	-	-	14	41	41	41	41
			DO NOT CHANGE BELOW													
	100.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor									1.0936	1.1221	1.1474	1.1732	1.1996
	100.SP_RAIL_RTC_RED_AA	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)									1.0000	1.0000	1.0000	1.0000	1.0000
					-	-	-	-	-	-	-	15	46	47	48	49
		39 - 6200	RAIL_RTC_RED_AA - Insurance		-	-	-	-	-	-	-	15	46	47	48	49
	ORIGINAL				-	-	-	-	-	-	-	15	46	47	48	49
	NEW	412														
	CHANGE	412														
1	SB1156	1,192	is ADDITIVE Rental: Red Line driver based allocation to PSAB categories													
	ON	Rail	RAIL_RTC_RED_AA - Rentals		-	-	-	-	-	-	-	-	-	-	-	-
	OK	2024	dollars													
			REASON FOR SPECIAL BUILD													
			is ADDITIVE Rental: Red Line driver based allocation to PSAB categories		-	-	-	-	-	-	-	39	118	118	118	118
			DO NOT CHANGE BELOW													
	100.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor									1.0936	1.1221	1.1474	1.1732	1.1996
		N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)									1.0000	1.0000	1.0000	1.0000	1.0000
					-	-	-	-	-	-	-	42	132	136	139	142
		39 - 6500	RAIL_RTC_RED_AA - Rentals		-	-	-	-	-	-	-	42	132	136	139	142
	ORIGINAL				-	-	-	-	-	-	-	42	132	136	139	142
	NEW	1,192														
	CHANGE	1,192														
1	SB1160	24,929	is ADDITIVE Fuel & Power: Red Line driver based allocation to PSAB categories													
	ON	Rail	RAIL_RTC_RED_AA - Fuel - Electricity		-	-	-	-	-	-	-	-	-	-	-	-
	OK	2024	dollars													
			REASON FOR SPECIAL BUILD													
			is ADDITIVE Fuel & Power: Red Line driver based allocation to PSAB categories		-	-	-	-	-	-	-	972	2,931	3,009	3,024	3,008
			DO NOT CHANGE BELOW													
	100.PRICE.ELECT.LARGE.C	Y	Inflation Adjustment Factor									1.0000	1.0000	1.0000	1.0000	1.0000
		N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)									1.0000	1.0000	1.0000	1.0000	1.0000
					-	-	-	-	-	-	-	972	2,931	3,009	3,024	3,008
		39 - 6100	RAIL_RTC_RED_AA - Fuel - Electricity		-	-	-	-	-	-	-	972	2,931	3,009	3,024	3,008
	ORIGINAL				-	-	-	-	-	-	-	972	2,931	3,009	3,024	3,008
	NEW	24,929														
	CHANGE	24,929														
1	SB1170	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE													
	ON	Rail	RAIL_RTC_BLUE_FF - Salaries - CUPE		10,386	11,479	14,793	21,030	21,551	22,718	23,463	24,452	25,800	26,698	27,292	27,918
	OK	2024	dollars													
			REASON FOR SPECIAL BUILD													
			is ADDITIVE Enter Reason for SPECIAL BUILD HERE		-	-	-	-	-	-	-	-	-	-	-	-
			DO NOT CHANGE BELOW													
	100.INFL.SAL_CUPE_RAIL	Y	Inflation Adjustment Factor													
	025.SP_RAIL_EXCLUDING	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)													
					-	-	-	-	-	-	-	-	-	-	-	-
		43 - 8410	RAIL_RTC_BLUE_FF - Salaries - CUPE		10,386	11,479	14,793	21,030	21,551	22,718	23,463	24,452	25,800	26,698	27,292	27,918
	ORIGINAL	428,551			10,386	11,479	14,793	21,030	21,551	22,718	23,463	24,452	25,800	26,698	27,292	27,918
	NEW	428,551														
	CHANGE	-														
1	SB1171	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE													
	ON	Rail	RAIL_RTC_BLUE_FF - Salaries - COPE/OTHER - Benefits		2,014	2,323	3,901	5,918	6,065	6,393	6,603	6,877	7,260	7,513	7,680	7,856
	OK	2024	dollars													
			REASON FOR SPECIAL BUILD													
			is ADDITIVE Enter Reason for SPECIAL BUILD HERE		-	-	-	-	-	-	-	-	-	-	-	-
			DO NOT CHANGE BELOW													
	100.INFL.BEN_CUPE_RAIL	Y	Inflation Adjustment Factor													
	025.SP_RAIL_EXCLUDING	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)													
					-	-	-	-	-	-	-	-	-	-	-	-
		43 - 8460	RAIL_RTC_BLUE_FF - Salaries - COPE/OTHER - Benefits		2,014	2,323	3,901	5,918	6,065	6,393	6,603	6,877	7,260	7,513	7,680	7,856
	ORIGINAL	114,303			2,014	2,323	3,901	5,918	6,065	6,393	6,603	6,877	7,260	7,513	7,680	7,856
	NEW	114,303														
	CHANGE	-														

Financial Model - CONFIDENTIAL

OK REVENUE, OP LINE, and C SPECIAL BUILD SP (IP 2024)																
(All Amounts in thousand Bus Unit - GL Change ONLY Numbers in blue and red)		Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	
0 ACT and BUD GL Overrides	in this COVID Revenue Scenario	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2032		
107 Entity - GL Overrides	Column BUDGET	Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast		
1	SB1180 ON Rail OK 2024	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	RAIL_RTC_BLUE_FF - Materials - Revenue Vehicles	2,635	2,851	3,019	3,382	3,490	3,734	3,997	4,281	4,662	5,040	5,156	5,296
				dollars												
				REASON FOR SPECIAL BUILD												
				is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
	DO NOT CHANGE BELOW															
	110.INFL.GENERAL(CPI)	Y		Inflation Adjustment Factor												
	100.SP_RAIL_EXCLUDING	N		SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)												
	43 - 6320	RAIL_RTC_BLUE_FF - Materials - Revenue Vehicles			2,635	2,851	3,019	3,382	3,490	3,734	3,997	4,281	4,662	5,040	5,156	5,296
	ORIGINAL	85,841														
	NEW	85,841														
	CHANGE	-														
1	SB1185 ON Rail OK 2024	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	RAIL_RTC_BLUE_FF - Fuel - Electricity	-	-	-	-	-	-	-	-	-	-	-	-
				dollars												
				REASON FOR SPECIAL BUILD												
				is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
	DO NOT CHANGE BELOW															
	100.PRICE.ELECT.LARGE.C	Y		Inflation Adjustment Factor												
		N		SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)												
	43 - 6100	RAIL_RTC_BLUE_FF - Fuel - Electricity			-	-	-	-	-	-	-	-	-	-	-	-
	ORIGINAL	-														
	NEW	-														
	CHANGE	-														
1	SB1190 ON Rail OK 2024	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	RAIL_RTC_BLUE_HH - Salaries - COPE/OTHER - Benefits	894	1,005	1,157	1,074	1,100	1,160	1,198	1,248	1,317	1,363	1,394	1,425
				dollars												
				REASON FOR SPECIAL BUILD												
				is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
	DO NOT CHANGE BELOW															
	100.INFL.BEN_CUPE_RAIL	N		Inflation Adjustment Factor												
	025.SP_RAIL_EXCLUDING	N		SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)												
	45 - 8460	RAIL_RTC_BLUE_HH - Salaries - COPE/OTHER - Benefits			894	1,005	1,157	1,074	1,100	1,160	1,198	1,248	1,317	1,363	1,394	1,425
	ORIGINAL	24,874														
	NEW	24,874														
	CHANGE	-														
1	SB1200 ON Rail OK 2024	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	RAIL_RTC_BLUE_JJ - Salaries - EXEMPT - Benefits	1,067	1,360	2,909	8,558	8,755	9,229	9,532	9,930	10,482	10,846	11,087	11,342
				dollars												
				REASON FOR SPECIAL BUILD												
				is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
	DO NOT CHANGE BELOW															
	100.INFL.BEN_EXEMPT	N		Inflation Adjustment Factor												
	025.SP_RAIL_EXCLUDING	N		SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)												
	46 - 8430	RAIL_RTC_BLUE_JJ - Salaries - EXEMPT - Benefits			1,067	1,360	2,909	8,558	8,755	9,229	9,532	9,930	10,482	10,846	11,087	11,342
	ORIGINAL	145,632														
	NEW	145,632														
	CHANGE	-														
1	SB1201 ON Rail OK 2024	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	RAIL_RTC_BLUE_JJ - Benefits	980	1,002	771	4,817	4,936	5,203	5,374	5,602	5,909	6,115	6,251	6,394
				dollars												
				REASON FOR SPECIAL BUILD												
				is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
	DO NOT CHANGE BELOW															
	100.INFL.BEN_CUPE_RAIL	N		Inflation Adjustment Factor												
	025.SP_RAIL_EXCLUDING	N		SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)												
	46 - 8450	RAIL_RTC_BLUE_JJ - Benefits			980	1,002	771	4,817	4,936	5,203	5,374	5,602	5,909	6,115	6,251	6,394
	ORIGINAL	84,740														
	NEW	84,740														
	CHANGE	-														

Financial Model - CONFIDENTIAL

OK REVENUE, OP LINE, and SPECIAL BUILD SP (IP 2024)		SPECIAL BUILD SP (IP 2024)		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032		
(All Amounts in thousand Bus Unit - GL)		Change ONLY Numbers in blue and red		2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032		
0	ACT and BUD GL Overrides	in this Column	COVID Revenue Scenario	Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast		
107	Entity - GL Overrides		BUDGET														
1	SB1210	ON	Rail	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
	OK	2024		RAIL_RTC_WHITE_AA - Contracted System - Variable - Other	RAIL_RTC_WHITE_AA - Contracted System - Variable - Other	151,595	164,923	162,287	168,905	173,477	178,682	184,044	190,261	195,559	201,108	207,141	213,964
				dollars	REASON FOR SPECIAL BUILD												
				is ADDITIVE	Enter Reason for SPECIAL BUILD HERE												
				DO NOT CHANGE BELOW													
				100.INFL.WL_CONTRACT	Y	Inflation Adjustment Factor											
				100.SP_RAIL_RTC_WHITE	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)											
				52 - 9570	RAIL_RTC_WHITE_AA - Contracted System - Variable - Other	151,595	164,923	162,287	168,905	173,477	178,682	184,044	190,261	195,559	201,108	207,141	213,964
	ORIGINAL			3,962,638													
	NEW			3,962,638													
	CHANGE			-													
	SB1220	OFF	Rail	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
	OK	2024		RAIL_COMMUTER_BB - Contracted System - Variable - Other	RAIL_COMMUTER_BB - Contracted System - Variable - Other	-	-	-	-	-	-	-	-	-	-	-	-
				dollars	REASON FOR SPECIAL BUILD												
				is ADDITIVE	Enter Reason for SPECIAL BUILD HERE												
				DO NOT CHANGE BELOW													
				110.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor											
				100.SP_RAIL_COMMUTER	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)											
	ORIGINAL			-													
	NEW			-													
	CHANGE			-													
1	SB1230	ON	Rail	(5,560)	OVERRIDES Enter Reason for SPECIAL BUILD HERE												
	OK	2024		RAIL_COMMUTER_DD - Fuel - Diesel	RAIL_COMMUTER_DD - Fuel - Diesel	928	1,870	2,446	1,808	1,951	2,102	2,177	2,250	2,346	2,414	2,487	2,579
				dollars	REASON FOR SPECIAL BUILD												
				OVERRIDES	Enter Reason for SPECIAL BUILD HERE												
				DO NOT CHANGE BELOW													
				100.PRICE.DIESEL_RCR (C	N	Inflation Adjustment Factor	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
				100.DD_RAIL_COMMUTE	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
				55 - 6130	RAIL_COMMUTER_DD - Fuel - Diesel	928	1,870	2,446	1,808	1,580	1,703	1,763	1,823	1,900	1,955	2,014	2,090
	ORIGINAL			44,933													
	NEW			39,373													
	CHANGE			(5,560)													(12.4)
1	SB1240	ON	Rail	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
	OK	2024		RAIL_COMMUTER_AA - Materials - Revenue Vehicles	RAIL_COMMUTER_AA - Materials - Revenue Vehicles	4,383	5,504	6,685	7,256	7,228	7,228	7,211	7,221	7,232	7,228	7,228	7,251
				dollars	REASON FOR SPECIAL BUILD												
				is ADDITIVE	Enter Reason for SPECIAL BUILD HERE												
				DO NOT CHANGE BELOW													
				100.SP_RAIL_COMMUTE	N	Inflation Adjustment Factor											
					N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)											
				54 - 6320	RAIL_COMMUTER_AA - Materials - Revenue Vehicles	4,383	5,504	6,685	7,256	7,228	7,228	7,211	7,221	7,232	7,228	7,228	7,251
	ORIGINAL			143,728													
	NEW			143,728													
	CHANGE			-													
1	SB1250	ON	Rail	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
	OK	2024		RAIL_COMMUTER_BB - Outside Services	RAIL_COMMUTER_BB - Outside Services	0	45	-	(122)	(125)	(128)	(131)	(134)	(137)	(140)	(143)	(146)
				dollars	REASON FOR SPECIAL BUILD												
				is ADDITIVE	Enter Reason for SPECIAL BUILD HERE												
				DO NOT CHANGE BELOW													
				100.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor											
				025.SP_RAIL_COMMUTE	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multiplier)											
				53 - 6360	RAIL_COMMUTER_BB - Outside Services	0	45	-	(122)	(125)	(128)	(131)	(134)	(137)	(140)	(143)	(146)
	ORIGINAL			(1,702)													
	NEW			(1,702)													
	CHANGE			-													

Financial Model - CONFIDENTIAL

OK	REVENUE, OP LINE, and C	SPECIAL BUILD	SP (IP 2024)	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032
0	ACT and BUD GL Overrides	Bus Unit - GL	Change ONLY Numbers in blue and red	Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
107	Entity - GL Overrides	in this Column	COVID Revenue Scenario	Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
			BUDGET												
	SB1260		is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
	OFF	Rail	RAIL_COMMUTER_AA - Outside Services	-	-	-	-	-	-	-	-	-	-	-	-
	OK	2024	dollars												
			REASON FOR SPECIAL BUILD												
			is ADDITIVE Enter Reason for SPECIAL BUILD HERE	-	-	-	-	-	-	-	-	-	-	-	-
	DO NOT CHANGE BELOW														
		Y	Inflation Adjustment Factor												
	100.SP_RAIL_COMMUTER	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl	-	-	-	-	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-	-	-	-	-
	ORIGINAL	(0)		-	-	-	-	-	-	-	-	-	-	-	-
	NEW	(0)													
	CHANGE	-													
	SB1270		is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
1	ON	Corporate - one	CORP_ONE_TIME_CC - Other Variable costs	-	-	-	-	-	-	-	-	-	-	-	-
	OK	2024	dollars												
			REASON FOR SPECIAL BUILD												
			is ADDITIVE Enter Reason for SPECIAL BUILD HERE	-	-	-	-	-	-	-	-	-	-	-	-
	DO NOT CHANGE BELOW														
	110.INFL.GENERAL(CPI)	N	Inflation Adjustment Factor												
	010.SP_BUS_CB_AA_KM	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl	-	-	-	-	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-	-	-	-	-
		92 - 6330	CORP_ONE_TIME_CC - Other Variable costs	-	-	-	-	-	-	-	-	-	-	-	-
	ORIGINAL	-		-	-	-	-	-	-	-	-	-	-	-	-
	NEW	-													
	CHANGE	-													

Financial Model - CONFIDENTIAL

OK	REVENUE, OP LINE, and C	SPECIAL BUILD	SP (IP 2024)		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032
0	ACT and BUD GL Overrides	in this	COVID Revenue Scenario		Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
107	Entity - GL Overrides	Column	BUDGET													
	SB5010	11,887	is ADDITIVE additional Red Line Compass and Insurance costs													
1	ON	Corporate	CORP_JJ - Insurance		-	-	-	-	-	-	-	-	-	-	-	-
	OK	2024	dollars													
			REASON FOR SPECIAL BUILD													
			is ADDITIVE additional Red Line Compass and Insurance costs		-	-	-	-	-	-	1,000	1,000	1,000	1,000	1,000	1,000
	DO NOT CHANGE BELOW															
	180.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor								1.0733	1.0974	1.1221	1.1474	1.1732	1.1996
	100.SP_BUS_CB_AA_KM	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl								1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
					-	-	-	-	-	-	1,073	1,097	1,122	1,147	1,173	1,200
		68 - 6200	CORP_JJ - Insurance		-	-	-	-	-	-	1,073	1,097	1,122	1,147	1,173	1,200
	ORIGINAL															
	NEW	11,887														
	CHANGE	11,887														
	SB5020	1,408	is ADDITIVE New Compass office													
1	ON	Corporate	CORP_JJ - Property Rentals		-	-	-	-	-	-	-	-	-	-	-	-
	OK	2024	dollars													
			REASON FOR SPECIAL BUILD													
			is ADDITIVE New Compass office		-	-	-	-	-	128	128	128	128	128	128	128
	DO NOT CHANGE BELOW															
	100.INFL.GENERAL(CPI)	N	Inflation Adjustment Factor							1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
	015.SP_BUS_CB_AA_HOL	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl							1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
					-	-	-	-	-	128	128	128	128	128	128	128
		68 - 2310	CORP_JJ - Property Rentals		-	-	-	-	-	128	128	128	128	128	128	128
	ORIGINAL															
	NEW	1,408														
	CHANGE	1,408														
	SB5021	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE													
1	ON	Corporate	CORP_JJ - Benefits		(1,280)	(2,498)	(0)	21	22	22	23	23	24	24	25	26
	OK	2024	dollars													
			REASON FOR SPECIAL BUILD													
			is ADDITIVE Enter Reason for SPECIAL BUILD HERE		-	-	-	-	-	-	-	-	-	-	-	-
	DO NOT CHANGE BELOW															
	100.INFL.BEN_EXEMPT	N	Inflation Adjustment Factor													
	015.SP_BUS_CB_AA_HOL	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl													
					-	-	-	-	-	-	-	-	-	-	-	-
		68 - 8450	CORP_JJ - Benefits		(1,280)	(2,498)	(0)	21	22	22	23	23	24	24	25	26
	ORIGINAL	(8,655)														
	NEW	(8,655)														
	CHANGE	-														
	SB5022	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE													
1	ON	Corporate	CORP_CC - Fare Media		-	-	-	(258)	(266)	(272)	(279)	(286)	(292)	(299)	(306)	(314)
	OK	2024	dollars													
			REASON FOR SPECIAL BUILD													
			is ADDITIVE Enter Reason for SPECIAL BUILD HERE		-	-	-	-	-	-	-	-	-	-	-	-
	DO NOT CHANGE BELOW															
	100.INFL.GENERAL(CPI)	N	Inflation Adjustment Factor													
	010.SP_BUS_CB_AA_HOL	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl													
					-	-	-	-	-	-	-	-	-	-	-	-
		62 - 9160	CORP_CC - Fare Media		-	-	-	(258)	(266)	(272)	(279)	(286)	(292)	(299)	(306)	(314)
	ORIGINAL	(3,901)														
	NEW	(3,901)														
	CHANGE	-														

Financial Model - CONFIDENTIAL

OK REVENUE, OP LINE, and SPECIAL BUILD SP (IP 2024)														
(All Amounts in thousand Bus Unit - GL Change ONLY Numbers in blue and red)		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032	
0 ACT and BUD GL Overrides	in this COVID Revenue Scenario	Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
107 Entity - GL Overrides	BUDGET													
SB5023 - is ADDITIVE Enter Reason for SPECIAL BUILD HERE														
1	ON Corporate - one	3,329	5,780	5,312	5,617	5,783	5,927	6,073	6,216	6,361	6,510	6,664	6,825	
	OK 2024													
	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	-	-	-	-	-	-	-	-	-	-	-	-	
	DO NOT CHANGE BELOW													
	100.INFL.GENERAL(CPI) N													
	010.SP_BUS_CB_AA_HOU N													
	72 - 9100 CORP_REVENUE - Administration	3,329	5,780	5,312	5,617	5,783	5,927	6,073	6,216	6,361	6,510	6,664	6,825	
	ORIGINAL 127,587													
	NEW 127,587													
	CHANGE -													
SB5024 - is ADDITIVE Enter Reason for SPECIAL BUILD HERE														
1	ON Corporate - one	6,764	5,582	5,926	13,981	14,055	14,106	14,123	14,173	14,213	14,191	14,234	14,307	
	OK 2024													
	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	-	-	-	-	-	-	-	-	-	-	-	-	
	DO NOT CHANGE BELOW													
	025.SP_BUS_CB_AA_KM N													
	92 - 6420 CORP_ONE_TIME_CC - Professional Fees - Feasibility Studie	6,764	5,582	5,926	13,981	14,055	14,106	14,123	14,173	14,213	14,191	14,234	14,307	
	ORIGINAL 220,935													
	NEW 220,935													
	CHANGE -													
SB5025 - is ADDITIVE Enter Reason for SPECIAL BUILD HERE														
1	ON Corporate - one	-	-	-	-	-	-	-	-	-	-	-	-	
	OK 2024													
	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	-	-	-	-	-	-	-	-	-	-	-	-	
	DO NOT CHANGE BELOW													
	015.SP_BUS_CB_AA_HOU N													
	92 - 8470 CORP_ONE_TIME_CC - Salaries - Contingency	-	-	-	-	-	-	-	-	-	-	-	-	
	ORIGINAL -													
	NEW -													
	CHANGE -													
SB5026 - is ADDITIVE Enter Reason for SPECIAL BUILD HERE														
1	ON Corporate - one	-	34	-	-	-	-	-	-	-	-	-	-	
	OK 2024													
	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	-	-	-	-	-	-	-	-	-	-	-	-	
	DO NOT CHANGE BELOW													
	015.SP_BUS_CB_AA_HOU N													
	92 - 8480 CORP_ONE_TIME_CC - Recoveries - Intercor (Payroll & Wage	-	34	-	-	-	-	-	-	-	-	-	-	
	ORIGINAL 328													
	NEW 328													
	CHANGE -													
SB5027 - is ADDITIVE Enter Reason for SPECIAL BUILD HERE														
1	ON Corporate	1,126	2,369	3,913	3,779	3,903	4,006	4,100	4,210	4,314	4,405	4,518	4,644	
	OK 2024													
	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	-	-	-	-	-	-	-	-	-	-	-	-	
	DO NOT CHANGE BELOW													
	100.INFL.GENERAL(CPI) N													
	025.SP_BUS_CB_AA_KM N													
	69 - 6400 CORP_KK - Professional & Legal	1,126	2,369	3,913	3,779	3,903	4,006	4,100	4,210	4,314	4,405	4,518	4,644	
	ORIGINAL 76,944													
	NEW 76,944													
	CHANGE -													

Financial Model - CONFIDENTIAL

OK	REVENUE, OP LINE, and C	SPECIAL BUILD	SP (IP 2024)		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032
0	ACT and BUD GL Override	Bus Unit - GL	Change ONLY Numbers in blue and red		2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
107	Entity - GL Overrides	in this Column	COVID Revenue Scenario	BUDGET	Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
			Future Major project studies costs		-	-	-	-	6,900	6,900	6,900	-	-	-	-	-
			90 percent cost recovery of above		-	-	-	-	(6,210)	(6,210)	(6,210)	-	-	-	-	-
			WesternU Expansion Study costs		-	-	-	-	1,700	1,700	1,700	-	-	-	-	-
			80 percent cost recovery of above		-	-	-	-	(1,530)	(1,530)	(1,530)	-	-	-	-	-
	SB5028	2,580	is ADDITIVE Sum of Four above adjustments													
1	ON	Corporate - one	CORP_ONE_TIME_CC - Recoveries - Payroll Costs		335	660	-	-	-	-	-	-	-	-	-	-
	OK	2024	dollars													
			REASON FOR SPECIAL BUILD													
			is ADDITIVE Sum of Four above adjustments		-	-	-	-	860	860	860	-	-	-	-	-
			DO NOT CHANGE BELOW													
		N	Inflation Adjustment Factor						1.0000	1.0000	1.0000					
		N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl						1.0000	1.0000	1.0000					
									860	860	860	-	-	-	-	-
		92 - 8510	CORP_ONE_TIME_CC - Recoveries - Payroll Costs		335	660	-	-	860	860	860	-	-	-	-	-
	ORIGINAL	1,619														
	NEW	4,199														
	CHANGE	2,580		159.4												
	SB5030	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE													
1	ON	Police	POLICE_BB - Benefits		103	235	1,023	2,644	2,709	2,975	3,116	3,331	3,668	3,858	3,943	4,036
	OK	2024	dollars													
			REASON FOR SPECIAL BUILD													
			is ADDITIVE Enter Reason for SPECIAL BUILD HERE		-	-	-	-	-	-	-	-	-	-	-	-
			DO NOT CHANGE BELOW													
	100.INFL.BEN_POLICE	N	Inflation Adjustment Factor													
	060.SP_RAIL_EXCLUDING	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl													
		56 - 8450	POLICE_BB - Benefits		103	235	1,023	2,644	2,709	2,975	3,116	3,331	3,668	3,858	3,943	4,036
	ORIGINAL	48,554														
	NEW	48,554														
	CHANGE	-														
	SB5040	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE													
1	ON	Corporate	CORP_HH - Salaries - Exempt		-	-	-	-	-	-	-	-	-	-	-	-
	OK	2024	dollars													
			REASON FOR SPECIAL BUILD													
			is ADDITIVE Enter Reason for SPECIAL BUILD HERE		-	-	-	-	-	-	-	-	-	-	-	-
			DO NOT CHANGE BELOW													
	100.INFL.SAL_EXEMPT	N	Inflation Adjustment Factor													
	015.SP_BUS_CB_AA_HOL	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl													
		67 - 8400	CORP_HH - Salaries - Exempt		-	-	-	-	-	-	-	-	-	-	-	-
	ORIGINAL	133														
	NEW	133														
	CHANGE	-														

Financial Model - CONFIDENTIAL

OK	REVENUE, OP LINE, and C	SPECIAL BUILD	SP (IP 2024)		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032
0	ACT and BUD GL Override	Bus Unit - GL	Change ONLY Numbers in blue and red	COVID Revenue Scenario												
107	Entity - GL Overrides	in this Column		BUDGET	Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1	SB5050	ON	Corporate	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	(6,989)	(2,210)	-	-	-	-	-	-	-	-	-	-
		OK	2024	CORP_REVENUE - Real Estate Revenues												
				dollars												
				REASON FOR SPECIAL BUILD												
				is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
				DO NOT CHANGE BELOW												
				N												
				N	Inflation Adjustment Factor											
				N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl											
				72 - 4510	CORP_REVENUE - Real Estate Revenues	(6,989)	(2,210)	-	-	-	-	-	-	-	-	-
	ORIGINAL			(37,310)												
	NEW			(37,310)												
	CHANGE			-												
	SB5060	OFF	Corporate	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	-	-	-	-	-	-	-	-	-	-	-	-
		OK	2024	CORP_PP - Real Estate Revenues												
				dollars												
				REASON FOR SPECIAL BUILD												
				is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
				DO NOT CHANGE BELOW												
				N												
				N	Inflation Adjustment Factor											
				N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl											
	ORIGINAL			-												
	NEW			-												
	CHANGE			-												
	SB5070	OFF	Corporate	is ADDITIVE Enter Reason for SPECIAL BUILD HERE	-	-	-	-	-	-	-	-	-	-	-	-
		OK	2024	CORP_RR - Real Estate Revenues												
				dollars												
				REASON FOR SPECIAL BUILD												
				is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
				DO NOT CHANGE BELOW												
				N												
				N	Inflation Adjustment Factor											
				N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl											
	ORIGINAL			-												
	NEW			-												
	CHANGE			-												

Financial Model - CONFIDENTIAL

OK REVENUE, OP LINE, and SPECIAL BUILD SP (IP 2024)		SPECIAL BUILD		SP (IP 2024)													
(All Amounts in thousand)		Bus Unit - GL		Change ONLY Numbers in blue and red													
0	ACT and BUD GL Overrides	in this		COVID Revenue Scenario													
107	Entity - GL Overrides	Column		BUDGET													
		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032				
		Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast				
1	SB3010	ON	Police	3,006	is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
		OK	2024	POLICE_EE - Benefits	-	-	6,799	6,935	7,106	7,805	8,173	8,723	9,621	10,120	10,342	10,586	
				dollars													
				REASON FOR SPECIAL BUILD													
				is ADDITIVE	-	-	-	-	-	-	-	-	-	-	-	-	
				Enter Reason for SPECIAL BUILD HERE													
				DO NOT CHANGE BELOW													
				100.INFL.BEN_POLICE	N												
				Inflation Adjustment Factor													
				060.SP_RAIL_EXCLUDING	N												
				SP/DD PYQ Driver Adjustment (N.B. current quarter multipl													
					-	-	-	-	-	-	-	-	-	-	-	-	
				59 - 8450	POLICE_EE - Benefits	-	-	6,799	6,935	7,106	7,805	8,173	8,723	9,621	10,120	10,342	10,586
				ORIGINAL	126,902												
				NEW	126,902												
				CHANGE	-												
1	SB3020	ON	Police	3,006	is ADDITIVE additional CSO Salaries and Benefits												
		OK	2024	POLICE_EE - Salaries - COPE/OTHER	20,171	20,146	24,952	25,781	26,414	29,014	30,383	32,525	35,765	37,627	38,450	39,354	
				dollars													
				REASON FOR SPECIAL BUILD													
				is ADDITIVE	-	-	1,688	251	251	251	251	251	251	251	251	251	
				additional CSO Salaries and Benefits													
				DO NOT CHANGE BELOW													
				100.INFL.SAL_POLICE	N			1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	
				Inflation Adjustment Factor													
				060.SP_RAIL_EXCLUDING	N			1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	
				SP/DD PYQ Driver Adjustment (N.B. current quarter multipl													
					-	-	1,688	251	251	251	251	251	251	251	251	251	
				59 - 8420	POLICE_EE - Salaries - COPE/OTHER	20,171	20,146	24,952	25,781	26,665	29,265	30,633	32,775	36,015	37,878	38,700	39,605
				ORIGINAL	629,905												
				NEW	632,911												
				CHANGE	3,006			0.5									
1	SB3030	ON	Police	8,389	is ADDITIVE operating costs associated with Orange Line and Red Line												
		OK	2024	POLICE_EE - Material & Utilities	-	0	-	-	-	-	-	-	-	-	-	-	
				dollars													
				REASON FOR SPECIAL BUILD													
				is ADDITIVE	-	-	-	-	84	254	254	700	720	720	720	720	
				operating costs associated with Orange Line and Red Line													
				DO NOT CHANGE BELOW													
				110.INFL.GENERAL(CPI)	Y				1.0250	1.0497	1.0733	1.0973	1.1221	1.1474	1.1732	1.1996	
				Inflation Adjustment Factor													
				100.SP_RAIL_EXCLUDING	N				1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	
				SP/DD PYQ Driver Adjustment (N.B. current quarter multipl													
					-	-	-	-	86	267	273	768	808	826	845	864	
				59 - 6340	POLICE_EE - Material & Utilities	-	0	-	86	267	273	768	808	826	845	864	
				ORIGINAL	149												
				NEW	8,539												
				CHANGE	8,389			5,619.7									
1	SB3040	ON	Police	-	is ADDITIVE Enter Reason for SPECIAL BUILD HERE												
		OK	2024	POLICE_EE - Salaries - COPE/OTHER - Benefits	5,450	5,696	-	(74)	(76)	(83)	(87)	(97)	(103)	(108)	(110)	(113)	
				dollars													
				REASON FOR SPECIAL BUILD													
				is ADDITIVE	-	-	-	-	-	-	-	-	-	-	-	-	
				Enter Reason for SPECIAL BUILD HERE													
				DO NOT CHANGE BELOW													
				100.INFL.SAL_POLICE	Y												
				Inflation Adjustment Factor													
				060.SP_RAIL_EXCLUDING	N												
				SP/DD PYQ Driver Adjustment (N.B. current quarter multipl													
					-	-	-	-	-	-	-	-	-	-	-	-	
				59 - 8460	POLICE_EE - Salaries - COPE/OTHER - Benefits	5,450	5,696	-	(74)	(76)	(83)	(87)	(97)	(103)	(108)	(110)	(113)
				ORIGINAL	33,297												
				NEW	33,297												
				CHANGE	-												

Financial Model - CONFIDENTIAL

OK REVENUE, OP LINE, and SPECIAL BUILD SP (IP 2024)																															
(All Amounts in thousand)		Bus Unit - GL		Change ONLY Numbers in blue and red											Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032					
0	ACT and BUD GL Overrides	in this Column		COVID Revenue Scenario											Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast					
107	Entity - GL Overrides			BUDGET											Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast					
1	SB2010	ON	Bus	is ADDITIVE Enter Reason for SPECIAL BUILD HERE											2,651	2,867	1,063	1,084	1,139	1,192	1,233	1,288	1,333	1,358	1,405	1,467					
		OK		BUS_GEN_EE - Outside Services																											
				2024		dollars																									
				is ADDITIVE		Enter Reason for SPECIAL BUILD HERE																									
		DO NOT CHANGE BELOW																													
		100.INFL.GENERAL(CPI)	N	Inflation Adjustment Factor																											
		100.SP_BUS_TOTAL_KM	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl																											
				31 - 6360		BUS_GEN_EE - Outside Services											2,651	2,867	1,063	1,084	1,139	1,192	1,233	1,288	1,333	1,358	1,405	1,467			
		ORIGINAL															33,117														
		NEW															33,117														
		CHANGE															-														
1	SB2030	ON	Bus	is ADDITIVE Enter Reason for SPECIAL BUILD HERE											314	345	524	534	563	589	610	635	658	671	695	723					
		OK		BUS_GEN_CC - Outside Services																											
				2024		dollars																									
				is ADDITIVE		Enter Reason for SPECIAL BUILD HERE																									
		DO NOT CHANGE BELOW																													
		100.INFL.GENERAL(CPI)	N	Inflation Adjustment Factor																											
		100.SP_BUS_TOTAL_KM	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl																											
				29 - 6360		BUS_GEN_CC - Outside Services											314	345	524	534	563	589	610	635	658	671	695	723			
		ORIGINAL															12,585														
		NEW															12,585														
		CHANGE															-														
1	SB2040	ON	Bus	is ADDITIVE Enter Reason for SPECIAL BUILD HERE											95	84	104	(1,087)	(1,119)	(1,147)	(1,174)	(1,203)	(1,232)	(1,259)	(1,289)	(1,320)					
		OK		BUS_GEN_FF - Training & Education																											
				2024		dollars																									
				is ADDITIVE		Enter Reason for SPECIAL BUILD HERE																									
		DO NOT CHANGE BELOW																													
		100.INFL.GENERAL(CPI)	Y	Inflation Adjustment Factor																											
		010.SP_BUS_TOTAL_KM	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl																											
				32 - 9130		BUS_GEN_FF - Training & Education											95	84	104	(1,087)	(1,119)	(1,147)	(1,174)	(1,203)	(1,232)	(1,259)	(1,289)	(1,320)			
		ORIGINAL															(15,740)														
		NEW															(15,740)														
		CHANGE															-														
1	SB2050	ON	Bus	is ADDITIVE Enter Reason for SPECIAL BUILD HERE											9,231	9,398	9,512	15,569	16,205	16,799	17,399	17,902	18,388	18,903	19,468	20,091					
		OK		BUS_CB_CC - Salaries - CUPE																											
				2024		dollars																									
				is ADDITIVE		Enter Reason for SPECIAL BUILD HERE																									
		DO NOT CHANGE BELOW																													
		100.INFL.SAL_CUPE_BUS	Y	Inflation Adjustment Factor																											
		060.SP_BUS_CB_AA_HOL	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl																											
				22 - 8410		BUS_CB_CC - Salaries - CUPE											9,231	9,398	9,512	15,569	16,205	16,799	17,399	17,902	18,388	18,903	19,468	20,091			
		ORIGINAL															320,700														
		NEW															320,700														
		CHANGE															-														

Financial Model - CONFIDENTIAL

OK	REVENUE, OP LINE, and C	SPECIAL BUILD	SP (IP 2024)		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032
0	ACT and BUD GL Overrides	in this Column	COVID Revenue Scenario	BUDGET	Actual	Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
107	Entity - GL Overrides			BUDGET												
			ESS Batteries		-	-	1,650	1,050	2,250	5,550	5,550	(900)	975	(900)	1,425	(900)
			Engine Re & Re		-	-	3,850	3,151	2,628	3,695	1,226	(2,624)	(3,866)	(4,237)	(4,223)	(4,276)
			BEB-IR-Battery Replacement costs		-	-	-	-	-	-	608	-	158	2,259	9,380	-
			BEB-Depot -40' FT-Battery Replacement costs		-	-	-	-	-	-	-	-	-	-	-	-
			BEB-Depot -60' FT-Battery Replacement costs		-	-	-	-	-	-	-	-	-	-	-	-
	LCFs Scenario				-	-	5,500	4,201	4,878	9,245	7,384	(3,524)	(2,733)	(2,879)	6,582	(5,176)
	SB2060	109,599	is ADDITIVE ESS Batteries, Batt Replacements-Override from DD													
1	ON	Bus	BUS_CB_BB - Materials - Revenue Vehicles		50,291	55,009	60,138	65,746	69,096	71,827	73,961	76,898	79,671	81,118	84,149	88,017
	OK	2024	dollars													
			is ADDITIVE	ESS Batteries, Batt Replacements-Override from DD	-	-	5,500	4,201	4,878	9,245	7,384	(3,524)	(2,733)	(2,879)	6,582	(5,176)
			DO NOT CHANGE BELOW													
	110.INFL.GENERAL(CPI)	N	Inflation Adjustment Factor				1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
	100.SP_BUS_CB_AA_KM	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl				1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
					-	-	5,500	4,201	4,878	9,245	7,384	(3,524)	(2,733)	(2,879)	6,582	(5,176)
		21 - 6320	BUS_CB_BB - Materials - Revenue Vehicles		50,291	55,009	60,138	65,746	73,974	81,072	81,345	73,374	76,939	78,239	90,731	82,841
	ORIGINAL	1,555,499														
	NEW	1,665,099														
	CHANGE	109,599		7.0												
1	ON	Bus	BUS_PARATRANSIT_AA - Contracted System - Variable - Ma		3,420	3,450	3,839	3,917	4,089	4,239	4,395	4,556	4,722	4,893	5,071	5,253
	OK	2024	dollars													
			is ADDITIVE	Covid related -AT (\$0.54 M has been included in 2022 budg	-	-	-	-	-	-	-	-	-	-	-	-
			DO NOT CHANGE BELOW													
	110.INFL.GENERAL(CPI)	N	Inflation Adjustment Factor													
	100.SP_BUS_PARATRANS	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl													
					-	-	-	-	-	-	-	-	-	-	-	-
		35 - 9560	BUS_PARATRANSIT_AA - Contracted System - Variable - Ma		3,420	3,450	3,839	3,917	4,089	4,239	4,395	4,556	4,722	4,893	5,071	5,253
	ORIGINAL	92,470														
	NEW	92,470														
	CHANGE	-		-												
1	ON	Bus	BUS_GEN_FF - Professional & Legal		280	222	333	339	350	360	370	380	390	398	408	419
	OK	2024	dollars													
			is ADDITIVE	Safety Enery mgt software	-	-	-	-	-	-	-	-	-	-	-	-
			DO NOT CHANGE BELOW													
	100.INFL.GENERAL(CPI)	N	Inflation Adjustment Factor													
	025.SP_BUS_TOTAL_KM	N	SP/DD PYQ Driver Adjustment (N.B. current quarter multipl													
					-	-	-	-	-	-	-	-	-	-	-	-
		32 - 6400	BUS_GEN_FF - Professional & Legal		280	222	333	339	350	360	370	380	390	398	408	419
	ORIGINAL	7,340														
	NEW	7,340														
	CHANGE	-		-												

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Marginal Cost Report (cost of ONE additional SERVICE HOUR)
 in dollars

This table is built by adding 0.25 service hours to each of the four quarters for each individual service plan component (e.g. BUS_CB_AA SERVICE.KM.DIESEL - see Row 33 in "SP")
 The macro reports the difference between each of the line items, "Administration" to "Salaries , wages, and benefits" (see Rows 13 to 26 below) BEFORE and AFTER the ONE add'l service hour
 Keep in mind that "service hours" can be a key driver (they are in this Fictional Transportation Authority) for many items including CORPORATE and POLICE salaries

based on 2025 Forecast produced from BUDGET 2024 and 2025 SPECIAL BUILDS
 (i.e these are 2025 FORECAST Marginal Costs)

The intent of this report is a check of the logic of the drivers selected in the "DRV MTRX"; the macro in the COMPARE file, "aaaCreate_List_of_Business_Unit_and_GL_Differences" is useful

	BUS_PARATRANST_AA	BUS_CB_AA_DIESEL	BUS_CB_AA_ELECTRIC	BUS_CB_AA_ELECTRICIR	BUS_CB_AA_ELECTRICDEPOT	BUS_CB_AA_CNG	BUS_CS_AA	BUS_SB_AA	BUS_CB_CONTRACT_AA	BUS_CS_CONTRACT_AA	RAIL_RTC_BLUE_AA	RAIL_RTC_WHITE_AA	RAIL_COMMUTER_AA
AT	CB DIESEL (Diesel)	CB TROLLEY (Electricity)	CB BATT IR (Electricity)	CB BATT DEPOT (Electricity)	CB CNG (CNG)	CS (Gas)	SB (Diesel)	CCB (Diesel)	CCS (Gas)	Blue Line (Electricity)	White Line (Electricity)	Commuter Rail (Diesel)	
Expenditures by PSAB Categories													
Administration	1.33	1.33	1.33	1.33	1.33	0.03	0.24	-	0.03	0.32	0.32	0.54	
Capital infrastructure contributions	-	-	-	-	-	-	-	-	-	-	-	-	
Contracted services	3.61	3.61	3.61	3.61	3.61	-	-	-	84.52	-	656.72	408.84	
Fuel and power	18.23	6.74	3.95	4.10	6.99	10.57	148.82	-	-	12.05	-	52.79	
Insurance	5.46	5.46	5.46	5.46	5.46	1.42	0.03	-	0.11	0.15	0.12	-	
Maintenance, materials and utilities	14.80	14.80	15.81	15.53	14.80	5.93	96.36	-	1.18	33.90	27.03	353.09	
Professional and legal	1.60	1.60	1.60	1.60	1.60	0.07	0.13	-	0.08	0.92	0.85	0.20	
Rentals, leases and property tax	-	-	-	-	-	-	-	-	-	0.01	0.01	-	
Salaries, wages and benefits	112.74	112.74	112.74	112.74	112.74	68.89	759.87	-	9.13	36.75	37.01	12.38	
Expenses before amortization and interest	157.76	146.27	144.49	144.37	146.52	86.91	1,005.46	-	95.05	84.11	722.06	827.84	
Amortization of tangible capital assets	-	-	-	-	-	-	-	-	-	-	-	-	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	
Amortization and interest	-	-	-	-	-	-	-	-	-	-	-	-	
Marginal Cost (cost of ONE additional Service Hour)	157.76	146.27	144.49	144.37	146.52	86.91	1,005.46	-	95.05	84.11	722.06	827.84	

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Marginal Cost Report (cost of ONE additional SERVICE HOUR)
 in dollars

This table is built by adding 0.25 service hours to each of the four quarters for each individual service plan component (e.g. BUS_CB_AA SERVICE.KM.DIESEL - see Row 33 in "SP")
 The macro reports the difference between each of the line items, "Administration" to "Salaries, wages, and benefits" (see Rows 13 to 26 below) BEFORE and AFTER the ONE add'l service hour
 Keep in mind that "service hours" can be a key driver (they are in this Fictional Transportation Authority) for many items including CORPORATE and POLICE salaries

based on 2024 Forecast produced from BUDGET 2023 and 2024 SPECIAL BUILDS
 (i.e these are 2024 FORECAST Marginal Costs)

The intent of this report is a check of the logic of the drivers selected in the "DRV MTRX"; the macro in the COMPARE file, "aaaCreate_List_of_Business_Unit_and_GL_Differences" is useful

	BUS_PARATRANST_AA	BUS_CB_AA_DIESEL	BUS_CB_AA_ELECTRIC	BUS_CB_AA_ELECTRICIR	BUS_CB_AA_ELECTRICDEPOT	BUS_CB_AA_CNG	BUS_CS_AA	BUS_SB_AA	BUS_CB_CONTRACT_AA	BUS_CS_CONTRACT_AA	RAIL_RTC_BLUE_AA	RAIL_RTC_WHITE_AA	RAIL_COMMUTER_AA
AT	CB DIESEL (Diesel)	CB TROLLEY (Electricity)	CB BATT IR (Electricity)	CB BATT DEPOT (Electricity)	CB CNG (CNG)	CS (Gas)	SB (Diesel)	CCB (Diesel)	CCS (Gas)	Blue Line (Electricity)	White Line (Electricity)	Commuter Rail (Diesel)	
Expenditures by PSAB Categories													
Administration	1.32	1.32	1.32	1.32	1.32	0.04	0.26	-	0.05	0.33	0.33	0.54	
Capital infrastructure contributions	-	-	-	-	-	-	-	-	-	-	-	-	
Contracted services	3.66	3.66	3.66	3.66	3.66	-	-	-	83.09	-	632.52	405.88	
Fuel and power	17.17	6.65	3.90	4.05	7.06	10.06	137.36	-	-	12.13	-	48.72	
Insurance	5.64	5.64	5.64	5.64	5.64	1.42	0.03	-	0.11	0.15	0.12	-	
Maintenance, materials and utilities	14.62	14.62	15.61	15.34	14.62	6.00	99.59	-	1.22	27.26	21.73	334.27	
Professional and legal	1.26	1.26	1.26	1.26	1.26	0.08	0.14	-	0.09	0.84	0.79	0.20	
Rentals, leases and property tax	-	-	-	-	-	-	-	-	-	0.01	0.01	-	
Salaries, wages and benefits	108.14	108.14	108.14	108.14	108.14	65.74	772.24	-	7.25	32.66	32.91	12.15	
Expenses before amortization and interest	151.81	141.29	139.54	139.42	141.70	83.34	1,009.63	-	91.80	73.38	688.41	801.75	
Amortization of tangible capital assets	-	-	-	-	-	-	-	-	-	-	-	-	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	
Amortization and interest	-	-	-	-	-	-	-	-	-	-	-	-	
Marginal Cost (cost of ONE additional Service Hour)	151.81	141.29	139.54	139.42	141.70	83.34	1,009.63	-	91.80	73.38	688.41	801.75	

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Marginal Cost Report (cost of ONE additional SERVICE HOUR)
 in dollars

This table is built by adding 0.25 service hours to each of the four quarters for each individual service plan component (e.g. BUS_CB_AA SERVICE.KM.DIESEL - see Row 33 in "SP")
 The macro reports the difference between each of the line items, "Administration" to "Salaries , wages, and benefits" (see Rows 13 to 26 below) BEFORE and AFTER the ONE add'l service hour
 Keep in mind that "service hours" can be a key driver (they are in this Fictional Transportation Authority) for many items including CORPORATE and POLICE salaries

based on 2023 Forecast produced from BUDGET 2022 and 2023 SPECIAL BUILDS
 (i.e these are 2023 FORECAST Marginal Costs)

The intent of this report is a check of the logic of the drivers selected in the "DRV MTRX"; the macro in the COMPARE file, "aaaCreate_List_of_Business_Unit_and_GL_Differences" is useful

	BUS_PARATRANST_AA	BUS_CB_AA_DIESEL	BUS_CB_AA_ELECTRIC	BUS_CB_AA_ELECTRICIR	BUS_CB_AA_ELECTRICDEPOT	BUS_CB_AA_CNG	BUS_CS_AA	BUS_SB_AA	BUS_CB_CONTRACT_AA	BUS_CS_CONTRACT_AA	RAIL_RTC_BLUE_AA	RAIL_RTC_WHITE_AA	RAIL_COMMUTER_AA
AT	CB DIESEL (Diesel)	CB TROLLEY (Electricity)	CB BATT IR (Electricity)	CB BATT DEPOT (Electricity)	CB CNG (CNG)	CS (Gas)	SB (Diesel)	CCB (Diesel)	CCS (Gas)	Blue Line (Electricity)	White Line (Electricity)	Commuter Rail (Diesel)	
Expenditures by PSAB Categories													
Administration	1.19	1.19	1.19	1.19	1.19	0.04	0.30	-	0.05	0.24	0.24	0.71	
Capital infrastructure contributions	-	-	-	-	-	-	-	-	-	-	-	-	
Contracted services	3.59	3.59	3.59	3.59	3.59	-	-	-	87.58	-	709.66	507.39	
Fuel and power	17.62	6.37	3.75	3.88	6.53	10.30	143.95	-	-	12.23	-	51.60	
Insurance	5.10	5.10	5.10	5.10	5.10	1.40	0.03	-	0.11	0.13	0.11	-	
Maintenance, materials and utilities	14.19	14.19	15.15	14.89	14.19	5.60	141.69	-	1.38	25.06	19.98	371.11	
Professional and legal	1.08	1.08	1.08	1.08	1.08	0.05	0.09	-	0.06	0.53	0.42	0.62	
Rentals, leases and property tax	-	-	-	-	-	-	-	-	-	0.02	0.02	-	
Salaries, wages and benefits	103.20	103.20	103.20	103.20	103.20	63.88	701.20	-	5.77	30.48	30.78	16.24	
Expenses before amortization and interest	145.97	134.73	133.05	132.93	134.88	81.26	987.26	-	94.96	68.69	761.20	947.67	
Amortization of tangible capital assets	-	-	-	-	-	-	-	-	-	-	-	-	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	
Amortization and interest	-	-	-	-	-	-	-	-	-	-	-	-	
Marginal Cost (cost of ONE additional Service Hour)	145.97	134.73	133.05	132.93	134.88	81.26	987.26	-	94.96	68.69	761.20	947.67	

Financial Model - CONFIDENTIAL

Fictional Transportation Authority 96.000
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus F 0.250
 Large City, North America 0.250
 104.000

SF Interest Rate must be the same for all rows (see cells BJ83 to BJ93)

Table 1.1 Interest Rates Under Various Scenarios (Avg for the year)

Annual		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032
Interest Rates 3 - DEBT_SHORT_TERM	(%)		5.590	5.590	4.923	4.256	3.590	3.590	3.590	3.590	3.590	3.590	3.590
Interest Rates 3 - DEBT_INTEREST_05	(%)		5.170	5.170	4.503	3.836	3.170	3.170	3.170	3.170	3.170	3.170	3.170
Interest Rates 3 - DEBT_INTEREST_08	(%)		5.165	5.165	4.498	3.831	3.165	3.165	3.165	3.165	3.165	3.165	3.165
Interest Rates 3 - DEBT_INTEREST_10	(%)		5.160	5.160	4.493	3.826	3.160	3.160	3.160	3.160	3.160	3.160	3.160
Interest Rates 3 - DEBT_INTEREST_15	(%)		5.156	5.156	4.489	3.822	3.156	3.156	3.156	3.156	3.156	3.156	3.156
Interest Rates 3 - DEBT_INTEREST_17	(%)		5.152	5.152	4.485	3.818	3.152	3.152	3.152	3.152	3.152	3.152	3.152
Interest Rates 3 - DEBT_INTEREST_20	(%)		5.148	5.148	4.481	3.814	3.148	3.148	3.148	3.148	3.148	3.148	3.148
Interest Rates 3 - DEBT_INTEREST_25	(%)		5.144	5.144	4.477	3.810	3.144	3.144	3.144	3.144	3.144	3.144	3.144
Interest Rates 3 - DEBT_INTEREST_30	(%)		5.140	5.140	4.473	3.806	3.140	3.140	3.140	3.140	3.140	3.140	3.140
Interest Rates 3 - DEBT_INTEREST_40	(%)		5.140	5.140	4.473	3.806	3.140	3.140	3.140	3.140	3.140	3.140	3.140
Interest Rates 3 - DEBT_INTEREST_60	(%)		5.140	5.140	4.473	3.806	3.140	3.140	3.140	3.140	3.140	3.140	3.140
Interest Rates 3 - DEBT_INTEREST_99	(%)		5.140	5.140	4.473	3.806	3.140	3.140	3.140	3.140	3.140	3.140	3.140
Interest Rates 3 - IDC_01	(%)		5.148	5.148	4.481	3.814	3.148	3.148	3.148	3.148	3.148	3.148	3.148
Interest Rates 3 - IDC_02	(%)		5.148	5.148	4.481	3.814	3.148	3.148	3.148	3.148	3.148	3.148	3.148
Interest Rates 3 - INVESTMENTS_SHORT_TERM	(%)		4.590	4.590	3.923	3.256	2.590	2.590	2.590	2.590	2.590	2.590	2.590
Interest Rates 3 - SF_INTEREST_05	(%)		4.000	4.000	4.000	4.000	4.000	4.000	4.000	4.000	4.000	4.000	4.000
Interest Rates 3 - SF_INTEREST_08	(%)		3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500
Interest Rates 3 - SF_INTEREST_10	(%)		3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250
Interest Rates 3 - SF_INTEREST_15	(%)		3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250
Interest Rates 3 - SF_INTEREST_17	(%)		3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250
Interest Rates 3 - SF_INTEREST_20	(%)		3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250
Interest Rates 3 - SF_INTEREST_25	(%)		3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250
Interest Rates 3 - SF_INTEREST_30	(%)		3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000
Interest Rates 3 - SF_INTEREST_40	(%)		3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000
Interest Rates 3 - SF_INTEREST_60	(%)		3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000
Interest Rates 3 - SF_INTEREST_99	(%)		3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000	3.000
Interest Rates 4 - DEBT_SHORT_TERM	(%)		5.840	5.840	5.173	4.506	3.840	3.840	3.840	3.840	3.840	3.840	3.840
Interest Rates 4 - DEBT_INTEREST_05	(%)		5.420	5.420	4.753	4.086	3.420	3.420	3.420	3.420	3.420	3.420	3.420
Interest Rates 4 - DEBT_INTEREST_08	(%)		5.415	5.415	4.748	4.081	3.415	3.415	3.415	3.415	3.415	3.415	3.415
Interest Rates 4 - DEBT_INTEREST_10	(%)		5.410	5.410	4.743	4.076	3.410	3.410	3.410	3.410	3.410	3.410	3.410
Interest Rates 4 - DEBT_INTEREST_15	(%)		5.406	5.406	4.739	4.072	3.406	3.406	3.406	3.406	3.406	3.406	3.406
Interest Rates 4 - DEBT_INTEREST_17	(%)		5.402	5.402	4.735	4.068	3.402	3.402	3.402	3.402	3.402	3.402	3.402
Interest Rates 4 - DEBT_INTEREST_20	(%)		5.398	5.398	4.731	4.064	3.398	3.398	3.398	3.398	3.398	3.398	3.398
Interest Rates 4 - DEBT_INTEREST_25	(%)		5.394	5.394	4.727	4.060	3.394	3.394	3.394	3.394	3.394	3.394	3.394
Interest Rates 4 - DEBT_INTEREST_30	(%)		5.390	5.390	4.723	4.056	3.390	3.390	3.390	3.390	3.390	3.390	3.390
Interest Rates 4 - DEBT_INTEREST_40	(%)		5.390	5.390	4.723	4.056	3.390	3.390	3.390	3.390	3.390	3.390	3.390
Interest Rates 4 - DEBT_INTEREST_60	(%)		5.390	5.390	4.723	4.056	3.390	3.390	3.390	3.390	3.390	3.390	3.390
Interest Rates 4 - DEBT_INTEREST_99	(%)		5.390	5.390	4.723	4.056	3.390	3.390	3.390	3.390	3.390	3.390	3.390
Interest Rates 4 - IDC_01	(%)		5.398	5.398	4.731	4.064	3.398	3.398	3.398	3.398	3.398	3.398	3.398
Interest Rates 4 - IDC_02	(%)		5.398	5.398	4.731	4.064	3.398	3.398	3.398	3.398	3.398	3.398	3.398
Interest Rates 4 - INVESTMENTS_SHORT_TERM	(%)		4.840	4.840	4.173	3.506	2.840	2.840	2.840	2.840	2.840	2.840	2.840
Interest Rates 4 - SF_INTEREST_05	(%)		4.250	4.250	4.250	4.250	4.250	4.250	4.250	4.250	4.250	4.250	4.250
Interest Rates 4 - SF_INTEREST_08	(%)		3.750	3.750	3.750	3.750	3.750	3.750	3.750	3.750	3.750	3.750	3.750
Interest Rates 4 - SF_INTEREST_10	(%)		3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500
Interest Rates 4 - SF_INTEREST_15	(%)		3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500
Interest Rates 4 - SF_INTEREST_17	(%)		3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500
Interest Rates 4 - SF_INTEREST_20	(%)		3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500
Interest Rates 4 - SF_INTEREST_25	(%)		3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500	3.500
Interest Rates 4 - SF_INTEREST_30	(%)		3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250
Interest Rates 4 - SF_INTEREST_40	(%)		3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250
Interest Rates 4 - SF_INTEREST_60	(%)		3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250
Interest Rates 4 - SF_INTEREST_99	(%)		3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250	3.250

Financial Model - CONFIDENTIAL

Fictional Transportation Authority 96.000
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus F 0.250
 Large City, North America 0.250
 104.000

SF Interest Rate must be the same for all rows (see cells BJ83 to BJ93)

Table 1.1 Interest Rates Under Various Scenarios (Avg for the year)

		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2032
Annual													
Interest Rates 5 - DEBT_SHORT_TERM	(%)	5.814	5.814	5.120	4.426	3.734	3.734	3.734	3.734	3.734	3.734	3.734	3.734
Interest Rates 5 - DEBT_INTEREST_05	(%)	5.377	5.377	4.683	3.989	3.297	3.297	3.297	3.297	3.297	3.297	3.297	3.297
Interest Rates 5 - DEBT_INTEREST_08	(%)	5.372	5.372	4.678	3.984	3.292	3.292	3.292	3.292	3.292	3.292	3.292	3.292
Interest Rates 5 - DEBT_INTEREST_10	(%)	5.366	5.366	4.673	3.979	3.286	3.286	3.286	3.286	3.286	3.286	3.286	3.286
Interest Rates 5 - DEBT_INTEREST_15	(%)	5.362	5.362	4.669	3.975	3.282	3.282	3.282	3.282	3.282	3.282	3.282	3.282
Interest Rates 5 - DEBT_INTEREST_17	(%)	5.358	5.358	4.664	3.971	3.278	3.278	3.278	3.278	3.278	3.278	3.278	3.278
Interest Rates 5 - DEBT_INTEREST_20	(%)	5.354	5.354	4.660	3.967	3.274	3.274	3.274	3.274	3.274	3.274	3.274	3.274
Interest Rates 5 - DEBT_INTEREST_25	(%)	5.350	5.350	4.656	3.962	3.270	3.270	3.270	3.270	3.270	3.270	3.270	3.270
Interest Rates 5 - DEBT_INTEREST_30	(%)	5.346	5.346	4.652	3.958	3.266	3.266	3.266	3.266	3.266	3.266	3.266	3.266
Interest Rates 5 - DEBT_INTEREST_40	(%)	5.346	5.346	4.652	3.958	3.266	3.266	3.266	3.266	3.266	3.266	3.266	3.266
Interest Rates 5 - DEBT_INTEREST_60	(%)	5.346	5.346	4.652	3.958	3.266	3.266	3.266	3.266	3.266	3.266	3.266	3.266
Interest Rates 5 - DEBT_INTEREST_99	(%)	5.346	5.346	4.652	3.958	3.266	3.266	3.266	3.266	3.266	3.266	3.266	3.266
Interest Rates 5 - IDC_01	(%)	5.354	5.354	4.660	3.967	3.274	3.274	3.274	3.274	3.274	3.274	3.274	3.274
Interest Rates 5 - IDC_02	(%)	5.354	5.354	4.660	3.967	3.274	3.274	3.274	3.274	3.274	3.274	3.274	3.274
Interest Rates 5 - INVESTMENTS_SHORT_TERM	(%)	4.774	4.774	4.080	3.386	2.694	2.694	2.694	2.694	2.694	2.694	2.694	2.694
Interest Rates 5 - SF_INTEREST_05	(%)	4.160	4.160	4.160	4.160	4.160	4.160	4.160	4.160	4.160	4.160	4.160	4.160
Interest Rates 5 - SF_INTEREST_08	(%)	3.640	3.640	3.640	3.640	3.640	3.640	3.640	3.640	3.640	3.640	3.640	3.640
Interest Rates 5 - SF_INTEREST_10	(%)	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380
Interest Rates 5 - SF_INTEREST_15	(%)	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380
Interest Rates 5 - SF_INTEREST_17	(%)	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380
Interest Rates 5 - SF_INTEREST_20	(%)	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380
Interest Rates 5 - SF_INTEREST_25	(%)	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380	3.380
Interest Rates 5 - SF_INTEREST_30	(%)	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120
Interest Rates 5 - SF_INTEREST_40	(%)	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120
Interest Rates 5 - SF_INTEREST_60	(%)	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120
Interest Rates 5 - SF_INTEREST_99	(%)	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120	3.120

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
Regional Gas Tax Fund (Federal Gas Tax)
 in thousands of dollars (unless otherwise specified)

	Year End 2021	Year End 2022	Year End 2023	Year End 2024	Year End 2025	Year End 2026	Year End 2027	Year End 2028	Year End 2029	Year End 2030	Year End 2031	Year End 2032
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
RGTF FUND OB			292,386	151,602	330,735	519,336	615,744	819,745	894,117	860,397	770,232	840,359
Expected Transfers from Fed Gov't (Expected Bi-annual Increase (%))												
Expected Transfers from Fed Gov't			164,800	169,744	174,836	180,081	185,484	191,048	196,780	202,683	208,764	215,027
Expected Special Top-up Transfers from Fed Gov't			-	-	-	-	-	-	-	-	-	-
FTA Returned Funds to RGTF			-	-	-	-	-	-	-	-	-	-
Gross Available to FTA			457,186	321,346	505,572	699,418	801,228	1,010,793	1,090,897	1,063,080	978,996	1,055,386
Transfers to FTA for Capital Expenditures	(2,682,772)		(319,387)	-	-	(98,959)	-	(139,696)	(254,794)	(315,941)	(160,458)	(520,739)
Transfers to FTA for Operating Expenses (Special Circumstances)			-	-	-	-	-	-	-	-	-	-
Gross Transfers from RGTF			(319,387)	-	-	(98,959)	-	(139,696)	(254,794)	(315,941)	(160,458)	(520,739)
RGTF Interim Balance			137,799	321,346	505,572	600,459	801,228	871,097	836,103	747,139	818,538	534,646
Annual Interest Rate (%) (Earned on OB only for quarter) (same as Short Term Annual Interest Rate)			4.590	3.923	3.256	2.590	2.590	2.590	2.590	2.590	2.590	2.590
Interest Earned on Interim Balance			13,803	9,390	13,765	15,285	18,517	23,020	24,294	23,093	21,821	21,404
RGTF FUND EB	-	292,386	151,602	330,735	519,336	615,744	819,745	894,117	860,397	770,232	840,359	556,050

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

Company and Model Setup	
Full Company Name	Fictional Transportation Authority
Short Company Name	FTA
Type of Business	Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
Location	Large City, North America
Key Source Document1	ERP ACTUALS and BUD (2023-09-17)
Key Source Document2	FTA Annual Reports (2015 to 2022, inclusive)
Model Starts at Fiscal Year	2015
Fiscal Year End Month	12
Full Currency Text 1	dollars
Full Currency Text 2	
Short Currency Descriptor	CAD
Include Actuals to end of:	
Month	12
Year	2022
Include Budget to end of:	
Month	12
Year	2024

Borrowing Forecast - Treasury Manual Debt Issuances and CFC Overrides	
Use Treasury Manual Debt Issuances and Override CFC for yrs < or =	2022 (requires LIVE file)
Established Borrowing Limit	Last Approved Amount
Per Last Approved Amount (\$B)	8.00
Flexible (rounded to nearest \$B) Percent of net Fixed Assets (%)	90
Earliest Year Inflation affects Capital Projects ⁽¹⁾	2025
Allow negative SF contributions (used during SF OB Optimization)	N (requires LIVE file)
Add IDC ⁽²⁾ to the amount borrowed for Capital Projects?	Y (requires LIVE file)
Capitalize IDC ⁽²⁾ for Capital Projects	Y (requires LIVE file) (recommended to leave at "Y")
Adjustments to Borrowing	OFF (requires LIVE file) (recommended to leave at "OFF")
Depreciation, Interest, and Deferred Gov't Transfers in Budget Year ⁽³⁾	Flexible (recommended to leave at "Flexible")
Allow Budget overrides	N
COVID REVENUE Scenario	BUDGET
COVID Service Plan Scenario	OFF
Interest Rate Scenario (see worksheet "Interest Rates")	Interest Rates 3 (requires LIVE file)
Debt Life in years for ALL Debt (20, 25 or Asset Life (to max 30 years))	30 (requires LIVE file)

INFL MTRX FEEDBACK CHECK OK
 DRV MTRX FEEDBACK CHECK OK

Working Capital Forecasts (by Quarter)	Q1	Q2	Q3	Q4	
Accounts Receivable (% of Current Qtr Rev)	74 - 110	53.52	86.89	27.46	35.99
Prepaid Expenses (% of Current Qtr Expenses)	74 - 155	5.99	8.99	10.00	6.50
Inventory (% increase from previous quarter) ⁽⁴⁾	74 - 150	0.50	0.50	0.50	0.50
Accounts Payable and Accruals (% of Current Qtr Expenses)	74 - 500	90.54	81.17	86.15	91.14
Deferred Revenue and Deposits (% of Current Qtr Rev) ⁽⁴⁾	74 - 705	15.69	15.33	36.90	17.11

⁽¹⁾ This input is required in order to ensure Capital Expenditures under BUD 2024 are the same as FORECAST 2024

⁽²⁾ IDC is not included in Capital Cash flows in "Data"; IDC is NOT an actual cash payment to a 3rd party

⁽³⁾ Selecting "Flexible" - as CapEx changes, Dep'n, Interest & Deferred Gov't Transfers change in LV and Budget years

Note: The numbers above are based on the average of the historical **Actual** Percentages, by Quarter, for 2015 to 2022 with outliers removed see worksheets "A1 Working Capital Percentages" and "A1 Working Capital% no outliers"

⁽⁴⁾ "Deferred Revenue and Deposits" percentages are based on 2022 Actuals; Inventory percentage is an estimate determined from seasoned judgement

Financial Model - CONFIDENTIAL

11 **RB_BB Roads and Bridges**
 in thousands of dollars
 11 RB_BB Roads and Bridges Rev Check
 RB_BB Roads and Bridges Exp Check
 13 GL's Used (not incl 4444 and 9999)

11-RB_BB
 for the Quarter ended denotes a SPECIAL BUILD item 1

SP or DD Driver

1 (1 SPECIAL BUILD items)

1	1												
1	1444	Revenue											
1	1999	Expenses											
1	14430	Recoveries - Miscellaneou											
1	19100	Administration	100.INFL.GENERAL(CPI)	050.DD_RB_BB_TOTAL.MRN.LANE.KM									
1	19140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	050.DD_RB_BB_TOTAL.MRN.LANE.KM									
1	16200	Insurance	180.INFL.GENERAL(CPI)	100.DD_RB_BB_TOTAL.MRN.LANE.KM									
1	16300	Roads & Bridges MRN OM	100.INFL.MRN	100.DD_RB_BB_TOTAL.MRN.LANE.KM									
1	16310	Roads and Bridges Mainte	100.INFL.ROADCONSTRU	100.DD_RB_BB_TOTAL.MRN.LANE.KM									
1	16340	Material & Utilities	110.INFL.GENERAL(CPI)	100.DD_RB_BB_TOTAL.MRN.LANE.KM									
1	16360	Outside Services	110.INFL.GENERAL(CPI)	100.DD_RB_BB_TOTAL.MRN.LANE.KM									
1	16400	Professional & Legal	100.INFL.GENERAL(CPI)	050.DD_RB_BB_TOTAL.MRN.LANE.KM									
1	16500	Rentals	100.INFL.GENERAL(CPI)										
1	16510	Property Taxes	150.INFL.GENERAL(CPI)										
1	18400	Salaries - Exempt	100.INFL.SAL_EXEMPT	100.DD_RB_BB_TOTAL.MRN.LANE.KM									
1	18430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	100.DD_RB_BB_TOTAL.MRN.LANE.KM									
1	1	DRVCHK											
1	1	INFLCHK											
1	1	ENTCHK											
1	1												
1	1												
1	1												
1	1111	SERVICE.HOURS ('000's)											
1	12222A	SERVICE.KM.DIESEL ('000's)											
1	12222B	SERVICE.KM.GAS ('000's)											
1	12222C	SERVICE.KM.CNG ('000's)											
1	12222D	SERVICE.KM.ELECTRIC ('000's)											
1	12222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)											
1	12222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)											
1	12222	SERVICE.KM ('000's)											

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
-	(23)	-	-	-	-	-	-	-	-	-	
44,539	45,604	48,880	48,846	50,701	53,967	57,439	61,132	65,058	69,234	73,678	
-	-	-	-	-	-	-	-	-	-	-	
-	(23)	-	-	-	-	-	-	-	-	-	
1	2	4	4	4	4	5	5	5	5	5	
0	0	-	-	-	-	-	-	-	-	-	
3	4	1	1	1	1	2	2	2	2	2	
40,764	41,546	44,448	45,791	48,889	51,990	55,287	58,793	62,519	66,481	70,696	
2,936	2,977	3,330	1,911	604	701	805	918	1,039	1,169	1,309	
33	32	45	46	49	52	56	59	63	67	72	
-	-	-	-	-	-	-	-	-	-	-	
243	448	307	314	328	342	357	372	388	405	422	
7	7	3	3	3	3	3	3	4	4	4	
-	(2)	92	94	98	101	105	108	112	116	120	
436	470	512	537	572	608	646	687	731	777	826	
116	121	137	144	153	163	173	184	196	208	222	
11	11	11	11	11	11	11	11	11	11	11	
11	11	11	11	11	11	11	11	11	11	11	
11	11	11	11	11	11	11	11	11	11	11	
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	

Financial Model - CONFIDENTIAL

12 RB_CC Roads and Bridges

in thousands of dollars
 12 RB_CC Roads and Bridges Rev Check
 RB_CC Roads and Bridges Exp Check
 12 GL's Used (not incl 4444 and 9999)

12-RB_CC for the Quarter ended denotes a SPECIAL BUILD item 1

SP or DD Driver

(0 SPECIAL BUILD items)

1	
1	
1	1 4444 Revenue
1	1 9999 Expenses
1	
1	1 9100 Administration 100.INFL.GENERAL(CPI)
1	1 9140 Travel & Meeting Expense 108.INFL.GENERAL(CPI)
1	1 9540 Payment to tolling contra 110.INFL.GENERAL(CPI)
1	1 9550 Contracted System - Varia 100.INFL.GENERAL(CPI)
1	1 6200 Insurance 180.INFL.GENERAL(CPI)
1	1 6340 Material & Utilities 110.INFL.GENERAL(CPI)
1	1 6360 Outside Services 110.INFL.GENERAL(CPI)
1	1 6400 Professional & Legal 100.INFL.GENERAL(CPI)
1	1 6500 Rentals 100.INFL.GENERAL(CPI)
1	1 6510 Property Taxes 150.INFL.GENERAL(CPI)
1	1 8400 Salaries - Exempt 100.INFL.SAL_EXEMPT
1	1 8420 Salaries - COPE/OTHER 100.INFL.SAL_COPE_FTA
1	
1	1 DRVCHK
1	1 INFLCHK
1	1 ENTCHK
1	
1	
1	
1	
1	1 1111 SERVICE.HOURS ('000's)
1	1 2222A SERVICE.KM.DIESEL ('000's)
1	1 2222B SERVICE.KM.GAS ('000's)
1	1 2222C SERVICE.KM.CNG ('000's)
1	1 2222D SERVICE.KM.ELECTRIC ('000's)
1	1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
1	1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
1	1 2222 SERVICE.KM ('000's)
1	

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
8,297	8,668	9,219	9,404	9,694	9,947	10,208	10,476	10,751	11,035	11,326
-	-	-	-	-	-	-	-	-	-	-
20	19	23	23	24	24	25	26	26	27	27
-	-	-	-	-	-	-	-	-	-	-
-	-	0	0	0	0	0	0	0	0	0
6,335	6,868	7,085	7,227	7,419	7,586	7,757	7,931	8,110	8,292	8,479
1,591	1,670	1,652	1,685	1,766	1,837	1,911	1,989	2,069	2,153	2,240
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	56	57	58	60	61	62	64	65	67
89	87	101	103	107	109	111	114	116	119	122
261	24	302	308	320	331	342	354	366	378	391
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
12	12	12	12	12	12	12	12	12	12	12
12	12	12	12	12	12	12	12	12	12	12
12	12	12	12	12	12	12	12	12	12	12
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

13 **RB_DD Roads and Bridges**
 in thousands of dollars
 13 RB_DI Roads and Bridges Rev Check
 RB_DD Roads and Bridges Exp Check
 2 GL's Used (not incl 4444 and 9999)

13-RB_DD
 for the Quarter ended denotes a SPECIAL BUILD item 1

SP or DD Driver

1 (2 SPECIAL BUILD items)

1 4444 Revenue
 1 9999 Expenses
 1 9300 MRN - Capital Funding
 1 9310 Other Project-Cap Fundin

1 DRVCHK
 1 INFLCHK
 1 ENTCHK

1 1111 SERVICE.HOURS ('000's)
 1 2222A SERVICE.KM.DIESEL ('000's)
 1 2222B SERVICE.KM.GAS ('000's)
 1 2222C SERVICE.KM.CNG ('000's)
 1 2222D SERVICE.KM.ELECTRIC ('000's)
 1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
 1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
 1 2222 SERVICE.KM ('000's)

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	-
90,397	75,267	79,598	72,016	82,733	94,039	90,632	87,134	95,171	21,569	92,890	-
-	-	-	-	-	-	-	-	-	-	-	-
78,021	60,301	72,859	63,865	76,159	89,450	90,632	87,134	95,171	21,569	92,890	-
12,376	14,966	6,739	8,152	6,574	4,589	-	-	-	-	-	-
13	13	13	13	13	13	13	13	13	13	13	13
13	13	13	13	13	13	13	13	13	13	13	13
13	13	13	13	13	13	13	13	13	13	13	13
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

14 **RB_OTHER Roads and Bridges**
 in thousands of dollars
 14 RB_O' Roads and Bridges Rev Check
 RB_OTHER Roads and Bridges Exp Check
 20 GL's Used (not incl 4444 and 9999)
 14-RB_OTHER
 for the Quarter ended denotes a SPECIAL BUILD item 1

SP or DD Driver

			OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
			OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
			Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
			Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1	(2 SPECIAL BUILD items)												
1	1 4444	Revenue	-	-	-	-	-	-	-	-	-	-	-
1	1 9999	Expenses	4,315	4,635	17,008	2,594	2,742	2,895	3,057	3,229	3,410	3,602	3,804
1	1 3800	Federal Government Recc	-	-	-	-	-	-	-	-	-	-	-
1	1 3810	Provincial Government Re	-	-	-	-	-	-	-	-	-	-	-
1	1 3820	Other Government Recov	-	-	-	-	-	-	-	-	-	-	-
1	1 9100	Administration	100.INFL.GENERAL(CPI)	010.DD_RB_BB_TOTAL.MRN.LANE.KN	8	8	5	6	6	6	6	7	7
1	1 9110	Computers & Systems	100.INFL.GENERAL(CPI)	010.DD_RB_BB_TOTAL.MRN.LANE.KN	-	0	0	0	0	0	0	0	0
1	1 9130	Training & Education	100.INFL.GENERAL(CPI)	010.DD_RB_BB_TOTAL.MRN.LANE.KN	-	-	1	1	1	1	1	2	2
1	1 9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.DD_RB_BB_TOTAL.MRN.LANE.KN	2	5	2	2	2	3	3	3	3
1	1 9150	Marketing, Communicatic	100.INFL.GENERAL(CPI)	010.DD_RB_BB_TOTAL.MRN.LANE.KN	-	-	-	-	-	-	-	-	-
1	1 9570	Contracted System - Varia	110.INFL.GENERAL(CPI)	100.DD_RB_BB_TOTAL.MRN.LANE.KN	418	470	-	-	-	-	-	-	-
1	1 6300	Roads & Bridges MRN ON	100.INFL.MRN	100.DD_RB_BB_TOTAL.MRN.LANE.KN	1,429	1,286	14,512	-	-	-	-	-	-
1	1 6340	Material & Utilities	110.INFL.GENERAL(CPI)	100.DD_RB_BB_TOTAL.MRN.LANE.KN	2	0	1	1	1	1	1	1	2
1	1 6360	Outside Services	110.INFL.GENERAL(CPI)	100.DD_RB_BB_TOTAL.MRN.LANE.KN	6	7	0	0	0	0	0	0	0
1	1 6400	Professional & Legal	100.INFL.GENERAL(CPI)	050.DD_RB_BB_TOTAL.MRN.LANE.KN	1,465	1,839	930	948	993	1,035	1,080	1,126	1,174
1	1 6420	Professional Fees - Feasibi	100.INFL.GENERAL(CPI)	050.DD_RB_BB_TOTAL.MRN.LANE.KN	59	-	-	-	-	-	-	-	-
1	1 6500	Rentals	100.INFL.GENERAL(CPI)	100.DD_RB_BB_TOTAL.MRN.LANE.KN	-	-	1	1	1	1	1	1	1
1	1 8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	100.DD_RB_BB_TOTAL.MRN.LANE.KN	618	679	1,113	1,170	1,244	1,323	1,407	1,496	1,591
1	1 8420	Salaries - COPE/OTHER	100.INFL.SAL_COPE_FTA	100.DD_RB_BB_TOTAL.MRN.LANE.KN	114	129	124	131	139	148	157	167	178
1	1 8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	100.DD_RB_BB_TOTAL.MRN.LANE.KN	163	179	286	300	320	340	361	384	409
1	1 8460	Salaries - COPE/OTHER - B	100.INFL.BEN_COPE_FTA	100.DD_RB_BB_TOTAL.MRN.LANE.KN	30	34	31	33	35	37	39	42	45
1	1 8510	Recoveries - Payroll Costs			-	-	-	-	-	-	-	-	-
1	1 DRVCHK		14	14	14	14	14	14	14	14	14	14	14
1	1 INFLCHK		14	14	14	14	14	14	14	14	14	14	14
1	1 ENTCHK		14	14	14	14	14	14	14	14	14	14	14
1			OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
1			Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
1			Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1	1 1111	SERVICE.HOURS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	1 2222A	SERVICE.KM.DIESEL ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	1 2222B	SERVICE.KM.GAS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	1 2222C	SERVICE.KM.CNG ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	1 2222D	SERVICE.KM.ELECTRIC ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	1 2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	1 2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	1 2222	SERVICE.KM ('000's)	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

21 BUS_CB_BB Bus
in thousands of dollars
21 BUS_ (Bus Rev Check
BUS_CB_BB Bus Exp Check
31 GL's Used (not incl 4444 and 9999)

21-BUS_CB_BB for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(5 SPECIAL_BUILD items)

1																					
1																					
1 4444	Revenue																				
1 9999	Expenses																				
1																					
1 4430	Recoveries - Miscellaneou	100.INFL.WAGES_BUS	100.SP_BUS_CB_AA_KM																		
1 9100	Administration	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS																		
1 9110	Computers & Systems	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS																		
1 9130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS																		
1 9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS																		
1 9150	Marketing, Communicatio	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS																		
1 9510	Contracted System - Varia	180.INFL.GENERAL(CPI)	100.SP_BUS_CB_AA_HOURS																		
1 6100	Fuel - Electricity	100.PRICE.ELECT.LARGE.C	100.DD_BUS_CB_AA_ELECTRIC.TROL																		
1 6110	Fuel - Gasoline	100.PRICE.GAS_BUS_CO																			
1 6120	Fuel - Natural gas	100.PRICE.CNG_BUS_CO	100.DD_BUS_CB_AA_CNG Consumpt																		
1 6130	Fuel - Diesel	100.PRICE.DIESEL_BUS_CO	100.DD_BUS_CB_AA_DIESEL Consum																		
1 6200	Insurance	100.INFL.BUS_CO.INSURA	100.SP_BUS_CB_AA_KM																		
1 6320	Materials - Revenue Vehic	110.INFL.GENERAL(CPI)	100.SP_BUS_CB_AA_KM																		
1 6340	Material & Utilities	110.INFL.GENERAL(CPI)	100.SP_BUS_CB_AA_KM																		
1 6360	Outside Services	110.INFL.GENERAL(CPI)	100.SP_BUS_CB_AA_KM																		
1 6380	Recoveries - Interc Mate		100.SP_BUS_CB_AA_KM																		
1 6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_KM																		
1 6500	Rentals	100.INFL.GENERAL(CPI)																			
1 8100	Wages - Regular	100.INFL.WAGES_BUS	100.SP_BUS_CB_AA_HOURS																		
1 8110	Wages - Recoveries	100.INFL.WAGES_BUS	100.SP_BUS_CB_AA_HOURS																		
1 8120	Wages - O/T	100.INFL.WAGES_BUS	100.SP_BUS_CB_AA_HOURS																		
1 8130	Wages - Non Operating	100.INFL.WAGES_BUS	100.SP_BUS_CB_AA_HOURS																		
1 8200	Sick Leave	100.INFL.WAGES_BUS	100.SP_BUS_CB_AA_HOURS																		
1 8150	Wages - Regular - Benefit	100.INFL.BEN_WAGES.BL	100.SP_BUS_CB_AA_HOURS																		
1 8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	060.SP_BUS_CB_AA_HOURS																		
1 8410	Salaries - CUPE	100.INFL.SAL_CUPE_BUS	060.SP_BUS_CB_AA_HOURS																		
1 8420	Salaries - COPE/OTHER	100.INFL.SAL_COPE_BUS	060.SP_BUS_CB_AA_HOURS																		
1 8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	060.SP_BUS_CB_AA_HOURS																		
1 8440	Salaries - CUPE - Benefits	100.INFL.BEN_CUPE_BUS	060.SP_BUS_CB_AA_HOURS																		
1 8460	Salaries - COPE/OTHER - B	100.INFL.BEN_COPE_BUS	060.SP_BUS_CB_AA_HOURS																		
1 8480	Recoveries - Interc (Payr		060.SP_BUS_CB_AA_HOURS																		

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	OK	OK
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	OK	OK
-	-	-	-	-	-	-	-	-	-	-	-	-
(2,431)	(2,594)	(1,419)	(1,508)	(1,576)	(1,635)	(1,679)	(1,742)	(1,801)	(1,830)	(1,894)	-	-
231,689	263,405	276,773	294,115	312,504	328,201	323,385	324,447	336,465	342,174	364,045	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-
(2,431)	(2,594)	(1,419)	(1,508)	(1,576)	(1,635)	(1,679)	(1,742)	(1,801)	(1,830)	(1,894)	-	-
144	194	135	137	141	145	149	152	156	159	163	-	-
1	3	4	4	4	4	4	4	4	4	4	-	-
83	118	89	91	94	96	98	101	103	106	108	-	-
10	13	16	16	17	17	18	18	19	19	20	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-
3,582	3,352	5,088	6,440	6,487	8,206	12,692	13,231	13,781	14,731	15,356	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-
7,221	9,852	9,907	10,835	13,147	14,336	14,818	15,331	15,815	16,291	16,815	-	-
44,574	67,006	60,736	61,426	61,077	59,548	41,899	44,024	45,942	43,562	45,205	-	-
17,298	14,866	15,757	16,702	17,510	18,162	18,660	19,354	20,011	20,331	21,045	-	-
50,291	55,009	60,138	65,746	73,974	81,072	81,345	73,374	76,939	78,239	90,731	-	-
5,109	6,144	5,685	6,029	6,336	6,587	6,782	7,051	7,306	7,439	7,717	-	-
3,097	3,007	3,667	4,208	4,778	5,222	6,192	6,427	6,656	6,860	7,112	-	-
(446)	(316)	-	-	-	-	-	-	-	-	-	-	-
5	3	-	-	-	-	-	-	-	-	-	-	-
1	4	1	1	1	1	1	2	2	2	2	-	-
65,793	65,322	74,094	78,779	82,993	86,822	90,684	93,717	96,536	99,583	103,056	-	-
(3,382)	(4,767)	(5,646)	(6,004)	(6,325)	(6,616)	(6,911)	(7,142)	(7,357)	(7,589)	(7,854)	-	-
3,130	5,781	2,906	3,088	3,253	3,403	3,555	3,673	3,784	3,904	4,040	-	-
5,590	6,210	6,748	7,129	7,521	7,868	8,219	8,472	8,744	9,024	9,339	-	-
3,274	3,847	5,678	6,034	6,358	6,651	6,947	7,177	7,395	7,628	7,894	-	-
18,950	19,618	23,871	25,393	26,747	27,981	29,222	30,212	31,110	32,094	33,213	-	-
1,362	1,479	832	848	883	915	948	975	1,002	1,030	1,061	-	-
4,715	5,381	5,019	5,120	5,329	5,524	5,721	5,887	6,047	6,216	6,402	-	-
775	623	515	527	548	569	589	606	622	640	659	-	-
298	314	203	207	215	223	231	238	244	251	258	-	-
1,031	1,107	1,192	1,216	1,265	1,311	1,358	1,398	1,435	1,475	1,520	-	-
130	139	141	144	150	155	161	165	170	175	180	-	-
(947)	(902)	-	-	-	-	-	-	-	-	-	-	-

1	DRVCHK	21	21	21	21	21	21	21	21	21	21	21
1	INFLCHK	21	21	21	21	21	21	21	21	21	21	21
1	ENTCHK	21	21	21	21	21	21	21	21	21	21	21
1		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

22 **BUS_CB_CC Bus**
 in thousands of dollars
 22 BUS_(Bus Rev Check
 BUS_CB_CC Bus Exp Check
 31 GL's Used (not incl 4444 and 9999)

22-BUS_CB_CC
 for the Quarter ended **denotes a SPECIAL_BUILD item** **1** **SP or DD Driver**

1 (1 SPECIAL_BUILD items)

1	14444	Revenue		
1	19999	Expenses		
1	14430	Recoveries - Miscellaneous	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	19100	Administration	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	19110	Computers & Systems	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	19130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	19140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	19150	Marketing, Communicatio	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	19410	Contract - Maintenance Li	110.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_HOURS
1	16100	Fuel - Electricity	100.PRICE.ELECT.LARGE.G	
1	16120	Fuel - Natural gas	100.PRICE.CNG_BUS_CO (
1	16130	Fuel - Diesel	100.PRICE.DIESEL_BUS_CC	
1	16200	Insurance	100.INFL.BUS_CO.INSURA	025.SP_BUS_CB_AA_KM
1	16320	Materials - Revenue Vehic	110.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_KM
1	16340	Material & Utilities	110.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_KM
1	16360	Outside Services	100.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_KM
1	16370	Recoveries Interco Mainte	100.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_KM
1	16380	Recoveries - Interco Mate	100.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_KM
1	16400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_KM
1	16500	Rentals	100.INFL.GENERAL(CPI)	
1	18100	Wages - Regular	100.INFL.WAGES_BUS	025.SP_BUS_CB_AA_HOURS
1	18110	Wages - Recoveries	100.INFL.WAGES_BUS	025.SP_BUS_CB_AA_HOURS
1	18120	Wages - O/T	100.INFL.WAGES_BUS	025.SP_BUS_CB_AA_HOURS
1	18130	Wages - Non Operating	100.INFL.WAGES_BUS	025.SP_BUS_CB_AA_HOURS
1	18200	Sick Leave	100.INFL.WAGES_BUS	025.SP_BUS_CB_AA_HOURS
1	18150	Wages - Regular - Benefits	100.INFL.BEN_WAGES_BL	025.SP_BUS_CB_AA_HOURS
1	18400	Salaries - Exempt	100.INFL.SAL_EXEMPT	060.SP_BUS_CB_AA_HOURS
1	18410	Salaries - CUPE	100.INFL.SAL_CUPE_BUS	060.SP_BUS_CB_AA_HOURS
1	18420	Salaries - COPE/OTHER	100.INFL.SAL_COPE_BUS	060.SP_BUS_CB_AA_HOURS
1	18430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	060.SP_BUS_CB_AA_HOURS
1	18440	Salaries - CUPE - Benefits	100.INFL.BEN_CUPE_BUS	060.SP_BUS_CB_AA_HOURS
1	18460	Salaries - COPE/OTHER - B	100.INFL.BEN_CUPE_BUS	060.SP_BUS_CB_AA_HOURS
1	18480	Recoveries - Interco (Payr	100.INFL.GENERAL(CPI)	060.SP_BUS_CB_AA_HOURS

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
(5,052)	(4,559)	(4,911)	(5,010)	(5,140)	(5,256)	(5,374)	(5,495)	(5,619)	(5,745)	(5,875)
48,159	49,984	40,837	47,617	49,566	51,335	53,083	54,707	56,303	57,871	59,660
-	-	-	-	-	-	-	-	-	-	-
(5,052)	(4,559)	(4,911)	(5,010)	(5,140)	(5,256)	(5,374)	(5,495)	(5,619)	(5,745)	(5,875)
101	129	103	105	108	111	113	116	119	121	124
3	14	45	46	47	49	50	51	52	53	55
21	41	88	90	93	95	97	99	102	104	107
(5)	38	58	59	61	62	64	65	67	69	71
-	-	0	0	0	0	0	0	0	0	0
0	-	-	-	-	-	-	-	-	-	-
-	1	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
1,649	1,849	-	-	-	-	-	-	-	-	-
9,947	10,476	12,801	13,057	13,508	13,892	14,253	14,658	15,063	15,412	15,842
9,295	9,051	8,262	8,428	8,693	8,920	9,133	9,368	9,609	9,809	10,061
(1,459)	(1,166)	(1,280)	(1,280)	(1,288)	(1,292)	(1,294)	(1,297)	(1,302)	(1,300)	(1,304)
(1,809)	(2,183)	(2,349)	(2,349)	(2,362)	(2,371)	(2,374)	(2,381)	(2,389)	(2,385)	(2,392)
380	354	637	650	670	688	704	723	741	756	776
187	191	182	186	191	195	199	204	208	213	218
1,292	1,430	1,699	1,737	1,790	1,841	1,893	1,940	1,988	2,037	2,089
(54)	(70)	-	-	-	-	-	-	-	-	-
27	138	179	183	189	194	200	205	210	215	220
6,932	8,310	(5,039)	(5,153)	(5,312)	(5,462)	(5,615)	(5,757)	(5,898)	(6,044)	(6,198)
66	90	133	136	141	145	149	152	156	160	164
376	421	532	544	561	577	593	608	623	639	655
5,268	5,241	7,793	7,949	8,274	8,577	8,884	9,139	9,389	9,652	9,940
9,231	9,398	9,512	15,569	16,205	16,799	17,399	17,902	18,388	18,903	19,468
3,469	3,488	3,194	3,266	3,401	3,526	3,652	3,758	3,860	3,968	4,086
1,229	1,262	2,173	2,216	2,306	2,391	2,476	2,548	2,617	2,690	2,771
1,828	1,923	2,093	2,135	2,221	2,303	2,385	2,455	2,521	2,591	2,669
892	898	1,038	1,061	1,105	1,146	1,187	1,221	1,254	1,289	1,328
(705)	(1,344)	(1,017)	(1,017)	(1,036)	(1,050)	(1,064)	(1,070)	(1,075)	(1,081)	(1,089)

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1	1	1	1	1	1	1	1	1	1	1
1	1	1	1	1	1	1	1	1	1	1

Financial Model - CONFIDENTIAL

23 BUS_CB_AA Bus
 in thousands of dollars
 23 BUS_(Bus Rev Check
 BUS_CB_AA Bus Exp Check
 25 GL's Used (not incl 4444 and 9999)
 23-BUS_CB_AA
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(2 SPECIAL BUILD items)
 1 1444 Revenue
 1 9999 Expenses
 1 14430 Recoveries - Miscellaneous
 1 9100 Administration
 1 9110 Computers & Systems
 1 9130 Training & Education
 1 9140 Travel & Meeting Expense
 1 9150 Marketing, Communicatio
 1 6110 Fuel - Gasoline
 1 6320 Materials - Revenue Vehic
 1 6340 Material & Utilities
 1 6360 Outside Services
 1 6400 Professional & Legal
 1 6500 Rentals
 1 8100 Wages - Regular
 1 8120 Wages - O/T
 1 8130 Wages - Non Operating
 1 8200 Sick Leave
 1 8150 Wages - Regular - Benefit
 1 8400 Salaries - Exempt
 1 8410 Salaries - CUPE
 1 8420 Salaries - COPE/OTHER
 1 8430 Salaries - EXEMPT - Benefi
 1 8440 Salaries - CUPE - Benefits
 1 8450 Benefits
 1 8460 Salaries - COPE/OTHER - B
 1 8480 Recoveries - Intercor (Payr
 1 DRVCHK
 1 INFLCHK
 1 ENTCHK
 1
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 1
 1 1111 SERVICE.HOURS ('000's)
 1 2222A SERVICE.KM.DIESEL ('000's)
 1 2222B SERVICE.KM.GAS ('000's)
 1 2222C SERVICE.KM.CNG ('000's)
 1 2222D SERVICE.KM.ELECTRIC ('000's)
 1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
 1 2222F SERVICE.KM.BATT.ELECTRIC.DEPO
 1 2222 SERVICE.KM ('000's)

	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
1 4444 Revenue	(2,126)	(1,888)	(2,533)	(3,467)	(3,655)	(3,824)	(3,996)	(4,121)	(4,253)	(4,386)	(4,539)
1 9999 Expenses	416,825	434,997	468,065	485,328	511,047	534,343	557,817	576,214	593,640	612,317	633,545
1	-	-	-	-	-	-	-	-	-	-	-
1 4430 Recoveries - Miscellaneous	(2,126)	(1,888)	(2,533)	(3,467)	(3,655)	(3,824)	(3,996)	(4,121)	(4,253)	(4,386)	(4,539)
1 9100 Administration	181	257	312	319	328	336	344	353	361	369	378
1 9110 Computers & Systems	2	-	1	1	1	1	1	1	1	1	1
1 9130 Training & Education	20	19	35	36	37	38	39	40	41	42	43
1 9140 Travel & Meeting Expense	4	5	21	21	22	22	23	23	24	25	25
1 9150 Marketing, Communicatio	-	3	-	-	-	-	-	-	-	-	-
1 6110 Fuel - Gasoline	-	-	-	-	-	-	-	-	-	-	-
1 6320 Materials - Revenue Vehic	0	-	-	-	-	-	-	-	-	-	-
1 6340 Material & Utilities	975	1,371	1,598	1,655	1,739	1,808	1,862	1,936	2,005	2,042	2,118
1 6360 Outside Services	1,192	1,171	1,383	1,411	1,479	1,534	1,576	1,635	1,690	1,718	1,778
1 6400 Professional & Legal	0	2	18	18	19	20	20	20	21	21	22
1 6500 Rentals	-	-	-	-	-	-	-	-	-	-	-
1 8100 Wages - Regular	234,720	235,351	256,764	266,519	280,836	293,789	306,864	317,008	326,633	336,972	348,722
1 8120 Wages - O/T	17,284	28,195	24,065	24,983	26,324	27,538	28,764	29,716	30,618	31,586	32,687
1 8130 Wages - Non Operating	41,379	43,497	44,167	45,830	48,300	50,527	52,776	54,506	56,171	57,954	59,975
1 8200 Sick Leave	15,353	16,979	19,748	20,495	21,598	22,594	23,599	24,377	25,119	25,915	26,818
1 8150 Wages - Regular - Benefit	79,574	82,378	90,201	93,610	98,626	103,176	107,753	111,359	114,697	118,341	122,468
1 8400 Salaries - Exempt	4,560	4,935	5,981	6,100	6,349	6,582	6,817	7,014	7,205	7,406	7,628
1 8410 Salaries - CUPE	7,155	7,614	8,179	8,343	8,684	9,003	9,324	9,593	9,854	10,130	10,433
1 8420 Salaries - COPE/OTHER	10,034	10,221	11,356	11,610	12,092	12,535	12,983	13,356	13,721	14,105	14,527
1 8430 Salaries - EXEMPT - Benefi	1,140	1,262	1,711	1,745	1,816	1,883	1,950	2,007	2,061	2,119	2,182
1 8440 Salaries - CUPE - Benefits	1,606	1,730	2,027	2,067	2,151	2,230	2,310	2,377	2,441	2,510	2,585
1 8450 Benefits	-	0	-	-	-	-	-	-	-	-	-
1 8460 Salaries - COPE/OTHER - B	2,470	2,549	2,977	3,044	3,170	3,286	3,403	3,502	3,597	3,698	3,808
1 8480 Recoveries - Intercor (Payr	(825)	(2,541)	(2,480)	(2,480)	(2,525)	(2,560)	(2,593)	(2,609)	(2,621)	(2,635)	(2,654)
	23	23	23	23	23	23	23	23	23	23	23
	23	23	23	23	23	23	23	23	23	23	23
	23	23	23	23	23	23	23	23	23	23	23
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
1 1111 SERVICE.HOURS ('000's)	5,830	5,831	6,064	6,157	6,340	6,487	6,626	6,695	6,747	6,807	6,889
1 2222A SERVICE.KM.DIESEL ('000's)	71,961	72,141	73,129	69,903	64,808	59,235	40,437	41,130	41,511	38,385	38,814
1 2222B SERVICE.KM.GAS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222C SERVICE.KM.CNG ('000's)	27,544	25,827	28,640	29,104	36,383	36,814	37,272	37,790	38,183	38,536	38,967
1 2222D SERVICE.KM.ELECTRIC ('000's)	13,687	13,155	13,063	14,463	14,620	14,793	14,980	15,196	15,350	15,485	15,658
1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)	417	701	727	6,635	6,728	6,807	12,317	12,459	12,602	12,744	12,887
1 2222F SERVICE.KM.BATT.ELECTRIC.DEPO	0	0	0	0	112	6,771	20,015	20,246	20,591	22,272	22,666
1 2222 SERVICE.KM ('000's)	113,609	111,824	115,559	120,105	122,651	124,420	125,020	126,822	128,236	127,423	128,992

Financial Model - CONFIDENTIAL

24 BUS_CS_BB Bus

in thousands of dollars

24 BUS_(Bus Rev Check

BUS_CS_BB Bus Exp Check

24 GL's Used (not incl 4444 and 9999)

24-BUS_CS_BB

for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
		Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1	(1 SPECIAL BUILD items)											
1	1 4444 Revenue	(76)	(67)	(67)	(74)	(83)	(94)	(104)	(111)	(118)	(122)	(126)
1	1 9999 Expenses	12,905	15,764	14,969	16,343	17,950	20,750	22,989	24,626	26,063	27,038	28,040
1	1 4430 Recoveries - Miscellaneous	(76)	(67)	(67)	(74)	(83)	(94)	(104)	(111)	(118)	(122)	(126)
1	1 9100 Administration	3	0	0	0	0	0	0	0	0	0	0
1	1 9110 Computers & Systems	-	-	-	-	-	-	-	-	-	-	-
1	1 9130 Training & Education	-	-	-	-	-	-	-	-	-	-	-
1	1 9140 Travel & Meeting Expense	-	-	-	-	-	-	-	-	-	-	-
1	1 9530 Contract - Gasoline Reven	-	-	-	-	-	-	-	-	-	-	-
1	1 9560 Contracted System - Varia	0	-	-	-	-	-	-	-	-	-	-
1	1 6100 Fuel - Electricity	-	-	-	-	-	-	-	-	-	-	-
1	1 6110 Fuel - Gasoline	6,459	8,082	7,247	7,737	8,332	9,838	10,968	11,799	12,536	13,070	13,586
1	1 6130 Fuel - Diesel	(8)	(6)	-	-	-	-	-	-	-	-	-
1	1 6200 Insurance	872	881	871	969	1,084	1,228	1,353	1,442	1,519	1,569	1,622
1	1 6320 Materials - Revenue Vehic	1,993	2,218	2,541	2,826	3,168	3,599	3,975	4,242	4,480	4,638	4,805
1	1 6340 Material & Utilities	49	52	63	71	79	90	99	106	112	116	120
1	1 6360 Outside Services	274	311	299	334	377	428	466	505	533	551	571
1	1 6380 Recoveries - Intercos Mate	(0)	-	-	-	-	-	-	-	-	-	-
1	1 6500 Rentals	-	-	-	-	-	-	-	-	-	-	-
1	1 8100 Wages - Regular	-	-	-	-	-	-	-	-	-	-	-
1	1 8120 Wages - O/T	-	-	-	-	-	-	-	-	-	-	-
1	1 8130 Wages - Non Operating	3,270	4,227	3,948	4,406	4,910	5,566	6,128	6,533	6,883	7,094	7,335
1	1 8200 Sick Leave	-	-	-	-	-	-	-	-	-	-	-
1	1 8150 Wages - Regular - Benefit	-	-	-	-	-	-	-	-	-	-	-
1	1 8410 Salaries - CUPE	-	-	-	-	-	-	-	-	-	-	-
1	1 8420 Salaries - COPE/OTHER	-	-	-	-	-	-	-	-	-	-	-
1	1 8480 Recoveries - Intercos Paym	(7)	-	-	-	-	-	-	-	-	-	-
1	1 DRVCHK	24	24	24	24	24	24	24	24	24	24	24
1	1 INFLCHK	24	24	24	24	24	24	24	24	24	24	24
1	1 ENTCHK	24	24	24	24	24	24	24	24	24	24	24
1		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
		Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1	1 1111 SERVICE.HOURS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	1 2222A SERVICE.KM.DIESEL ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	1 2222B SERVICE.KM.GAS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	1 2222C SERVICE.KM.CNG ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	1 2222D SERVICE.KM.ELECTRIC ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	1 2222 SERVICE.KM ('000's)	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

25 **BUS_CS_AA Bus**
 in thousands of dollars
 25 BUS_(Bus) Rev Check
 BUS_CS_AA Bus Exp Check
 19 GL's Used (not incl 4444 and 9999)
 25-BUS_CS_AA
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(0 SPECIAL BUILD items)
 1
 1
 1 4444 Revenue
 1 9999 Expenses
 1
 1 4430 Recoveries - Miscellaneou
 1 9100 Administration
 1 9130 Training & Education
 1 9140 Travel & Meeting Expense
 1 6340 Material & Utilities
 1 6360 Outside Services
 1 6400 Professional & Legal
 1 8100 Wages - Regular
 1 8120 Wages - O/T
 1 8130 Wages - Non Operating
 1 8200 Sick Leave
 1 8150 Wages - Regular - Benefits
 1 8400 Salaries - Exempt
 1 8410 Salaries - CUPE
 1 8420 Salaries - COPE/OTHER
 1 8430 Salaries - EXEMPT - Benefi
 1 8440 Salaries - CUPE - Benefits
 1 8460 Salaries - COPE/OTHER - B
 1 8480 Recoveries - Intercor (Payr

100.INFL.GENERAL(CPI)
 100.INFL.GENERAL(CPI)
 108.INFL.GENERAL(CPI)
 110.INFL.GENERAL(CPI)
 100.INFL.GENERAL(CPI)
 100.INFL.GENERAL(CPI)
 100.INFL.WAGES_BUS
 100.INFL.WAGES_BUS
 100.INFL.BEN_WAGES_B
 100.INFL.SAL_EXEMPT
 100.INFL.SAL_CUPE_BUS
 100.INFL.SAL_COPE_BUS
 100.INFL.BEN_EXEMPT
 100.INFL.BEN_CUPE_BUS
 100.INFL.BEN_COPE_BUS
 010.SP_BUS_CS_AA_HOURS
 010.SP_BUS_CS_AA_HOURS
 010.SP_BUS_CS_AA_HOURS
 010.SP_BUS_CS_AA_HOURS
 025.SP_BUS_CS_AA_KM
 100.SP_BUS_CS_AA_HOURS
 100.SP_BUS_CS_AA_HOURS
 060.SP_BUS_CS_AA_HOURS
 060.SP_BUS_CS_AA_HOURS
 060.SP_BUS_CS_AA_HOURS
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 060.SP_BUS_CS_AA_HOURS
 060.SP_BUS_CS_AA_HOURS

	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-	-
(10)	(2)	-	-	-	-	-	-	-	-	-	-
34,247	35,347	37,475	39,302	43,781	49,598	54,686	58,173	61,297	63,179	65,324	
(10)	(2)	-	-	-	-	-	-	-	-	-	
10	10	25	25	26	27	28	29	29	30	31	
0	1	-	-	-	-	-	-	-	-	-	
-	-	2	2	2	2	2	2	2	2	2	
115	180	177	180	202	230	254	271	286	296	307	
118	114	153	156	175	198	219	232	245	253	262	
6	1	-	-	-	-	-	-	-	-	-	
20,599	20,824	23,519	24,685	27,506	31,179	34,375	36,591	38,557	39,738	41,086	
1,414	1,755	686	720	803	910	1,003	1,068	1,125	1,160	1,199	
2,706	2,836	2,910	3,056	3,401	3,854	4,269	4,522	4,765	4,912	5,078	
1,127	1,242	1,406	1,473	1,644	1,864	2,057	2,186	2,304	2,375	2,456	
7,333	7,738	8,003	8,394	9,359	10,609	11,698	12,448	13,119	13,521	13,980	
359	228	235	240	259	282	302	316	329	338	348	
-	-	-	-	-	-	-	-	-	-	-	
341	376	358	367	396	431	461	483	503	517	532	
95	60	69	70	76	82	88	92	96	99	102	
-	-	-	-	-	-	-	-	-	-	-	
91	103	104	106	115	125	134	140	146	150	154	
(66)	(121)	(172)	(172)	(182)	(194)	(203)	(208)	(211)	(212)	(214)	

1 DRVCHK	25	25	25	25	25	25	25	25	25	25	25
1 INFLCHK	25	25	25	25	25	25	25	25	25	25	25
1 ENTCHK	25	25	25	25	25	25	25	25	25	25	25
1	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-	-
685	679	705	724	788	874	942	981	1,011	1,019	1,030	
13,662	12,966	13,247	14,437	15,728	17,436	18,795	19,570	20,169	20,374	20,602	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
13,662	12,966	13,247	14,437	15,728	17,436	18,795	19,570	20,169	20,374	20,602	

Financial Model - CONFIDENTIAL

26 BUS_SB_BB Bus
 in thousands of dollars
 26 BUS_ Bus Rev Check
 BUS_SB_BB Bus Exp Check
 20 GL's Used (not incl 4444 and 9999)
 26-BUS_SB_BB
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(1 SPECIAL_BUILD items)

1														
1														
1	4444	Revenue												
1	9999	Expenses												
1														
1	4430	Recoveries - Miscellaneou												
1	9100	Administration	100.INFL.GENERAL(CPI)	010.SP_BUS_SB_AA_HOURS										
1	9110	Computers & Systems	100.INFL.GENERAL(CPI)	010.SP_BUS_SB_AA_HOURS										
1	9130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_BUS_SB_AA_HOURS										
1	9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_BUS_SB_AA_HOURS										
1	6130	Fuel - Diesel	100.PRICE.DIESEL_SB (CAL)	100.DD_BUS_SB_AA_DIESEL Consum										
1	6200	Insurance	100.INFL.BUS_CO.INSURA	100.SP_BUS_SB_AA_KM										
1	6320	Materials - Revenue Vehic	110.INFL.GENERAL(CPI)	100.SP_BUS_SB_AA_KM										
1	6340	Material & Utilities	110.INFL.GENERAL(CPI)	100.SP_BUS_SB_AA_KM										
1	6360	Outside Services	110.INFL.GENERAL(CPI)	100.SP_BUS_SB_AA_KM										
1	6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_BUS_SB_AA_KM										
1	8100	Wages - Regular	100.INFL.WAGES_BUS	100.SP_BUS_SB_AA_HOURS										
1	8110	Wages - Recoveries	100.INFL.WAGES_BUS	100.SP_BUS_SB_AA_HOURS										
1	8120	Wages - O/T	100.INFL.WAGES_BUS	100.SP_BUS_SB_AA_HOURS										
1	8130	Wages - Non Operating	100.INFL.WAGES_BUS	100.SP_BUS_SB_AA_HOURS										
1	8200	Sick Leave	100.INFL.WAGES_BUS	100.SP_BUS_SB_AA_HOURS										
1	8150	Wages - Regular - Benefit	100.INFL.BEN_WAGES_BU	100.SP_BUS_SB_AA_HOURS										
1	8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	060.SP_BUS_SB_AA_HOURS										
1	8420	Salaries - COPE/OTHER	100.INFL.SAL_COPE_BUS	060.SP_BUS_SB_AA_HOURS										
1	8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	060.SP_BUS_SB_AA_HOURS										
1														
1	DRVCHK													
1	INFLCHK													
1	ENTCHK													
1														
1														
1														
1														
1	1111	SERVICE.HOURS ('000's)												
1	2222A	SERVICE.KM.DIESEL ('000's)												
1	2222B	SERVICE.KM.GAS ('000's)												
1	2222C	SERVICE.KM.CNG ('000's)												
1	2222D	SERVICE.KM.ELECTRIC ('000's)												
1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)												
1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)												
1	2222	SERVICE.KM ('000's)												

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
(182)	(71)	-	-	-	-	-	-	-	-	-	
7,118	8,280	7,505	7,702	8,063	8,493	8,825	9,204	9,547	9,895	10,259	
-	-	-	-	-	-	-	-	-	-	-	
(182)	(71)	-	-	-	-	-	-	-	-	-	
12	15	-	-	-	-	-	-	-	-	-	
0	(0)	-	-	-	-	-	-	-	-	-	
0	1	0	0	0	0	0	0	0	0	0	
0	3	2	2	2	2	2	3	3	3	3	
1,672	3,038	2,670	2,541	2,715	2,959	3,100	3,265	3,420	3,559	3,706	
-	-	-	-	-	-	-	-	-	-	-	
910	877	542	588	613	635	659	685	708	733	760	
216	267	206	223	232	240	249	259	268	277	287	
1,414	1,057	791	807	841	872	904	940	971	1,006	1,043	
6	3	-	-	-	-	-	-	-	-	-	
1,540	1,545	1,709	1,857	1,921	1,987	2,055	2,132	2,199	2,274	2,351	
(7)	(64)	-	-	-	-	-	-	-	-	-	
243	341	180	195	202	209	216	224	231	239	247	
258	300	266	289	299	309	320	332	342	354	366	
56	68	87	95	98	101	105	109	112	116	120	
405	420	487	530	548	567	587	609	628	649	671	
296	333	448	457	470	484	498	514	528	544	560	
27	0	-	-	-	-	-	-	-	-	-	
69	78	117	119	123	126	130	134	138	142	146	

26	26	26	26	26	26	26	26	26	26	26	26
26	26	26	26	26	26	26	26	26	26	26	26
26	26	26	26	26	26	26	26	26	26	26	26
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	

Financial Model - CONFIDENTIAL

27 **BUS_SB_AA Bus**
 in thousands of dollars
 27 BUS_ Bus Rev Check
 BUS_SB_AA Bus Exp Check
 18 GL's Used (not incl 4444 and 9999)
 27-BUS_SB_AA
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(0 SPECIAL BUILD items)

1												
1												
1	4444	Revenue										
1	9999	Expenses										
1												
1	4430	Recoveries - Miscellaneou										
1	9100	Administration	100.INFL.GENERAL(CPI)	010.SP.BUS_SB_AA_HOURS								
1	9110	Computers & Systems	100.INFL.GENERAL(CPI)	010.SP.BUS_SB_AA_HOURS								
1	9130	Training & Education	100.INFL.GENERAL(CPI)	010.SP.BUS_SB_AA_HOURS								
1	9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP.BUS_SB_AA_HOURS								
1	6320	Materials - Revenue Vehic	110.INFL.GENERAL(CPI)	100.SP.BUS_SB_AA_KM								
1	6340	Material & Utilities	110.INFL.GENERAL(CPI)	100.SP.BUS_SB_AA_KM								
1	6360	Outside Services	100.INFL.GENERAL(CPI)	100.SP.BUS_SB_AA_KM								
1	6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP.BUS_SB_AA_KM								
1	8100	Wages - Regular	100.INFL.WAGES_BUS	100.SP.BUS_SB_AA_HOURS								
1	8120	Wages - O/T	100.INFL.WAGES_BUS	100.SP.BUS_SB_AA_HOURS								
1	8130	Wages - Non Operating	100.INFL.WAGES_BUS	100.SP.BUS_SB_AA_HOURS								
1	8200	Sick Leave	100.INFL.WAGES_BUS	100.SP.BUS_SB_AA_HOURS								
1	8150	Wages - Regular - Benefit	100.INFL.BEN_WAGES_BL	100.SP.BUS_SB_AA_HOURS								
1	8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	060.SP.BUS_SB_AA_HOURS								
1	8420	Salaries - COPE/OTHER	100.INFL.SAL_COPE_BUS	060.SP.BUS_SB_AA_HOURS								
1	8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	060.SP.BUS_SB_AA_HOURS								
1	8460	Salaries - COPE/OTHER - B	100.INFL.BEN_COPE_BUS	060.SP.BUS_SB_AA_HOURS								
1												
1	DRVCHK											
1	INFLCHK											
1	ENTCHK											
1												
1												
1												
1												
1	1111	SERVICE.HOURS ('000's)										
1	2222A	SERVICE.KM.DIESEL ('000's)										
1	2222B	SERVICE.KM.GAS ('000's)										
1	2222C	SERVICE.KM.CNG ('000's)										
1	2222D	SERVICE.KM.ELECTRIC ('000's)										
1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)										
1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)										
1	2222	SERVICE.KM ('000's)										

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
(45)	-	-	-	-	-	-	-	-	-	-	
8,369	9,275	10,279	10,508	10,864	11,234	11,616	12,043	12,414	12,830	13,260	
-	-	-	-	-	-	-	-	-	-	-	
(45)	-	-	-	-	-	-	-	-	-	-	
24	21	27	27	28	29	29	30	31	31	32	
0	0	-	-	8	-	-	-	-	-	-	
0	4	7	8	8	8	8	8	9	9	9	
6	3	2	2	2	2	2	2	2	2	2	
-	0	-	-	-	-	-	-	-	-	-	
20	30	28	28	30	31	32	33	34	35	37	
22	23	27	27	28	29	30	32	32	34	35	
3	0	6	6	6	6	6	6	7	7	7	
4,620	5,200	5,622	5,749	5,946	6,152	6,364	6,602	6,807	7,039	7,278	
441	470	623	637	659	682	706	732	755	780	807	
768	852	827	845	874	904	936	970	1,001	1,035	1,070	
167	160	300	307	317	328	339	352	363	375	388	
1,352	1,524	1,795	1,836	1,899	1,965	2,032	2,108	2,174	2,248	2,324	
615	651	632	645	664	684	704	726	746	768	791	
149	166	172	176	181	186	192	198	203	209	215	
142	152	160	164	168	173	179	184	189	195	201	
39	21	51	52	53	55	56	58	60	62	63	

27	27	27	27	27	27	27	27	27	27	27
27	27	27	27	27	27	27	27	27	27	27
27	27	27	27	27	27	27	27	27	27	27
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
15	17	17	18	18	18	19	19	19	19	20
206	229	229	243	246	249	252	256	258	261	264
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
206	229	229	243	246	249	252	256	258	261	264

Financial Model - CONFIDENTIAL

28 BUS_GEN_BB Bus
 in thousands of dollars
 28 BUS_ Bus Rev Check
 BUS_GEN_EBus Exp Check
 25 GL's Used (not incl 4444 and 9999)
 28-BUS_GEN_BB
 for the Quarter ended denotes a SPECIAL_BUILD item 1 SP or DD Driver

1 (4 SPECIAL_BUILD items)
 1 1 4444 Revenue
 1 1 9999 Expenses
 1 1 2310 Property Rentals
 1 1 2330 Miscellaneous
 1 1 4430 Recoveries - Miscellaneous
 1 1 9100 Administration
 1 1 9110 Computers & Systems
 1 1 9130 Training & Education
 1 1 9140 Travel & Meeting Expense
 1 1 9150 Marketing, Communicatic
 1 1 6110 Fuel - Gasoline
 1 1 6340 Material & Utilities
 1 1 6360 Outside Services
 1 1 6400 Professional & Legal
 1 1 8100 Wages - Regular
 1 1 8110 Wages - Recoveries
 1 1 8120 Wages - O/T
 1 1 8130 Wages - Non Operating
 1 1 8200 Sick Leave
 1 1 8150 Wages - Regular - Benefit
 1 1 8400 Salaries - Exempt
 1 1 8410 Salaries - CUPE
 1 1 8420 Salaries - COPE/OTHER
 1 1 8430 Salaries - EXEMPT - Benefi
 1 1 8440 Salaries - CUPE - Benefits
 1 1 8450 Benefits
 1 1 8460 Salaries - COPE/OTHER - B
 1 1 DRVCHK
 1 1 INFLCHK
 1 1 ENTCHK
 1 1 1111 SERVICE.HOURS ('000's)
 1 1 2222A SERVICE.KM.DIESEL ('000's)
 1 1 2222B SERVICE.KM.GAS ('000's)
 1 1 2222C SERVICE.KM.CNG ('000's)
 1 1 2222D SERVICE.KM.ELECTRIC ('000's)
 1 1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
 1 1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
 1 1 2222 SERVICE.KM ('000's)

	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
1 4444 Revenue	1	(207)	(96)	(96)	(96)	(96)	(96)	(96)	(96)	(96)	(96)
1 9999 Expenses	20,857	20,760	21,642	43,098	71,840	73,902	75,761	77,778	79,743	81,285	83,303
1 2310 Property Rentals	(5)	(0)	(22)	(22)	(22)	(22)	(22)	(22)	(22)	(22)	(22)
1 2330 Miscellaneous	-	-	-	-	-	-	-	-	-	-	-
1 4430 Recoveries - Miscellaneous	6	(207)	(74)	(74)	(74)	(74)	(74)	(74)	(74)	(74)	(74)
1 9100 Administration	649	783	897	915	943	966	989	1,014	1,037	1,061	1,086
1 9110 Computers & Systems	1	4	0	0	0	0	0	0	0	0	0
1 9130 Training & Education	432	820	678	692	712	730	747	765	784	801	820
1 9140 Travel & Meeting Expense	6	53	134	137	141	145	149	152	156	160	164
1 9150 Marketing, Communicatic	67	0	10	10	10	11	11	11	12	12	12
1 6110 Fuel - Gasoline	-	-	-	-	-	-	-	-	-	-	-
1 6340 Material & Utilities	15	8	6	6	6	7	7	7	8	8	8
1 6360 Outside Services	76	96	69	79	5,736	5,740	5,743	5,746	5,750	5,752	5,755
1 6400 Professional & Legal	926	1,291	1,820	1,857	1,919	1,974	2,025	2,080	2,134	2,180	2,236
1 8100 Wages - Regular	1,701	1,296	1,904	1,947	2,045	2,139	2,217	2,306	2,390	2,438	2,523
1 8110 Wages - Recoveries	-	-	-	-	-	-	-	-	-	-	-
1 8120 Wages - O/T	23	45	-	-	-	-	-	-	-	-	-
1 8130 Wages - Non Operating	702	398	95	97	102	106	111	114	119	121	125
1 8200 Sick Leave	168	171	131	134	140	147	152	158	164	167	173
1 8150 Wages - Regular - Benefit	86	65	50	51	53	56	58	60	62	64	66
1 8400 Salaries - Exempt	6,793	7,084	8,407	8,576	8,907	9,235	9,520	9,835	10,137	10,351	10,661
1 8410 Salaries - CUPE	282	231	25	26	27	28	28	29	30	31	32
1 8420 Salaries - COPE/OTHER	4,999	4,312	2,689	2,749	2,858	2,963	3,054	3,155	3,252	3,321	3,420
1 8430 Salaries - EXEMPT - Benefi	1,503	1,821	2,287	2,333	2,423	2,512	2,589	2,675	2,757	2,816	2,900
1 8440 Salaries - CUPE - Benefits	65	51	1	1	1	1	1	1	1	1	1
1 8450 Benefits	(0)	(0)	(0)	20,996	43,225	44,456	45,590	46,805	48,001	48,990	50,219
1 8460 Salaries - COPE/OTHER - B	2,364	2,232	2,439	2,494	2,592	2,687	2,770	2,862	2,950	3,012	3,102
1 1 DRVCHK	28	28	28	28	28	28	28	28	28	28	28
1 1 INFLCHK	28	28	28	28	28	28	28	28	28	28	28
1 1 ENTCHK	28	28	28	28	28	28	28	28	28	28	28
1	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
1	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
1	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1	-	-	-	-	-	-	-	-	-	-	-
1 1111 SERVICE.HOURS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222A SERVICE.KM.DIESEL ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222B SERVICE.KM.GAS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222C SERVICE.KM.CNG ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222D SERVICE.KM.ELECTRIC ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222 SERVICE.KM ('000's)	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

30 BUS_GEN_DD Bus
 in thousands of dollars
 30 BUS_C Bus Rev Check
 BUS_GEN_L Bus Exp Check
 23 GL's Used (not incl 4444 and 9999)
 30-BUS_GEN_DD
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

1 (0 SPECIAL BUILD items)
 1
 1 4444 Revenue
 1 9999 Expenses
 1
 1 4430 Recoveries - Miscellaneous
 1 9100 Administration
 1 9110 Computers & Systems
 1 9130 Training & Education
 1 9140 Travel & Meeting Expense
 1 6320 Materials - Revenue Vehic
 1 6340 Material & Utilities
 1 6360 Outside Services
 1 6400 Professional & Legal
 1 6500 Rentals
 1 8100 Wages - Regular
 1 8120 Wages - O/T
 1 8130 Wages - Non Operating
 1 8200 Sick Leave
 1 8150 Wages - Regular - Benefit
 1 8400 Salaries - Exempt
 1 8410 Salaries - CUPE
 1 8420 Salaries - COPE/OTHER
 1 8430 Salaries - EXEMPT - Benefi
 1 8440 Salaries - CUPE - Benefits
 1 8450 Benefits
 1 8460 Salaries - COPE/OTHER - B
 1 8480 Recoveries - Interco (Payr
 1
 1 DRVCHK
 1 INFLCHK
 1 ENTCHK
 1
 1
 1
 1
 1
 1 1111 SERVICE.HOURS ('000's)
 1 2222A SERVICE.KM.DIESEL ('000's)
 1 2222B SERVICE.KM.GAS ('000's)
 1 2222C SERVICE.KM.CNG ('000's)
 1 2222D SERVICE.KM.ELECTRIC ('000's)
 1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
 1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
 1 2222 SERVICE.KM ('000's)
 1

	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
1 4444 Revenue	(439)	(375)	(410)	(419)	(431)	(442)	(452)	(464)	(475)	(487)	(499)
1 9999 Expenses	12,007	13,044	15,357	15,695	16,445	17,172	17,776	18,461	19,108	19,503	20,161
1	-	-	-	-	-	-	-	-	-	-	-
1 4430 Recoveries - Miscellaneous	(439)	(375)	(410)	(419)	(431)	(442)	(452)	(464)	(475)	(487)	(499)
1 9100 Administration	25	30	21	21	22	22	23	23	24	25	25
1 9110 Computers & Systems	-	-	-	-	-	-	-	-	-	-	-
1 9130 Training & Education	12	1	-	-	-	-	-	-	-	-	-
1 9140 Travel & Meeting Expense	-	-	2	2	2	2	2	2	3	3	3
1 6320 Materials - Revenue Vehic	505	1,178	1,084	1,106	1,166	1,223	1,271	1,323	1,375	1,406	1,458
1 6340 Material & Utilities	91	162	126	128	136	142	148	154	160	164	170
1 6360 Outside Services	88	118	153	156	164	172	178	185	192	196	203
1 6400 Professional & Legal	1	1	-	-	-	-	-	-	-	-	-
1 6500 Rentals	-	-	-	-	-	-	-	-	-	-	-
1 8100 Wages - Regular	5,685	5,606	6,132	6,271	6,585	6,890	7,140	7,428	7,696	7,852	8,125
1 8120 Wages - O/T	1,164	1,031	794	813	853	893	925	963	997	1,017	1,053
1 8130 Wages - Non Operating	928	1,025	1,039	1,061	1,115	1,167	1,211	1,256	1,303	1,330	1,376
1 8200 Sick Leave	154	251	308	315	331	346	359	373	386	394	408
1 8150 Wages - Regular - Benefit	1,567	1,593	1,886	1,929	2,026	2,120	2,196	2,286	2,368	2,416	2,500
1 8400 Salaries - Exempt	314	354	445	454	471	489	504	520	536	548	564
1 8410 Salaries - CUPE	391	424	1,047	1,068	1,109	1,150	1,185	1,225	1,262	1,289	1,328
1 8420 Salaries - COPE/OTHER	741	846	1,633	1,670	1,736	1,800	1,855	1,917	1,976	2,017	2,078
1 8430 Salaries - EXEMPT - Benefi	70	76	108	110	114	118	122	126	130	132	136
1 8440 Salaries - CUPE - Benefits	69	75	241	246	255	264	273	282	290	296	305
1 8450 Benefits	-	-	-	-	-	-	-	-	-	-	-
1 8460 Salaries - COPE/OTHER - B	242	272	338	346	360	373	384	397	409	418	431
1 8480 Recoveries - Interco (Payr	(40)	-	-	-	-	-	-	-	-	-	-
1	30	30	30	30	30	30	30	30	30	30	30
1 DRVCHK	30	30	30	30	30	30	30	30	30	30	30
1 INFLCHK	30	30	30	30	30	30	30	30	30	30	30
1 ENTCHK	30	30	30	30	30	30	30	30	30	30	30
1	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
1 1111 SERVICE.HOURS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222A SERVICE.KM.DIESEL ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222B SERVICE.KM.GAS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222C SERVICE.KM.CNG ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222D SERVICE.KM.ELECTRIC ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222 SERVICE.KM ('000's)	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

31 **BUS_GEN_EE Bus**
 in thousands of dollars
 31 BUS_(Bus Rev Check
 BUS_GEN_EBus Exp Check
 18 GL's Used (not incl 4444 and 9999)
 31-BUS_GEN_EE
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(2 SPECIAL BUILD items)
 1
 1
 1 4444 Revenue
 1 9999 Expenses
 1
 1 4430 Recoveries - Miscellaneou
 1 9100 Administration
 1 9110 Computers & Systems
 1 9130 Training & Education
 1 9140 Travel & Meeting Expense
 1 9150 Marketing, Communicatio
 1 6340 Material & Utilities
 1 6360 Outside Services
 1 6400 Professional & Legal
 1 8130 Wages - Non Operating
 1 8400 Salaries - Exempt
 1 8410 Salaries - CUPE
 1 8420 Salaries - COPE/OTHER
 1 8430 Salaries - EXEMPT - Benefi
 1 8440 Salaries - CUPE - Benefits
 1 8450 Benefits
 1 8460 Salaries - COPE/OTHER - B
 1 8480 Recoveries - Interco (Payr

100.INFL.GENERAL(CPI) 010.SP_BUS_TOTAL_KM
 100.INFL.GENERAL(CPI) 010.SP_BUS_TOTAL_KM
 100.INFL.GENERAL(CPI) 010.SP_BUS_TOTAL_KM
 108.INFL.GENERAL(CPI) 010.SP_BUS_TOTAL_KM
 100.INFL.GENERAL(CPI) 010.SP_BUS_TOTAL_KM
 100.INFL.GENERAL(CPI) 100.SP_BUS_TOTAL_KM
 100.INFL.GENERAL(CPI) 100.SP_BUS_TOTAL_KM
 100.INFL.GENERAL(CPI) 100.SP_BUS_TOTAL_KM
 100.INFL.WAGES_BUS 100.SP_BUS_TOTAL_KM
 100.INFL.SAL_EXEMPT 060.SP_BUS_TOTAL_KM
 100.INFL.SAL_CUPE_BUS 060.SP_BUS_TOTAL_KM
 100.INFL.SAL_COPE_BUS 060.SP_BUS_TOTAL_KM
 100.INFL.BEN_EXEMPT 060.SP_BUS_TOTAL_KM
 100.INFL.BEN_CUPE_BUS 060.SP_BUS_TOTAL_KM
 100.INFL.BEN_EXEMPT 060.SP_BUS_TOTAL_KM
 100.INFL.BEN_COPE_BUS 060.SP_BUS_TOTAL_KM
 060.SP_BUS_TOTAL_KM

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
(36)	(2)	-	-	-	-	-	-	-	-	-	
18,379	18,263	17,907	18,286	19,013	19,724	20,336	21,023	21,674	22,129	22,797	
-	-	-	-	-	-	-	-	-	-	-	
(36)	(2)	-	-	-	-	-	-	-	-	-	
115	116	131	133	137	141	144	147	151	154	158	
1	10	12	12	12	13	13	13	14	14	14	
6	6	41	42	43	44	46	47	48	49	50	
1	1	5	5	5	6	6	6	6	6	6	
0	-	3	3	3	3	3	3	4	4	4	
75	228	192	195	206	215	223	232	241	246	254	
2,651	2,867	1,063	1,084	1,139	1,192	1,233	1,288	1,333	1,358	1,405	
-	-	-	-	-	-	-	-	-	-	-	
(1)	(1)	-	-	-	-	-	-	-	-	-	
2,869	2,574	2,569	2,620	2,722	2,822	2,909	3,005	3,097	3,163	3,257	
3,696	3,929	4,061	4,143	4,303	4,462	4,599	4,751	4,897	5,001	5,150	
5,871	5,590	6,339	6,482	6,737	6,985	7,201	7,439	7,667	7,830	8,063	
736	668	742	757	786	815	840	868	895	913	941	
837	845	989	1,009	1,048	1,086	1,120	1,157	1,192	1,218	1,254	
-	-	-	-	-	-	-	-	-	-	-	
1,526	1,433	1,760	1,800	1,871	1,940	1,999	2,066	2,129	2,174	2,239	
(3)	(4)	-	-	-	-	-	-	-	-	-	

31	31	31	31	31	31	31	31	31	31	31
31	31	31	31	31	31	31	31	31	31	31
31	31	31	31	31	31	31	31	31	31	31
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

32 BUS_GEN_FF Bus
 in thousands of dollars
 32 BUS_(Bus Rev Check
 BUS_GEN_FBus Exp Check
 26 GL's Used (not incl 4444 and 9999)
 32-BUS_GEN_FF
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(5 SPECIAL BUILD items)

1											
1											
1	1444	Revenue									
1	9999	Expenses									
1											
1	14430	Recoveries - Miscellaneou	100.INFL.GENERAL(CPI)								
1	9100	Administration	100.INFL.GENERAL(CPI)	010.SP_BUS_TOTAL_KM							
1	9110	Computers & Systems	100.INFL.GENERAL(CPI)	010.SP_BUS_TOTAL_KM							
1	9130	Training & Education	100.INFL.GENERAL(CPI)	1 010.SP_BUS_TOTAL_KM							
1	9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_BUS_TOTAL_KM							
1	9150	Marketing, Communicatio	100.INFL.GENERAL(CPI)	010.SP_BUS_TOTAL_KM							
1	6200	Insurance	100.INFL.BUS_CO.INSURA	025.SP_BUS_TOTAL_KM							
1	6320	Materials - Revenue Vehic	110.INFL.GENERAL(CPI)	025.SP_BUS_TOTAL_KM							
1	6340	Material & Utilities	110.INFL.GENERAL(CPI)	1 025.SP_BUS_TOTAL_KM							
1	6360	Outside Services	100.INFL.GENERAL(CPI)	025.SP_BUS_TOTAL_KM							
1	6400	Professional & Legal	100.INFL.GENERAL(CPI)	1 025.SP_BUS_TOTAL_KM							
1	6500	Rentals	100.INFL.GENERAL(CPI)								
1	8100	Wages - Regular	100.INFL.WAGES_BUS	025.SP_BUS_TOTAL_KM							
1	8110	Wages - Recoveries	100.INFL.WAGES_BUS	025.SP_BUS_TOTAL_KM							
1	8120	Wages - O/T	100.INFL.WAGES_BUS	025.SP_BUS_TOTAL_KM							
1	8130	Wages - Non Operating	100.INFL.WAGES_BUS	025.SP_BUS_TOTAL_KM							
1	8200	Sick Leave	100.INFL.WAGES_BUS	025.SP_BUS_TOTAL_KM							
1	8150	Wages - Regular - Benefit	100.INFL.BEN_WAGES_BL	025.SP_BUS_TOTAL_KM							
1	8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	1 025.SP_BUS_TOTAL_KM							
1	8410	Salaries - CUPE	100.INFL.SAL_CUPE_BUS	1 025.SP_BUS_TOTAL_KM							
1	8420	Salaries - COPE/OTHER	100.INFL.SAL_COPE_BUS	025.SP_BUS_TOTAL_KM							
1	8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	025.SP_BUS_TOTAL_KM							
1	8440	Salaries - CUPE - Benefits	100.INFL.BEN_CUPE_BUS	025.SP_BUS_TOTAL_KM							
1	8450	Benefits	100.INFL.BEN_EXEMPT	025.SP_BUS_TOTAL_KM							
1	8460	Salaries - COPE/OTHER - B	100.INFL.BEN_COPE_BUS	025.SP_BUS_TOTAL_KM							
1	8480	Recoveries - Intercor (Payr		025.SP_BUS_TOTAL_KM							
1											
1	DRVCHK										
1	INFLCHK										
1	ENTCHK										
1											
1											
1											
1	1111	SERVICE.HOURS ('000's)									
1	2222A	SERVICE.KM.DIESEL ('000's)									
1	2222B	SERVICE.KM.GAS ('000's)									
1	2222C	SERVICE.KM.CNG ('000's)									
1	2222D	SERVICE.KM.ELECTRIC ('000's)									
1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)									
1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)									
1	2222	SERVICE.KM ('000's)									

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
(183)	(145)	(127)	(130)	(133)	(136)	(139)	(142)	(145)	(149)	(152)
17,127	15,756	17,915	17,425	18,272	18,457	18,939	19,447	19,954	20,391	20,914
-	-	-	-	-	-	-	-	-	-	-
(183)	(145)	(127)	(130)	(133)	(136)	(139)	(142)	(145)	(149)	(152)
566	534	720	734	756	775	793	812	832	850	870
27	24	34	34	35	36	37	38	39	40	41
95	84	104	(1,087)	(1,119)	(1,147)	(1,174)	(1,203)	(1,232)	(1,259)	(1,289)
12	64	32	33	33	34	35	36	37	38	39
-	-	-	-	-	-	-	-	-	-	-
(0)	-	-	-	-	-	-	-	-	-	-
40	-	-	-	-	-	-	-	-	-	-
688	62	136	139	144	148	152	157	161	165	170
3,125	3,127	3,400	3,468	3,572	3,674	3,772	3,869	3,972	4,058	4,162
280	222	333	339	350	360	370	380	390	398	408
18	2	-	-	-	-	-	-	-	-	-
89	6	-	-	-	-	-	-	-	-	-
3	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
1,630	(2)	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-	-
26	1	-	-	-	-	-	-	-	-	-
4,177	4,043	4,174	4,581	5,043	4,849	4,975	5,109	5,242	5,357	5,494
170	161	131	133	137	141	145	149	152	156	160
3,804	4,897	5,765	5,895	6,071	6,244	6,406	6,579	6,749	6,897	7,073
998	993	1,167	1,191	1,225	1,260	1,293	1,328	1,362	1,392	1,428
32	35	33	34	35	36	37	38	39	40	41
-	-	-	-	-	-	-	-	-	-	-
1,346	1,509	1,888	1,931	1,989	2,045	2,098	2,155	2,211	2,259	2,317
(1)	(6)	-	-	-	-	-	-	-	-	-
32	32	32	32	32	32	32	32	32	32	32
32	32	32	32	32	32	32	32	32	32	32
32	32	32	32	32	32	32	32	32	32	32
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

33 **BUS_CB_CONTRACT_AA Bus**
 in thousands of dollars
 33 BUS_(Bus) Rev Check
 BUS_CB_CCBus Exp Check
 12 GL's Used (not incl 4444 and 9999)
 33-BUS_CB_CONTRACT_AA
 for the Quarter ended denotes a SPECIAL BUILD item 1

SP or DD Driver

1 (1 SPECIAL BUILD items)
 1 1444 Revenue
 1 9999 Expenses
 1 9400 Contract - Operating Labo 110.INFL.GENERAL(CPI) 100.SP_BUS_CB_CONTRACT_AA_HO
 1 9410 Contract - Maintenance Lz 110.INFL.GENERAL(CPI) 100.SP_BUS_CB_CONTRACT_AA_HO
 1 9510 Contracted System - Varia 180.INFL.GENERAL(CPI) 100.SP_BUS_CB_CONTRACT_AA_HO
 1 9520 Contract - Diesel 100.PRICE.DIESEL_CCB (C 1 100.SP_BUS_CB_CONTRACT_AA_HO
 1 9560 Contracted System - Varia 110.INFL.GENERAL(CPI) 100.SP_BUS_CB_CONTRACT_AA_HO
 1 9570 Contracted System - Varia 110.INFL.GENERAL(CPI) 100.SP_BUS_CB_CONTRACT_AA_HO
 1 9580 Contracted System - Indiri 110.INFL.GENERAL(CPI) 100.SP_BUS_CB_CONTRACT_AA_HO
 1 6200 Insurance 100.INFL.BUS_CO.INSURA 100.SP_BUS_CB_CONTRACT_AA_KM
 1 6320 Materials - Revenue Vehic 110.INFL.GENERAL(CPI) 100.SP_BUS_CB_CONTRACT_AA_KM
 1 6340 Material & Utilities 110.INFL.GENERAL(CPI) 100.SP_BUS_CB_CONTRACT_AA_KM
 1 6360 Outside Services 100.INFL.GENERAL(CPI) 100.SP_BUS_CB_CONTRACT_AA_KM
 1 6500 Rentals 100.INFL.GENERAL(CPI)

		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
		Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1		-	-	-	-	-	-	-	-	-	-	-
1	1444 Revenue	-	-	-	-	-	-	-	-	-	-	-
1	9999 Expenses	19,434	20,119	21,014	21,779	22,706	23,667	24,573	25,572	26,507	27,421	28,424
1	9400 Contract - Operating Labo	9,511	9,377	9,578	9,780	10,176	10,551	10,946	11,377	11,777	12,180	12,621
1	9410 Contract - Maintenance Lz	-	-	-	-	-	-	-	-	-	-	-
1	9510 Contracted System - Varia	273	269	283	288	305	321	339	357	376	394	415
1	9520 Contract - Diesel	2,054	2,844	2,642	2,680	2,829	3,053	3,186	3,337	3,486	3,608	3,744
1	9560 Contracted System - Varia	4,632	4,580	5,118	5,569	5,794	6,008	6,233	6,477	6,706	6,935	7,186
1	9570 Contracted System - Varia	180	157	267	272	283	294	305	317	328	339	351
1	9580 Contracted System - Indiri	2,051	2,231	2,393	2,441	2,540	2,633	2,732	2,839	2,939	3,040	3,150
1	6200 Insurance	8	9	9	9	10	10	11	11	11	12	12
1	6320 Materials - Revenue Vehic	-	-	-	-	-	-	-	-	-	-	-
1	6340 Material & Utilities	329	330	337	343	357	370	384	399	413	428	443
1	6360 Outside Services	382	307	370	377	391	405	419	435	449	463	479
1	6500 Rentals	15	15	19	19	20	20	21	21	22	22	23
1	DRVCHK	33	33	33	33	33	33	33	33	33	33	33
1	INFLCHK	33	33	33	33	33	33	33	33	33	33	33
1	ENTCHK	33	33	33	33	33	33	33	33	33	33	33
1		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
1		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
1		Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1		-	-	-	-	-	-	-	-	-	-	-
1	1111 SERVICE.HOURS ('000's)	150	148	147	147	149	151	152	155	156	158	159
1	2222A SERVICE.KM.DIESEL ('000's)	2,825	2,784	2,761	2,945	2,977	3,013	3,050	3,093	3,124	3,154	3,189
1	2222B SERVICE.KM.GAS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222C SERVICE.KM.CNG ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222D SERVICE.KM.ELECTRIC ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222 SERVICE.KM ('000's)	2,825	2,784	2,761	2,945	2,977	3,013	3,050	3,093	3,124	3,154	3,189

Financial Model - CONFIDENTIAL

34 BUS_CS_CONTRACT_AA Bus
 in thousands of dollars
 34 BUS_(Bus Rev Check
 BUS_CS_COBus Exp Check
 14 GL's Used (not incl 4444 and 9999)
 34-BUS_CS_CONTRACT_AA
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(1 SPECIAL_BUILD items)

1	1	1	1	1	1	1	1	1	1	1	1
1	1	1	1	1	1	1	1	1	1	1	1
1	1444	Revenue									
1	1999	Expenses									
1	1										
1	19100	Administration	100.INFL.GENERAL(CPI)	010.SP_BUS_CS_CONTRACT_AA_HOU							
1	19140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_BUS_CS_CONTRACT_AA_HOU							
1	19400	Contract - Operating Labo	110.INFL.GENERAL(CPI)	100.SP_BUS_CS_CONTRACT_AA_HOU							
1	19510	Contracted System - Varia	180.INFL.GENERAL(CPI)	100.SP_BUS_CS_CONTRACT_AA_HOU							
1	19520	Contract - Diesel	100.PRICE.DIESEL_CCB (C/	100.SP_BUS_CS_CONTRACT_AA_HOU							
1	19530	Contract - Gasoline Reven	100.PRICE.GAS_CCS (CAD	100.SP_BUS_CS_CONTRACT_AA_HOU							
1	19560	Contracted System - Varia	110.INFL.GENERAL(CPI)	100.SP_BUS_CS_CONTRACT_AA_HOU							
1	19570	Contracted System - Varia	110.INFL.GENERAL(CPI)	100.SP_BUS_CS_CONTRACT_AA_HOU							
1	19580	Contracted System - Indir	110.INFL.GENERAL(CPI)	100.SP_BUS_CS_CONTRACT_AA_HOU							
1	16200	Insurance	100.INFL.BUS_CO.INSURA	100.SP_BUS_CS_CONTRACT_AA_KM							
1	16340	Material & Utilities	110.INFL.GENERAL(CPI)	100.SP_BUS_CS_CONTRACT_AA_KM							
1	16500	Rentals	100.INFL.GENERAL(CPI)								
1	18400	Salaries - Exempt	100.INFL.SAL_EXEMPT	060.SP_BUS_CS_CONTRACT_AA_HOU							
1	18430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	060.SP_BUS_CS_CONTRACT_AA_HOU							

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	-
11,763	12,548	12,423	12,218	12,709	13,251	13,767	14,326	14,852	15,377	15,945	
-	-	-	-	-	-	-	-	-	-	-	-
-	17	1	1	1	1	1	1	1	1	2	
-	-	-	-	-	-	-	-	-	-	-	-
6,139	6,276	6,229	6,152	6,401	6,637	6,885	7,154	7,409	7,661	7,938	
214	209	202	206	219	230	242	256	269	282	297	
0	-	-	-	-	-	-	-	-	-	-	-
1,568	2,047	1,847	1,648	1,708	1,841	1,927	2,019	2,104	2,191	2,277	
1,314	1,496	1,371	1,381	1,437	1,490	1,546	1,607	1,664	1,721	1,783	
438	410	516	526	548	568	589	612	634	655	679	
2,064	2,072	2,205	2,249	2,340	2,426	2,517	2,616	2,709	2,801	2,902	
7	8	8	8	8	9	9	9	10	10	10	
6	2	29	29	31	32	33	34	35	37	38	
13	12	15	16	16	17	17	17	18	18	19	
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
34	34	34	34	34	34	34	34	34	34	34	
34	34	34	34	34	34	34	34	34	34	34	
34	34	34	34	34	34	34	34	34	34	34	
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	

1	1	1	1	1	1	1	1	1	1	1	1
1	1	1	1	1	1	1	1	1	1	1	1
1	1	1	1	1	1	1	1	1	1	1	1
1	1	1	1	1	1	1	1	1	1	1	1
1	1	1	1	1	1	1	1	1	1	1	1
1	1111	SERVICE.HOURS ('000's)									
1	1222A	SERVICE.KM.DIESEL ('000's)									
1	1222B	SERVICE.KM.GAS ('000's)									
1	1222C	SERVICE.KM.CNG ('000's)									
1	1222D	SERVICE.KM.ELECTRIC ('000's)									
1	1222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)									
1	1222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)									
1	1222	SERVICE.KM ('000's)									

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	-
147	147	153	148	150	151	153	155	157	159	160	
0	0	0	0	0	0	0	0	0	0	0	
3,293	3,237	3,425	3,385	3,422	3,462	3,505	3,554	3,592	3,624	3,665	
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
3,293	3,237	3,425	3,385	3,422	3,462	3,505	3,554	3,592	3,624	3,665	

Financial Model - CONFIDENTIAL

35 BUS_PARATRANSIT_AA Bus
 in thousands of dollars
 35 BUS_f Bus Rev Check
 BUS_PARATBus Exp Check
 17 GL's Used (not incl 4444 and 9999)
 35-BUS_PARATRANSIT_AA
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(3 SPECIAL BUILD items)

1	1444	Revenue																				
1	1999	Expenses																				
1	1443	Recoveries - Miscellaneou																				
1	1910	Administration	100.INFL.GENERAL(CPI)	010.SP_BUS_PARATRANSIT_AA_HOU																		
1	1911	Computers & Systems	100.INFL.GENERAL(CPI)	010.SP_BUS_PARATRANSIT_AA_HOU																		
1	1913	Training & Education	100.INFL.GENERAL(CPI)	010.SP_BUS_PARATRANSIT_AA_HOU																		
1	1940	Contract - Operating Labo	110.INFL.GENERAL(CPI)	100.SP_BUS_PARATRANSIT_AA_HOU																		
1	1950	Contract - Taxi Supplemer	110.INFL.GENERAL(CPI)	100.SP_BUS_PARATRANSIT_AA_HOU																		
1	1951	Contracted System - Varia	180.INFL.GENERAL(CPI)	100.SP_BUS_PARATRANSIT_AA_HOU																		
1	1952	Contract - Diesel	100.PRICE.DIESEL_AT (CA)	100.SP_BUS_PARATRANSIT_AA_HOU																		
1	1953	Contract - Gasoline Reven	100.PRICE.GAS_AT (CAD/)	100.SP_BUS_PARATRANSIT_AA_HOU																		
1	1956	Contracted System - Varia	110.INFL.GENERAL(CPI)	100.SP_BUS_PARATRANSIT_AA_HOU																		
1	1957	Contracted System - Varia	110.INFL.GENERAL(CPI)	100.SP_BUS_PARATRANSIT_AA_HOU																		
1	1958	Contracted System - Indin	110.INFL.GENERAL(CPI)	100.SP_BUS_PARATRANSIT_AA_HOU																		
1	1620	Insurance	100.INFL.BUS_CO.INSURA	100.SP_BUS_PARATRANSIT_AA_KM																		
1	1634	Material & Utilities	110.INFL.GENERAL(CPI)	100.SP_BUS_PARATRANSIT_AA_KM																		
1	1636	Outside Services	100.INFL.GENERAL(CPI)	100.SP_BUS_PARATRANSIT_AA_KM																		
1	1640	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_BUS_PARATRANSIT_AA_KM																		
1	1650	Rentals	100.INFL.GENERAL(CPI)																			

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031												
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast												
-	-	-	-	-	-	-	-	-	-	-												
59,048	67,470	80,955	81,563	85,081	88,405	91,679	95,060	98,543	102,143	105,838												
28,804	30,178	42,767	43,625	45,525	47,204	48,937	50,728	52,577	54,487	56,459												
1,504	5,448	5,144	5,250	5,480	5,682	5,890	6,106	6,328	6,558	6,796												
961	1,141	1,064	1,085	1,153	1,214	1,278	1,345	1,415	1,489	1,567												
672	870	556	583	617	666	695	726	759	787	817												
2,935	4,174	5,264	4,335	4,506	4,856	5,081	5,310	5,537	5,779	6,007												
3,420	3,450	3,839	3,917	4,089	4,239	4,395	4,556	4,722	4,893	5,071												
577	237	186	189	198	205	212	220	228	237	245												
18,469	18,978	19,055	19,436	20,283	21,031	21,803	22,601	23,425	24,276	25,154												
60	64	63	64	67	69	72	74	77	79	82												
88	95	78	80	84	87	90	93	97	100	104												
102	747	183	186	194	201	208	215	222	230	237												
-	-	11	12	12	12	13	13	13	14	14												
1,442	1,991	2,722	2,777	2,851	2,915	2,980	3,047	3,116	3,186	3,258												

1	1	DRVCHK																				
1	1	INFLCHK																				
1	1	ENTCHK																				
1	1																					
1	1																					

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031												
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast												
-	-	-	-	-	-	-	-	-	-	-												
671	671	799	799	810	819	829	838	848	858	867												
3,272	3,272	1,401	1,401	1,421	1,438	1,454	1,471	1,488	1,505	1,522												
9,816	9,816	13,045	13,044	13,227	13,384	13,540	13,697	13,853	14,010	14,166												
-	-	-	-	-	-	-	-	-	-	-												
-	-	-	-	-	-	-	-	-	-	-												
-	-	-	-	-	-	-	-	-	-	-												
-	-	-	-	-	-	-	-	-	-	-												
13,088	13,088	14,446	14,446	14,648	14,821	14,995	15,168	15,341	15,515	15,688												

Financial Model - CONFIDENTIAL

36 **BUS_PARATRANSIT_BB Bus**
 in thousands of dollars
 36 BUS_fBus Rev Check
 BUS_PARATBus Exp Check
 13 GL's Used (not incl 4444 and 9999)
 36-BUS_PARATRANSIT_BB
 for the Quarter ended denotes a SPECIAL BUILD item 1

SP or DD Driver

1 (0 SPECIAL BUILD items)
 1
 1 4444 Revenue
 1 9999 Expenses
 1
 1 4410 Recoveries - Sales of Good
 1 9100 Administration
 1 9110 Computers & Systems
 1 9130 Training & Education
 1 9140 Travel & Meeting Expense
 1 9410 Contract - Maintenance
 1 9590 Taxi Saver
 1 6340 Material & Utilities
 1 6360 Outside Services
 1 6400 Professional & Legal
 1 8400 Salaries - Exempt
 1 8420 Salaries - COPE/OTHER
 1 8430 Salaries - EXEMPT - Benefi
 1
 1 DRVCHK
 1 INFLCHK
 1 ENTCHK
 1
 1
 1
 1
 1 1111 SERVICE.HOURS ('000's)
 1 2222A SERVICE.KM.DIESEL ('000's)
 1 2222B SERVICE.KM.GAS ('000's)
 1 2222C SERVICE.KM.CNG ('000's)
 1 2222D SERVICE.KM.ELECTRIC ('000's)
 1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
 1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
 1 2222 SERVICE.KM ('000's)
 1

		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
		Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-		-	-	-	-	-	-	-	-	-	-	-
1 4444	Revenue	(966)	(1,179)	(1,624)	(1,624)	(1,624)	(1,624)	(1,624)	(1,624)	(1,624)	(1,624)	(1,624)
1 9999	Expenses	3,154	2,918	3,814	3,939	4,091	4,228	4,369	4,515	4,664	4,818	4,976
-		-	-	-	-	-	-	-	-	-	-	-
1 4410	Recoveries - Sales of Good	(966)	(1,179)	(1,624)	(1,624)	(1,624)	(1,624)	(1,624)	(1,624)	(1,624)	(1,624)	(1,624)
1 9100	Administration	2	4	1	1	1	1	1	1	1	1	1
1 9110	Computers & Systems	-	-	-	-	-	-	-	-	-	-	-
1 9130	Training & Education	-	-	-	-	-	-	-	-	-	-	-
1 9140	Travel & Meeting Expense	2	5	7	8	8	8	8	9	9	9	
1 9410	Contract - Maintenance	-	-	-	-	-	-	-	-	-	-	-
1 9590	Taxi Saver	2,041	2,124	2,927	3,033	3,158	3,267	3,380	3,496	3,615	3,738	3,865
1 6340	Material & Utilities	-	0	-	-	-	-	-	-	-	-	-
1 6360	Outside Services	20	0	-	-	-	-	-	-	-	-	-
1 6400	Professional & Legal	31	-	-	-	-	-	-	-	-	-	-
1 8400	Salaries - Exempt	751	612	589	601	620	638	657	677	697	717	738
1 8420	Salaries - COPE/OTHER	132	37	135	139	143	147	152	156	161	165	170
1 8430	Salaries - EXEMPT - Benefi	176	136	154	157	162	167	172	177	182	188	193
36		36	36	36	36	36	36	36	36	36	36	36
36		36	36	36	36	36	36	36	36	36	36	36
36		36	36	36	36	36	36	36	36	36	36	36
OK		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
		Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-		-	-	-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-	-	-
-		-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

37 **RAIL_RTC_BLUE_BB Rail**
 in thousands of dollars
 37 RAIL_Rail Rev Check
 RAIL_RTC_BRail Exp Check
 13 GL's Used (not incl 4444 and 9999)
 37-RAIL_RTC_BLUE_BB
 for the Quarter ended denotes a SPECIAL BUILD item 1

SP or DD Driver

(2 SPECIAL BUILD items)
 1
 1
 1 4444 Revenue
 1 9999 Expenses
 1
 1 4430 Recoveries - Miscellaneou
 1 9100 Administration 100.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE
 1 9130 Training & Education 100.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE
 1 9140 Travel & Meeting Expense 108.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE
 1 6320 Materials - Revenue Vehic 110.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE
 1 6340 Material & Utilities 110.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE
 1 6400 Professional & Legal 100.INFL.GENERAL(CPI) 025.SP_RAIL_EXCLUDING_COMMUTE
 1 8400 Salaries - Exempt 100.INFL.SAL_EXEMPT 025.SP_RAIL_EXCLUDING_COMMUTE
 1 8410 Salaries - CUPE 100.INFL.SAL_CUPE_RAIL 025.SP_RAIL_EXCLUDING_COMMUTE
 1 8430 Salaries - EXEMPT - Benefi 100.INFL.BEN_EXEMPT 025.SP_RAIL_EXCLUDING_COMMUTE
 1 8450 Benefits 100.INFL.BEN_CUPE_RAIL 025.SP_RAIL_EXCLUDING_COMMUTE
 1 8460 Salaries - COPE/OTHER - B 100.INFL.BEN_CUPE_RAIL 025.SP_RAIL_EXCLUDING_COMMUTE
 1 8480 Recoveries - Interco (Payr 100.INFL.SAL_CUPE_RAIL 025.SP_RAIL_EXCLUDING_COMMUTE
 1
 1 DRVCHK
 1 INFLCHK
 1 ENTCHK
 1
 1
 1
 1
 1 1111 SERVICE.HOURS ('000's)
 1 2222A SERVICE.KM.DIESEL ('000's)
 1 2222B SERVICE.KM.GAS ('000's)
 1 2222C SERVICE.KM.CNG ('000's)
 1 2222D SERVICE.KM.ELECTRIC ('000's)
 1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
 1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
 1 2222 SERVICE.KM ('000's)
 1

		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
		Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
(2 SPECIAL BUILD items)		-	-	-	-	-	-	-	-	-	-	-
1 4444	Revenue	(242)	(307)	(373)	(373)	(373)	(373)	(373)	(373)	(373)	(373)	(373)
1 9999	Expenses	11,635	11,961	14,339	14,470	14,827	15,630	16,144	16,822	17,755	18,375	18,783
1		-	-	-	-	-	-	-	-	-	-	-
1 4430	Recoveries - Miscellaneou	(242)	(307)	(373)	(373)	(373)	(373)	(373)	(373)	(373)	(373)	(373)
1 9100	Administration 100.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE	2	1	4	4	5	5	5	5	5	5	5
1 9130	Training & Education 100.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE	-	-	-	-	-	-	-	-	-	-	-
1 9140	Travel & Meeting Expense 108.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE	-	-	-	-	-	-	-	-	-	-	-
1 6320	Materials - Revenue Vehic 110.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE	15	18	17	17	18	19	21	22	24	26	27
1 6340	Material & Utilities 110.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE	9	8	15	15	16	17	18	19	21	23	23
1 6400	Professional & Legal 100.INFL.GENERAL(CPI) 025.SP_RAIL_EXCLUDING_COMMUTE	-	0	-	-	-	-	-	-	-	-	-
1 8400	Salaries - Exempt 100.INFL.SAL_EXEMPT 025.SP_RAIL_EXCLUDING_COMMUTE	724	695	984	1,003	1,026	1,082	1,118	1,165	1,229	1,272	1,300
1 8410	Salaries - CUPE 100.INFL.SAL_CUPE_RAIL 025.SP_RAIL_EXCLUDING_COMMUTE	8,535	8,911	10,302	10,390	10,648	11,224	11,592	12,083	12,747	13,191	13,484
1 8430	Salaries - EXEMPT - Benefi 100.INFL.BEN_EXEMPT 025.SP_RAIL_EXCLUDING_COMMUTE	159	142	239	243	249	263	271	282	298	309	315
1 8450	Benefits 100.INFL.BEN_CUPE_RAIL 025.SP_RAIL_EXCLUDING_COMMUTE	652	573	260	268	275	290	299	312	329	341	348
1 8460	Salaries - COPE/OTHER - B 100.INFL.BEN_CUPE_RAIL 025.SP_RAIL_EXCLUDING_COMMUTE	1,554	1,635	2,627	2,639	2,705	2,851	2,944	3,064	3,238	3,350	3,425
1 8480	Recoveries - Interco (Payr 100.INFL.SAL_CUPE_RAIL 025.SP_RAIL_EXCLUDING_COMMUTE	(15)	(24)	(108)	(111)	(114)	(120)	(124)	(130)	(137)	(142)	(145)
1		37	37	37	37	37	37	37	37	37	37	37
1		37	37	37	37	37	37	37	37	37	37	37
1		37	37	37	37	37	37	37	37	37	37	37
1		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
		Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1 1111	SERVICE.HOURS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222A	SERVICE.KM.DIESEL ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222B	SERVICE.KM.GAS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222C	SERVICE.KM.CNG ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222D	SERVICE.KM.ELECTRIC ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222	SERVICE.KM ('000's)	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

38 RAIL_RTC_BLUE_CC Rail
 in thousands of dollars
 38 RAIL_Rail Rev Check
 RAIL_RTC_BRail Exp Check
 14 GL's Used (not incl 4444 and 9999)
 38-RAIL_RTC_BLUE_CC
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(0 SPECIAL BUILD items)

1												
1												
1	4444	Revenue										
1	9999	Expenses										
1												
1	4430	Recoveries - Miscellaneou										
1	9100	Administration	100.INFL.GENERAL(CPI)	100.DD_RAIL_RTC_BLUE_CC_TOTAL								
1	9130	Training & Education	100.INFL.GENERAL(CPI)	100.DD_RAIL_RTC_BLUE_CC_TOTAL								
1	6320	Materials - Revenue Vehic	110.INFL.GENERAL(CPI)	100.DD_RAIL_RTC_BLUE_CC_TOTAL								
1	6340	Material & Utilities	110.INFL.GENERAL(CPI)	100.DD_RAIL_RTC_BLUE_CC_TOTAL								
1	6360	Outside Services	100.INFL.GENERAL(CPI)	100.DD_RAIL_RTC_BLUE_CC_TOTAL								
1	6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.DD_RAIL_RTC_BLUE_CC_TOTAL								
1	6500	Rentals	100.INFL.GENERAL(CPI)	100.DD_RAIL_RTC_BLUE_CC_TOTAL								
1	8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	025.DD_RAIL_RTC_BLUE_CC_TOTAL								
1	8410	Salaries - CUPE	100.INFL.SAL_CUPE_RAIL	025.DD_RAIL_RTC_BLUE_CC_TOTAL								
1	8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	025.DD_RAIL_RTC_BLUE_CC_TOTAL								
1	8450	Benefits	100.INFL.BEN_CUPE_RAIL	025.DD_RAIL_RTC_BLUE_CC_TOTAL								
1	8460	Salaries - COPE/OTHER - B	100.INFL.BEN_CUPE_RAIL	025.DD_RAIL_RTC_BLUE_CC_TOTAL								
1	8480	Recoveries - Intercor (Payn	100.INFL.SAL_CUPE_RAIL	025.DD_RAIL_RTC_BLUE_CC_TOTAL								
1												
1	DRVCHK											
1	INFLCHK											
1	ENTCHK											
1												
1												
1												
1	1111	SERVICE.HOURS ('000's)										
1	2222A	SERVICE.KM.DIESEL ('000's)										
1	2222B	SERVICE.KM.GAS ('000's)										
1	2222C	SERVICE.KM.CNG ('000's)										
1	2222D	SERVICE.KM.ELECTRIC ('000's)										
1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)										
1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)										
1	2222	SERVICE.KM ('000's)										

	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
	-	-	-	-	-	-	-	-	-	-	-	-
	(6)	(25)	-	-	-	-	-	-	-	-	-	-
	9,278	8,780	11,660	11,989	12,294	12,972	13,272	13,985	14,309	14,640	14,979	
	-	-	-	-	-	-	-	-	-	-	-	-
	(6)	(25)	-	-	-	-	-	-	-	-	-	-
	4	3	2	2	2	2	2	2	2	2	2	
	15	8	32	33	34	37	38	41	42	43	44	
	2,876	2,670	3,203	3,267	3,362	3,678	3,769	4,107	4,208	4,312	4,419	
	251	64	64	65	67	74	75	82	84	86	88	
	15	18	16	17	17	19	19	21	21	22	22	
	-	0	-	-	-	-	-	-	-	-	-	-
	31	17	-	-	-	-	-	-	-	-	-	-
	514	619	673	687	702	730	747	776	793	811	829	
	4,348	4,169	5,938	6,132	6,280	6,530	6,677	6,935	7,091	7,251	7,414	
	96	119	159	163	166	173	177	184	188	192	196	
	348	299	157	162	166	173	177	184	188	192	196	
	810	801	1,415	1,462	1,498	1,557	1,592	1,654	1,691	1,729	1,768	
	(31)	(7)	-	-	-	-	-	-	-	-	-	-
	38	38	38	38	38	38	38	38	38	38	38	
	38	38	38	38	38	38	38	38	38	38	38	
	38	38	38	38	38	38	38	38	38	38	38	
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

39 RAIL_RTC_RED_AA Rail

in thousands of dollars

39 RAIL_Rail Rev Check
 RAIL_RTC_RRail Exp Check

10 GL's Used (not incl 4444 and 9999)

39-RAIL_RTC_RED_AA
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(10 SPECIAL_BUILD items)

1
 1
 1 4444 Revenue
 1 9999 Expenses
 1
 1 9100 Administration 100.INFL.GENERAL(CPI) 1 010.SP_RAIL_RTC_RED_AA_HOURS
 1 6100 Fuel - Electricity 100.PRICE.ELECT.LARGE.G 1
 1 6200 Insurance 100.INFL.GENERAL(CPI) 1 100.SP_RAIL_RTC_RED_AA_KM
 1 6340 Material & Utilities 100.INFL.GENERAL(CPI) 1 100.SP_RAIL_RTC_RED_AA_KM
 1 6400 Professional & Legal 100.INFL.GENERAL(CPI) 1 025.SP_RAIL_RTC_RED_AA_KM
 1 6500 Rentals 100.INFL.GENERAL(CPI) 1
 1 8400 Salaries - Exempt 100.INFL.GENERAL(CPI) 1 025.SP_RAIL_RTC_RED_AA_HOURS
 1 8410 Salaries - CUPE 100.INFL.GENERAL(CPI) 1 025.SP_RAIL_RTC_RED_AA_HOURS
 1 8430 Salaries - EXEMPT - Benefi 100.INFL.GENERAL(CPI) 1 025.SP_RAIL_RTC_RED_AA_HOURS
 1 8460 Salaries - COPE/OTHER - B 100.INFL.GENERAL(CPI) 1 025.SP_RAIL_RTC_RED_AA_HOURS

1
 1 DRVCHK
 1 INFLCHK
 1 ENTCHK
 1

1
 1
 1
 1
 1
 1
 1 1111 SERVICE.HOURS ('000's)
 1 2222A SERVICE.KM.DIESEL ('000's)
 1 2222B SERVICE.KM.GAS ('000's)
 1 2222C SERVICE.KM.CNG ('000's)
 1 2222D SERVICE.KM.ELECTRIC ('000's)
 1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
 1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
 1 2222 SERVICE.KM ('000's)
 1

	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	1,709	5,333	15,696	41,534	61,922	62,467	63,884
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	162	530	545	557
	-	-	-	-	-	-	-	972	2,931	3,009	3,024
	-	-	-	-	-	-	-	15	46	47	48
	-	-	-	-	-	-	-	4,460	13,755	14,189	14,534
	-	-	-	-	-	-	-	293	929	951	972
	-	-	-	-	-	-	-	42	132	136	139
	-	-	-	-	-	-	-	10,374	32,180	33,036	33,807
	-	-	-	-	1,304	4,071	11,982	16,806	1,138	278	285
	-	-	-	-	-	-	-	3,216	9,976	10,241	10,480
	-	-	-	-	404	1,262	3,714	5,194	305	36	37
	39	39	39	39	39	39	39	39	39	39	39
	39	39	39	39	39	39	39	39	39	39	39
	39	39	39	39	39	39	39	39	39	39	39
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	0	0	0	0	0	0	0	83	250	256	258
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	0	0	0	0	0	0	0	3,334	10,064	10,331	10,384
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	0	0	0	0	0	0	0	3,334	10,064	10,331	10,384

Financial Model - CONFIDENTIAL

40 RAIL_RTC_ORANGE_AA Rail
 in thousands of dollars
 40 RAIL_Rail Rev Check
 RAIL_RTC_CRail Exp Check
 8 GL's Used (not incl 4444 and 9999)
 40-RAIL_RTC_ORANGE_AA
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(8 SPECIAL BUILD items)

1	1	1	1	1	1	1	1	1	1	1	1
1	1444	Revenue									
1	1999	Expenses									
1	19100	Administration	100.INFL.GENERAL(CPI)	1	010.SP_RAIL_RTC_ORANGE_AA_HOU						
1	16100	Fuel - Electricity	100.PRICE.ELECT.LARGE.G	1							
1	16200	Insurance	100.INFL.GENERAL(CPI)	1	100.SP_RAIL_RTC_ORANGE_AA_KM						
1	16320	Materials - Revenue Vehic	100.INFL.GENERAL(CPI)	1	100.SP_RAIL_RTC_ORANGE_AA_KM						
1	16400	Professional & Legal	100.INFL.GENERAL(CPI)	1	025.SP_RAIL_RTC_ORANGE_AA_KM						
1	16500	Rentals	100.INFL.GENERAL(CPI)	1							
1	18400	Salaries - Exempt	100.INFL.GENERAL(CPI)	1	025.SP_RAIL_RTC_ORANGE_AA_HOU						
1	18430	Salaries - EXEMPT - Benefi	100.INFL.GENERAL(CPI)	1	025.SP_RAIL_RTC_ORANGE_AA_HOU						
1	1	DRVCHK									
1	1	INFLCHK									
1	1	ENTCHK									
1	1										
1	1										
1	1										
1	1111	SERVICE.HOURS ('000's)									
1	1222A	SERVICE.KM.DIESEL ('000's)									
1	1222B	SERVICE.KM.GAS ('000's)									
1	1222C	SERVICE.KM.CNG ('000's)									
1	1222D	SERVICE.KM.ELECTRIC ('000's)									
1	1222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)									
1	1222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)									
1	1222	SERVICE.KM ('000's)									

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	39,562	32,321	33,008	33,710	34,427	35,161	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	339	277	283	290	296	303	-
-	-	-	-	-	2,266	1,813	1,813	1,813	1,813	1,813	1,813
-	-	-	-	-	31	26	26	27	27	28	-
-	-	-	-	-	10,360	8,474	8,665	8,860	9,059	9,263	-
-	-	-	-	-	473	387	396	404	414	423	-
-	-	-	-	-	108	89	91	93	95	97	-
-	-	-	-	-	19,836	16,226	16,591	16,965	17,346	17,737	-
-	-	-	-	-	6,149	5,030	5,143	5,259	5,377	5,498	-
40	40	40	40	40	40	40	40	40	40	40	40
40	40	40	40	40	40	40	40	40	40	40	40
40	40	40	40	40	40	40	40	40	40	40	40
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	-
0	0	0	0	0	153	153	153	153	153	153	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
0	0	0	0	0	6,175	6,175	6,175	6,175	6,175	6,175	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
0	0	0	0	0	6,175	6,175	6,175	6,175	6,175	6,175	-

Financial Model - CONFIDENTIAL

41 RAIL_RTC_BLUE_DD Rail
 in thousands of dollars
 41 RAIL_Rail Rev Check
 RAIL_RTC_BRail Exp Check
 18 GL's Used (not incl 4444 and 9999)
 41-RAIL_RTC_BLUE_DD
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(0 SPECIAL_BUILD items)

			OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK			
			OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK		
			Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
			Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1		(0 SPECIAL_BUILD items)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1	1444	Revenue	(46)	(64)	(206)	(206)	(206)	(206)	(206)	(206)	(206)	(206)	(206)	(46)	(64)	(206)	(206)	(206)	(206)	(206)	(206)	(206)	(206)	(206)
1	1999	Expenses	71,509	78,269	84,764	87,137	89,288	99,945	102,201	110,199	112,687	115,232	117,835	71,509	78,269	84,764	87,137	89,288	99,945	102,201	110,199	112,687	115,232	117,835
1	14430	Recoveries - Miscellaneou	(46)	(64)	(206)	(206)	(206)	(206)	(206)	(206)	(206)	(206)	(206)	(46)	(64)	(206)	(206)	(206)	(206)	(206)	(206)	(206)	(206)	(206)
1	9100	Administration	100.INFL.GENERAL(CPI)	010.DD.RAIL_RTC_BLUE_DD_TOTAL	87	91	125	127	130	136	139	144	151	87	91	125	127	130	136	139	144	151	154	154
1	9110	Computers & Systems	100.INFL.GENERAL(CPI)	010.DD.RAIL_RTC_BLUE_DD_TOTAL	-	-	0	0	0	0	0	0	0	-	-	0	0	0	0	0	0	0	0	0
1	9130	Training & Education	100.INFL.GENERAL(CPI)	010.DD.RAIL_RTC_BLUE_DD_TOTAL	51	63	127	130	133	139	142	147	151	51	63	127	130	133	139	142	147	151	154	157
1	9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.DD.RAIL_RTC_BLUE_DD_TOTAL	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1	6200	Insurance	180.INFL.GENERAL(CPI)	100.DD.RAIL_RTC_BLUE_DD_TOTAL	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1	6320	Materials - Revenue Vehic	110.INFL.GENERAL(CPI)	100.DD.RAIL_RTC_BLUE_DD_TOTAL	1,679	1,894	2,184	2,227	2,292	2,851	2,922	3,347	3,601	1,679	1,894	2,184	2,227	2,292	2,851	2,922	3,347	3,429	3,514	3,601
1	6340	Material & Utilities	110.INFL.GENERAL(CPI)	100.DD.RAIL_RTC_BLUE_DD_TOTAL	488	458	457	466	480	597	612	701	736	488	458	457	466	480	597	612	701	719	736	755
1	6360	Outside Services	100.INFL.GENERAL(CPI)	100.DD.RAIL_RTC_BLUE_DD_TOTAL	13,898	16,213	18,733	19,108	19,612	24,350	24,898	28,453	30,417	13,898	16,213	18,733	19,108	19,612	24,350	24,898	28,453	29,093	29,748	30,417
1	6380	Recoveries - Interco Mate	100.INFL.GENERAL(CPI)	100.DD.RAIL_RTC_BLUE_DD_TOTAL	(5)	-	-	-	-	-	-	-	-	(5)	-	-	-	-	-	-	-	-	-	-
1	6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.DD.RAIL_RTC_BLUE_DD_TOTAL	222	284	450	459	472	508	520	547	585	222	284	450	459	472	508	520	547	559	572	585
1	6500	Rentals	100.INFL.GENERAL(CPI)	100.DD.RAIL_RTC_BLUE_DD_TOTAL	268	267	463	472	484	601	615	703	751	268	267	463	472	484	601	615	703	718	735	751
1	8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	025.DD.RAIL_RTC_BLUE_DD_TOTAL	6,129	6,729	7,467	7,617	7,788	8,390	8,579	9,030	9,653	6,129	6,729	7,467	7,617	7,788	8,390	8,579	9,030	9,233	9,440	9,653
1	8410	Salaries - CUPE	100.INFL.SAL_CUPE_RAIL	025.DD.RAIL_RTC_BLUE_DD_TOTAL	37,811	40,378	43,091	44,495	45,570	49,092	50,196	52,835	56,482	37,811	40,378	43,091	44,495	45,570	49,092	50,196	52,835	54,024	55,240	56,482
1	8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	025.DD.RAIL_RTC_BLUE_DD_TOTAL	1,159	1,343	1,872	1,909	1,952	2,103	2,150	2,263	2,419	1,159	1,343	1,872	1,909	1,952	2,103	2,150	2,263	2,314	2,366	2,419
1	8450	Benefits	100.INFL.BEN_CUPE_RAIL	025.DD.RAIL_RTC_BLUE_DD_TOTAL	4,203	3,698	1,291	1,333	1,366	1,471	1,504	1,583	1,693	4,203	3,698	1,291	1,333	1,366	1,471	1,504	1,583	1,619	1,656	1,693
1	8460	Salaries - COPE/OTHER - B	100.INFL.BEN_CUPE_RAIL	025.DD.RAIL_RTC_BLUE_DD_TOTAL	8,712	9,282	13,017	13,455	13,782	14,847	15,181	15,979	17,082	8,712	9,282	13,017	13,455	13,782	14,847	15,181	15,979	16,338	16,706	17,082
1	8480	Recoveries - Interco Payr	100.INFL.SAL_CUPE_RAIL	025.DD.RAIL_RTC_BLUE_DD_TOTAL	(3,193)	(2,431)	(4,511)	(4,659)	(4,772)	(5,141)	(5,257)	(5,533)	(5,915)	(3,193)	(2,431)	(4,511)	(4,659)	(4,772)	(5,141)	(5,257)	(5,533)	(5,658)	(5,785)	(5,915)
1	1	DRVCHK			41	41	41	41	41	41	41	41	41	41	41	41	41	41	41	41	41	41	41	41
1	1	INFLCHK			41	41	41	41	41	41	41	41	41	41	41	41	41	41	41	41	41	41	41	41
1	1	ENTCHK			41	41	41	41	41	41	41	41	41	41	41	41	41	41	41	41	41	41	41	41
1	1				OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
1	1				Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
1	1				Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1	1				-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1	1111	SERVICE.HOURS ('000's)			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1	2222A	SERVICE.KM.DIESEL ('000's)			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1	2222B	SERVICE.KM.GAS ('000's)			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1	2222C	SERVICE.KM.CNG ('000's)			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1	2222D	SERVICE.KM.ELECTRIC ('000's)			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1	2222	SERVICE.KM ('000's)			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

42 RAIL_RTC_BLUE_EE Rail
 in thousands of dollars
 42 RAIL_Rail Rev Check
 RAIL_RTC_BRail Exp Check
 16 GL's Used (not incl 4444 and 9999)
 42-RAIL_RTC_BLUE_EE
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(0 SPECIAL BUILD items)

			OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
			OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
			Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
			Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1			-	-	-	-	-	-	-	-	-	-	-
1			-	-	-	-	-	-	-	-	-	-	-
1	4444	Revenue	(274)	(186)	(77)	(77)	(77)	(77)	(77)	(77)	(77)	(77)	(77)
1	9999	Expenses	5,868	5,996	7,409	7,529	7,713	8,440	8,632	9,178	9,386	9,600	9,818
1			-	-	-	-	-	-	-	-	-	-	-
1	4430	Recoveries - Miscellaneou	(274)	(186)	(77)	(77)	(77)	(77)	(77)	(77)	(77)	(77)	(77)
1	9100	Administration	100.INFL.GENERAL(CPI)	010.DD_RAIL_RTC_BLUE_DD_TOTAL	10	10	12	12	13	13	14	14	14
1	9130	Training & Education	100.INFL.GENERAL(CPI)	010.DD_RAIL_RTC_BLUE_DD_TOTAL	3	8	9	10	10	11	11	11	11
1	9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.DD_RAIL_RTC_BLUE_DD_TOTAL	-	0	9	10	10	11	11	11	11
1	6320	Materials - Revenue Vehic	110.INFL.GENERAL(CPI)	100.DD_RAIL_RTC_BLUE_DD_TOTAL	508	470	560	564	581	723	741	848	891
1	6340	Material & Utilities	110.INFL.GENERAL(CPI)	100.DD_RAIL_RTC_BLUE_DD_TOTAL	27	11	31	31	32	40	41	47	50
1	6360	Outside Services	100.INFL.GENERAL(CPI)	100.DD_RAIL_RTC_BLUE_DD_TOTAL	19	32	36	36	37	46	47	54	56
1	6380	Recoveries - Interco Mate	100.INFL.GENERAL(CPI)	100.DD_RAIL_RTC_BLUE_DD_TOTAL	-	-	-	-	-	-	-	-	-
1	6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.DD_RAIL_RTC_BLUE_DD_TOTAL	8	8	16	16	17	18	19	20	21
1	6500	Rentals	100.INFL.GENERAL(CPI)	100.DD_RAIL_RTC_BLUE_DD_TOTAL	128	136	137	138	141	175	179	205	210
1	8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	025.DD_RAIL_RTC_BLUE_DD_TOTAL	652	710	999	1,006	1,029	1,109	1,134	1,193	1,220
1	8410	Salaries - CUPE	100.INFL.SAL_CUPE_RAIL	025.DD_RAIL_RTC_BLUE_DD_TOTAL	3,358	3,521	4,235	4,318	4,423	4,765	4,872	5,128	5,243
1	8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	025.DD_RAIL_RTC_BLUE_DD_TOTAL	137	156	257	259	265	286	292	307	314
1	8450	Benefits	100.INFL.BEN_CUPE_RAIL	025.DD_RAIL_RTC_BLUE_DD_TOTAL	365	320	143	146	150	161	165	173	177
1	8460	Salaries - COPE/OTHER - B	100.INFL.BEN_CUPE_RAIL	025.DD_RAIL_RTC_BLUE_DD_TOTAL	767	792	1,245	1,271	1,302	1,403	1,434	1,510	1,543
1	8480	Recoveries - Interco (Paym	100.INFL.SAL_CUPE_RAIL	025.DD_RAIL_RTC_BLUE_DD_TOTAL	(116)	(178)	(282)	(288)	(295)	(318)	(325)	(342)	(350)
1			42	42	42	42	42	42	42	42	42	42	42
1	DRVCHK		42	42	42	42	42	42	42	42	42	42	42
1	INFLCHK		42	42	42	42	42	42	42	42	42	42	42
1	ENTCHK		42	42	42	42	42	42	42	42	42	42	42
1			OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
1			Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
1			Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1			-	-	-	-	-	-	-	-	-	-	-
1	1111	SERVICE.HOURS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222A	SERVICE.KM.DIESEL ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222B	SERVICE.KM.GAS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222C	SERVICE.KM.CNG ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222D	SERVICE.KM.ELECTRIC ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222	SERVICE.KM ('000's)	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

43 RAIL_RTC_BLUE_FF Rail
 in thousands of dollars
 43 RAIL_Rail Rev Check
 RAIL_RTC_BRail Exp Check
 18 GL's Used (not incl 4444 and 9999)
 43-RAIL_RTC_BLUE_FF
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(4 SPECIAL BUILD items)

1
 1
 1 4444 Revenue
 1 9999 Expenses
 1
 1 4410 Recoveries - Sales of Goo
 1 4430 Recoveries - Miscellaneous
 1 9100 Administration 100.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE
 1 9130 Training & Education 100.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE
 1 9140 Travel & Meeting Expense 108.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE
 1 6100 Fuel - Electricity 100.PRICE.ELECT.LARGE.G 1
 1 6320 Materials - Revenue Vehic 110.INFL.GENERAL(CPI) 1 100.SP_RAIL_EXCLUDING_COMMUTE
 1 6340 Material & Utilities 110.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE
 1 6360 Outside Services 100.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE
 1 6380 Recoveries - Interco Mate 100.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE
 1 6400 Professional & Legal 100.INFL.GENERAL(CPI) 025.SP_RAIL_EXCLUDING_COMMUTE
 1 6500 Rentals 100.INFL.GENERAL(CPI) 100.DD_RAIL_RTC_BLUE_BB_TOTAL
 1 8400 Salaries - Exempt 100.INFL.SAL_EXEMPT 025.SP_RAIL_EXCLUDING_COMMUTE
 1 8410 Salaries - CUPE 100.INFL.SAL_CUPE_RAIL 1 025.SP_RAIL_EXCLUDING_COMMUTE
 1 8430 Salaries - EXEMPT - Benefi 100.INFL.BEN_EXEMPT 025.SP_RAIL_EXCLUDING_COMMUTE
 1 8450 Benefits 100.INFL.BEN_CUPE_RAIL 025.SP_RAIL_EXCLUDING_COMMUTE
 1 8460 Salaries - COPE/OTHER - B 100.INFL.BEN_CUPE_RAIL 1 025.SP_RAIL_EXCLUDING_COMMUTE
 1 8480 Recoveries - Interco (Payr 100.INFL.SAL_CUPE_RAIL 025.SP_RAIL_EXCLUDING_COMMUTE
 1
 1 DRVCHK
 1 INFLCHK
 1 ENTCHK
 1
 1
 1
 1
 1
 1 1111 SERVICE.HOURS ('000's)
 1 2222A SERVICE.KM.DIESEL ('000's)
 1 2222B SERVICE.KM.GAS ('000's)
 1 2222C SERVICE.KM.CNG ('000's)
 1 2222D SERVICE.KM.ELECTRIC ('000's)
 1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
 1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
 1 2222 SERVICE.KM ('000's)
 1

	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	(12)	(43)	-	-	-	-	-	-	-	-	-
	20,860	25,404	27,219	35,896	36,820	38,844	40,328	42,170	44,672	46,548	47,583
	-	-	-	-	-	-	-	-	-	-	-
	(12)	(43)	-	-	-	-	-	-	-	-	-
	7	5	12	13	13	13	14	14	15	15	15
	17	5	75	76	78	81	83	86	89	91	93
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	2,635	2,851	3,019	3,382	3,490	3,734	3,997	4,281	4,662	5,040	5,156
	243	413	266	271	280	300	321	344	374	404	413
	1,343	3,383	1,445	1,474	1,520	1,623	1,734	1,852	2,014	2,169	2,214
	-	-	-	-	-	-	-	-	-	-	-
	1,385	1,189	2,297	2,343	2,408	2,489	2,574	2,661	2,764	2,865	2,928
	2	-	-	-	-	-	-	-	-	-	-
	2,764	3,298	4,261	4,346	4,446	4,687	4,841	5,045	5,323	5,508	5,631
	10,386	11,479	14,793	21,030	21,551	22,718	23,463	24,452	25,800	26,698	27,292
	519	622	1,056	1,077	1,102	1,162	1,200	1,249	1,320	1,365	1,396
	1,059	1,011	538	556	569	600	620	646	682	705	721
	2,014	2,323	3,901	5,918	6,065	6,393	6,603	6,877	7,260	7,513	7,680
	(1,514)	(1,175)	(4,445)	(4,590)	(4,703)	(4,958)	(5,120)	(5,338)	(5,631)	(5,827)	(5,956)
	43	43	43	43	43	43	43	43	43	43	43
	43	43	43	43	43	43	43	43	43	43	43
	43	43	43	43	43	43	43	43	43	43	43
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

44 RAIL_RTC_BLUE_GG Rail

in thousands of dollars

44 RAIL_Rail Rev Check
 RAIL_RTC_BRail Exp Check
 19 GL's Used (not incl 4444 and 9999)

44-RAIL_RTC_BLUE_GG
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(4 SPECIAL_BUILD items)

1	1											
1	14444	Revenue										
1	9999	Expenses										
1	14430	Recoveries - Miscellaneou										
1	9100	Administration	100.INFL.GENERAL(CPI)	010.SP_RAIL_EXCLUDING_COMMUTE								
1	9110	Computers & Systems	100.INFL.GENERAL(CPI)	010.SP_RAIL_EXCLUDING_COMMUTE								
1	9130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_RAIL_EXCLUDING_COMMUTE								
1	9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_RAIL_EXCLUDING_COMMUTE								
1	9150	Marketing, Communicatio	100.INFL.GENERAL(CPI)	010.SP_RAIL_EXCLUDING_COMMUTE								
1	6100	Fuel - Electricity	100.PRICE.ELECT.LARGE.G									
1	6320	Materials - Revenue Vehic	110.INFL.GENERAL(CPI)	1 100.SP_RAIL_EXCLUDING_COMMUTE								
1	6340	Material & Utilities	110.INFL.GENERAL(CPI)	100.SP_RAIL_EXCLUDING_COMMUTE								
1	6360	Outside Services	100.INFL.GENERAL(CPI)	100.SP_RAIL_EXCLUDING_COMMUTE								
1	6380	Recoveries - Interc Mate	100.INFL.GENERAL(CPI)	100.SP_RAIL_EXCLUDING_COMMUTE								
1	6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_RAIL_EXCLUDING_COMMUTE								
1	6500	Rentals	100.INFL.GENERAL(CPI)									
1	8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	1 025.SP_RAIL_EXCLUDING_COMMUTE								
1	8410	Salaries - CUPE	100.INFL.SAL_CUPE_RAIL	1 025.SP_RAIL_EXCLUDING_COMMUTE								
1	8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	025.SP_RAIL_EXCLUDING_COMMUTE								
1	8450	Benefits	100.INFL.BEN_CUPE_RAIL	025.SP_RAIL_EXCLUDING_COMMUTE								
1	8460	Salaries - COPE/OTHER - B	100.INFL.BEN_CUPE_RAIL	1 025.SP_RAIL_EXCLUDING_COMMUTE								
1	8480	Recoveries - Interc Payr		025.SP_RAIL_EXCLUDING_COMMUTE								
1	1	DRVCHK										
1	1	INFLCHK										
1	1	ENTCHK										
1	1											
1	1											
1	1											
1	1111	SERVICE.HOURS ('000's)										
1	2222A	SERVICE.KM.DIESEL ('000's)										
1	2222B	SERVICE.KM.GAS ('000's)										
1	2222C	SERVICE.KM.CNG ('000's)										
1	2222D	SERVICE.KM.ELECTRIC ('000's)										
1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)										
1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)										
1	2222	SERVICE.KM ('000's)										

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
(238)	(420)	-	-	-	-	-	-	-	-	-	
14,073	7,177	10,893	14,344	14,856	15,795	16,550	17,495	18,613	19,560	20,163	
-	-	-	-	-	-	-	-	-	-	-	
(238)	(420)	-	-	-	-	-	-	-	-	-	
498	512	1,223	1,247	1,281	1,326	1,361	1,403	1,452	1,492	1,526	
-	0	1	1	1	1	1	1	1	1	1	
79	372	351	359	368	381	391	403	417	429	438	
4	18	63	64	66	69	71	73	76	78	80	
-	-	-	-	-	-	-	-	-	-	-	
(395)	445	682	946	974	1,042	1,115	1,194	1,301	1,410	1,442	
(71)	(548)	51	52	54	58	62	66	72	78	80	
1,064	1,085	1,182	1,205	1,240	1,324	1,414	1,511	1,642	1,772	1,809	
-	-	-	-	-	-	-	-	-	-	-	
516	384	1,052	1,073	1,102	1,140	1,178	1,218	1,265	1,312	1,340	
-	-	-	-	-	-	-	-	-	-	-	
4,807	5,092	8,122	10,285	10,522	11,092	11,455	11,971	12,596	13,037	13,327	
5,362	(2,453)	1,280	1,946	1,994	2,102	2,171	2,265	2,387	2,470	2,525	
2,043	2,114	3,086	3,148	3,220	3,395	3,506	3,654	3,855	3,989	4,078	
293	194	145	148	152	160	165	175	182	188	192	
150	172	429	643	659	695	718	748	789	817	835	
(277)	(210)	(6,774)	(6,774)	(6,778)	(6,988)	(7,058)	(7,187)	(7,423)	(7,512)	(7,510)	
44	44	44	44	44	44	44	44	44	44	44	
44	44	44	44	44	44	44	44	44	44	44	
44	44	44	44	44	44	44	44	44	44	44	
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	

Financial Model - CONFIDENTIAL

45 RAIL_RTC_BLUE_HH Rail
 in thousands of dollars
 45 RAIL_Rail Rev Check
 RAIL_RTC_BRail Exp Check
 18 GL's Used (not incl 4444 and 9999)
 45-RAIL_RTC_BLUE_HH
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(2 SPECIAL BUILD items)

			OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
			OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
			Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
			Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1			-	-	-	-	-	-	-	-	-	-	-
1			(17)	(28)	-	-	-	-	-	-	-	-	-
1	4444	Revenue	(17)	(28)	-	-	-	-	-	-	-	-	-
1	9999	Expenses	12,517	13,752	17,112	17,977	18,414	19,353	19,985	20,807	21,893	22,656	23,160
1			-	-	-	-	-	-	-	-	-	-	-
1	4430	Recoveries - Miscellaneou	(17)	(28)	-	-	-	-	-	-	-	-	-
1	9100	Administration	1,012	792	631	644	661	684	702	724	750	770	787
1	9130	Training & Education	237	100	601	613	630	652	669	690	714	734	750
1	9140	Travel & Meeting Expense	0	3	1	2	2	2	2	2	2	2	2
1	9150	Marketing, Communicatio	-	-	-	-	-	-	-	-	-	-	-
1	6320	Materials - Revenue Vehic	29	36	52	53	55	59	63	67	73	79	81
1	6340	Material & Utilities	56	54	76	77	80	85	91	98	107	115	118
1	6360	Outside Services	0	3	-	-	-	-	-	-	-	-	-
1	6380	Recoveries - Interco Mate	-	-	-	-	-	-	-	-	-	-	-
1	6400	Professional & Legal	1,085	1,434	1,560	1,592	1,634	1,690	1,747	1,806	1,876	1,945	1,988
1	6430	Recovery - Interco (Prof &	-	-	-	-	-	-	-	-	-	-	-
1	6500	Rentals	49	58	69	71	73	74	76	78	79	81	83
1	8400	Salaries - Exempt	4,339	5,062	6,950	7,089	7,253	7,646	7,896	8,234	8,683	8,986	9,185
1	8410	Salaries - CUPE	2,982	3,469	3,775	3,897	3,993	4,209	4,347	4,534	4,780	4,947	5,057
1	8430	Salaries - EXEMPT - Benefi	979	1,084	1,918	2,535	2,594	2,734	2,824	2,942	3,105	3,213	3,285
1	8450	Benefits	1,071	1,021	801	827	848	894	923	962	1,015	1,050	1,074
1	8460	Salaries - COPE/OTHER - B	894	1,005	1,157	1,074	1,100	1,160	1,198	1,248	1,317	1,363	1,394
1	8480	Recoveries - Interco (Payr	(214)	(370)	(480)	(496)	(508)	(536)	(554)	(577)	(609)	(630)	(644)
1			45	45	45	45	45	45	45	45	45	45	45
1	DRVCHK		45	45	45	45	45	45	45	45	45	45	45
1	INFLCHK		45	45	45	45	45	45	45	45	45	45	45
1	ENTCHK		45	45	45	45	45	45	45	45	45	45	45
1			OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
1													
1													
1													
1													
1													
1													
1	1111	SERVICE.HOURS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222A	SERVICE.KM.DIESEL ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222B	SERVICE.KM.GAS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222C	SERVICE.KM.CNG ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222D	SERVICE.KM.ELECTRIC ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222	SERVICE.KM ('000's)	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

46 **RAIL_RTC_BLUE_JJ Rail**
 in thousands of dollars
 46 RAIL_Rail Rev Check
 RAIL_RTC_ERail Exp Check
 22 GL's Used (not incl 4444 and 9999)
 46-RAIL_RTC_BLUE_JJ
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
		Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1	(3 SPECIAL BUILD items)	-	-	-	-	-	-	-	-	-	-	-
1		-	-	-	-	-	-	-	-	-	-	-
1	4444 Revenue	-	-	-	-	-	-	-	-	-	-	-
1	9999 Expenses	4,126	1,634	9,085	20,655	21,211	22,467	23,422	24,606	26,166	27,391	28,056
1		-	-	-	-	-	-	-	-	-	-	-
1	4300 Gain (Loss) on Disposal	-	-	-	-	-	-	-	-	-	-	-
1	4430 Recoveries - Miscellaneous	-	-	-	-	-	-	-	-	-	-	-
1	9100 Administration 100.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE	82	15	61	62	64	66	68	70	73	75	76
1	9130 Training & Education 100.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE	10	15	58	59	61	63	64	67	69	71	72
1	9140 Travel & Meeting Expense 108.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE	0	0	-	-	-	-	-	-	-	-	-
1	9150 Marketing, Communicatio 100.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE	-	-	-	-	-	-	-	-	-	-	-
1	9170 Recoveries - Interc (Adm 100.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE	-	-	(13)	(13)	(14)	(14)	(14)	(15)	(15)	(16)	(16)
1	6320 Materials - Revenue Vehic 110.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE	127	11	3,887	3,965	4,091	4,378	4,686	5,019	5,466	5,910	6,045
1	6340 Material & Utilities 110.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE	22	11	118	121	125	133	143	153	167	180	184
1	6360 Outside Services 100.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE	782	10	18	18	19	20	21	23	25	27	27
1	6380 Recoveries - Interc Mate 100.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE	-	-	(7)	(7)	(7)	(7)	(8)	(8)	(9)	(10)	(10)
1	6400 Professional & Legal 100.INFL.GENERAL(CPI) 025.SP_RAIL_EXCLUDING_COMMUTE	396	18	2,349	2,396	2,458	2,541	2,627	2,716	2,821	2,926	2,990
1	6430 Recovery - Interc (Prof & 025.SP_RAIL_EXCLUDING_COMMUTE	-	-	(2,164)	(2,164)	(2,166)	(2,190)	(2,214)	(2,239)	(2,274)	(2,307)	(2,305)
1	6500 Rentals 100.INFL.GENERAL(CPI)	27	17	41	42	43	44	45	46	47	48	49
1	8400 Salaries - Exempt 100.INFL.SAL_EXEMPT 025.SP_RAIL_EXCLUDING_COMMUTE	5,385	6,636	11,779	13,884	14,204	14,973	15,464	16,114	17,005	17,596	17,987
1	8410 Salaries - CUPE 100.INFL.SAL_CUPE_RAIL 025.SP_RAIL_EXCLUDING_COMMUTE	4,145	5,155	6,929	7,157	7,334	7,731	7,985	8,319	8,780	9,085	9,287
1	8430 Salaries - EXEMPT - Benefi 100.INFL.BEN_EXEMPT 025.SP_RAIL_EXCLUDING_COMMUTE	1,067	1,360	2,909	8,558	8,755	9,229	9,532	9,930	10,482	10,846	11,087
1	8450 Benefits 100.INFL.BEN_CUPE_RAIL 025.SP_RAIL_EXCLUDING_COMMUTE	980	1,002	771	4,817	4,936	5,203	5,374	5,602	5,909	6,115	6,251
1	8460 Salaries - COPE/OTHER - B 100.INFL.BEN_CUPE_RAIL 025.SP_RAIL_EXCLUDING_COMMUTE	981	1,147	1,903	1,967	2,016	2,125	2,195	2,284	2,413	2,497	2,553
1	8480 Recoveries - Interc (Payr 100.INFL.SAL_CUPE_RAIL 025.SP_RAIL_EXCLUDING_COMMUTE	(9,878)	(13,765)	(19,553)	(20,206)	(20,708)	(21,829)	(22,545)	(23,475)	(24,791)	(25,652)	(26,223)
1	5000 Provision for Asset Valuat	-	-	-	-	-	-	-	-	-	-	-
1	5160 Depreciation - Capital Spa	-	-	-	-	-	-	-	-	-	-	-
1		-	-	-	-	-	-	-	-	-	-	-
1	DRVCHK	46	46	46	46	46	46	46	46	46	46	46
1	INFLCHK	46	46	46	46	46	46	46	46	46	46	46
1	ENTCHK	46	46	46	46	46	46	46	46	46	46	46
1		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
1		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
1		Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1		-	-	-	-	-	-	-	-	-	-	-
1		-	-	-	-	-	-	-	-	-	-	-
1	1111 SERVICE.HOURS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222A SERVICE.KM.DIESEL ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222B SERVICE.KM.GAS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222C SERVICE.KM.CNG ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222D SERVICE.KM.ELECTRIC ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222 SERVICE.KM ('000's)	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

47 RAIL_RTC_BLUE_KK Rail
 in thousands of dollars
 47 RAIL_Rail Rev Check
 RAIL_RTC_BRail Exp Check
 17 GL's Used (not incl 4444 and 9999)
 47-RAIL_RTC_BLUE_KK
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(2 SPECIAL BUILD items)

1
 1
 1 4444 Revenue
 1 9999 Expenses
 1
 1 4430 Recoveries - Miscellaneou
 1 9100 Administration 100.INFL.GENERAL(CPI) 1 010.SP_RAIL_EXCLUDING_COMMUTE
 1 9130 Training & Education 100.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE
 1 9140 Travel & Meeting Expense 108.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE
 1 6200 Insurance 180.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE
 1 6320 Materials - Revenue Vehic 110.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE
 1 6340 Material & Utilities 110.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE
 1 6360 Outside Services 100.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE
 1 6380 Recoveries - Intercos Mate 100.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE
 1 6400 Professional & Legal 100.INFL.GENERAL(CPI) 1 025.SP_RAIL_EXCLUDING_COMMUTE
 1 6500 Rentals 100.INFL.GENERAL(CPI) 060.SP_RAIL_EXCLUDING_COMMUTE
 1 8400 Salaries - Exempt 100.INFL.SAL_EXEMPT 025.SP_RAIL_EXCLUDING_COMMUTE
 1 8410 Salaries - CUPE 100.INFL.SAL_CUPE_RAIL 025.SP_RAIL_EXCLUDING_COMMUTE
 1 8430 Salaries - EXEMPT - Benefi 100.INFL.BEN_EXEMPT 025.SP_RAIL_EXCLUDING_COMMUTE
 1 8450 Benefits 100.INFL.BEN_CUPE_RAIL 025.SP_RAIL_EXCLUDING_COMMUTE
 1 8460 Salaries - COPE/OTHER - B 100.INFL.BEN_CUPE_RAIL 025.SP_RAIL_EXCLUDING_COMMUTE
 1 8480 Recoveries - Intercos Payrn 100.INFL.SAL_CUPE_RAIL 025.SP_RAIL_EXCLUDING_COMMUTE
 1
 1 DRVCHK
 1 INFLCHK
 1 ENTCHK
 1
 1
 1
 1
 1 1111 SERVICE.HOURS ('000's)
 1 2222A SERVICE.KM.DIESEL ('000's)
 1 2222B SERVICE.KM.GAS ('000's)
 1 2222C SERVICE.KM.CNG ('000's)
 1 2222D SERVICE.KM.ELECTRIC ('000's)
 1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
 1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
 1 2222 SERVICE.KM ('000's)
 1

	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	-	(1)	-	-	-	-	-	-	-	-	-
	6,116	5,913	8,952	9,150	9,382	9,915	10,303	10,790	11,449	11,945	12,215
	-	(1)	-	-	-	-	-	-	-	-	-
	5	3	8	(63)	(64)	(67)	(68)	(70)	(73)	(75)	(77)
	10	9	23	23	24	25	26	26	27	28	29
	-	-	-	-	-	-	-	-	-	-	-
	136	129	155	158	166	180	196	213	235	258	268
	124	213	118	120	124	132	142	152	165	179	183
	526	582	846	859	887	949	1,016	1,088	1,185	1,280	1,310
	317	171	302	307	316	337	360	385	418	451	460
	-	-	-	-	-	-	-	-	-	-	-
	71	140	0	89	92	95	98	101	105	109	111
	102	55	42	43	44	46	49	51	54	57	58
	1,937	1,966	3,214	3,263	3,339	3,520	3,635	3,789	3,997	4,136	4,228
	1,808	1,736	2,568	2,639	2,705	2,851	2,945	3,069	3,238	3,351	3,425
	462	461	860	873	893	942	972	1,012	1,069	1,106	1,131
	427	356	236	242	248	262	270	282	297	308	314
	412	419	733	754	772	814	841	876	925	957	978
	(221)	(327)	(154)	(158)	(162)	(171)	(176)	(184)	(194)	(201)	(205)
	47	47	47	47	47	47	47	47	47	47	47
	47	47	47	47	47	47	47	47	47	47	47
	47	47	47	47	47	47	47	47	47	47	47
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

48 RAIL_RTC_BLUE_AA Rail
 in thousands of dollars
 48 RAIL_Rail Rev Check
 RAIL_RTC_BRail Exp Check
 16 GL's Used (not incl 4444 and 9999)
 48-RAIL_RTC_BLUE_AA
 for the Quarter ended denotes a SPECIAL BUILD item 1

SP or DD Driver

(0 SPECIAL BUILD items)

			OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
			OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
			Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
			Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1	(0 SPECIAL BUILD items)												
1													
1	4444	Revenue	(27)	(39)	-	-	-	-	-	-	-	-	-
1	9999	Expenses	54,987	57,199	59,968	62,327	64,070	68,023	71,481	75,495	80,932	85,644	87,574
1													
1	4430	Recoveries - Miscellaneou	(27)	(39)	-	-	-	-	-	-	-	-	-
1	9100	Administration	100.INFL.GENERAL(CPI)	010.SP_RAIL_EXCLUDING_COMMUTE	5	1	1	1	1	1	1	1	1
1	9130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_RAIL_EXCLUDING_COMMUTE	1	113	175	174	178	184	189	196	202
1	9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_RAIL_EXCLUDING_COMMUTE	-	3	-	-	-	-	-	-	-
1	6320	Materials - Revenue Vehic	110.INFL.GENERAL(CPI)	100.SP_RAIL_EXCLUDING_COMMUTE	27,536	23,189	25,136	27,247	28,110	30,081	32,199	34,485	37,557
1	6340	Material & Utilities	110.INFL.GENERAL(CPI)	100.SP_RAIL_EXCLUDING_COMMUTE	699	920	1,239	1,236	1,276	1,366	1,462	1,566	1,705
1	6360	Outside Services	100.INFL.GENERAL(CPI)	100.SP_RAIL_EXCLUDING_COMMUTE	1,101	436	1,213	1,208	1,244	1,328	1,419	1,516	1,647
1	6380	Recoveries - Interco Mate	100.INFL.GENERAL(CPI)	100.SP_RAIL_EXCLUDING_COMMUTE	-	-	-	-	-	-	-	-	-
1	6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_RAIL_EXCLUDING_COMMUTE	-	0	-	-	-	-	-	-	-
1	6500	Rentals	100.INFL.GENERAL(CPI)	100.SP_RAIL_RTC_BLUE_AA_KM	2	-	-	-	-	-	-	-	-
1	8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	025.SP_RAIL_EXCLUDING_COMMUTE	1,867	2,274	2,515	2,506	2,564	2,702	2,791	2,908	3,069
1	8410	Salaries - CUPE	100.INFL.SAL_CUPE_RAIL	025.SP_RAIL_EXCLUDING_COMMUTE	18,075	24,512	23,090	23,295	23,872	25,164	25,989	27,092	28,579
1	8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	025.SP_RAIL_EXCLUDING_COMMUTE	354	373	597	595	609	641	662	689	729
1	8450	Benefits	100.INFL.BEN_CUPE_RAIL	025.SP_RAIL_EXCLUDING_COMMUTE	1,599	1,552	622	628	643	678	700	730	770
1	8460	Salaries - COPE/OTHER - B	100.INFL.BEN_CUPE_RAIL	025.SP_RAIL_EXCLUDING_COMMUTE	3,941	4,743	5,897	5,958	6,106	6,437	6,648	6,916	7,310
1	8480	Recoveries - Interco (Paym	100.INFL.SAL_CUPE_RAIL	025.SP_RAIL_EXCLUDING_COMMUTE	(194)	(918)	(515)	(520)	(533)	(562)	(580)	(604)	(638)
1													
1	DRVCHK		48	48	48	48	48	48	48	48	48	48	48
1	INFLCHK		48	48	48	48	48	48	48	48	48	48	48
1	ENTCHK		48	48	48	48	48	48	48	48	48	48	48
1													
1													
1													
1													
1	1111	SERVICE.HOURS ('000's)	1,592	1,575	1,624	1,629	1,634	1,716	1,802	1,892	2,025	2,148	2,144
1	2222A	SERVICE.KM.DIESEL ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222B	SERVICE.KM.GAS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222C	SERVICE.KM.CNG ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222D	SERVICE.KM.ELECTRIC ('000's)	63,929	63,243	65,455	65,662	65,870	69,163	72,622	76,253	81,590	86,575	86,404
1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222	SERVICE.KM ('000's)	63,929	63,243	65,455	65,662	65,870	69,163	72,622	76,253	81,590	86,575	86,404

Financial Model - CONFIDENTIAL

49 RAIL_RTC_BLUE_MM Rail
 in thousands of dollars
 49 RAIL_Rail Rev Check
 RAIL_RTC_BRail Exp Check
 13 GL's Used (not incl 4444 and 9999)
 49-RAIL_RTC_BLUE_MM
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(0 SPECIAL_BUILD items)

1	1											
1	1	4444	Revenue									
1	1	9999	Expenses									
1	1	9100	Administration	100.INFL.GENERAL(CPI)	010.SP_RAIL_EXCLUDING_COMMUTE							
1	1	9130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_RAIL_EXCLUDING_COMMUTE							
1	1	6320	Materials - Revenue Vehic	110.INFL.GENERAL(CPI)	100.SP_RAIL_EXCLUDING_COMMUTE							
1	1	6340	Material & Utilities	110.INFL.GENERAL(CPI)	100.SP_RAIL_EXCLUDING_COMMUTE							
1	1	6360	Outside Services	100.INFL.GENERAL(CPI)	100.SP_RAIL_EXCLUDING_COMMUTE							
1	1	6380	Recoveries - Interc Mate	100.INFL.GENERAL(CPI)	100.SP_RAIL_EXCLUDING_COMMUTE							
1	1	6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_RAIL_EXCLUDING_COMMUTE							
1	1	8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	025.SP_RAIL_EXCLUDING_COMMUTE							
1	1	8410	Salaries - CUPE	100.INFL.SAL_CUPE_RAIL	025.SP_RAIL_EXCLUDING_COMMUTE							
1	1	8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	025.SP_RAIL_EXCLUDING_COMMUTE							
1	1	8450	Benefits	100.INFL.BEN_CUPE_RAIL	025.SP_RAIL_EXCLUDING_COMMUTE							
1	1	8460	Salaries - COPE/OTHER - B	100.INFL.BEN_CUPE_RAIL	025.SP_RAIL_EXCLUDING_COMMUTE							
1	1	8480	Recoveries - Interc (Payr	100.INFL.SAL_CUPE_RAIL	025.SP_RAIL_EXCLUDING_COMMUTE							
1	1	1	DRVCHK									
1	1	1	INFLCHK									
1	1	1	ENTCHK									
1	1	1										
1	1	1										
1	1	1	1111	SERVICE.HOURS ('000's)								
1	1	1	2222A	SERVICE.KM.DIESEL ('000's)								
1	1	1	2222B	SERVICE.KM.GAS ('000's)								
1	1	1	2222C	SERVICE.KM.CNG ('000's)								
1	1	1	2222D	SERVICE.KM.ELECTRIC ('000's)								
1	1	1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)								
1	1	1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)								
1	1	1	2222	SERVICE.KM ('000's)								

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
1,105	1,085	1,154	1,172	1,199	1,264	1,305	1,360	1,435	1,485	1,518	
0	0	1	1	1	1	1	1	1	1	1	
-	-	-	-	-	-	-	-	-	-	-	
1	0	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
761	754	803	815	834	879	907	946	998	1,033	1,056	
166	174	168	172	176	186	192	200	211	219	223	
165	171	208	211	216	227	235	244	258	267	273	
111	99	49	50	52	54	56	59	62	64	65	
42	45	58	59	61	64	66	69	73	76	77	
(142)	(159)	(133)	(136)	(140)	(147)	(152)	(159)	(167)	(173)	(177)	
49	49	49	49	49	49	49	49	49	49	49	
49	49	49	49	49	49	49	49	49	49	49	
49	49	49	49	49	49	49	49	49	49	49	
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	

Financial Model - CONFIDENTIAL

50 RAIL_RTC_BLUE_NN Rail
 in thousands of dollars
 50 RAIL_Rail Rev Check
 RAIL_RTC_BRail Exp Check
 15 GL's Used (not incl 4444 and 9999)
 50-RAIL_RTC_BLUE_NN
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(5 SPECIAL BUILD items)

1	1												
1	1444	Revenue											
1	1999	Expenses											
1	14430	Recoveries - Miscellaneou											
1	19100	Administration	100.INFL.GENERAL(CPI)	1	010.SP_RAIL_EXCLUDING_COMMUTE								
1	19130	Training & Education	100.INFL.GENERAL(CPI)	1	010.SP_RAIL_EXCLUDING_COMMUTE								
1	16320	Materials - Revenue Vehic	110.INFL.GENERAL(CPI)	1	100.SP_RAIL_EXCLUDING_COMMUTE								
1	16340	Material & Utilities	110.INFL.GENERAL(CPI)	1	100.SP_RAIL_EXCLUDING_COMMUTE								
1	16360	Outside Services	100.INFL.GENERAL(CPI)	1	100.SP_RAIL_EXCLUDING_COMMUTE								
1	16380	Recoveries - Interco Mate	100.INFL.GENERAL(CPI)	1	100.SP_RAIL_EXCLUDING_COMMUTE								
1	16400	Professional & Legal	100.INFL.GENERAL(CPI)	1	025.SP_RAIL_EXCLUDING_COMMUTE								
1	16500	Rentals	100.INFL.GENERAL(CPI)	1	100.DD_RAIL_RTC_BLUE_NN_TOTAL								
1	18400	Salaries - Exempt	100.INFL.SAL_EXEMPT	1	025.SP_RAIL_EXCLUDING_COMMUTE								
1	18410	Salaries - CUPE	100.INFL.SAL_CUPE_RAIL	1	025.SP_RAIL_EXCLUDING_COMMUTE								
1	18430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	1	025.SP_RAIL_EXCLUDING_COMMUTE								
1	18450	Benefits	100.INFL.BEN_CUPE_RAIL	1	025.SP_RAIL_EXCLUDING_COMMUTE								
1	18460	Salaries - COPE/OTHER - B	100.INFL.BEN_CUPE_RAIL	1	025.SP_RAIL_EXCLUDING_COMMUTE								
1	18480	Recoveries - Interco (Payr	100.INFL.SAL_CUPE_RAIL	1	025.SP_RAIL_EXCLUDING_COMMUTE								
1	1	DRVCHK											
1	1	INFLCHK											
1	1	ENTCHK											
1	1												
1	1												
1	1												
1	1												
1	1111	SERVICE.HOURS ('000's)											
1	1222A	SERVICE.KM.DIESEL ('000's)											
1	1222B	SERVICE.KM.GAS ('000's)											
1	1222C	SERVICE.KM.CNG ('000's)											
1	1222D	SERVICE.KM.ELECTRIC ('000's)											
1	1222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)											
1	1222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)											
1	1222	SERVICE.KM ('000's)											

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
(2)	(2)	-	-	-	-	-	-	-	-	-	
8,949	10,692	11,809	23,154	23,807	25,273	26,599	28,120	30,165	31,980	32,700	
(2)	(2)	-	-	-	-	-	-	-	-	-	
6	3	5	24	25	26	27	27	28	29	30	
243	140	148	151	155	161	165	170	176	181	185	
1,044	1,360	988	10,904	11,251	12,040	12,887	13,803	15,032	16,252	16,624	
307	405	193	197	203	218	233	250	272	293	299	
904	991	922	941	968	1,034	1,104	1,180	1,282	1,383	1,412	
186	167	285	769	789	816	843	872	906	939	960	
6	6	-	-	-	-	-	-	-	-	-	
1,625	1,834	2,390	2,437	2,494	2,629	2,715	2,831	2,985	3,089	3,158	
4,330	4,539	6,008	6,687	6,853	7,224	7,460	7,777	8,204	8,490	8,678	
284	369	631	644	659	694	717	746	789	816	834	
515	508	257	265	272	286	296	308	325	337	344	
826	921	1,525	1,729	1,772	1,868	1,929	2,009	2,122	2,195	2,244	
(1,325)	(551)	(1,543)	(1,594)	(1,633)	(1,722)	(1,778)	(1,852)	(1,955)	(2,023)	(2,068)	
50	50	50	50	50	50	50	50	50	50	50	
50	50	50	50	50	50	50	50	50	50	50	
50	50	50	50	50	50	50	50	50	50	50	
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

51 **RAIL_RTC_BLUE_PP Rail**
 in thousands of dollars
 51 RAIL_Rail Rev Check
 RAIL_RTC_BRail Exp Check
 2 GL's Used (not incl 4444 and 9999)
 51-RAIL_RTC_BLUE_PP
 for the Quarter ended denotes a SPECIAL BUILD item 1

SP or DD Driver

(1 SPECIAL BUILD items)

1
 1
 1 4444 Revenue
 1 9999 Expenses
 1
 1 6100 Fuel - Electricity 100.PRICE.ELECT.LARGE.G 1 100.SP_RAIL_RTC_BLUE_AA_KM
 1 6340 Material & Utilities 110.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE
 1
 1 DRVCHK
 1 INFLCHK
 1 ENTCHK
 1
 1
 1
 1
 1 1111 SERVICE.HOURS ('000's)
 1 2222A SERVICE.KM.DIESEL ('000's)
 1 2222B SERVICE.KM.GAS ('000's)
 1 2222C SERVICE.KM.CNG ('000's)
 1 2222D SERVICE.KM.ELECTRIC ('000's)
 1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
 1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
 1 2222 SERVICE.KM ('000's)
 1

	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	22,629	22,461	23,397	23,411	23,918	25,773	27,845	30,067	33,047	36,002	37,212
	-	-	-	-	-	-	-	-	-	-	-
	19,325	18,871	19,390	19,323	19,699	21,258	23,013	24,890	27,410	29,910	30,980
	3,304	3,590	4,008	4,088	4,219	4,515	4,833	5,176	5,637	6,092	6,231
	51	51	51	51	51	51	51	51	51	51	51
	51	51	51	51	51	51	51	51	51	51	51
	51	51	51	51	51	51	51	51	51	51	51
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

52 RAIL_RTC_WHITE_AA Rail
 in thousands of dollars
 52 RAIL_Rail Rev Check
 RAIL_RTC_VRail Exp Check
 16 GL's Used (not incl 4444 and 9999)
 52-RAIL_RTC_WHITE_AA
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(1 SPECIAL_BUILD items)

1
 1
 1 4444 Revenue
 1 9999 Expenses
 1
 1 4430 Recoveries - Miscellaneou
 1 9100 Administration 100.INFL.GENERAL(CPI) 010.SP_RAIL_RTC_WHITE_AA_HOUR
 1 9110 Computers & Systems 100.INFL.GENERAL(CPI) 010.SP_RAIL_RTC_WHITE_AA_HOUR
 1 9130 Training & Education 100.INFL.GENERAL(CPI) 010.SP_RAIL_RTC_WHITE_AA_HOUR
 1 9570 Contracted System - Varia 100.INFL.WL_CONTRACT 1 100.SP_RAIL_RTC_WHITE_AA_HOUR
 1 9600 Recoveries - Interco (Cont
 1 6320 Materials - Revenue Vehic 110.INFL.GENERAL(CPI) 100.SP_RAIL_RTC_WHITE_AA_KM
 1 6340 Material & Utilities 110.INFL.GENERAL(CPI) 100.SP_RAIL_RTC_WHITE_AA_KM
 1 6360 Outside Services 100.INFL.GENERAL(CPI) 100.SP_RAIL_RTC_WHITE_AA_KM
 1 6400 Professional & Legal 100.INFL.GENERAL(CPI) 025.SP_RAIL_RTC_WHITE_AA_KM
 1 6430 Recovery - Interco (Prof &
 1 8400 Salaries - Exempt 100.INFL.SAL_EXEMPT 025.SP_RAIL_RTC_WHITE_AA_HOUR
 1 8430 Salaries - EXEMPT - Benefi 100.INFL.BEN_EXEMPT 025.SP_RAIL_RTC_WHITE_AA_HOUR
 1 8450 Benefits 100.INFL.BEN_EXEMPT 025.SP_RAIL_RTC_WHITE_AA_HOUR
 1 8460 Salaries - COPE/OTHER - B 100.INFL.SAL_EXEMPT 025.SP_RAIL_RTC_WHITE_AA_HOUR
 1 8480 Recoveries - Interco (Paym 100.INFL.SAL_CUPE_RAIL 025.SP_RAIL_RTC_WHITE_AA_HOUR

		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
		Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
		-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-
151,889	165,201	162,670	169,297	173,878	179,091	184,462	190,690	195,996	201,555	207,598		
		-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-
		-	-	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
151,595	164,923	162,287	168,905	173,477	178,682	184,044	190,261	195,559	201,108	207,141		
		-	-	-	-	-	-	-	-	-	-	-
		-	0	0	1	1	1	1	1	1	1	
		-	-	-	-	-	-	-	-	-	-	-
0	-	117	119	122	125	128	130	133	136	139		
		-	-	-	-	-	-	-	-	-	-	-
223	207	201	205	209	214	219	224	229	234	239		
44	47	47	48	49	50	51	53	54	55	56		
27	26	18	19	19	20	20	21	21	21	22		
0	-	-	-	-	-	-	-	-	-	-	-	
		-	(2)	-	-	-	-	-	-	-	-	-
52	52	52	52	52	52	52	52	52	52	52	52	
52	52	52	52	52	52	52	52	52	52	52	52	
52	52	52	52	52	52	52	52	52	52	52	52	
		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	

1
 1
 1
 1
 1
 1
 1
 1
 1
 1
 1 1111 SERVICE.HOURS ('000's)
 1 2222A SERVICE.KM.DIESEL ('000's)
 1 2222B SERVICE.KM.GAS ('000's)
 1 2222C SERVICE.KM.CNG ('000's)
 1 2222D SERVICE.KM.ELECTRIC ('000's)
 1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
 1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
 1 2222 SERVICE.KM ('000's)

		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
		Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
		-	-	-	-	-	-	-	-	-	-	-
236	239	264	265	264	264	264	265	265	264	264	264	
		-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-
7,757	7,867	8,489	8,510	8,485	8,485	8,485	8,517	8,499	8,485	8,485	8,485	
		-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-
7,757	7,867	8,489	8,510	8,485	8,485	8,485	8,517	8,499	8,485	8,485	8,485	

Financial Model - CONFIDENTIAL

53 RAIL_COMMUTER_BB Rail
 in thousands of dollars
 53 RAIL_Rail Rev Check
 RAIL_COMM Rail Exp Check
 18 GL's Used (not incl 4444 and 9999)
 53-RAIL_COMMUTER_BB
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(1 SPECIAL BUILD items)

1												
1												
1	4444	Revenue										
1	9999	Expenses										
1												
1	2100	Fares - Single Use										
1	2330	Miscellaneous										
1	9100	Administration	100.INFL.GENERAL(CPI)	010.SP_RAIL_COMMUTER_AA_HOUP								
1	9110	Computers & Systems	100.INFL.GENERAL(CPI)	010.SP_RAIL_COMMUTER_AA_HOUP								
1	9130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_RAIL_COMMUTER_AA_HOUP								
1	9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_RAIL_COMMUTER_AA_HOUP								
1	9150	Marketing, Communicatio	100.INFL.GENERAL(CPI)	010.SP_RAIL_COMMUTER_AA_HOUP								
1	9160	Fare Media	100.INFL.GENERAL(CPI)	010.SP_RAIL_COMMUTER_AA_HOUP								
1	9170	Recoveries - Interc	100.INFL.GENERAL(CPI)	010.SP_RAIL_COMMUTER_AA_HOUP								
1	9570	Contracted System - Varia	110.INFL.GENERAL(CPI)	100.SP_RAIL_COMMUTER_AA_HOUP								
1	6360	Outside Services	100.INFL.GENERAL(CPI)	025.SP_RAIL_COMMUTER_AA_KM								
1	6370	Recoveries Interc		025.SP_RAIL_COMMUTER_AA_KM								
1	6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_RAIL_COMMUTER_AA_KM								
1	6500	Rentals	100.INFL.GENERAL(CPI)									
1	8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	025.SP_RAIL_COMMUTER_AA_HOUP								
1	8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	025.SP_RAIL_COMMUTER_AA_HOUP								
1	8450	Benefits	100.INFL.BEN_EXEMPT	025.SP_RAIL_COMMUTER_AA_HOUP								
1	8480	Recoveries - Interc	100.INFL.SAL_CUPE_RAIL	025.SP_RAIL_COMMUTER_AA_HOUP								
1												
1	DRVCHK											
1	INFLCHK											
1	ENTCHK											
1												
1												
1												
1												
1	1111	SERVICE.HOURS ('000's)										
1	2222A	SERVICE.KM.DIESEL ('000's)										
1	2222B	SERVICE.KM.GAS ('000's)										
1	2222C	SERVICE.KM.CNG ('000's)										
1	2222D	SERVICE.KM.ELECTRIC ('000's)										
1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)										
1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)										
1	2222	SERVICE.KM ('000's)										

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
(1)	(0)	-	-	-	-	-	-	-	-	-	
1,150	421	324	209	213	218	223	228	233	238	244	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
(1)	(0)	-	-	-	-	-	-	-	-	-	
49	51	22	22	23	23	24	24	25	25	26	
0	-	-	-	-	-	-	-	-	-	-	
-	0	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
16	-	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
0	45	-	(122)	(125)	(128)	(131)	(134)	(137)	(140)	(143)	
-	-	-	-	-	-	-	-	-	-	-	
0	51	22	23	24	24	25	25	26	26	27	
372	13	13	13	13	13	14	14	14	15	15	
601	196	210	214	219	224	229	234	239	245	250	
105	63	55	56	57	59	60	61	63	64	65	
7	3	2	2	2	2	2	3	3	3	3	
-	-	-	-	-	-	-	-	-	-	-	
53	53	53	53	53	53	53	53	53	53	53	
53	53	53	53	53	53	53	53	53	53	53	
53	53	53	53	53	53	53	53	53	53	53	
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	

Financial Model - CONFIDENTIAL

54 RAIL_COMMUTER_AA Rail
 in thousands of dollars
 54 RAIL_Rail Rev Check
 RAIL_COMM Rail Exp Check
 13 GL's Used (not incl 4444 and 9999)
 54-RAIL_COMMUTER_AA
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(1 SPECIAL_BUILD items)

1	1												
1	1												
1	1444	Revenue											
1	9999	Expenses											
1	9100	Administration	100.INFL.GENERAL(CPI)	010.SP_RAIL_COMMUTER_AA_HOU									
1	9130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_RAIL_COMMUTER_AA_HOU									
1	9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_RAIL_COMMUTER_AA_HOU									
1	9150	Marketing, Communicatio	100.INFL.GENERAL(CPI)	010.SP_RAIL_COMMUTER_AA_HOU									
1	9560	Contracted System - Varia	110.INFL.GENERAL(CPI)	100.SP_RAIL_COMMUTER_AA_HOU	94	76	108	110	112	115	118	121	124
1	9570	Contracted System - Varia	110.INFL.GENERAL(CPI)	100.SP_RAIL_COMMUTER_AA_HOU	4	19	26	26	27	28	28	28	29
1	6320	Materials - Revenue Vehic		100.SP_RAIL_COMMUTER_AA_KM	4,383	5,504	6,685	7,256	7,228	7,211	7,221	7,232	7,228
1	6360	Outside Services		100.SP_RAIL_COMMUTER_AA_KM									
1	6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_RAIL_COMMUTER_AA_KM									
1	6500	Rentals	100.INFL.GENERAL(CPI)										
1	8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	025.SP_RAIL_COMMUTER_AA_HOU	154	159	157	161	164	168	171	175	179
1	8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	025.SP_RAIL_COMMUTER_AA_HOU	42	42	44	45	46	47	48	49	50
1	8450	Benefits	100.INFL.BEN_EXEMPT	025.SP_RAIL_COMMUTER_AA_HOU	3	3	3	3	4	4	4	4	4
1	1	DRVCHK			54	54	54	54	54	54	54	54	54
1	1	INFLCHK			54	54	54	54	54	54	54	54	54
1	1	ENTCHK			54	54	54	54	54	54	54	54	54
1	1				OK	OK	OK	OK	OK	OK	OK	OK	OK
1	1												
1	1												
1	1												
1	1111	SERVICE.HOURS ('000's)			18	23	30	30	30	30	30	30	30
1	2222A	SERVICE.KM.DIESEL ('000's)			692	854	1,134	1,133	1,128	1,128	1,128	1,124	1,128
1	2222B	SERVICE.KM.GAS ('000's)											
1	2222C	SERVICE.KM.CNG ('000's)											
1	2222D	SERVICE.KM.ELECTRIC ('000's)											
1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)											
1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)											
1	2222	SERVICE.KM ('000's)			692	854	1,134	1,133	1,128	1,128	1,128	1,124	1,128

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031			
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast			
-	-	-	-	-	-	-	-	-	-	-			
4,681	5,804	7,023	7,600	7,580	7,588	7,581	7,598	7,619	7,623	7,633			
-	-	-	-	-	-	-	-	-	-	-			
-	-	-	-	-	-	-	-	-	-	-			
-	-	-	-	-	-	-	-	-	-	-			
94	76	108	110	112	115	118	121	124	127	130			
4	19	26	26	27	28	28	28	29	30	31			
4,383	5,504	6,685	7,256	7,228	7,228	7,211	7,221	7,232	7,228	7,228			
-	-	-	-	-	-	-	-	-	-	-			
-	-	-	-	-	-	-	-	-	-	-			
154	159	157	161	164	168	171	175	179	183	187			
42	42	44	45	46	47	48	49	50	51	52			
3	3	3	3	4	4	4	4	4	4	4			
54	54	54	54	54	54	54	54	54	54	54			
54	54	54	54	54	54	54	54	54	54	54			
54	54	54	54	54	54	54	54	54	54	54			
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK			
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031			
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast			
-	-	-	-	-	-	-	-	-	-	-			
18	23	30	30	30	30	30	30	30	30	30			
692	854	1,134	1,133	1,128	1,128	1,128	1,124	1,128	1,128	1,128			
-	-	-	-	-	-	-	-	-	-	-			
-	-	-	-	-	-	-	-	-	-	-			
-	-	-	-	-	-	-	-	-	-	-			
-	-	-	-	-	-	-	-	-	-	-			
692	854	1,134	1,133	1,128	1,128	1,128	1,124	1,128	1,128	1,128			

Financial Model - CONFIDENTIAL

55 RAIL_COMMUTER_DD Rail
 in thousands of dollars
 55 RAIL_Rail Rev Check
 RAIL_COMM Rail Exp Check
 22 GL's Used (not incl 4444 and 9999)
 55-RAIL_COMMUTER_DD
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(1 SPECIAL BUILD items)

1	1												
1	1444	Revenue											
1	1999	Expenses											
1	12330	Miscellaneous											
1	19100	Administration	100.INFL.GENERAL(CPI)	010.SP_RAIL_COMMUTER_AA_HOU									
1	19110	Computers & Systems	100.INFL.GENERAL(CPI)	010.SP_RAIL_COMMUTER_AA_HOU									
1	19130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_RAIL_COMMUTER_AA_HOU									
1	19140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_RAIL_COMMUTER_AA_HOU									
1	19150	Marketing, Communicatio	100.INFL.GENERAL(CPI)	010.SP_RAIL_COMMUTER_AA_HOU									
1	19170	Recoveries - Interco (Adm	100.INFL.GENERAL(CPI)	010.SP_RAIL_COMMUTER_AA_HOU									
1	19410	Contract - Maintenance Li	110.INFL.GENERAL(CPI)	100.SP_RAIL_COMMUTER_AA_HOU									
1	19560	Contracted System - Varia	100.INFL.RCR.CONTRACT	100.SP_RAIL_COMMUTER_AA_HOU									
1	19570	Contracted System - Varia	100.INFL.RCR.CONTRACT	100.SP_RAIL_COMMUTER_AA_HOU									
1	19600	Recoveries - Interco (Cont	100.SP_RAIL_COMMUTER_AA_HOU										
1	16130	Fuel - Diesel	100.PRICE.DIESEL_RCR (C	100.DD_RAIL_COMMUTER_DD_DIES									
1	16320	Materials - Revenue Vehic	100.SP_RAIL_COMMUTER_AA_KM										
1	16340	Material & Utilities	100.SP_RAIL_COMMUTER_AA_KM										
1	16360	Outside Services	100.SP_RAIL_COMMUTER_AA_KM										
1	16370	Recoveries Interco Mainte	100.SP_RAIL_COMMUTER_AA_KM										
1	16400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_RAIL_COMMUTER_AA_KM									
1	16500	Rentals	100.INFL.GENERAL(CPI)										
1	18400	Salaries - Exempt	100.INFL.SAL_EXEMPT	025.SP_RAIL_COMMUTER_AA_HOU									
1	18430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	025.SP_RAIL_COMMUTER_AA_HOU									
1	18450	Benefits	100.INFL.BEN_EXEMPT	025.SP_RAIL_COMMUTER_AA_HOU									
1	18480	Recoveries - Interco (Payr	100.INFL.SAL_CUPE_RAIL	025.SP_RAIL_COMMUTER_AA_HOU									
1	1	DRVCHK											
1	1	INFLCHK											
1	1	ENTCHK											
1	1												
1	1												
1	1												
1	1												
1	1111	SERVICE.HOURS ('000's)											
1	12222A	SERVICE.KM.DIESEL ('000's)											
1	12222B	SERVICE.KM.GAS ('000's)											
1	12222C	SERVICE.KM.CNG ('000's)											
1	12222D	SERVICE.KM.ELECTRIC ('000's)											
1	12222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)											
1	12222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)											
1	12222	SERVICE.KM ('000's)											

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
15,132	16,464	18,655	18,319	18,373	18,798	19,173	19,482	19,948	20,328	20,725	
-	-	-	-	-	-	-	-	-	-	-	
93	93	124	126	130	132	136	139	142	145	148	
-	-	-	-	-	-	-	-	-	-	-	
-	0	10	10	11	11	11	11	12	12	12	
-	1	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	12	14	14	14	15	15	15	16	16	17	
4	-	-	-	-	-	-	-	-	-	-	
10,242	10,457	11,547	11,824	12,087	12,359	12,643	12,872	13,217	13,509	13,813	
-	-	-	-	-	-	-	-	-	-	-	
928	1,870	2,446	1,808	1,580	1,703	1,763	1,823	1,900	1,955	2,014	
-	-	-	-	-	-	-	-	-	-	-	
686	771	815	815	811	811	812	805	810	811	811	
2,008	2,130	2,563	2,563	2,555	2,555	2,554	2,551	2,557	2,555	2,555	
(3)	(2)	-	-	-	-	-	-	-	-	-	
154	188	182	185	190	195	199	204	208	213	218	
788	696	706	720	736	752	769	786	804	823	841	
217	233	233	238	243	248	254	259	266	271	278	
16	14	15	16	16	16	17	17	18	18	18	
-	-	-	-	-	-	-	-	-	-	-	
55	55	55	55	55	55	55	55	55	55	55	
55	55	55	55	55	55	55	55	55	55	55	
55	55	55	55	55	55	55	55	55	55	55	
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	

Financial Model - CONFIDENTIAL

56 POLICE_BB Police
 in thousands of dollars
 56 POLIC Police Rev Check
 POLICE_BB Police Exp Check
 15 GL's Used (not incl 4444 and 9999)

56-POLICE_BB
 for the Quarter ended denotes a SPECIAL BUILD item 1

SP or DD Driver

			OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK				
			OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK				
			Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
			Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1	(1 SPECIAL BUILD items)																							
1	1 4444	Revenue	(19)	(35)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1	1 9999	Expenses	6,418	7,443	6,906	8,648	8,861	9,678	10,120	10,786	11,816	12,412	12,684											
1	1 4430	Recoveries - Miscellaneou	(19)	(35)	-	-	-	-	-	-	-	-	-											
1	1 9100	Administration	159	137	147	149	153	159	163	168	174	179	183											
1	1 9110	Computers & Systems	-	-	-	-	-	-	-	-	-	-	-											
1	1 9130	Training & Education	0	8	10	11	11	11	12	12	12	13	13											
1	1 9140	Travel & Meeting Expense	1	14	2	2	2	2	2	2	2	2	3											
1	1 9150	Marketing, Communicatio	47	96	115	117	120	124	127	131	136	140	143											
1	1 6340	Material & Utilities	54	38	47	48	49	51	53	55	57	59	60											
1	1 6360	Outside Services	187	172	193	197	203	210	218	226	235	244	250											
1	1 6400	Professional & Legal	176	93	296	302	310	321	331	343	356	369	377											
1	1 6500	Rentals	19	21	17	18	18	18	19	19	20	20	21											
1	1 8400	Salaries - Exempt	3,467	4,335	3,873	3,950	4,045	4,443	4,652	4,973	5,476	5,761	5,887											
1	1 8420	Salaries - COPE/OTHER	1,207	1,185	1,184	1,211	1,241	1,363	1,427	1,526	1,680	1,767	1,806											
1	1 8430	Salaries - EXEMPT - Benefi	694	782	-	-	-	-	-	-	-	-	-											
1	1 8450	Benefits	103	235	1,023	2,644	2,709	2,975	3,116	3,331	3,668	3,858	3,943											
1	1 8460	Salaries - COPE/OTHER - B	304	327	-	-	-	-	-	-	-	-	-											
1	1 DRVCHK		56	56	56	56	56	56	56	56	56	56	56											
1	1 INFLCHK		56	56	56	56	56	56	56	56	56	56	56											
1	1 ENTCHK		56	56	56	56	56	56	56	56	56	56	56											
1			OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK											
1																								
1																								
1																								
1																								
1	1 1111	SERVICE.HOURS ('000's)	-	-	-	-	-	-	-	-	-	-	-											
1	1 2222A	SERVICE.KM.DIESEL ('000's)	-	-	-	-	-	-	-	-	-	-	-											
1	1 2222B	SERVICE.KM.GAS ('000's)	-	-	-	-	-	-	-	-	-	-	-											
1	1 2222C	SERVICE.KM.CNG ('000's)	-	-	-	-	-	-	-	-	-	-	-											
1	1 2222D	SERVICE.KM.ELECTRIC ('000's)	-	-	-	-	-	-	-	-	-	-	-											
1	1 2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)	-	-	-	-	-	-	-	-	-	-	-											
1	1 2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)	-	-	-	-	-	-	-	-	-	-	-											
1	1 2222	SERVICE.KM ('000's)	-	-	-	-	-	-	-	-	-	-	-											

Financial Model - CONFIDENTIAL

57 POLICE_CC Police
 in thousands of dollars
 57 POLIC Police Rev Check
 POLICE_CC Police Exp Check
 15 GL's Used (not incl 4444 and 9999)
 57-POLICE_CC
 for the Quarter ended denotes a SPECIAL BUILD item 1

SP or DD Driver

(0 SPECIAL BUILD items)

1
 1
 1 4444 Revenue
 1 9999 Expenses
 1
 1 4430 Recoveries - Miscellaneous
 1 9100 Administration 100.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE
 1 9110 Computers & Systems 100.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE
 1 9130 Training & Education 100.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE
 1 9140 Travel & Meeting Expense 108.INFL.GENERAL(CPI) 010.SP_RAIL_EXCLUDING_COMMUTE
 1 6200 Insurance 180.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE
 1 6340 Material & Utilities 110.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE
 1 6360 Outside Services 110.INFL.GENERAL(CPI) 100.SP_RAIL_EXCLUDING_COMMUTE
 1 6400 Professional & Legal 100.INFL.GENERAL(CPI) 025.SP_RAIL_EXCLUDING_COMMUTE
 1 6500 Rentals 100.INFL.GENERAL(CPI)
 1 8400 Salaries - Exempt 100.INFL.SAL_EXEMPT 060.SP_RAIL_EXCLUDING_COMMUTE
 1 8420 Salaries - COPE/OTHER 100.INFL.SAL_POLICE 060.SP_RAIL_EXCLUDING_COMMUTE
 1 8430 Salaries - EXEMPT - Benefi 100.INFL.BEN_EXEMPT 060.SP_RAIL_EXCLUDING_COMMUTE
 1 8450 Benefits 100.INFL.BEN_POLICE 060.SP_RAIL_EXCLUDING_COMMUTE
 1 8460 Salaries - COPE/OTHER - B 100.INFL.SAL_POLICE 060.SP_RAIL_EXCLUDING_COMMUTE
 1
 1 DRVCHK
 1 INFLCHK
 1 ENTCHK
 1
 1
 1
 1
 1
 1 1111 SERVICE.HOURS ('000's)
 1 2222A SERVICE.KM.DIESEL ('000's)
 1 2222B SERVICE.KM.GAS ('000's)
 1 2222C SERVICE.KM.CNG ('000's)
 1 2222D SERVICE.KM.ELECTRIC ('000's)
 1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
 1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
 1 2222 SERVICE.KM ('000's)
 1

	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	2,786	4,253	4,745	4,842	4,981	5,309	5,572	5,892	6,337	6,694	6,847
	-	-	-	-	-	-	-	-	-	-	-
	740	881	1,065	1,086	1,116	1,155	1,186	1,222	1,265	1,300	1,329
	199	304	453	462	475	491	504	520	538	553	565
	0	5	4	4	4	4	4	4	4	5	5
	102	81	103	105	110	120	130	141	156	172	178
	1,073	1,022	1,218	1,242	1,282	1,372	1,468	1,573	1,713	1,851	1,893
	394	528	481	490	506	542	580	621	676	731	748
	-	9	12	12	13	13	14	14	15	15	16
	115	72	107	110	113	115	118	120	123	126	129
	-	161	161	165	169	185	194	208	228	240	245
	125	937	883	903	925	1,017	1,065	1,139	1,253	1,318	1,347
	-	37	-	-	-	-	-	-	-	-	-
	-	-	258	263	270	296	310	330	365	384	392
	38	218	-	-	-	-	-	-	-	-	-
	57	57	57	57	57	57	57	57	57	57	57
	57	57	57	57	57	57	57	57	57	57	57
	57	57	57	57	57	57	57	57	57	57	57
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

58 POLICE_DD Police
 in thousands of dollars
 58 POLIC Police Rev Check
 POLICE_DD Police Exp Check
 15 GL's Used (not incl 4444 and 9999)
 58-POLICE_DD
 for the Quarter ended denotes a SPECIAL BUILD item 1

SP or DD Driver

			OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
			OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
			Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
			Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1	(0 SPECIAL BUILD items)		-	-	-	-	-	-	-	-	-	-	-
1			-	-	-	-	-	-	-	-	-	-	-
1	4444	Revenue	(1,731)	(1,576)	(1,716)	(1,560)	(1,596)	(1,632)	(1,669)	(1,706)	(1,745)	(1,784)	(1,824)
1	9999	Expenses	15,725	17,084	16,003	16,354	16,758	18,350	19,202	20,503	22,505	23,658	24,176
1			-	-	-	-	-	-	-	-	-	-	-
1	4410	Recoveries - Sales of Good	(1,731)	(1,576)	(1,716)	(1,560)	(1,596)	(1,632)	(1,669)	(1,706)	(1,745)	(1,784)	(1,824)
1	9100	Administration	66	121	59	60	62	64	65	67	70	72	73
1	9110	Computers & Systems	-	-	-	-	-	-	-	-	-	-	-
1	9130	Training & Education	267	441	608	621	637	660	677	697	723	743	759
1	9140	Travel & Meeting Expense	7	19	6	6	6	7	7	7	7	8	8
1	9150	Marketing, Communicatio	-	-	1	1	1	1	1	1	1	2	2
1	6340	Material & Utilities	19	18	17	17	18	19	20	22	24	26	26
1	6360	Outside Services	126	99	119	121	125	134	143	153	167	181	185
1	6400	Professional & Legal	54	70	124	126	130	134	139	143	149	154	158
1	6410	Professional Fees - Consul	2	2	2	2	2	2	2	2	2	2	2
1	8400	Salaries - Exempt	1,369	1,161	1,627	1,659	1,699	1,866	1,954	2,092	2,300	2,420	2,473
1	8420	Salaries - COPE/OTHER	11,065	11,922	10,690	10,934	11,203	12,306	12,886	13,787	15,169	15,957	16,306
1	8430	Salaries - EXEMPT - Benefi	320	240	-	-	-	-	-	-	-	-	-
1	8450	Benefits	38	(6)	2,751	2,806	2,875	3,158	3,307	3,532	3,893	4,095	4,185
1	8460	Salaries - COPE/OTHER - B	2,394	2,998	-	-	-	-	-	-	-	-	-
1			58	58	58	58	58	58	58	58	58	58	58
1	DRVCHK		58	58	58	58	58	58	58	58	58	58	58
1	INFLCHK		58	58	58	58	58	58	58	58	58	58	58
1	ENTCHK		58	58	58	58	58	58	58	58	58	58	58
1			OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
1													
1													
1													
1													
1													
1	1111	SERVICE.HOURS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222A	SERVICE.KM.DIESEL ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222B	SERVICE.KM.GAS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222C	SERVICE.KM.CNG ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222D	SERVICE.KM.ELECTRIC ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	2222	SERVICE.KM ('000's)	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

59 POLICE_EE Police
 in thousands of dollars
 59 POLIC Police Rev Check
 POLICE_EE Police Exp Check
 13 GL's Used (not incl 4444 and 9999)
 59-POLICE_EE
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

1 (4 SPECIAL_BUILD items)

1	1 4444	Revenue											
1	1 9999	Expenses											
1	1 4410	Recoveries - Sales of Good	100.INFL.SAL_POLICE										
1	1 9100	Administration	100.INFL.GENERAL(CPI)	010.SP_RAIL_EXCLUDING_COMMUTE									
1	1 9130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_RAIL_EXCLUDING_COMMUTE									
1	1 9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_RAIL_EXCLUDING_COMMUTE									
1	1 6200	Insurance	180.INFL.GENERAL(CPI)	100.SP_RAIL_EXCLUDING_COMMUTE									
1	1 6340	Material & Utilities	110.INFL.GENERAL(CPI)	1 100.SP_RAIL_EXCLUDING_COMMUTE									
1	1 6360	Outside Services	110.INFL.GENERAL(CPI)	100.SP_RAIL_EXCLUDING_COMMUTE									
1	1 6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_RAIL_EXCLUDING_COMMUTE									
1	1 8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	060.SP_RAIL_EXCLUDING_COMMUTE									
1	1 8420	Salaries - COPE/OTHER	100.INFL.SAL_POLICE	1 060.SP_RAIL_EXCLUDING_COMMUTE									
1	1 8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	060.SP_RAIL_EXCLUDING_COMMUTE									
1	1 8450	Benefits	100.INFL.BEN_POLICE	1 060.SP_RAIL_EXCLUDING_COMMUTE									
1	1 8460	Salaries - COPE/OTHER - B	100.INFL.SAL_POLICE	1 060.SP_RAIL_EXCLUDING_COMMUTE									
1	1 DRVCHK												
1	1 INFLCHK												
1	1 ENTCHK												
1	1												
1	1												
1	1												
1	1 1111	SERVICE.HOURS ('000's)											
1	1 2222A	SERVICE.KM.DIESEL ('000's)											
1	1 2222B	SERVICE.KM.GAS ('000's)											
1	1 2222C	SERVICE.KM.CNG ('000's)											
1	1 2222D	SERVICE.KM.ELECTRIC ('000's)											
1	1 2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)											
1	1 2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)											
1	1 2222	SERVICE.KM ('000's)											

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
25,685	25,901	31,754	32,645	33,783	37,256	38,995	42,173	46,345	48,720	49,780	
-	-	-	-	-	-	-	-	-	-	-	
12	10	-	-	-	-	-	-	-	-	-	
-	(26)	-	-	-	-	-	-	-	-	-	
8	6	-	-	-	-	-	-	-	-	-	
-	0	-	-	-	-	-	-	-	-	-	
-	0	-	-	86	267	273	768	808	826	845	
45	69	2	3	3	3	3	3	3	4	4	
-	-	-	-	-	-	-	-	-	-	-	
20,171	20,146	24,952	25,781	26,665	29,265	30,633	32,775	36,015	37,878	38,700	
-	-	-	-	-	-	-	-	-	-	-	
-	-	6,799	6,935	7,106	7,805	8,173	8,723	9,621	10,120	10,342	
5,450	5,696	-	(74)	(76)	(83)	(87)	(97)	(103)	(108)	(110)	
59	59	59	59	59	59	59	59	59	59	59	
59	59	59	59	59	59	59	59	59	59	59	
59	59	59	59	59	59	59	59	59	59	59	
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	

Financial Model - CONFIDENTIAL

61 CORP_BB Corporate
 in thousands of dollars
 61 CORP. Corporate Rev Check
 CORP_BB Corporate Exp Check
 16 GL's Used (not incl 4444 and 9999)

61-CORP_BB
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(0 SPECIAL BUILD items)

1			
1			
1	1444	Revenue	
1	1999	Expenses	
1			
1	14410	Recoveries - Sales of Goo	
1	14430	Recoveries - Miscellaneou	
1	19100	Administration	100.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1	19110	Computers & Systems	100.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1	19130	Training & Education	100.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1	19140	Travel & Meeting Expense	108.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1	19150	Marketing, Communicatio	100.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1	16200	Insurance	180.INFL.GENERAL(CPI) 100.SP_BUS_CB_AA_KM
1	16360	Outside Services	110.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_KM
1	16400	Professional & Legal	100.INFL.GENERAL(CPI) 025.SP_BUS_CB_AA_KM
1	18400	Salaries - Exempt	100.INFL.SAL_EXEMPT 015.SP_BUS_CB_AA_HOURS
1	18420	Salaries - COPE/OTHER	100.INFL.SAL_COPE_FTA 015.SP_BUS_CB_AA_HOURS
1	18430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT 015.SP_BUS_CB_AA_HOURS
1	18450	Benefits	100.INFL.BEN_EXEMPT 015.SP_BUS_CB_AA_HOURS
1	18460	Salaries - COPE/OTHER - B	100.INFL.BEN_COPE_FTA 015.SP_BUS_CB_AA_HOURS
1	18480	Recoveries - Interco (Payr	015.SP_BUS_CB_AA_HOURS
1			
1	1	DRVCHK	
1	1	INFLCHK	
1	1	ENTCHK	
1			
1			
1			
1			
1			
1	1111	SERVICE.HOURS ('000's)	
1	2222A	SERVICE.KM.DIESEL ('000's)	
1	2222B	SERVICE.KM.GAS ('000's)	
1	2222C	SERVICE.KM.CNG ('000's)	
1	2222D	SERVICE.KM.ELECTRIC ('000's)	
1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)	
1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)	
1	2222	SERVICE.KM ('000's)	
1			

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
18,378	18,056	22,643	23,374	24,663	25,781	26,785	27,996	29,191	30,094	31,417
-	-	-	-	-	-	-	-	-	-	-
-	-	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
1,569	1,307	2,299	2,416	2,487	2,549	2,612	2,674	2,736	2,800	2,867
4	16	6	6	6	6	6	6	7	7	7
15	16	60	63	65	66	68	69	71	73	75
9	30	110	115	119	122	125	129	132	135	139
-	0	-	-	-	-	-	-	-	-	-
11,468	11,749	14,162	14,445	15,457	16,315	17,057	18,009	18,944	19,585	20,629
-	-	-	-	-	-	-	-	-	-	-
1,240	1,314	1,169	1,193	1,231	1,263	1,293	1,327	1,361	1,389	1,425
3,300	2,911	3,790	3,982	4,090	4,196	4,305	4,408	4,513	4,620	4,733
781	838	853	898	923	947	972	995	1,019	1,043	1,069
784	758	983	1,033	1,061	1,088	1,116	1,143	1,170	1,198	1,227
0	-	-	-	-	-	-	-	-	-	-
214	198	217	229	235	241	248	254	260	266	272
(1,005)	(1,080)	(1,006)	(1,006)	(1,011)	(1,014)	(1,017)	(1,019)	(1,020)	(1,022)	(1,023)

61	61	61	61	61	61	61	61	61	61	61
61	61	61	61	61	61	61	61	61	61	61
61	61	61	61	61	61	61	61	61	61	61
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

62 CORP_CC Corporate
 in thousands of dollars
 62 CORP_Corporate Rev Check
 CORP_CC Corporate Exp Check
 16 GL's Used (not incl 4444 and 9999)

62-CORP_CC
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(3 SPECIAL BUILD items)

1	1												
1	1444	Revenue											
1	1999	Expenses											
1	13810	Provincial Government Re											
1	19100	Administration	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1	19110	Computers & Systems	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1	19130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1	19140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1	19150	Marketing, Communicatio	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1	19160	Fare Media	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1	19560	Contracted System - Varia	110.INFL.GENERAL(CPI)	100.SP_BUS_CB_AA_HOURS									
1	19570	Contracted System - Varia	110.INFL.GENERAL(CPI)	100.SP_BUS_CB_AA_HOURS									
1	16340	Material & Utilities	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM									
1	16360	Outside Services	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM									
1	16400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_KM									
1	18400	Salaries - Exempt	100.INFL.SAL_EXEMPT	015.SP_BUS_CB_AA_HOURS									
1	18420	Salaries - COPE/OTHER	100.INFL.SAL_COPE_FTA	015.SP_BUS_CB_AA_HOURS									
1	18430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	015.SP_BUS_CB_AA_HOURS									
1	18510	Recoveries - Payroll Costs											
1	1	DRVCHK											
1	1	INFLCHK											
1	1	ENTCHK											
1	1												
1	1												
1	1												
1	1111	SERVICE.HOURS ('000's)											
1	12222A	SERVICE.KM.DIESEL ('000's)											
1	12222B	SERVICE.KM.GAS ('000's)											
1	12222C	SERVICE.KM.CNG ('000's)											
1	12222D	SERVICE.KM.ELECTRIC ('000's)											
1	12222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)											
1	12222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)											
1	12222	SERVICE.KM ('000's)											

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
1,385	1,888	2,287	2,189	2,248	2,307	2,367	2,424	2,482	2,541	2,603	
-	-	-	-	-	-	-	-	-	-	-	
5	7	21	22	23	23	24	25	25	26	26	
-	-	-	-	-	-	-	-	-	-	-	
15	38	77	82	85	87	89	91	93	95	98	
0	11	26	28	28	29	30	31	31	32	33	
62	62	62	63	65	66	68	69	71	73	74	
-	-	-	(258)	(266)	(272)	(279)	(286)	(292)	(299)	(306)	
-	-	-	-	-	-	-	-	-	-	-	
27	39	40	41	42	43	44	45	47	48	49	
-	-	-	-	-	-	-	-	-	-	-	
-	23	44	45	46	48	49	50	51	52	54	
1,027	1,331	1,610	1,725	1,771	1,817	1,864	1,909	1,954	2,001	2,050	
-	33	-	-	-	-	-	-	-	-	-	
248	345	408	442	454	466	478	489	501	513	525	
-	-	-	-	-	-	-	-	-	-	-	
62	62	62	62	62	62	62	62	62	62	62	
62	62	62	62	62	62	62	62	62	62	62	
62	62	62	62	62	62	62	62	62	62	62	
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	

Financial Model - CONFIDENTIAL

63 **CORP_DD Corporate**
 in thousands of dollars
 63 CORP. Corporate Rev Check
 CORP_DD Corporate Exp Check
 13 GL's Used (not incl 4444 and 9999)

63-CORP_DD
 for the Quarter ended denotes a SPECIAL BUILD item 1

SP or DD Driver

1 (0 SPECIAL BUILD items)

1 4444	Revenue										
1 9999	Expenses										
1 9100	Administration	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS								
1 9110	Computers & Systems	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS								
1 9130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS								
1 9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS								
1 9150	Marketing, Communicatio	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS								
1 6340	Material & Utilities	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM								
1 6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_KM								
1 8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	015.SP_BUS_CB_AA_HOURS								
1 8420	Salaries - COPE/OTHER	100.INFL.SAL_COPE_FTA	015.SP_BUS_CB_AA_HOURS								
1 8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	015.SP_BUS_CB_AA_HOURS								
1 8450	Benefits	100.INFL.BEN_EXEMPT	015.SP_BUS_CB_AA_HOURS								
1 8460	Salaries - COPE/OTHER - B	100.INFL.BEN_COPE_FTA	015.SP_BUS_CB_AA_HOURS								
1 8510	Recoveries - Payroll Costs										

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
1,605	3,532	4,911	5,279	5,425	5,566	5,708	5,848	5,987	6,128	6,278
-	-	-	-	-	-	-	-	-	-	-
14	16	38	41	42	43	44	45	46	47	49
-	-	62	63	65	67	68	70	72	73	75
-	14	9	10	10	10	11	11	11	12	12
0	7	5	5	5	6	6	6	6	6	6
-	15	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-	-
-	374	694	708	731	750	768	788	808	825	846
1,245	2,440	3,312	3,593	3,690	3,786	3,883	3,978	4,071	4,168	4,270
-	-	-	-	-	-	-	-	-	-	-
346	665	791	859	882	905	928	951	973	996	1,020
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-

1	63	63	63	63	63	63	63	63	63	63
1 DRVCHK	63	63	63	63	63	63	63	63	63	63
1 INFLCHK	63	63	63	63	63	63	63	63	63	63
1 ENTCHK	63	63	63	63	63	63	63	63	63	63
1	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-

1	1 1111	SERVICE.HOURS ('000's)	
1	1 2222A	SERVICE.KM.DIESEL ('000's)	
1	1 2222B	SERVICE.KM.GAS ('000's)	
1	1 2222C	SERVICE.KM.CNG ('000's)	
1	1 2222D	SERVICE.KM.ELECTRIC ('000's)	
1	1 2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)	
1	1 2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)	
1	1 2222	SERVICE.KM ('000's)	

Financial Model - CONFIDENTIAL

64 CORP_EE Corporate
 in thousands of dollars
 64 CORP Corporate Rev Check
 CORP_EE Corporate Exp Check
 14 GL's Used (not incl 4444 and 9999)

64-CORP_EE
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(0 SPECIAL_BUILD items)

1			
1			
1	4444	Revenue	
1	9999	Expenses	
1			
1	4430	Recoveries - Miscellaneou	
1	9100	Administration	100.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1	9110	Computers & Systems	100.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1	9130	Training & Education	100.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1	9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1	6200	Insurance	180.INFL.GENERAL(CPI) 100.SP_BUS_CB_AA_KM
1	6340	Material & Utilities	110.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_KM
1	6360	Outside Services	110.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_KM
1	6400	Professional & Legal	100.INFL.GENERAL(CPI) 025.SP_BUS_CB_AA_KM
1	6500	Rentals	100.INFL.GENERAL(CPI)
1	8400	Salaries - Exempt	100.INFL.SAL_EXEMPT 015.SP_BUS_CB_AA_HOURS
1	8420	Salaries - COPE/OTHER	100.INFL.SAL_COPE_FTA 015.SP_BUS_CB_AA_HOURS
1	8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT 015.SP_BUS_CB_AA_HOURS
1	8460	Salaries - COPE/OTHER - B	100.INFL.BEN_COPE_FTA 015.SP_BUS_CB_AA_HOURS
1			
1	DRVCHK		
1	INFLCHK		
1	ENTCHK		
1			
1			
1			
1			
1			
1	1111	SERVICE.HOURS ('000's)	
1	2222A	SERVICE.KM.DIESEL ('000's)	
1	2222B	SERVICE.KM.GAS ('000's)	
1	2222C	SERVICE.KM.CNG ('000's)	
1	2222D	SERVICE.KM.ELECTRIC ('000's)	
1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)	
1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)	
1	2222	SERVICE.KM ('000's)	

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
(0)	-	-	-	-	-	-	-	-	-	-
1,335	1,536	1,795	1,880	1,935	1,984	2,035	2,084	2,134	2,185	2,238
-	-	-	-	-	-	-	-	-	-	-
(0)	-	-	-	-	-	-	-	-	-	-
594	610	760	798	822	842	863	883	904	925	947
-	-	-	-	-	-	-	-	-	-	-
1	-	-	-	-	-	-	-	-	-	-
0	0	-	-	-	-	-	-	-	-	-
11	8	12	13	13	14	15	16	16	17	18
22	34	31	32	33	34	35	36	36	37	38
87	148	210	214	221	227	232	239	245	251	257
-	0	-	-	-	-	-	-	-	-	-
14	19	49	52	53	54	55	57	58	59	61
75	117	116	122	125	128	132	135	138	141	145
417	469	441	464	477	489	502	514	526	539	552
19	30	32	33	34	35	36	37	38	39	40
94	101	145	153	157	161	165	169	173	177	181
64	64	64	64	64	64	64	64	64	64	64
64	64	64	64	64	64	64	64	64	64	64
64	64	64	64	64	64	64	64	64	64	64
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

65 CORP_FF Corporate
 in thousands of dollars
 65 CORP_FF Corporate Rev Check
 CORP_FF Corporate Exp Check
 17 GL's Used (not incl 4444 and 9999)

65-CORP_FF for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(0 SPECIAL_BUILD items)

1	1 4444	Revenue		
1	1 9999	Expenses		
1	1 4430	Recoveries - Miscellaneou		
1	1 9100	Administration	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	1 9130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	1 9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	1 9150	Marketing, Communicatio	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	1 6340	Material & Utilities	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM
1	1 6360	Outside Services	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM
1	1 6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_KM
1	1 8100	Wages - Regular		015.SP_BUS_CB_AA_HOURS
1	1 8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	015.SP_BUS_CB_AA_HOURS
1	1 8420	Salaries - COPE/OTHER	100.INFL.SAL_COPE_FTA	015.SP_BUS_CB_AA_HOURS
1	1 8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	015.SP_BUS_CB_AA_HOURS
1	1 8450	Benefits	100.INFL.BEN_EXEMPT	015.SP_BUS_CB_AA_HOURS
1	1 8460	Salaries - COPE/OTHER - B	100.INFL.BEN_COPE_FTA	015.SP_BUS_CB_AA_HOURS
1	1 8480	Recoveries - Interco (Payr		015.SP_BUS_CB_AA_HOURS
1	1 8500	Recoveries - Backfill Reco		
1	1 8510	Recoveries - Payroll Costs		

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
13,461	16,166	19,853	20,761	21,340	21,894	22,452	22,997	23,545	24,100	24,689
-	-	-	-	-	-	-	-	-	-	-
750	1,538	1,632	1,710	1,760	1,803	1,848	1,891	1,935	1,981	2,028
167	626	398	418	430	441	452	462	473	484	496
2	14	12	13	13	13	14	14	14	15	15
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
123	111	475	485	500	513	526	540	554	567	582
1,098	1,293	1,736	1,771	1,827	1,875	1,920	1,970	2,020	2,062	2,115
-	-	-	-	-	-	-	-	-	-	-
6,372	7,338	8,871	9,356	9,610	9,860	10,114	10,358	10,603	10,856	11,121
2,658	2,819	3,126	3,231	3,320	3,407	3,495	3,579	3,664	3,751	3,842
1,665	1,723	2,617	2,761	2,836	2,910	2,985	3,057	3,129	3,204	3,282
-	-	79	81	83	85	88	90	92	94	96
666	719	906	936	961	986	1,012	1,036	1,061	1,086	1,113
-	-	-	-	-	-	-	-	-	-	-
(40)	(16)	-	-	-	-	-	-	-	-	-
1	-	-	-	-	-	-	-	-	-	-

65	65	65	65	65	65	65	65	65	65	65
65	65	65	65	65	65	65	65	65	65	65
65	65	65	65	65	65	65	65	65	65	65
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-

1	1 1111	SERVICE.HOURS ('000's)		
1	1 2222A	SERVICE.KM.DIESEL ('000's)		
1	1 2222B	SERVICE.KM.GAS ('000's)		
1	1 2222C	SERVICE.KM.CNG ('000's)		
1	1 2222D	SERVICE.KM.ELECTRIC ('000's)		
1	1 2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)		
1	1 2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)		
1	1 2222	SERVICE.KM ('000's)		

Financial Model - CONFIDENTIAL

66 CORP_GG Corporate
 in thousands of dollars
 66 CORP, Corporate Rev Check
 CORP_GG Corporate Exp Check
 21 GL's Used (not incl 4444 and 9999)

66-CORP_GG
 for the Quarter ended denotes a SPECIAL_BUILD item 1 SP or DD Driver

(2 SPECIAL BUILD items)

1 4444	Revenue											
1 9999	Expenses											
1 4430	Recoveries - Miscellaneou											
1 9100	Administration	100.INFL.GENERAL(CPI)	1 010.SP_BUS_CB_AA_HOURS									
1 9110	Computers & Systems	100.INFL.CMPTR/SYS	1 010.SP_BUS_CB_AA_HOURS									
1 9130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1 9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1 9150	Marketing, Communicatio	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1 9170	Recoveries - Interco (Adm	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1 9570	Contracted System - Varia	110.INFL.GENERAL(CPI)	100.SP_BUS_CB_AA_HOURS									
1 6200	Insurance	180.INFL.GENERAL(CPI)	100.SP_BUS_CB_AA_KM									
1 6340	Material & Utilities	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM									
1 6360	Outside Services	100.INFL.BTS_OS	010.SP_BUS_CB_AA_KM									
1 6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_KM									
1 6420	Professional Fees - Feasibi		025.SP_BUS_CB_AA_KM									
1 6500	Rentals	100.INFL.GENERAL(CPI)										
1 8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	015.SP_BUS_CB_AA_HOURS									
1 8420	Salaries - COPE/OTHER	100.INFL.SAL_COPE_FTA	015.SP_BUS_CB_AA_HOURS									
1 8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	015.SP_BUS_CB_AA_HOURS									
1 8460	Salaries - COPE/OTHER - B	100.INFL.BEN_COPE_FTA	015.SP_BUS_CB_AA_HOURS									
1 8480	Recoveries - Interco (Payr		015.SP_BUS_CB_AA_HOURS									
1 8500	Recoveries - Backfill Reco											
1 8510	Recoveries - Payroll Costs											
1												
1	DRVCHK											
1	INFLCHK											
1	ENTCHK											
1												
1												
1												
1	1111	SERVICE.HOURS ('000's)										
1	2222A	SERVICE.KM.DIESEL ('000's)										
1	2222B	SERVICE.KM.GAS ('000's)										
1	2222C	SERVICE.KM.CNG ('000's)										
1	2222D	SERVICE.KM.ELECTRIC ('000's)										
1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)										
1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)										
1	2222	SERVICE.KM ('000's)										

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
46,161	50,809	59,093	62,422	66,429	69,773	73,274	76,908	80,719	84,715	88,999	
6,156	6,743	10,099	11,125	11,458	11,743	12,033	12,318	12,604	12,899	13,205	
32,058	35,970	38,851	40,530	43,851	46,589	49,490	52,507	55,704	59,103	62,725	
0	-	-	-	-	-	-	-	-	-	-	
0	0	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	37	-	-	-	-	-	-	-	-	-	
334	649	1,168	1,191	1,274	1,345	1,406	1,486	1,562	1,615	1,701	
1	0	-	-	-	-	-	-	-	-	-	
1,180	1,288	2,180	2,224	2,288	2,343	2,397	2,455	2,512	2,567	2,628	
513	1,857	1,339	1,366	1,410	1,446	1,481	1,519	1,558	1,591	1,631	
426	347	472	496	509	520	532	544	556	569	581	
3,676	2,781	3,773	4,156	4,268	4,379	4,492	4,601	4,710	4,822	4,939	
858	282	192	212	218	223	229	235	240	246	252	
778	790	968	1,067	1,095	1,124	1,153	1,181	1,209	1,238	1,268	
181	68	52	57	59	60	62	63	65	66	68	
-	-	-	-	-	-	-	-	-	-	-	
-	(3)	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
66	66	66	66	66	66	66	66	66	66	66	
66	66	66	66	66	66	66	66	66	66	66	
66	66	66	66	66	66	66	66	66	66	66	
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

67 **CORP_HH Corporate**
 in thousands of dollars
 67 CORP. Corporate Rev Check
 CORP_HH Corporate Exp Check
 13 GL's Used (not incl 4444 and 9999)
 67-CORP_HH
 for the Quarter ended denotes a SPECIAL BUILD item 1

SP or DD Driver

1 (3 SPECIAL BUILD items)

1	1 4444	Revenue									
1	1 9999	Expenses									
1	1 3800	Federal Government Recc									
1	1 9100	Administration	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS							
1	1 9130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS							
1	1 9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS							
1	1 9150	Marketing, Communicatio	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS							
1	1 6340	Material & Utilities	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM							
1	1 6360	Outside Services	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM							
1	1 6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_KM							
1	1 6410	Professional Fees - Consul		025.SP_BUS_CB_AA_KM							
1	1 6420	Professional Fees - Feasibi		025.SP_BUS_CB_AA_KM							
1	1 8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	015.SP_BUS_CB_AA_HOURS							
1	1 8490	Recoveries - Salary Capital	100.INFL.SAL_EXEMPT								
1	1 8500	Recoveries - Backfill Reco									

	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	(0)	0	0	1,914	1,924	1,931	1,933	1,940	1,946	1,943	1,949
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	(0)	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	0	1,914	1,924	1,931	1,933	1,940	1,946	1,943	1,949
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-

1	1 DRVCHK		67	67	67	67	67	67	67	67	67
1	1 INFLCHK		67	67	67	67	67	67	67	67	67
1	1 ENTCHK		67	67	67	67	67	67	67	67	67
1			OK	OK	OK	OK	OK	OK	OK	OK	OK

	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-

1	1 1111	SERVICE.HOURS ('000's)									
1	1 2222A	SERVICE.KM.DIESEL ('000's)									
1	1 2222B	SERVICE.KM.GAS ('000's)									
1	1 2222C	SERVICE.KM.CNG ('000's)									
1	1 2222D	SERVICE.KM.ELECTRIC ('000's)									
1	1 2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)									
1	1 2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)									
1	1 2222	SERVICE.KM ('000's)									

Financial Model - CONFIDENTIAL

68 CORP_JJ Corporate
 in thousands of dollars
 68 CORP Corporate Rev Check
 CORP_JJ Corporate Exp Check
 22 GL's Used (not incl 4444 and 9999)

68-CORP_JJ
 for the Quarter ended denotes a SPECIAL_BUILD item 1 SP or DD Driver

1 (4 SPECIAL BUILD items)
 1 1 4444 Revenue
 1 1 9999 Expenses
 1 1 2310 Property Rentals
 1 1 4430 Recoveries - Miscellaneous
 1 1 9100 Administration 100.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
 1 1 9110 Computers & Systems 100.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
 1 1 9140 Travel & Meeting Expense 108.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
 1 1 9150 Marketing, Communicatio 100.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
 1 1 6200 Insurance 180.INFL.GENERAL(CPI) 100.SP_BUS_CB_AA_KM
 1 1 6340 Material & Utilities 110.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_KM
 1 1 6350 Site Clean Up 101.SP_BUS_CB_AA_KM
 1 1 6360 Outside Services 110.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_KM
 1 1 6400 Professional & Legal 100.INFL.GENERAL(CPI) 025.SP_BUS_CB_AA_KM
 1 1 6500 Rentals 100.INFL.GENERAL(CPI)
 1 1 6510 Property Taxes 150.INFL.GENERAL(CPI)
 1 1 8400 Salaries - Exempt 100.INFL.SAL_EXEMPT 015.SP_BUS_CB_AA_HOURS
 1 1 8420 Salaries - COPE/OTHER 100.INFL.SAL_COPE_FTA 015.SP_BUS_CB_AA_HOURS
 1 1 8430 Salaries - EXEMPT - Benefi 100.INFL.BEN_EXEMPT 015.SP_BUS_CB_AA_HOURS
 1 1 8450 Benefits 100.INFL.BEN_EXEMPT 015.SP_BUS_CB_AA_HOURS
 1 1 8460 Salaries - COPE/OTHER - B 100.INFL.BEN_COPE_FTA 015.SP_BUS_CB_AA_HOURS
 1 1 8480 Recoveries - Interco Payr
 1 1 8490 Recoveries - Salary Capital 100.INFL.SAL_EXEMPT
 1 1 8500 Recoveries - Backfill Reco
 1 1 8510 Recoveries - Payroll Costs
 1 1 DRVCHK
 1 1 INFLCHK
 1 1 ENTCHK
 1 1
 1 1 1111 SERVICE.HOURS ('000's)
 1 1 2222A SERVICE.KM.DIESEL ('000's)
 1 1 2222B SERVICE.KM.GAS ('000's)
 1 1 2222C SERVICE.KM.CNG ('000's)
 1 1 2222D SERVICE.KM.ELECTRIC ('000's)
 1 1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
 1 1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
 1 1 2222 SERVICE.KM ('000's)

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	128	128	128	128	128	128	
13,480	17,119	4,625	6,610	7,639	9,360	11,361	11,939	12,541	13,160	13,797	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	128	128	128	128	128	128	
-	-	-	-	-	-	-	-	-	-	-	
33	14	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
0	0	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	1,073	1,097	1,122	1,147	1,173	
3	8	12	12	12	13	13	13	14	14	14	
-	-	-	-	325	1,544	1,950	1,950	1,950	1,950	1,950	
142	279	432	441	455	467	479	491	504	516	529	
31	34	-	-	-	-	-	-	-	-	-	
23,250	31,464	33,758	35,446	36,385	37,204	38,041	38,897	39,772	40,667	41,582	
10,526	12,179	13,751	14,714	15,300	15,816	16,350	16,902	17,473	18,062	18,672	
1,866	1,219	-	-	-	-	-	-	-	-	-	
967	1,234	-	-	-	-	-	-	-	-	-	
70	3	-	-	-	-	-	-	-	-	-	
(1,280)	(2,498)	(0)	21	22	22	23	23	24	24	25	
29	21	-	-	-	-	-	-	-	-	-	
-	-	(8,546)	(8,546)	(8,585)	(8,614)	(8,642)	(8,656)	(8,665)	(8,677)	(8,693)	
(22,589)	(26,987)	(34,782)	(35,477)	(36,275)	(37,092)	(37,926)	(38,780)	(39,652)	(40,544)	(41,457)	
923	993	-	-	-	-	-	-	-	-	-	
(491)	(843)	0	0	0	0	0	0	0	0	0	
68	68	68	68	68	68	68	68	68	68	68	
68	68	68	68	68	68	68	68	68	68	68	
68	68	68	68	68	68	68	68	68	68	68	
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

69 CORP_KK Corporate

in thousands of dollars

69	CORP Corporate	Rev Check
CORP_KK	Corporate	Exp Check

22 GL's Used (not incl 4444 and 9999)

69-CORP_KK for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(1 SPECIAL BUILD items)

1	1 4444	Revenue										
1	1 9999	Expenses										
1	1 4410	Recoveries - Sales of Good		(1)								
1	1 4430	Recoveries - Miscellaneous										
1	1 9100	Administration	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS								
1	1 9110	Computers & Systems	100.INFL.CMPTR/SYS	010.SP_BUS_CB_AA_HOURS								
1	1 9130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS								
1	1 9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS								
1	1 9150	Marketing, Communication	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS								
1	1 9160	Fare Media	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS								
1	1 9170	Recoveries - Interco (Adm)	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS								
1	1 6200	Insurance	180.INFL.GENERAL(CPI)	100.SP_BUS_CB_AA_KM								
1	1 6340	Material & Utilities	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM								
1	1 6360	Outside Services	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM								
1	1 6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_KM								
1	1 8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	015.SP_BUS_CB_AA_HOURS								
1	1 8420	Salaries - COPE/OTHER	100.INFL.SAL_COPE_FTA	015.SP_BUS_CB_AA_HOURS								
1	1 8430	Salaries - EXEMPT - Benefits	100.INFL.BEN_EXEMPT	015.SP_BUS_CB_AA_HOURS								
1	1 8450	Benefits	100.INFL.BEN_EXEMPT	015.SP_BUS_CB_AA_HOURS								
1	1 8460	Salaries - COPE/OTHER - B	100.INFL.BEN_COPE_FTA	015.SP_BUS_CB_AA_HOURS								
1	1 8480	Recoveries - Interco (Payr)		015.SP_BUS_CB_AA_HOURS								
1	1 8490	Recoveries - Salary Capital	100.INFL.SAL_EXEMPT									
1	1 8500	Recoveries - Backfill Reco										
1	1 8510	Recoveries - Payroll Costs										

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
33,901	37,807	50,827	56,748	58,325	59,845	61,379	62,881	64,368	65,891	67,502	
-	(1)	-	-	-	-	-	-	-	-	-	
262	281	307	339	348	356	365	374	383	392	401	
34	33	19	21	23	24	26	27	29	31	32	
115	219	348	394	405	416	426	436	446	456	467	
0	25	40	45	47	48	49	50	52	53	54	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
1	1	1	1	1	1	1	1	1	1	1	
7	3	11	11	11	12	12	12	13	13	13	
161	245	220	224	231	237	243	250	256	262	269	
1,126	2,369	3,913	3,779	3,903	4,006	4,100	4,210	4,314	4,405	4,518	
9,901	10,636	15,702	18,015	18,500	18,982	19,472	19,944	20,414	20,900	21,410	
16,235	17,634	20,336	22,789	23,421	24,031	24,651	25,249	25,843	26,459	27,104	
2,558	2,767	4,097	4,725	4,852	4,978	5,106	5,231	5,353	5,481	5,614	
-	-	1,169	1,193	1,225	1,257	1,289	1,320	1,351	1,384	1,417	
3,706	3,854	4,665	5,214	5,359	5,498	5,640	5,777	5,913	6,054	6,202	
-	-	-	-	-	-	-	-	-	-	-	
(206)	(259)	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	

1	1 DRVCHK	69	69	69	69	69	69	69	69	69	69
1	1 INFLCHK	69	69	69	69	69	69	69	69	69	69
1	1 ENTCHK	69	69	69	69	69	69	69	69	69	69
1		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

70 CORP_INTEREST Corporate
 in thousands of dollars
 70 CORP Corporate Rev Check
 CORP_INTEI Corporate Exp Check
 22 GL's Used (not incl 4444 and 9999)
 70-CORP_INTEREST
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

1 (15 SPECIAL_BUILD items)

1
 1 4444 Revenue
 1 9999 Expenses
 1
 1 2350 Gain/Loss on Exchange (R
 1 4100 Interest Earned on Sinking
 1 4110 Interest Earned on Sinking
 1 4120 Interest Earned on Debt R
 1 4130 Investments and Bank Int
 1 4140 Interest Earned on Land R
 1 4150 Interest Earned on Land R
 1 4160 Property Surplus for Capit
 1 4170 Property Surplus for Capit
 1 4180 Interest Earned on Green
 1 4190 Other Interest Income
 1 4200 Interest Earned on Federa
 1 4210 Federal Funding Interest C
 1 4220 Realized Gain/Loss-Financ
 1 7100 Interest - Long Term Debt
 1 7110 Interest - Long Term Debt
 1 7200 Interest Cost Recoveries (I
 1 7400 Coin Fee
 1 7140 Interest - South Esk Bridg
 1 7150 Interest - Short-Term Deb
 1 7160 Interest - Other Debt Rela
 1 7170 Interest - Capital Lease

1
 1 DRVCHK
 1 INFLCHK
 1 ENTCHK

1
 1
 1
 1
 1
 1
 1 1111 SERVICE.HOURS ('000's)
 1 2222A SERVICE.KM.DIESEL ('000's)
 1 2222B SERVICE.KM.GAS ('000's)
 1 2222C SERVICE.KM.CNG ('000's)
 1 2222D SERVICE.KM.ELECTRIC ('000's)
 1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
 1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
 1 2222 SERVICE.KM ('000's)

	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
1 4444 Revenue	(60,979)	(56,892)	(74,583)	(70,701)	(64,648)	(59,396)	(56,480)	(53,596)	(41,507)	(44,907)	(51,840)
1 9999 Expenses	205,551	197,950	196,051	210,418	214,797	223,525	230,866	230,215	225,515	239,118	246,119
1	-	-	-	-	-	-	-	-	-	-	-
1 2350 Gain/Loss on Exchange (R	(575)	(455)	-	-	-	-	-	-	-	-	-
1 4100 Interest Earned on Sinking	(12,561)	(14,822)	(12,857)	(15,860)	(17,661)	(19,827)	(24,611)	(29,666)	(33,780)	(39,373)	(46,129)
1 4110 Interest Earned on Sinking	(28,848)	(24,933)	(31,466)	(34,108)	(34,247)	(33,094)	(28,886)	(21,012)	(4,914)	(2,735)	(2,910)
1 4120 Interest Earned on Debt R	(419)	(620)	(399)	(402)	(375)	(325)	(238)	(172)	(69)	(54)	(55)
1 4130 Investments and Bank Int	(10,555)	(12,666)	(29,862)	(20,331)	(12,364)	(6,149)	(2,745)	(2,745)	(2,745)	(2,745)	(2,745)
1 4140 Interest Earned on Land R	(2,695)	(7,619)	(4,865)	(4,158)	(3,451)	(2,745)	(2,745)	(2,745)	(2,745)	(2,745)	(2,745)
1 4150 Interest Earned on Land R	2,693	7,375	4,865	4,158	3,451	2,745	2,745	2,745	2,745	2,745	2,745
1 4160 Property Surplus for Capit	(10,309)	(10,309)	-	-	-	-	-	-	-	-	-
1 4170 Property Surplus for Capit	10,290	10,309	-	-	-	-	-	-	-	-	-
1 4180 Interest Earned on Green	(101)	(39)	-	-	-	-	-	-	-	-	-
1 4190 Other Interest Income	(7,451)	(2,067)	(0)	-	-	-	-	-	-	-	-
1 4200 Interest Earned on Federa	(5,577)	(16,762)	(29,292)	(32,566)	(23,650)	(16,631)	(15,188)	(10,647)	(12,143)	(16,338)	(23,666)
1 4210 Federal Funding Interest C	5,128	15,717	29,292	32,566	23,650	16,631	15,188	10,647	12,143	16,338	23,666
1 4220 Realized Gain/Loss-Financ	-	-	-	-	-	-	-	-	-	-	-
1 7100 Interest - Long Term Debt	48,831	47,071	49,906	52,511	49,855	44,747	35,695	22,013	6,993	4,930	4,925
1 7110 Interest - Long Term Debt	87,134	87,536	95,967	116,710	132,648	150,660	164,923	177,802	188,420	205,951	223,911
1 7200 Interest Cost Recoveries (I	(3,565)	(6,685)	(16,507)	(22,643)	(29,815)	(31,906)	(27,305)	(24,259)	(21,200)	(19,206)	(25,753)
1 7400 Coin Fee	-	-	-	-	-	-	-	-	-	-	-
1 7140 Interest - South Esk Bridg	71,961	68,170	64,318	62,910	61,180	59,095	56,624	53,729	50,374	46,515	42,108
1 7150 Interest - Short-Term Deb	561	824	1,438	-	-	-	-	-	-	-	-
1 7160 Interest - Other Debt Rela	621	1,035	929	929	929	929	929	929	929	929	929
1 7170 Interest - Capital Lease	7	1	0	0	0	0	0	0	0	0	0
1	70	70	70	70	70	70	70	70	70	70	70
1 DRVCHK	70	70	70	70	70	70	70	70	70	70	70
1 INFLCHK	70	70	70	70	70	70	70	70	70	70	70
1 ENTCHK	70	70	70	70	70	70	70	70	70	70	70
1	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
1 1111 SERVICE.HOURS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222A SERVICE.KM.DIESEL ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222B SERVICE.KM.GAS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222C SERVICE.KM.CNG ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222D SERVICE.KM.ELECTRIC ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)	-	-	-	-	-	-	-	-	-	-	-
1 2222 SERVICE.KM ('000's)	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

71 **CORP_DEPRECIATION Corporate**
 in thousands of dollars
 71 CORP. Corporate Rev Check
 CORP_DEPR Corporate Exp Check
 6 GL's Used (not incl 4444 and 9999)
 71-CORP_DEPRECIATION
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(6 SPECIAL_BUILD items)

1
 1
 1 4444 Revenue
 1 9999 Expenses
 1
 1 5110 Depreciation - Land Imprc
 1 5120 Depreciation - Vehicles &
 1 5130 Depreciation - Equipment
 1 5140 Depreciation - Buildings
 1 5150 Depreciation - Bridges & C
 1 5170 Depreciation - Leased Cap
 1
 1 DRVCHK
 1 INFLCHK
 1 ENTCHK
 1
 1
 1
 1
 1
 1 1111 SERVICE.HOURS ('000's)
 1 2222A SERVICE.KM.DIESEL ('000's)
 1 2222B SERVICE.KM.GAS ('000's)
 1 2222C SERVICE.KM.CNG ('000's)
 1 2222D SERVICE.KM.ELECTRIC ('000's)
 1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
 1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
 1 2222 SERVICE.KM ('000's)
 1

	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
223,377	259,730	264,292	265,951	264,706	277,560	307,017	334,058	362,607	381,168	397,451	
-	-	-	-	-	-	-	-	-	-	-	
1,930	1,804	1,842	1,838	1,937	2,062	2,052	2,037	2,009	1,962	1,907	
95,630	98,061	113,872	107,742	99,733	98,359	102,597	106,248	115,114	122,127	126,301	
62,403	94,405	74,422	83,067	90,057	100,204	118,855	138,552	149,371	150,245	150,846	
9,806	10,884	11,672	12,005	12,930	18,594	27,060	31,041	32,032	34,816	46,450	
53,609	54,577	62,484	61,300	60,049	58,342	56,452	56,180	64,081	72,018	71,947	
-	-	-	-	-	-	-	-	-	-	-	
71	71	71	71	71	71	71	71	71	71	71	
71	71	71	71	71	71	71	71	71	71	71	
71	71	71	71	71	71	71	71	71	71	71	
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

72 CORP_REVENUE Corporate
 in thousands of dollars
 72 CORP Corporate Rev Check
 CORP_REVE Corporate Exp Check
 47 GL's Used (not incl 4444 and 9999)
 72-CORP_REVENUE
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
		Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1	(34 SPECIAL BUILD items)	-	-	-	-	-	-	-	-	-	-	-
1		-	-	-	-	-	-	-	-	-	-	-
1	1444 Revenue	(2,251,527)	(2,362,157)	(2,382,164)	(2,630,439)	(2,530,253)	(2,843,019)	(2,793,523)	(2,763,843)	(2,964,387)	(2,862,820)	(3,053,557)
1	1999 Expenses	3,329	5,780	5,312	5,617	5,783	5,927	6,073	6,216	6,361	6,510	6,664
1		-	-	-	-	-	-	-	-	-	-	-
1	1300 Parking Sales Tax	(62,608)	(92,684)	(96,917)	(100,385)	(103,976)	(107,697)	(111,550)	(115,541)	(119,675)	(123,957)	(128,392)
1	1400 Replacement Tax	(22,173)	(22,275)	(24,368)	(24,896)	(25,394)	(25,902)	(26,420)	(26,948)	(27,487)	(28,037)	(28,598)
1	1500 Hydro Levy	(27,666)	(30,692)	(28,516)	(28,984)	(29,297)	(29,484)	(30,144)	(30,309)	(30,597)	(31,264)	(31,636)
1	1200 Fuel Tax	(406,760)	(449,069)	(469,578)	(493,538)	(480,751)	(478,638)	(466,854)	(461,572)	(447,991)	(436,082)	(425,067)
1	1100 Transportation Property T	(596,967)	(596,037)	(625,152)	(646,407)	(668,385)	(691,110)	(714,608)	(738,905)	(764,028)	(790,005)	(816,865)
1	1600 Development Cost Charge	(57,234)	(31,161)	(32,584)	(33,747)	(34,422)	(35,111)	(35,813)	(36,529)	(37,260)	(38,005)	(38,765)
1	2100 Fares - Single Use	(47,876)	(72,190)	-	-	-	-	-	-	-	-	-
1	2110 Fares - Tickets	(1,179)	8	-	-	-	-	-	-	-	-	-
1	2120 Fares - Stored Value	(149,626)	(218,233)	-	-	-	-	-	-	-	-	-
1	2130 Fares - Monthly Passes	(141,403)	(184,453)	(542,536)	(602,347)	(619,313)	(680,270)	(698,545)	(741,490)	(767,317)	(789,729)	(810,366)
1	2140 Fares - Day Passes	(8,517)	(17,849)	-	-	-	-	-	-	-	-	-
1	2150 Fares - Employer Passes	-	-	-	-	-	-	-	-	-	-	-
1	2160 Fares - Other	(462)	(647)	-	-	-	-	-	-	-	-	-
1	2170 Fares - HST	-	-	-	-	-	-	-	-	-	-	-
1	2180 Fares - Social Service Pass	(63,509)	(69,736)	(65,922)	(68,040)	(70,954)	(74,112)	(77,240)	(80,718)	(84,316)	(87,876)	(91,744)
1	2190 Fares - U Pass	(102,924)	(116,823)	(122,416)	(127,172)	(131,014)	(134,312)	(137,293)	(140,495)	(143,772)	(147,498)	(151,132)
1	2200 Fares - U Pass - Contributi	-	-	-	-	-	-	-	-	-	-	-
1	2210 Fare Infraction	(843)	(1,032)	(1,210)	(1,363)	(1,417)	(1,502)	(1,555)	(1,600)	(1,636)	(1,661)	(1,725)
1	2300 Advertising	(18,022)	(19,556)	(19,853)	(20,608)	(21,247)	(21,905)	(22,584)	(23,284)	(24,006)	(24,750)	(25,518)
1	2310 Property Rentals	(10,543)	(14,298)	(15,551)	(16,058)	(16,539)	(17,035)	(17,547)	(18,073)	(18,615)	(19,174)	(19,749)
1	2320 Parking	(1,358)	(1,981)	(2,173)	(2,175)	(3,337)	(3,399)	(3,921)	(3,732)	(3,748)	(3,807)	(4,383)
1	2330 Miscellaneous	(7,143)	(267)	(7,925)	(15,877)	(18,131)	(26,570)	(30,652)	(30,220)	(40,372)	(39,761)	(40,421)
1	2340 Nelson Subsidy	(852)	(1,024)	(1,236)	(1,243)	(1,275)	(1,308)	(1,341)	(1,376)	(1,411)	(1,447)	(1,484)
1	2400 Toll Revenue	-	-	-	-	-	-	-	-	-	-	-
1	3100 Federal Government Tran	(87,368)	(149,073)	(141,799)	(260,885)	(136,715)	(327,531)	(256,658)	(154,350)	(292,375)	(137,001)	(272,741)
1	3110 Provincial Government Tr	(11,758)	(25,724)	(29,645)	(30,472)	(31,012)	(31,559)	(20,338)	(16,119)	(15,201)	(14,360)	(14,334)
1	3120 Other Government Transf	(9,639)	(30,465)	(15,773)	(22,462)	(1,600)	(18,370)	(1,494)	(1,818)	(1,982)	(2,460)	(4,262)
1	3200 Provincial White Line Ope	(25,984)	(26,073)	(26,106)	(19,216)	(19,216)	(19,216)	(19,216)	(19,216)	(19,216)	(20,694)	(19,216)
1	3300 Provincial Government To	(87,494)	(82,540)	(83,053)	(84,714)	(86,409)	(88,137)	(89,900)	(91,698)	(93,532)	(95,402)	(97,310)
1	3400 Federal Government Relie	(150,000)	-	-	-	-	-	-	-	-	-	-
1	3500 Provincial Government Re	(150,000)	(75,000)	-	-	-	-	-	-	-	-	-
1	3800 Federal Government Recc	(10)	-	-	-	-	-	-	-	-	-	-
1	3810 Provincial Government Re	(10)	-	-	-	-	-	-	-	-	-	-
1	3900 Amort. of Deferred Conce	(28,395)	(28,395)	(28,395)	(28,395)	(28,395)	(28,395)	(28,395)	(28,395)	(28,395)	(28,395)	(28,395)
1	4300 Gain (Loss) on Disposal	(693)	(1,986)	-	-	-	-	-	-	-	-	-
1	4400 Other Recoveries	-	-	(1,112)	(1,112)	(1,112)	(1,112)	(1,112)	(1,112)	(1,112)	(1,112)	(1,112)
1	4410 Recoveries - Sales of Goo	-	-	-	-	-	-	-	-	-	-	-
1	4420 Recoveries - AID Compen	-	-	-	-	-	-	-	-	-	-	-
1	4430 Recoveries - Miscellaneous	(1,521)	(693)	(343)	(343)	(343)	(343)	(343)	(343)	(343)	(343)	(343)
1	4510 Real Estate Revenues	(6,989)	(2,210)	-	-	-	-	-	-	-	-	-
1	9100 Administration	3,329	5,780	5,312	5,617	5,783	5,927	6,073	6,216	6,361	6,510	6,664
1	9560 Contracted System - Varia	0	-	-	-	-	-	-	-	-	-	-
1	6400 Professional & Legal	-	-	-	-	-	-	-	-	-	-	-
1	6510 Property Taxes	-	-	-	-	-	-	-	-	-	-	-
1	8420 Salaries - COPE/OTHER	-	-	-	-	-	-	-	-	-	-	-
1	8490 Recoveries - Salary Capital	-	-	-	-	-	-	-	-	-	-	-
1	5000 Provision for Asset Valuat	-	-	-	-	-	-	-	-	-	-	-
1		72	72	72	72	72	72	72	72	72	72	72
1	1 DRVCHK	72	72	72	72	72	72	72	72	72	72	72
1	1 INFLCHK	72	72	72	72	72	72	72	72	72	72	72
1	1 ENTCHK	72	72	72	72	72	72	72	72	72	72	72
1		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
1		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
1		Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
1		-	-	-	-	-	-	-	-	-	-	-
1	1111 SERVICE.HOURS ('000's)	-	-	-	-	-	-	-	-	-	-	-
1	1222 SERVICE.KM ('000's)	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

73 CORP_PP Corporate
 in thousands of dollars
 73 CORP, Corporate Rev Check
 CORP_PP Corporate Exp Check
 25 GL's Used (not incl 4444 and 9999)

73-CORP_PP
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(0 SPECIAL_BUILD items)

1	1			
1	1444	Revenue		
1	1999	Expenses		
1	1340	Federal Government Relie		
1	1441	Recoveries - Sales of Goo		
1	1443	Recoveries - Miscellaneous		
1	1451	Real Estate Revenues		
1	1910	Administration	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	1911	Computers & Systems	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	1913	Training & Education	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	1914	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	1915	Marketing, Communicatio	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	1916	Fare Media	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	1956	Contracted System - Varia	110.INFL.GENERAL(CPI)	100.SP_BUS_CB_AA_HOURS
1	1957	Contracted System - Varia	110.INFL.GENERAL(CPI)	100.SP_BUS_CB_AA_HOURS
1	1634	Material & Utilities	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM
1	1636	Outside Services	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM
1	1637	Recoveries Interco Mainte		010.SP_BUS_CB_AA_KM
1	1640	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_KM
1	1650	Rentals	100.INFL.GENERAL(CPI)	
1	1840	Salaries - Exempt	100.INFL.SAL_EXEMPT	015.SP_BUS_CB_AA_HOURS
1	1842	Salaries - COPE/OTHER	100.INFL.SAL_COPE_FTA	015.SP_BUS_CB_AA_HOURS
1	1843	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	015.SP_BUS_CB_AA_HOURS
1	1845	Benefits	100.INFL.BEN_EXEMPT	015.SP_BUS_CB_AA_HOURS
1	1846	Salaries - COPE/OTHER - B	100.INFL.BEN_COPE_FTA	015.SP_BUS_CB_AA_HOURS
1	1848	Recoveries - Interco (Payr		015.SP_BUS_CB_AA_HOURS
1	1850	Recoveries - Backfill Reco		
1	1851	Recoveries - Payroll Costs		
1	1			
1	1			
1	1			
1	1			
1	1			
1	1			
1	1			
1	1111	SERVICE.HOURS ('000's)		
1	2222A	SERVICE.KM.DIESEL ('000's)		
1	2222B	SERVICE.KM.GAS ('000's)		
1	2222C	SERVICE.KM.CNG ('000's)		
1	2222D	SERVICE.KM.ELECTRIC ('000's)		
1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)		
1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)		
1	2222	SERVICE.KM ('000's)		

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	-
(0)	-	-	-	-	-	-	-	-	-	-	-
39,504	43,618	47,250	48,156	50,188	52,002	53,840	55,426	56,968	58,589	60,370	
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	(0)	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
318	393	391	401	413	423	434	444	454	465	476	
2	4	3	3	3	3	3	3	3	3	3	
14	11	41	43	44	45	46	47	48	49	50	
1	22	59	60	62	64	65	67	69	71	72	
1	133	76	78	80	82	84	86	88	90	92	
2,396	3,293	3,759	3,759	3,871	3,967	4,065	4,161	4,257	4,357	4,461	
4,757	5,199	6,168	6,292	6,668	6,991	7,319	7,578	7,825	8,090	8,390	
14,075	14,349	15,001	15,301	16,218	17,003	17,799	18,430	19,030	19,675	20,405	
2	0	0	0	0	0	1	1	1	1	1	
43	37	85	87	89	92	94	96	99	101	104	
(33)	-	-	-	-	-	-	-	-	-	-	
579	625	1,131	1,154	1,190	1,221	1,250	1,282	1,315	1,343	1,377	
-	-	-	-	-	-	-	-	-	-	-	
9,915	11,223	11,288	11,472	11,781	12,088	12,400	12,701	13,000	13,310	13,634	
4,399	5,212	5,243	5,410	5,560	5,705	5,852	5,993	6,135	6,281	6,434	
2,543	2,555	2,599	2,648	2,719	2,790	2,862	2,931	3,000	3,072	3,147	
-	-	(44)	(45)	(46)	(47)	(48)	(49)	(51)	(52)	(53)	
1,112	1,356	1,449	1,494	1,535	1,575	1,616	1,655	1,694	1,734	1,777	
-	-	-	-	-	-	-	-	-	-	-	
(619)	(795)	-	-	-	-	-	-	-	-	-	
(1)	-	-	-	-	-	-	-	-	-	-	
73	73	73	73	73	73	73	73	73	73	73	
73	73	73	73	73	73	73	73	73	73	73	
73	73	73	73	73	73	73	73	73	73	73	
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

74 **CORP_BAL_SHT Corporate**
 in thousands of dollars
 74 CORP. Corporate Rev Check
 CORP_BAL Corporate Exp Check
 0 GL's Used (not incl 4444 and 9999)
 74-CORP_BAL_SHT
 for the Quarter ended denotes a SPECIAL BUILD item 1

SP or DD Driver

(0 SPECIAL BUILD items)

1
 1
 1 4444 Revenue
 1 9999 Expenses
 1
 1
 1
 1 DRVCHK
 1 INFLCHK
 1 ENTCHK
 1
 1
 1
 1
 1
 1
 1 1111 SERVICE.HOURS ('000's)
 1 2222A SERVICE.KM.DIESEL ('000's)
 1 2222B SERVICE.KM.GAS ('000's)
 1 2222C SERVICE.KM.CNG ('000's)
 1 2222D SERVICE.KM.ELECTRIC ('000's)
 1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
 1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
 1 2222 SERVICE.KM ('000's)
 1

	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	74	74	74	74	74	74	74	74	74	74	74
	74	74	74	74	74	74	74	74	74	74	74
	74	74	74	74	74	74	74	74	74	74	74
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

75 CORP_QQ Corporate

in thousands of dollars

75 CORP Corporate Rev Check
CORP_QQ Corporate Exp Check
9 GL's Used (not incl 4444 and 9999)

75-CORP_QQ
for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(3 SPECIAL BUILD items)

1 1 4444 Revenue
1 1 9999 Expenses
1 1 3400 Federal Government Relie
1 1 9100 Administration 100.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1 1 9130 Training & Education 100.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1 1 9140 Travel & Meeting Expense 108.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1 1 6350 Site Clean Up 1 010.SP_BUS_CB_AA_KM
1 1 6360 Outside Services 110.INFL.GENERAL(CPI) 1 010.SP_BUS_CB_AA_KM
1 1 6400 Professional & Legal 100.INFL.GENERAL(CPI) 1 025.SP_BUS_CB_AA_KM
1 1 8400 Salaries - Exempt 100.INFL.SAL_EXEMPT 015.SP_BUS_CB_AA_HOURS
1 1 8430 Salaries - EXEMPT - Benefi 100.INFL.BEN_EXEMPT 015.SP_BUS_CB_AA_HOURS

1 1 DRVCHK
1 1 INFLCHK
1 1 ENTCHK

1 1 1111 SERVICE.HOURS ('000's)
1 1 2222A SERVICE.KM.DIESEL ('000's)
1 1 2222B SERVICE.KM.GAS ('000's)
1 1 2222C SERVICE.KM.CNG ('000's)
1 1 2222D SERVICE.KM.ELECTRIC ('000's)
1 1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
1 1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
1 1 2222 SERVICE.KM ('000's)

	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	294	1,176	1,816	1,895	1,948	1,999	2,050	2,100	2,151	2,201	2,255
	-	-	-	-	-	-	-	-	-	-	-
	-	-	3	3	3	3	3	3	3	3	3
	-	-	10	11	11	11	12	12	12	12	13
	-	1	4	5	5	5	5	5	5	5	5
	-	-	-	-	-	-	-	-	-	-	-
	-	1	-	-	-	-	-	-	-	-	-
	294	409	431	440	454	465	477	489	501	512	525
	-	604	1,112	1,168	1,199	1,230	1,262	1,293	1,323	1,355	1,388
	-	159	257	270	277	284	292	299	306	313	321
	75	75	75	75	75	75	75	75	75	75	75
	75	75	75	75	75	75	75	75	75	75	75
	75	75	75	75	75	75	75	75	75	75	75
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

76 CORP_RR Corporate
 in thousands of dollars
 76 CORP. Corporate Rev Check
 CORP_RR Corporate Exp Check
 18 GL's Used (not incl 4444 and 9999)

76-CORP_RR
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

1 (0 SPECIAL_BUILD items)

1				
1				
1 4444	Revenue			
1 9999	Expenses			
1				
1 3400	Federal Government Relie			
1 4430	Recoveries - Miscellaneou			
1 4510	Real Estate Revenues			
1 9100	Administration	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS	
1 9130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS	
1 9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS	
1 9170	Recoveries - Interco (Adm	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS	
1 6200	Insurance	180.INFL.GENERAL(CPI)	100.SP_BUS_CB_AA_KM	
1 6340	Material & Utilities	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM	
1 6350	Site Clean Up		010.SP_BUS_CB_AA_KM	
1 6360	Outside Services	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM	
1 6370	Recoveries Interco Mainte		010.SP_BUS_CB_AA_KM	
1 6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_KM	
1 6500	Rentals	100.INFL.GENERAL(CPI)		
1 6510	Property Taxes	150.INFL.GENERAL(CPI)		
1 6520	Recoveries - Interco Prop			
1 6530	Recoveries - Interco Rent			
1 8480	Recoveries - Interco (Payr		015.SP_BUS_CB_AA_HOURS	
1				
1	DRVCHK			
1	INFLCHK			
1	ENTCHK			
1				
1				
1				
1				
1				
1 1111	SERVICE.HOURS ('000's)			
1 2222A	SERVICE.KM.DIESEL ('000's)			
1 2222B	SERVICE.KM.GAS ('000's)			
1 2222C	SERVICE.KM.CNG ('000's)			
1 2222D	SERVICE.KM.ELECTRIC ('000's)			
1 2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)			
1 2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)			
1 2222	SERVICE.KM ('000's)			
1				

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
(183)	(49)	-	-	-	-	-	-	-	-	-
4,196	6,066	6,748	7,146	7,430	7,674	7,922	8,183	8,450	8,720	9,006
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
(183)	(49)	-	-	-	-	-	-	-	-	-
0	0	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	0	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
35	40	50	51	54	57	60	63	66	68	72
176	354	288	294	303	311	319	327	336	344	353
(195)	160	-	-	-	-	-	-	-	-	-
442	1,216	901	919	949	973	998	1,024	1,051	1,076	1,104
-	(46)	-	-	-	-	-	-	-	-	-
729	420	432	441	455	467	478	491	503	514	527
214	221	-	-	-	-	-	-	-	-	-
3,144	4,076	5,222	5,587	5,814	6,010	6,213	6,423	6,639	6,864	7,095
(242)	(268)	(101)	(101)	(101)	(101)	(101)	(101)	(101)	(101)	(101)
(107)	(107)	(44)	(44)	(44)	(44)	(44)	(44)	(44)	(44)	(44)
-	-	-	-	-	-	-	-	-	-	-

76	76	76	76	76	76	76	76	76	76	76
76	76	76	76	76	76	76	76	76	76	76
76	76	76	76	76	76	76	76	76	76	76
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

77 CORP_SS Corporate
 in thousands of dollars
 77 CORP. Corporate Rev Check
 CORP_SS Corporate Exp Check
 19 GL's Used (not incl 4444 and 9999)

77-CORP_SS
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

1 (0 SPECIAL BUILD items)

1	1 4444	Revenue										
1	1 9999	Expenses										
1	1 3810	Provincial Government Re										
1	1 3820	Other Government Recov										
1	1 4410	Recoveries - Sales of Goo										
1	1 4430	Recoveries - Miscellaneou										
1	1 9100	Administration	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS								
1	1 9110	Computers & Systems	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS								
1	1 9130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS								
1	1 9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS								
1	1 9150	Marketing, Communicatio	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS								
1	1 9160	Fare Media	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS								
1	1 9410	Contract - Maintenance L	110.INFL.GENERAL(CPI)	100.SP_BUS_CB_AA_HOURS								
1	1 6360	Outside Services	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM								
1	1 6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_KM								
1	1 8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	015.SP_BUS_CB_AA_HOURS								
1	1 8420	Salaries - COPE/OTHER	100.INFL.SAL_COPE_FTA	015.SP_BUS_CB_AA_HOURS								
1	1 8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	015.SP_BUS_CB_AA_HOURS								
1	1 8450	Benefits	100.INFL.BEN_EXEMPT	015.SP_BUS_CB_AA_HOURS								
1	1 8460	Salaries - COPE/OTHER - B	100.INFL.BEN_COPE_FTA	015.SP_BUS_CB_AA_HOURS								
1	1 8510	Recoveries - Payroll Costs										
1	1 DRVCHK											
1	1 INFLCHK											
1	1 ENTCHK											
1	1											
1	1											
1	1											
1	1											
1	1 1111	SERVICE.HOURS ('000's)										
1	1 2222A	SERVICE.KM.DIESEL ('000's)										
1	1 2222B	SERVICE.KM.GAS ('000's)										
1	1 2222C	SERVICE.KM.CNG ('000's)										
1	1 2222D	SERVICE.KM.ELECTRIC ('000's)										
1	1 2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)										
1	1 2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)										
1	1 2222	SERVICE.KM ('000's)										

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
-	(12)	-	-	-	-	-	-	-	-	-	
13,221	14,104	18,548	19,999	20,562	21,097	21,631	22,159	22,692	23,220	23,791	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	(12)	-	-	-	-	-	-	-	-	-	
38	60	74	81	83	85	88	90	92	94	96	
0	144	139	142	146	149	153	157	160	164	168	
17	35	95	105	108	111	113	116	119	121	124	
37	58	44	48	50	51	52	54	55	57	58	
651	736	852	869	895	917	940	962	984	1,007	1,031	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
55	51	86	88	91	93	96	98	101	103	106	
2,051	2,063	3,816	3,892	4,014	4,120	4,218	4,325	4,437	4,530	4,646	
7,486	7,897	9,280	10,177	10,453	10,725	11,002	11,267	11,534	11,809	12,097	
613	794	729	840	863	886	908	930	952	975	999	
2,100	2,081	2,780	3,068	3,151	3,233	3,316	3,397	3,477	3,559	3,646	
-	-	474	483	497	510	523	535	548	561	575	
172	187	180	206	212	217	223	228	234	239	245	
-	-	-	-	-	-	-	-	-	-	-	

77	77	77	77	77	77	77	77	77	77	77
77	77	77	77	77	77	77	77	77	77	77
77	77	77	77	77	77	77	77	77	77	77
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

80 CORP_TT Corporate
 in thousands of dollars
 80 CORP Corporate Rev Check
 CORP_TT Corporate Exp Check
 20 GL's Used (not incl 4444 and 9999)

80-CORP_TT for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

(0 SPECIAL_BUILD items)

1			
1			
1	1444	Revenue	
1	1999	Expenses	
1			
1	13820	Other Government Recov	
1	14410	Recoveries - Sales of Goo	
1	14430	Recoveries - Miscellaneou	
1	19100	Administration	100.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1	19110	Computers & Systems	100.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1	19120	TDM	100.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1	19130	Training & Education	100.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1	19140	Travel & Meeting Expense	108.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1	19150	Marketing, Communicatio	100.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1	19160	Fare Media	100.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1	16340	Material & Utilities	110.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_KM
1	16360	Outside Services	110.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_KM
1	16400	Professional & Legal	100.INFL.GENERAL(CPI) 025.SP_BUS_CB_AA_KM
1	18400	Salaries - Exempt	100.INFL.SAL_EXEMPT 015.SP_BUS_CB_AA_HOURS
1	18420	Salaries - COPE/OTHER	100.INFL.SAL_COPE_FTA 015.SP_BUS_CB_AA_HOURS
1	18430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT 015.SP_BUS_CB_AA_HOURS
1	18450	Benefits	100.INFL.BEN_EXEMPT 015.SP_BUS_CB_AA_HOURS
1	18460	Salaries - COPE/OTHER - B	100.INFL.BEN_COPE_FTA 015.SP_BUS_CB_AA_HOURS
1	18500	Recoveries - Backfill Reco	
1	18510	Recoveries - Payroll Costs	
1			
1	1	DRVCHK	
1	1	INFLCHK	
1	1	ENTCHK	
1			
1			
1			
1			
1			
1	1	1111	SERVICE.HOURS ('000's)
1	1	2222A	SERVICE.KM.DIESEL ('000's)
1	1	2222B	SERVICE.KM.GAS ('000's)
1	1	2222C	SERVICE.KM.CNG ('000's)
1	1	2222D	SERVICE.KM.ELECTRIC ('000's)
1	1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)
1	1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
1	1	2222	SERVICE.KM ('000's)

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
(137)	(104)	-	-	-	-	-	-	-	-	-
12,536	15,370	17,699	18,421	18,940	19,426	19,919	20,398	20,881	21,372	21,891
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
(136)	(104)	-	-	-	-	-	-	-	-	-
(1)	(104)	-	-	-	-	-	-	-	-	-
356	395	520	546	564	578	592	607	620	635	650
6	9	8	8	8	8	9	9	9	9	9
288	347	298	304	313	320	328	336	344	352	360
28	61	132	139	143	147	150	154	157	161	165
3	22	38	40	41	42	44	45	46	47	48
2,533	4,252	4,605	4,697	4,836	4,956	5,078	5,198	5,319	5,443	5,573
-	-	-	-	-	-	-	-	-	-	-
0	0	-	-	-	-	-	-	-	-	-
52	126	52	53	55	56	58	59	61	62	64
539	987	993	1,013	1,044	1,071	1,097	1,125	1,154	1,178	1,208
4,760	4,942	6,144	6,455	6,629	6,802	6,978	7,146	7,315	7,490	7,672
2,282	2,362	2,363	2,489	2,558	2,624	2,692	2,757	2,822	2,889	2,960
1,164	1,336	1,832	1,925	1,976	2,028	2,080	2,131	2,181	2,233	2,287
-	-	0	0	0	0	0	0	0	0	0
526	534	713	752	773	793	814	833	853	873	895
-	-	-	-	-	-	-	-	-	-	-
(0)	(2)	-	-	-	-	-	-	-	-	-

80	80	80	80	80	80	80	80	80	80	80
80	80	80	80	80	80	80	80	80	80	80
80	80	80	80	80	80	80	80	80	80	80
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

81 **CORP_UU Corporate**
 in thousands of dollars
 81 CORP. Corporate Rev Check
 CORP_UU Corporate Exp Check
 22 GL's Used (not incl 4444 and 9999)

81-CORP_UU
 for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

1 (0 SPECIAL_BUILD items)

1	1444	Revenue											
1	9999	Expenses											
1	3800	Federal Government Recc											
1	3810	Provincial Government Re											
1	3820	Other Government Recov											
1	4410	Recoveries - Sales of Goo											
1	4430	Recoveries - Miscellaneou											
1	9100	Administration	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1	9110	Computers & Systems	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1	9130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1	9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1	9150	Marketing, Communicatio	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1	6340	Material & Utilities	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM									
1	6360	Outside Services	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM									
1	6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_KM									
1	6420	Professional Fees - Feasibi		025.SP_BUS_CB_AA_KM									
1	8100	Wages - Regular		015.SP_BUS_CB_AA_HOURS									
1	8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	015.SP_BUS_CB_AA_HOURS									
1	8420	Salaries - COPE/OTHER	100.INFL.SAL_COPE_FTA	015.SP_BUS_CB_AA_HOURS									
1	8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	015.SP_BUS_CB_AA_HOURS									
1	8450	Benefits	100.INFL.BEN_EXEMPT	015.SP_BUS_CB_AA_HOURS									
1	8460	Salaries - COPE/OTHER - B	100.INFL.BEN_COPE_FTA	015.SP_BUS_CB_AA_HOURS									
1	8500	Recoveries - Backfill Reco											
1	8510	Recoveries - Payroll Costs											
1	DRVCHK												
1	INFLCHK												
1	ENTCHK												
1													
1													
1													
1													
1	1111	SERVICE.HOURS ('000's)											
1	2222A	SERVICE.KM.DIESEL ('000's)											
1	2222B	SERVICE.KM.GAS ('000's)											
1	2222C	SERVICE.KM.CNG ('000's)											
1	2222D	SERVICE.KM.ELECTRIC ('000's)											
1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)											
1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)											
1	2222	SERVICE.KM ('000's)											

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031			
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast			
-	-	-	-	-	-	-	-	-	-	-	-	-	-
(505)	-	-	-	-	-	-	-	-	-	-	-	-	-
19,430	22,233	28,099	29,197	29,993	30,775	31,564	32,336	33,100	33,882	34,710			
-	-	-	-	-	-	-	-	-	-	-	-	-	-
(0)	-	-	-	-	-	-	-	-	-	-	-	-	-
(505)	-	-	-	-	-	-	-	-	-	-	-	-	-
68	91	113	118	122	125	128	131	134	137	140			
-	-	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)			
37	45	65	68	70	72	73	75	77	79	81			
1	9	14	14	15	15	16	16	16	17	17			
-	-	-	-	-	-	-	-	-	-	-	-	-	-
2	7	7	7	7	7	7	8	8	8	8			
22	42	2	2	2	2	2	2	2	2	2			
1,599	2,338	1,895	1,933	1,994	2,047	2,095	2,150	2,205	2,251	2,308			
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
13,811	15,297	20,161	20,975	21,540	22,101	22,671	23,222	23,768	24,335	24,927			
259	308	372	388	399	409	420	430	440	450	461			
3,565	4,023	5,372	5,589	5,739	5,889	6,040	6,188	6,333	6,484	6,642			
-	-	-	-	-	-	-	-	-	-	-	-	-	-
67	73	99	103	106	109	112	114	117	120	123			
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
81	81	81	81	81	81	81	81	81	81	81	81	81	81
81	81	81	81	81	81	81	81	81	81	81	81	81	81
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031			
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast			
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

82 CORP_VV Corporate
 in thousands of dollars
 82 CORP. Corporate Rev Check
 CORP_VV Corporate Exp Check
 25 GL's Used (not incl 4444 and 9999)
 82-CORP_VV
 for the Quarter ended denotes a SPECIAL_BUILD item 1 SP or DD Driver

			(0 SPECIAL_BUILD items)	
1				
1				
1	4444	Revenue		
1	9999	Expenses		
1				
1	3810	Provincial Government Re		
1	4410	Recoveries - Sales of Goo		
1	4430	Recoveries - Miscellaneous		
1	9100	Administration	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	9110	Computers & Systems	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	9130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	9150	Marketing, Communicatio	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	9160	Fare Media	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	9170	Recoveries - Interc (Adm	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS
1	6200	Insurance	180.INFL.GENERAL(CPI)	100.SP_BUS_CB_AA_KM
1	6320	Materials - Revenue Vehic	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM
1	6340	Material & Utilities	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM
1	6360	Outside Services	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM
1	6370	Recoveries Interc Mainte		010.SP_BUS_CB_AA_KM
1	6380	Recoveries - Interc Mate		010.SP_BUS_CB_AA_KM
1	6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_KM
1	6500	Rentals	100.INFL.GENERAL(CPI)	
1	6510	Property Taxes	150.INFL.GENERAL(CPI)	
1	8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	015.SP_BUS_CB_AA_HOURS
1	8420	Salaries - COPE/OTHER	100.INFL.SAL_COPE_FTA	015.SP_BUS_CB_AA_HOURS
1	8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	015.SP_BUS_CB_AA_HOURS
1	8450	Benefits	100.INFL.BEN_EXEMPT	015.SP_BUS_CB_AA_HOURS
1	8460	Salaries - COPE/OTHER - B	100.INFL.BEN_COPE_FTA	015.SP_BUS_CB_AA_HOURS
1	8510	Recoveries - Payroll Costs		
1	DRVCHK			
1	INFLCHK			
1	ENTCHK			
1				
1				
1				
1				
1	1111	SERVICE.HOURS ('000's)		
1	2222A	SERVICE.KM.DIESEL ('000's)		
1	2222B	SERVICE.KM.GAS ('000's)		
1	2222C	SERVICE.KM.CNG ('000's)		
1	2222D	SERVICE.KM.ELECTRIC ('000's)		
1	2222E	SERVICE.KM.BATT.ELECTRIC.IR ('000's)		
1	2222F	SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)		
1	2222	SERVICE.KM ('000's)		

	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-	-
(4,084)	(4,480)	(4,184)	(4,184)	(4,184)	(4,184)	(4,184)	(4,184)	(4,184)	(4,184)	(4,184)	(4,184)
9,674	9,366	11,593	12,063	12,399	12,716	13,029	13,348	13,662	13,971	14,310	
-	-	-	-	-	-	-	-	-	-	-	
(193)	(194)	-	-	-	-	-	-	-	-	-	
(3,734)	(3,972)	(4,184)	(4,184)	(4,184)	(4,184)	(4,184)	(4,184)	(4,184)	(4,184)	(4,184)	
(157)	(313)	-	-	-	-	-	-	-	-	-	
71	154	128	135	139	142	146	149	153	156	160	
-	2	0	0	0	0	0	0	0	0	0	
5	27	48	50	51	53	54	55	57	58	59	
1	7	4	4	4	5	5	5	5	5	5	
-	24	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
4	3	3	3	3	4	4	4	4	4	5	
-	-	-	-	-	-	-	-	-	-	-	
105	(0)	33	33	34	35	36	37	38	39	40	
449	632	336	343	353	363	372	382	391	401	411	
-	-	-	-	-	-	-	-	-	-	-	
2,297	2,906	3,012	3,073	3,172	3,255	3,332	3,420	3,506	3,579	3,671	
21	6	21	22	22	23	23	24	24	25	25	
445	(0)	-	-	-	-	-	-	-	-	-	
4,556	3,977	5,993	6,296	6,465	6,634	6,805	6,970	7,134	7,304	7,482	
196	222	162	170	175	179	184	189	193	198	202	
1,311	1,154	1,537	1,615	1,658	1,701	1,745	1,788	1,830	1,873	1,919	
-	-	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	
43	42	48	51	52	54	55	56	58	59	61	
170	210	269	269	269	269	269	269	269	269	269	
82	82	82	82	82	82	82	82	82	82	82	
82	82	82	82	82	82	82	82	82	82	82	
82	82	82	82	82	82	82	82	82	82	82	
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	

	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal	
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

83 **CORP_WW Corporate**
 in thousands of dollars
 83 CORP. Corporate Rev Check
 CORP_WW Corporate Exp Check
 7 GL's Used (not incl 4444 and 9999)

83-CORP_WW
 for the Quarter ended denotes a SPECIAL BUILD item 1

SP or DD Driver

1 (0 SPECIAL BUILD items)

1
 1 4444 Revenue
 1 9999 Expenses
 1
 1 4300 Gain (Loss) on Disposal
 1 4430 Recoveries - Miscellaneous
 1 6200 Insurance 180.INFL.GENERAL(CPI) 100.SP_BUS_CB_AA_KM
 1 6340 Material & Utilities 110.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_KM
 1 6360 Outside Services 110.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_KM
 1 6400 Professional & Legal 100.INFL.GENERAL(CPI) 025.SP_BUS_CB_AA_KM
 1 6510 Property Taxes 150.INFL.GENERAL(CPI)

1
 1 DRVCHK
 1 INFLCHK
 1 ENTCHK
 1

1
 1
 1
 1
 1
 1
 1 1111 SERVICE.HOURS ('000's)
 1 2222A SERVICE.KM.DIESEL ('000's)
 1 2222B SERVICE.KM.GAS ('000's)
 1 2222C SERVICE.KM.CNG ('000's)
 1 2222D SERVICE.KM.ELECTRIC ('000's)
 1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
 1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
 1 2222 SERVICE.KM ('000's)

	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	-	(379)	-	-	-	-	-	-	-	-	-
	-	35	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	(305)	-	-	-	-	-	-	-	-	-
	-	(74)	-	-	-	-	-	-	-	-	-
	-	2	-	-	-	-	-	-	-	-	-
	-	3	-	-	-	-	-	-	-	-	-
	-	15	-	-	-	-	-	-	-	-	-
	-	3	-	-	-	-	-	-	-	-	-
	-	12	-	-	-	-	-	-	-	-	-
	83	83	83	83	83	83	83	83	83	83	83
	83	83	83	83	83	83	83	83	83	83	83
	83	83	83	83	83	83	83	83	83	83	83
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
	Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

91 **CORP_ONE_TIME_BB Corporate - onetime**
 in thousands of dollars
 91 CORP. Corporate - onetim Rev Check
 CORP_ONE Corporate - onetime Exp Check
 7 GL's Used (not incl 4444 and 9999)
 91-CORP_ONE_TIME_BB
 for the Quarter ended denotes a SPECIAL BUILD item 1

SP or DD Driver

(1 SPECIAL BUILD items)

1	
1	
1	1 4444 Revenue
1	1 9999 Expenses
1	
1	1 3800 Federal Government Recv
1	1 3820 Other Government Recov
1	1 9100 Administration 100.INFL.GENERAL(CPI) 010.SP_BUS_CB_AA_HOURS
1	1 6400 Professional & Legal 100.INFL.GENERAL(CPI) 1 025.SP_BUS_CB_AA_KM
1	1 6420 Professional Fees - Feasibi 025.SP_BUS_CB_AA_KM
1	1 8400 Salaries - Exempt 100.INFL.SAL_EXEMPT 015.SP_BUS_CB_AA_HOURS
1	1 8430 Salaries - EXEMPT - Benefi 100.INFL.BEN_EXEMPT 015.SP_BUS_CB_AA_HOURS
1	
1	1 DRVCHK
1	1 INFLCHK
1	1 ENTCHK
1	
1	
1	
1	
1	
1	
1	1 1111 SERVICE.HOURS ('000's)
1	1 2222A SERVICE.KM.DIESEL ('000's)
1	1 2222B SERVICE.KM.GAS ('000's)
1	1 2222C SERVICE.KM.CNG ('000's)
1	1 2222D SERVICE.KM.ELECTRIC ('000's)
1	1 2222E SERVICE.KM.BATT.ELECTRIC.IR ('000's)
1	1 2222F SERVICE.KM.BATT.ELECTRIC.DEPOT ('000's)
1	1 2222 SERVICE.KM ('000's)
1	

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
91	91	91	91	91	91	91	91	91	91	91
91	91	91	91	91	91	91	91	91	91	91
91	91	91	91	91	91	91	91	91	91	91
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

92 CORP_ONE_TIME_CC Corporate - onetime

in thousands of dollars

92 CORP. Corporate - onetim Rev Check

CORP_ONE Corporate - onetime Exp Check

33 GL's Used (not incl 4444 and 9999)

92-CORP_ONE_TIME_CC

for the Quarter ended denotes a SPECIAL_BUILD item 1

SP or DD Driver

1 (12 SPECIAL_BUILD items)

1 4444	Revenue											
1 9999	Expenses											
1 3810	Provincial Government Re											
1 3820	Other Government Recov											
1 4410	Recoveries - Sales of Goo											
1 4430	Recoveries - Miscellaneou											
1 9100	Administration	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1 9110	Computers & Systems	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1 9130	Training & Education	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1 9140	Travel & Meeting Expense	108.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1 9150	Marketing, Communicatio	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1 9160	Fare Media	100.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_HOURS									
1 9300	MRN - Capital Funding											
1 9570	Contracted System - Varia	110.INFL.GENERAL(CPI)	100.SP_BUS_CB_AA_HOURS									
1 6300	Roads & Bridges MRN OW	100.INFL.MRN										
1 6330	Other Variable costs	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM									
1 6340	Material & Utilities	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM									
1 6360	Outside Services	110.INFL.GENERAL(CPI)	010.SP_BUS_CB_AA_KM									
1 6400	Professional & Legal	100.INFL.GENERAL(CPI)	025.SP_BUS_CB_AA_KM									
1 6410	Professional Fees - Consul		025.SP_BUS_CB_AA_KM									
1 6420	Professional Fees - Feasibi		025.SP_BUS_CB_AA_KM									
1 6430	Recovery - Intercor (Prof &		025.SP_BUS_CB_AA_KM									
1 6500	Rentals	100.INFL.GENERAL(CPI)										
1 6510	Property Taxes	150.INFL.GENERAL(CPI)										
1 8100	Wages - Regular		015.SP_BUS_CB_AA_HOURS									
1 8400	Salaries - Exempt	100.INFL.SAL_EXEMPT	015.SP_BUS_CB_AA_HOURS									
1 8410	Salaries - CUPE		015.SP_BUS_CB_AA_HOURS									
1 8420	Salaries - COPE/OTHER	100.INFL.SAL_COPE_FTA	015.SP_BUS_CB_AA_HOURS									
1 8430	Salaries - EXEMPT - Benefi	100.INFL.BEN_EXEMPT	015.SP_BUS_CB_AA_HOURS									
1 8450	Benefits	100.INFL.BEN_EXEMPT	015.SP_BUS_CB_AA_HOURS									
1 8460	Salaries - COPE/OTHER - B	100.INFL.BEN_COPE_FTA	015.SP_BUS_CB_AA_HOURS									
1 8470	Salaries - Contingency		015.SP_BUS_CB_AA_HOURS									
1 8480	Recoveries - Intercor (Payr		015.SP_BUS_CB_AA_HOURS									
1 8510	Recoveries - Payroll Costs											
1 5000	Provision for Asset Valuat											

OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031	
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
-	-	-	-	-	-	-	-	-	-	-	
-	(327)	-	-	-	-	-	-	-	-	-	
32,251	28,437	15,521	25,640	37,237	24,300	21,461	20,822	21,006	21,142	21,355	
-	-	-	-	-	-	-	-	-	-	-	
-	(163)	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	(165)	-	-	-	-	-	-	-	-	-	
46	30	35	42	43	44	45	46	47	48	49	
1,808	0	-	-	-	-	-	-	-	-	-	
3	23	5	5	5	5	5	5	6	6	6	
21	5	2	3	3	3	3	3	3	3	3	
2,571	316	1,312	4,819	1,654	-	-	14	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
53	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
398	143	1,836	1,873	1,929	1,979	2,030	2,082	2,137	2,188	2,245	
821	966	-	-	-	-	-	-	-	-	-	
12,363	11,335	2,749	1,006	834	734	-	-	-	-	-	
429	-	-	-	-	-	-	-	-	-	-	
6,764	5,582	5,926	13,981	14,055	14,106	14,123	14,173	14,213	14,191	14,234	
(233)	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	
-	-	12	12	12	12	12	12	12	12	12	
2,691	2,626	2,797	2,980	3,060	3,140	3,221	3,299	3,377	3,457	3,541	
-	-	-	-	10,081	1,368	146	146	146	146	146	
-	-	-	-	-	-	-	-	-	-	-	
687	691	846	922	947	971	996	1,021	1,045	1,070	1,096	
-	-	-	-	660	674	-	-	-	-	-	
-	-	-	-	3,094	404	20	21	21	22	22	
-	-	-	-	-	-	-	-	-	-	-	
-	34	-	-	-	-	-	-	-	-	-	
335	660	-	-	860	860	860	-	-	-	-	
3,494	6,029	-	-	-	-	-	-	-	-	-	

1	DRVCHK	92	92	92	92	92	92	92	92	92	92
1	INFLCHK	92	92	92	92	92	92	92	92	92	92
1	ENTCHK	92	92	92	92	92	92	92	92	92	92
1		OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	Fiscal 2026	Fiscal 2027	Fiscal 2028	Fiscal 2029	Fiscal 2030	Fiscal 2031
Actual	Actual	Latest View	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

Sort by Most Expensive	15,665,819,635	(10,570,276,297)	5,095,543,338	(3,237,544,337)	5,307,653,163	1,581,132,818
Sort by FTA Most Expensive	OK	OK	OK			
					Sort by Program Year	min 2006 max 2036
					Sort by Face Value	13 Projects

Capital Projects Summary of all ON Projects

Note: This report is by Original Project Number as used by the Capital Group

Project Number	Project Name	Capital Expenditures 2022 to 2036 (CAD)	Recoveries & Capital Contributions (CAD)	FTA Cost (CAD)	Fed Gas Tax (CAD)	LTD Face Value (CAD)	Program Year (Year)	Program Year ⁽¹⁾ (CAD)
CAP PRJ Number 2023 01810	Capital Project Name 1810	4,788,904,395	(4,574,986,494)	213,917,901	-	226,952,768	2023	-
CAP PRJ Number 2024 04920	Capital Project Name 4920	1,072,167,011	(224,766,527)	847,400,483	-	896,637,301	2024	1,072,167,011
CAP PRJ Number 2034 06330	Capital Project Name 6330	806,789,477	(726,110,543)	80,678,934	(726,110,543)	81,948,820	2034	-
CAP PRJ Number 2033 06210	Capital Project Name 6210	683,097,412	(628,449,619)	54,647,793	-	55,507,949	2033	-
CAP PRJ Number 2033 06190	Capital Project Name 6190	578,599,233	(520,739,318)	57,859,915	(520,739,318)	58,770,630	2033	-
CAP PRJ Number 2019 02270	Capital Project Name 2270	357,778,275	(86,733,821)	271,044,454	-	315,849,505	2019	-
CAP PRJ Number 2031 05940	Capital Project Name 5940	351,046,022	(315,941,438)	35,104,585	(315,941,438)	35,657,131	2031	-
CAP PRJ Number 2030 05800	Capital Project Name 5800	283,104,590	(254,794,139)	28,310,450	(254,794,139)	28,756,057	2030	-
CAP PRJ Number 2022 03660	Capital Project Name 3660	228,264,613	(147,490,248)	80,774,365	(147,490,248)	84,689,522	2022	-
CAP PRJ Number 2023 05160	Capital Project Name 5160	227,751,367	(220,487,319)	7,264,048	(220,487,319)	7,293,872	2023	-
CAP PRJ Number 2026 05060	Capital Project Name 5060	222,117,105	(204,347,737)	17,769,368	-	18,049,646	2026	-
CAP PRJ Number 2024 04690	Capital Project Name 4690	221,611,962	(199,450,764)	22,161,198	(199,450,764)	22,514,628	2024	221,611,962
CAP PRJ Number 2026 04020	Capital Project Name 4020	182,651,697	(113,244,047)	69,407,649	-	72,214,246	2026	-
CAP PRJ Number 2032 06070	Capital Project Name 6070	178,286,966	(160,458,249)	17,828,717	(160,458,249)	18,109,341	2032	-
CAP PRJ Number 2029 04650	Capital Project Name 4650	169,200,342	(62,265,710)	106,934,632	-	110,251,607	2029	-
CAP PRJ Number 2029 05650	Capital Project Name 5650	155,218,188	(139,696,374)	15,521,814	(139,696,374)	15,766,127	2029	-
CAP PRJ Number 2021 03170	Capital Project Name 3170	151,192,624	(45,664,479)	105,528,145	-	115,294,178	2021	-
CAP PRJ Number 2019 02200	Capital Project Name 2200	135,162,299	(35,666,430)	99,495,869	-	112,702,292	2019	-
CAP PRJ Number 2024 05320	Capital Project Name 5320	133,263,000	(119,936,700)	13,326,300	(119,936,700)	13,538,924	2024	133,263,000
CAP PRJ Number 2032 06090	Capital Project Name 6090	125,764,875	(115,703,685)	10,061,190	-	10,494,127	2032	-
CAP PRJ Number 2031 05820	Capital Project Name 5820	125,181,596	(115,167,069)	10,014,528	-	10,405,479	2031	-
CAP PRJ Number 2027 05340	Capital Project Name 5340	109,954,064	(98,958,658)	10,995,406	(98,958,658)	11,168,474	2027	-
CAP PRJ Number 2030 05840	Capital Project Name 5840	108,217,858	(99,560,429)	8,657,429	-	8,953,491	2030	-
CAP PRJ Number 2035 06470	Capital Project Name 6470	104,865,496	(94,378,946)	10,486,550	(94,378,946)	10,651,608	2035	-
CAP PRJ Number 2032 05960	Capital Project Name 5960	102,731,488	-	102,731,488	-	102,731,488	2032	-
CAP PRJ Number 2033 06230	Capital Project Name 6230	101,199,617	(93,103,647)	8,095,969	-	8,464,149	2033	-
CAP PRJ Number 2017 01100	Capital Project Name 1100	94,088,645	(30,919,286)	63,169,359	-	71,426,342	2017	-
CAP PRJ Number 2034 06370	Capital Project Name 6370	92,240,683	(84,861,428)	7,379,255	-	7,688,956	2034	-
CAP PRJ Number 2033 06100	Capital Project Name 6100	83,187,340	-	83,187,340	-	83,187,340	2033	-
CAP PRJ Number 2035 06500	Capital Project Name 6500	83,093,870	(76,446,360)	6,647,510	-	6,752,141	2035	-
CAP PRJ Number 2034 06240	Capital Project Name 6240	80,943,583	-	80,943,583	-	80,943,583	2034	-
CAP PRJ Number 2031 05900	Capital Project Name 5900	69,098,004	-	69,098,004	-	70,185,607	2031	-
CAP PRJ Number 2021 03290	Capital Project Name 3290	67,516,616	(9,063,119)	58,453,497	-	64,737,423	2021	-
CAP PRJ Number 2027 04570	Capital Project Name 4570	64,978,407	-	64,978,407	-	64,978,407	2027	-
CAP PRJ Number 2024 04300	Capital Project Name 4300	58,797,971	(27,047,067)	31,750,904	-	32,380,371	2024	58,797,971
CAP PRJ Number 2034 06340	Capital Project Name 6340	58,118,227	(52,306,415)	5,811,812	(52,306,415)	5,903,290	2034	-
CAP PRJ Number 2028 05450	Capital Project Name 5450	55,861,320	-	55,861,320	-	55,861,320	2028	-
CAP PRJ Number 2031 05850	Capital Project Name 5850	54,621,402	-	54,621,402	-	54,621,402	2031	-
CAP PRJ Number 2035 06490	Capital Project Name 6490	53,813,173	(49,508,119)	4,305,054	-	4,410,526	2035	-
CAP PRJ Number 2035 06410	Capital Project Name 6410	52,196,485	-	52,196,485	-	52,196,485	2035	-
CAP PRJ Number 2027 05280	Capital Project Name 5280	49,896,642	-	49,896,642	-	49,896,642	2027	-
CAP PRJ Number 2033 06140	Capital Project Name 6140	47,830,281	-	47,830,281	-	48,583,130	2033	-
CAP PRJ Number 2019 02190	Capital Project Name 2190	45,847,264	(12,396,024)	33,451,240	-	36,098,863	2019	-
CAP PRJ Number 2035 06420	Capital Project Name 6420	44,478,018	-	44,478,018	-	45,178,102	2035	-
CAP PRJ Number 2026 05130	Capital Project Name 5130	43,333,041	-	43,333,041	-	43,333,041	2026	-
CAP PRJ Number 2027 04560	Capital Project Name 4560	42,956,438	-	42,956,438	-	42,956,438	2027	-
CAP PRJ Number 2027 04580	Capital Project Name 4580	42,140,810	-	42,140,810	-	42,140,810	2027	-
CAP PRJ Number 2021 03060	Capital Project Name 3060	40,397,959	(39,246,959)	1,151,000	(39,246,959)	1,168,390	2021	-
CAP PRJ Number 2029 04840	Capital Project Name 4840	39,650,823	(36,478,825)	3,171,998	-	3,369,439	2029	-
CAP PRJ Number 2023 03720	Capital Project Name 3720	38,867,611	(37,599,439)	1,268,172	(37,599,439)	1,291,153	2023	-
CAP PRJ Number 2026 05190	Capital Project Name 5190	38,808,319	(14,281,461)	24,526,858	-	25,741,414	2026	-
CAP PRJ Number 2026 05110	Capital Project Name 5110	35,751,561	-	35,751,561	-	36,315,472	2026	-
CAP PRJ Number 2021 03910	Capital Project Name 3910	33,450,117	(11,999,087)	21,451,030	-	23,732,210	2021	-
CAP PRJ Number 2031 05950	Capital Project Name 5950	33,331,646	(30,665,114)	2,666,532	-	2,721,217	2031	-
CAP PRJ Number 2026 04970	Capital Project Name 4970	32,328,911	-	32,328,911	-	32,328,911	2026	-
CAP PRJ Number 2032 06080	Capital Project Name 6080	32,250,828	(29,670,762)	2,580,066	-	2,644,419	2032	-
CAP PRJ Number 2019 01800	Capital Project Name 1800	32,249,478	-	32,249,478	-	32,930,550	2019	-
CAP PRJ Number 2023 04140	Capital Project Name 4140	31,901,781	-	31,901,781	-	31,901,781	2023	-
CAP PRJ Number 2019 02080	Capital Project Name 2080	31,223,702	(31,068,724)	154,979	(31,068,724)	197,008	2019	-
CAP PRJ Number 2022 03420	Capital Project Name 3420	30,674,487	-	30,674,487	-	30,674,487	2022	-
CAP PRJ Number 2019 01790	Capital Project Name 1790	30,408,251	(30,384,863)	23,388	-	33,450	2019	-
CAP PRJ Number 2023 04090	Capital Project Name 4090	29,897,407	-	29,897,407	-	29,897,407	2023	-
CAP PRJ Number 2033 06220	Capital Project Name 6220	29,595,258	(27,227,638)	2,367,621	-	2,424,046	2033	-
CAP PRJ Number 2025 04960	Capital Project Name 4960	28,125,426	-	28,125,426	-	28,125,426	2025	-
CAP PRJ Number 2021 02770	Capital Project Name 2770	26,961,900	-	26,961,900	-	26,961,900	2021	-

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

Sort by Most Expensive	15,665,819,635	(10,570,276,297)	5,095,543,338	(3,237,544,337)	5,307,653,163	1,581,132,818
Sort by FTA Most Expensive	OK	OK	OK			
					Sort by Program Year	min 2006 max 2036
					Sort by Face Value	13 Projects

Capital Projects Summary of all ON Projects

Note: This report is by Original Project Number as used by the Capital Group

Project Number	Project Name	Capital Expenditures 2022 to 2036 (CAD)	Recoveries & Capital Contributions (CAD)	FTA Cost (CAD)	Fed Gas Tax (CAD)	LTD Face Value (CAD)	Program Year (Year)	Program Year ⁽¹⁾ (CAD)
CAP PRJ Number 2032 06000	Capital Project Name 6000	26,757,210	-	26,757,210	-	28,058,870	2032	-
CAP PRJ Number 2021 03050	Capital Project Name 3050	25,812,256	(13,484,104)	12,328,152	(13,484,104)	13,021,960	2021	-
CAP PRJ Number 2017 01140	Capital Project Name 1140	25,541,329	(8,005,022)	17,536,308	-	22,253,549	2017	-
CAP PRJ Number 2032 06020	Capital Project Name 6020	25,205,783	-	25,205,783	-	25,602,522	2032	-
CAP PRJ Number 2024 04510	Capital Project Name 4510	25,165,189	-	25,165,189	-	25,165,189	2024	25,165,189
CAP PRJ Number 2022 02290	Capital Project Name 2290	25,028,968	-	25,028,968	-	26,901,982	2022	-
CAP PRJ Number 2026 03800	Capital Project Name 3800	24,790,890	-	24,790,890	-	25,395,566	2026	-
CAP PRJ Number 2033 06130	Capital Project Name 6130	23,548,672	-	23,548,672	-	24,713,921	2033	-
CAP PRJ Number 2017 01090	Capital Project Name 1090	22,987,390	-	22,987,390	-	26,672,496	2017	-
CAP PRJ Number 2022 03550	Capital Project Name 3550	22,985,245	(22,220,000)	765,245	(22,220,000)	775,816	2022	-
CAP PRJ Number 2032 06030	Capital Project Name 6030	22,956,961	-	22,956,961	-	23,318,304	2032	-
CAP PRJ Number 2035 06480	Capital Project Name 6480	22,885,222	(21,054,404)	1,830,818	-	1,871,419	2035	-
CAP PRJ Number 2022 03830	Capital Project Name 3830	22,840,630	(8,389,280)	14,451,350	-	15,567,319	2022	-
CAP PRJ Number 2026 03600	Capital Project Name 3600	22,406,095	-	22,406,095	-	23,164,765	2026	-
CAP PRJ Number 2033 06150	Capital Project Name 6150	22,116,572	-	22,116,572	-	22,464,687	2033	-
CAP PRJ Number 2022 03680	Capital Project Name 3680	21,919,495	(8,451,163)	13,468,332	-	14,778,107	2022	-
CAP PRJ Number 2026 05200	Capital Project Name 5200	21,799,605	(20,055,638)	1,743,967	-	1,877,220	2026	-
CAP PRJ Number 2020 02550	Capital Project Name 2550	21,463,560	(20,713,244)	750,316	(20,713,244)	776,210	2020	-
CAP PRJ Number 2034 06360	Capital Project Name 6360	21,367,410	(19,658,017)	1,709,393	-	1,754,756	2034	-
CAP PRJ Number 2025 04990	Capital Project Name 4990	21,249,319	-	21,249,319	-	21,735,996	2025	-
CAP PRJ Number 2015 00330	Capital Project Name 330	20,739,195	-	20,739,195	-	20,739,195	2015	-
CAP PRJ Number 2020 02310	Capital Project Name 2310	20,484,909	-	20,484,909	-	20,484,909	2020	-
CAP PRJ Number 2030 05830	Capital Project Name 5830	20,010,878	(18,410,008)	1,600,870	-	1,638,322	2030	-
CAP PRJ Number 2023 03850	Capital Project Name 3850	19,936,270	(767,975)	19,168,296	-	14,606,016	2023	-
CAP PRJ Number 2030 05730	Capital Project Name 5730	19,590,223	-	19,590,223	-	20,432,268	2030	-
CAP PRJ Number 2026 05040	Capital Project Name 5040	19,217,131	-	19,217,131	-	19,993,471	2026	-
CAP PRJ Number 2027 05360	Capital Project Name 5360	18,859,689	(6,940,372)	11,919,317	-	12,317,724	2027	-
CAP PRJ Number 2030 05690	Capital Project Name 5690	18,637,583	(17,146,576)	1,491,007	-	1,525,888	2030	-
CAP PRJ Number 2028 05470	Capital Project Name 5470	18,364,128	-	18,364,128	-	18,653,179	2028	-
CAP PRJ Number 2035 06430	Capital Project Name 6430	18,312,628	-	18,312,628	-	18,600,869	2035	-
CAP PRJ Number 2034 06270	Capital Project Name 6270	18,244,545	-	18,244,545	-	19,128,989	2034	-
CAP PRJ Number 2032 06050	Capital Project Name 6050	17,912,762	(2,174,803)	15,737,960	-	15,985,675	2032	-
CAP PRJ Number 2020 02340	Capital Project Name 2340	17,540,487	-	17,540,487	-	17,540,487	2020	-
CAP PRJ Number 2024 04630	Capital Project Name 4630	16,931,659	-	16,931,659	-	16,931,659	2024	16,931,659
CAP PRJ Number 2025 05050	Capital Project Name 5050	16,643,843	(15,312,339)	1,331,504	-	1,440,616	2025	-
CAP PRJ Number 2022 03690	Capital Project Name 3690	16,537,735	(6,258,329)	10,279,406	-	10,956,483	2022	-
CAP PRJ Number 2035 06400	Capital Project Name 6400	16,322,657	-	16,322,657	-	16,664,720	2035	-
CAP PRJ Number 2029 05550	Capital Project Name 5550	16,216,683	(14,919,349)	1,297,335	-	1,324,355	2029	-
CAP PRJ Number 2014 00230	Capital Project Name 230	16,208,050	-	16,208,050	-	16,208,050	2014	-
CAP PRJ Number 2023 02280	Capital Project Name 2280	16,081,090	-	16,081,090	-	17,284,500	2023	-
CAP PRJ Number 2022 03640	Capital Project Name 3640	16,046,761	(7,630,072)	8,416,690	-	8,921,342	2022	-
CAP PRJ Number 2026 05210	Capital Project Name 5210	16,009,928	(5,891,658)	10,118,270	-	10,509,297	2026	-
CAP PRJ Number 2018 01310	Capital Project Name 1310	15,706,187	-	15,706,187	-	15,706,187	2018	-
CAP PRJ Number 2029 05600	Capital Project Name 5600	15,463,452	-	15,463,452	-	16,152,981	2029	-
CAP PRJ Number 2030 05740	Capital Project Name 5740	15,233,867	-	15,233,867	-	15,473,648	2030	-
CAP PRJ Number 2032 06060	Capital Project Name 6060	15,084,431	(5,551,053)	9,533,378	-	9,683,433	2032	-
CAP PRJ Number 2029 05620	Capital Project Name 5620	14,683,245	-	14,683,245	-	14,914,359	2029	-
CAP PRJ Number 2019 01900	Capital Project Name 1900	14,412,695	-	14,412,695	-	1,568,464	2019	-
CAP PRJ Number 2028 05530	Capital Project Name 5530	14,163,197	(13,030,142)	1,133,055	-	1,150,890	2028	-
CAP PRJ Number 2034 06290	Capital Project Name 6290	14,120,581	-	14,120,581	-	14,342,839	2034	-
CAP PRJ Number 2034 06300	Capital Project Name 6300	13,925,462	(1,690,701)	12,234,761	-	12,427,336	2034	-
CAP PRJ Number 2024 04800	Capital Project Name 4800	13,914,587	-	13,914,587	-	14,620,470	2024	13,914,587
CAP PRJ Number 2017 01190	Capital Project Name 1190	13,745,651	(2,202,642)	11,543,009	-	12,073,157	2017	-
CAP PRJ Number 2019 01730	Capital Project Name 1730	13,519,880	-	13,519,880	-	13,519,880	2019	-
CAP PRJ Number 2019 01740	Capital Project Name 1740	13,046,026	-	13,046,026	-	13,046,026	2019	-
CAP PRJ Number 2020 02320	Capital Project Name 2320	13,006,598	-	13,006,598	-	13,006,598	2020	-
CAP PRJ Number 2029 05680	Capital Project Name 5680	12,533,536	(11,530,849)	1,002,687	-	1,030,035	2029	-
CAP PRJ Number 2025 05100	Capital Project Name 5100	11,918,612	(10,965,123)	953,489	-	1,005,441	2025	-
CAP PRJ Number 2018 01280	Capital Project Name 1280	11,885,080	-	11,885,080	-	11,885,080	2018	-
CAP PRJ Number 2030 05810	Capital Project Name 5810	11,759,264	(4,327,399)	7,431,864	-	7,686,016	2030	-
CAP PRJ Number 2022 03400	Capital Project Name 3400	11,755,828	-	11,755,828	-	9,398,424	2022	-
CAP PRJ Number 2034 06310	Capital Project Name 6310	11,726,705	(4,315,414)	7,411,291	-	7,527,945	2034	-
CAP PRJ Number 2023 04450	Capital Project Name 4450	11,626,582	-	11,626,582	-	12,401,732	2023	-
CAP PRJ Number 2028 05270	Capital Project Name 5270	11,569,917	-	11,569,917	-	12,036,595	2028	-
CAP PRJ Number 2036 06520	Capital Project Name 6520	11,530,350	(1,399,909)	10,130,441	-	10,289,894	2036	-

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

Sort by Most Expensive	15,665,819,635	(10,570,276,297)	5,095,543,338	(3,237,544,337)	5,307,653,163	1,581,132,818
Sort by FTA Most Expensive	OK	OK	OK			
				Sort by Program Year	min 2006	max 2036
				Sort by Face Value		13 Projects

Capital Projects Summary of all ON Projects

Note: This report is by Original Project Number as used by the Capital Group

Project Number	Project Name	Capital Expenditures 2022 to 2036 (CAD)	Recoveries & Capital Contributions (CAD)	FTA Cost (CAD)	Fed Gas Tax (CAD)	LTD Face Value (CAD)	Program Year (Year)	Program Year ⁽¹⁾ (CAD)
CAP PRJ Number 2026 05420	Capital Project Name 5420	11,500,917	(10,580,846)	920,071	-	957,367	2026	-
CAP PRJ Number 2028 05540	Capital Project Name 5540	11,451,718	(10,535,581)	916,137	-	937,570	2028	-
CAP PRJ Number 2025 05030	Capital Project Name 5030	11,439,076	-	11,439,076	-	11,918,223	2025	-
CAP PRJ Number 2023 04160	Capital Project Name 4160	11,283,011	-	11,283,011	-	11,283,011	2023	-
CAP PRJ Number 2026 02950	Capital Project Name 2950	11,224,398	-	11,224,398	-	11,641,766	2026	-
CAP PRJ Number 2022 03650	Capital Project Name 3650	11,178,703	(5,541,156)	5,637,547	-	6,289,410	2022	-
CAP PRJ Number 2025 04370	Capital Project Name 4370	11,084,884	-	11,084,884	-	11,371,246	2025	-
CAP PRJ Number 2026 04890	Capital Project Name 4890	11,075,602	-	11,075,602	-	11,345,748	2026	-
CAP PRJ Number 2026 05080	Capital Project Name 5080	11,075,602	(10,189,554)	886,049	-	907,660	2026	-
CAP PRJ Number 2024 04830	Capital Project Name 4830	10,968,002	-	10,968,002	-	11,474,870	2024	10,968,002
CAP PRJ Number 2022 03560	Capital Project Name 3560	10,500,000	-	10,500,000	-	10,980,977	2022	-
CAP PRJ Number 2026 04880	Capital Project Name 4880	10,460,291	(9,623,468)	836,823	-	857,234	2026	-
CAP PRJ Number 2029 05610	Capital Project Name 5610	9,999,383	-	9,999,383	-	10,370,308	2029	-
CAP PRJ Number 2028 05430	Capital Project Name 5430	9,827,416	(9,041,222)	786,193	-	803,516	2028	-
CAP PRJ Number 2019 02160	Capital Project Name 2160	9,792,260	(2,854,183)	6,938,077	-	7,250,622	2019	-
CAP PRJ Number 2036 06510	Capital Project Name 6510	9,709,768	(3,573,183)	6,136,585	-	6,233,174	2036	-
CAP PRJ Number 2026 04380	Capital Project Name 4380	9,654,091	-	9,654,091	-	10,048,114	2026	-
CAP PRJ Number 2031 05920	Capital Project Name 5920	9,591,841	(1,164,553)	8,427,288	-	8,559,933	2031	-
CAP PRJ Number 2019 01770	Capital Project Name 1770	9,483,395	-	9,483,395	-	9,704,319	2019	-
CAP PRJ Number 2025 05070	Capital Project Name 5070	9,415,562	(8,662,314)	753,249	-	765,582	2025	-
CAP PRJ Number 2030 05780	Capital Project Name 5780	9,245,148	(1,122,461)	8,122,687	-	8,250,538	2030	-
CAP PRJ Number 2018 01660	Capital Project Name 1660	9,239,590	-	9,239,590	-	10,106,029	2018	-
CAP PRJ Number 2029 05580	Capital Project Name 5580	8,972,956	-	8,972,956	-	9,360,787	2029	-
CAP PRJ Number 2019 01220	Capital Project Name 1220	8,915,085	(3,272,364)	5,642,722	-	5,793,760	2019	-
CAP PRJ Number 2035 06440	Capital Project Name 6440	8,890,872	(1,079,448)	7,811,424	-	7,934,376	2035	-
CAP PRJ Number 2025 05000	Capital Project Name 5000	8,713,885	-	8,713,885	-	8,852,855	2025	-
CAP PRJ Number 2023 04780	Capital Project Name 4780	8,570,176	(3,803,582)	4,766,593	-	5,093,855	2023	-
CAP PRJ Number 2028 05480	Capital Project Name 5480	8,491,515	-	8,491,515	-	8,625,172	2028	-
CAP PRJ Number 2031 05870	Capital Project Name 5870	8,394,517	-	8,394,517	-	8,777,478	2031	-
CAP PRJ Number 2024 04600	Capital Project Name 4600	8,221,730	-	8,221,730	-	8,221,730	2024	8,221,730
CAP PRJ Number 2031 05930	Capital Project Name 5930	8,077,339	(2,972,452)	5,104,888	-	5,185,239	2031	-
CAP PRJ Number 2031 05860	Capital Project Name 5860	8,038,930	-	8,038,930	-	8,405,379	2031	-
CAP PRJ Number 2028 05520	Capital Project Name 5520	8,035,234	(7,392,413)	642,821	-	661,610	2028	-
CAP PRJ Number 2032 05990	Capital Project Name 5990	7,864,618	-	7,864,618	-	8,246,995	2032	-
CAP PRJ Number 2032 06040	Capital Project Name 6040	7,860,305	(2,892,628)	4,967,676	-	5,181,437	2032	-
CAP PRJ Number 2031 05910	Capital Project Name 5910	7,823,850	(2,879,213)	4,944,637	-	5,137,668	2031	-
CAP PRJ Number 2030 05790	Capital Project Name 5790	7,785,387	(2,865,014)	4,920,374	-	4,997,820	2030	-
CAP PRJ Number 2028 05500	Capital Project Name 5500	7,676,041	(2,824,780)	4,851,261	-	5,013,704	2028	-
CAP PRJ Number 2024 04350	Capital Project Name 4350	7,560,822	-	7,560,822	-	7,811,806	2024	7,560,822
CAP PRJ Number 2032 05980	Capital Project Name 5980	7,555,004	-	7,555,004	-	7,922,533	2032	-
CAP PRJ Number 2035 06450	Capital Project Name 6450	7,487,050	(2,755,226)	4,731,824	-	4,806,303	2035	-
CAP PRJ Number 2028 05510	Capital Project Name 5510	7,403,539	(6,811,265)	592,274	-	611,567	2028	-
CAP PRJ Number 2027 05260	Capital Project Name 5260	7,382,303	(6,791,719)	590,584	-	603,627	2027	-
CAP PRJ Number 2029 05670	Capital Project Name 5670	7,347,679	(6,759,852)	587,828	-	605,301	2029	-
CAP PRJ Number 2026 05250	Capital Project Name 5250	7,302,900	(6,718,666)	584,234	-	598,484	2026	-
CAP PRJ Number 2023 02920	Capital Project Name 2920	7,132,441	(3,177,648)	3,954,793	-	4,034,782	2023	-
CAP PRJ Number 2023 04230	Capital Project Name 4230	7,112,570	-	7,112,570	-	7,165,725	2023	-
CAP PRJ Number 2020 02640	Capital Project Name 2640	7,093,274	-	7,093,274	-	7,436,964	2020	-
CAP PRJ Number 2029 05380	Capital Project Name 5380	6,800,489	(6,256,470)	544,019	-	555,983	2029	-
CAP PRJ Number 2026 03710	Capital Project Name 3710	6,764,254	(6,223,098)	541,156	-	566,315	2026	-
CAP PRJ Number 2030 05770	Capital Project Name 5770	6,763,616	(2,489,042)	4,274,574	-	4,420,754	2030	-
CAP PRJ Number 2033 06110	Capital Project Name 6110	6,649,058	-	6,649,058	-	6,978,071	2033	-
CAP PRJ Number 2020 02670	Capital Project Name 2670	6,580,388	(6,138,319)	442,069	-	512,736	2020	-
CAP PRJ Number 2018 01410	Capital Project Name 1410	6,489,584	-	6,489,584	-	6,691,603	2018	-
CAP PRJ Number 2023 03310	Capital Project Name 3310	6,465,831	-	6,465,831	-	6,764,947	2023	-
CAP PRJ Number 2032 05970	Capital Project Name 5970	6,394,467	-	6,394,467	-	6,709,626	2032	-
CAP PRJ Number 2033 06180	Capital Project Name 6180	6,324,976	(2,327,620)	3,997,356	-	4,179,143	2033	-
CAP PRJ Number 2032 06010	Capital Project Name 6010	6,291,694	-	6,291,694	-	6,597,596	2032	-
CAP PRJ Number 2027 05390	Capital Project Name 5390	6,259,096	(5,758,360)	500,736	-	512,480	2027	-
CAP PRJ Number 2027 05400	Capital Project Name 5400	6,259,096	(5,758,360)	500,736	-	512,480	2027	-
CAP PRJ Number 2027 05350	Capital Project Name 5350	6,184,467	(2,275,875)	3,908,592	-	4,049,824	2027	-
CAP PRJ Number 2019 02170	Capital Project Name 2170	6,183,326	-	6,183,326	-	6,372,307	2019	-
CAP PRJ Number 2035 06460	Capital Project Name 6460	6,119,026	(2,251,808)	3,867,218	-	3,961,963	2035	-
CAP PRJ Number 2027 05330	Capital Project Name 5330	6,099,149	-	6,099,149	-	6,195,149	2027	-
CAP PRJ Number 2036 06530	Capital Project Name 6530	6,068,605	(5,583,117)	485,488	-	493,130	2036	-

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
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 Large City, North America

Sort by Most Expensive
 Sort by FTA Most Expensive

15,665,819,635 (10,570,276,297) 5,095,543,338 (3,237,544,337) 5,307,653,163 1,581,132,818

OK OK OK

Sort by Program Year min 2006 max 2036

Sort by Face Value 13 Projects

Current View is "Sort by Most Expensive"

Capital Projects Summary of all ON Projects

Note: This report is by Original Project Number as used by the Capital Group

Project Number	Project Name	Capital Expenditures 2022 to 2036 (CAD)	Recoveries & Capital Contributions (CAD)	FTA Cost (CAD)	Fed Gas Tax (CAD)	LTD Face Value (CAD)	Program Year (Year)	Program Year ⁽¹⁾ (CAD)
CAP PRJ Number 2027 05370	Capital Project Name 5370	6,050,072	(5,566,065)	484,008	-	498,192	2027	-
CAP PRJ Number 2019 02240	Capital Project Name 2240	5,980,000	-	5,980,000	-	6,475,176	2019	-
CAP PRJ Number 2028 04540	Capital Project Name 4540	5,906,753	-	5,906,753	-	5,999,726	2028	-
CAP PRJ Number 2026 04950	Capital Project Name 4950	5,860,448	-	5,860,448	-	6,123,873	2026	-
CAP PRJ Number 2026 04410	Capital Project Name 4410	5,767,672	-	5,767,672	-	5,899,770	2026	-
CAP PRJ Number 2026 04910	Capital Project Name 4910	5,767,672	(5,306,259)	461,414	-	471,982	2026	-
CAP PRJ Number 2026 05090	Capital Project Name 5090	5,767,672	(5,306,259)	461,414	-	471,982	2026	-
CAP PRJ Number 2034 06320	Capital Project Name 6320	5,765,043	(2,121,562)	3,643,480	-	3,796,394	2034	-
CAP PRJ Number 2034 06280	Capital Project Name 6280	5,750,541	(2,116,215)	3,634,327	-	3,730,773	2034	-
CAP PRJ Number 2030 05720	Capital Project Name 5720	5,747,831	-	5,747,831	-	5,995,309	2030	-
CAP PRJ Number 2021 02790	Capital Project Name 2790	5,677,550	-	5,677,550	-	5,677,550	2021	-
CAP PRJ Number 2017 01170	Capital Project Name 1170	5,670,821	(2,354,399)	3,316,422	-	3,567,924	2017	-
CAP PRJ Number 2030 05760	Capital Project Name 5760	5,668,800	(2,086,123)	3,582,677	-	3,705,195	2030	-
CAP PRJ Number 2026 04100	Capital Project Name 4100	5,664,086	-	5,664,086	-	5,874,700	2026	-
CAP PRJ Number 2026 04980	Capital Project Name 4980	5,613,462	-	5,613,462	-	5,865,785	2026	-
CAP PRJ Number 2030 05710	Capital Project Name 5710	5,531,379	-	5,531,379	-	5,769,133	2030	-
CAP PRJ Number 2020 02620	Capital Project Name 2620	5,504,170	-	5,504,170	-	7,173,455	2020	-
CAP PRJ Number 2022 03750	Capital Project Name 3750	5,450,464	-	5,450,464	-	5,634,199	2022	-
CAP PRJ Number 2029 05660	Capital Project Name 5660	5,373,870	-	5,373,870	-	5,458,455	2029	-
CAP PRJ Number 2034 06260	Capital Project Name 6260	5,352,570	-	5,352,570	-	5,611,932	2034	-
CAP PRJ Number 2018 01450	Capital Project Name 1450	5,337,197	-	5,337,197	-	5,842,856	2018	-
CAP PRJ Number 2029 05630	Capital Project Name 5630	5,333,089	(649,134)	4,683,955	-	4,757,681	2029	-
CAP PRJ Number 2022 03780	Capital Project Name 3780	5,326,024	-	5,326,024	-	5,555,113	2022	-
CAP PRJ Number 2019 01720	Capital Project Name 1720	5,320,001	-	5,320,001	-	5,484,362	2019	-
CAP PRJ Number 2034 06350	Capital Project Name 6350	5,167,943	-	5,167,943	-	5,249,286	2034	-
CAP PRJ Number 2034 06250	Capital Project Name 6250	5,151,421	-	5,151,421	-	5,401,148	2034	-
CAP PRJ Number 2024 04120	Capital Project Name 4120	5,046,428	-	5,046,428	-	5,377,373	2024	5,046,428
CAP PRJ Number 2019 02370	Capital Project Name 2370	4,915,817	(465,000)	4,450,817	-	7,041,288	2019	-
CAP PRJ Number 2023 03250	Capital Project Name 3250	4,889,068	-	4,889,068	-	5,087,148	2023	-
CAP PRJ Number 2021 03140	Capital Project Name 3140	4,869,591	(2,605,066)	2,264,525	(2,605,066)	2,334,142	2021	-
CAP PRJ Number 2035 06390	Capital Project Name 6390	4,825,638	-	4,825,638	-	4,926,145	2035	-
CAP PRJ Number 2022 03790	Capital Project Name 3790	4,798,888	-	4,798,888	-	5,047,936	2022	-
CAP PRJ Number 2021 03130	Capital Project Name 3130	4,785,459	(4,785,459)	-	(4,785,459)	-	2021	-
CAP PRJ Number 2025 04500	Capital Project Name 4500	4,766,607	-	4,766,607	-	4,989,019	2025	-
CAP PRJ Number 2022 04010	Capital Project Name 4010	4,680,279	-	4,680,279	-	4,879,073	2022	-
CAP PRJ Number 2016 00540	Capital Project Name 540	4,646,834	-	4,646,834	-	4,972,733	2016	-
CAP PRJ Number 2035 06380	Capital Project Name 6380	4,608,762	-	4,608,762	-	4,705,344	2035	-
CAP PRJ Number 2019 02210	Capital Project Name 2210	4,598,077	-	4,598,077	-	5,116,449	2019	-
CAP PRJ Number 2021 03030	Capital Project Name 3030	4,580,659	-	4,580,659	-	4,709,071	2021	-
CAP PRJ Number 2029 05640	Capital Project Name 5640	4,502,393	(1,656,875)	2,845,517	-	2,890,306	2029	-
CAP PRJ Number 2019 02070	Capital Project Name 2070	4,389,035	(3,681,392)	707,643	(3,681,392)	952,336	2019	-
CAP PRJ Number 2029 05590	Capital Project Name 5590	4,366,165	-	4,366,165	-	4,560,856	2029	-
CAP PRJ Number 2027 05410	Capital Project Name 5410	4,303,129	(3,958,880)	344,249	-	352,323	2027	-
CAP PRJ Number 2025 05020	Capital Project Name 5020	4,204,684	(3,868,303)	336,381	-	347,997	2025	-
CAP PRJ Number 2017 00320	Capital Project Name 320	4,164,840	-	4,164,840	-	3,975,537	2017	-
CAP PRJ Number 2022 03570	Capital Project Name 3570	4,107,170	(3,382,347)	724,824	(3,382,347)	752,332	2022	-
CAP PRJ Number 2027 05290	Capital Project Name 5290	4,049,522	-	4,049,522	-	4,222,773	2027	-
CAP PRJ Number 2025 05010	Capital Project Name 5010	4,047,296	-	4,047,296	-	4,111,843	2025	-
CAP PRJ Number 2025 03520	Capital Project Name 3520	4,045,323	-	4,045,323	-	4,232,621	2025	-
CAP PRJ Number 2024 04030	Capital Project Name 4030	4,032,700	-	4,032,700	-	4,249,002	2024	4,032,700
CAP PRJ Number 2025 04390	Capital Project Name 4390	4,032,627	(3,710,017)	322,610	-	330,944	2025	-
CAP PRJ Number 2028 05490	Capital Project Name 5490	3,998,032	(2,325,727)	1,672,305	-	1,698,627	2028	-
CAP PRJ Number 2020 02330	Capital Project Name 2330	3,973,692	-	3,973,692	-	3,973,692	2020	-
CAP PRJ Number 2021 03080	Capital Project Name 3080	3,785,470	-	3,785,470	-	4,229,081	2021	-
CAP PRJ Number 2018 01340	Capital Project Name 1340	3,777,376	-	3,777,376	-	4,124,389	2018	-
CAP PRJ Number 2018 01520	Capital Project Name 1520	3,718,908	-	3,718,908	-	3,971,581	2018	-
CAP PRJ Number 2019 02230	Capital Project Name 2230	3,578,127	-	3,578,127	-	3,620,217	2019	-
CAP PRJ Number 2022 03900	Capital Project Name 3900	3,532,453	-	3,532,453	-	3,726,407	2022	-
CAP PRJ Number 2024 04790	Capital Project Name 4790	3,451,756	-	3,451,756	-	3,566,067	2024	3,451,756
CAP PRJ Number 2022 03540	Capital Project Name 3540	3,448,385	(3,328,330)	120,055	(3,328,330)	122,851	2022	-
CAP PRJ Number 2016 00550	Capital Project Name 550	3,374,626	-	3,374,626	-	3,438,706	2016	-
CAP PRJ Number 2017 00830	Capital Project Name 830	3,373,349	(596,437)	2,776,913	-	3,391,210	2017	-
CAP PRJ Number 2017 01040	Capital Project Name 1040	3,208,573	-	3,208,573	-	3,529,997	2017	-
CAP PRJ Number 2021 02730	Capital Project Name 2730	3,205,000	-	3,205,000	-	3,277,294	2021	-
CAP PRJ Number 2018 01700	Capital Project Name 1700	3,068,851	(1,265,653)	1,803,199	-	1,889,816	2018	-

Financial Model - CONFIDENTIAL

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Sort by Most Expensive	15,665,819,635	(10,570,276,297)	5,095,543,338	(3,237,544,337)	5,307,653,163	1,581,132,818
Sort by FTA Most Expensive	OK	OK	OK			
Current View is "Sort by Most Expensive"						min 2006
						max 2036
						13 Projects
						2024
						Program Year ⁽¹⁾
						2024
						Program Year ⁽¹⁾

Capital Projects Summary of all ON Projects

Note: This report is by Original Project Number as used by the Capital Group

Project Number	Project Name	Capital Expenditures 2022 to 2036 (CAD)	Recoveries & Capital Contributions (CAD)	FTA Cost (CAD)	Fed Gas Tax (CAD)	LTD Face Value (CAD)	Program Year (Year)	Program Year ⁽¹⁾ (CAD)
CAP PRJ Number 2020 02610	Capital Project Name 2610	2,897,822	(2,825,249)	72,573	(2,825,249)	164,482	2020	-
CAP PRJ Number 2019 02130	Capital Project Name 2130	2,787,051	-	2,787,051	-	2,863,506	2019	-
CAP PRJ Number 2021 03210	Capital Project Name 3210	2,772,261	-	2,772,261	-	2,897,828	2021	-
CAP PRJ Number 2017 00500	Capital Project Name 500	2,492,500	(1,238,434)	1,254,066	-	1,267,957	2017	-
CAP PRJ Number 2021 03020	Capital Project Name 3020	2,472,702	-	2,472,702	-	2,663,264	2021	-
CAP PRJ Number 2022 03880	Capital Project Name 3880	2,421,838	-	2,421,838	-	2,769,523	2022	-
CAP PRJ Number 2022 03580	Capital Project Name 3580	2,420,001	-	2,420,001	-	2,518,034	2022	-
CAP PRJ Number 2013 00180	Capital Project Name 180	2,277,910	-	2,277,910	-	2,437,730	2013	-
CAP PRJ Number 2018 01240	Capital Project Name 1240	2,270,326	-	2,270,326	-	2,435,135	2018	-
CAP PRJ Number 2021 02940	Capital Project Name 2940	2,127,234	-	2,127,234	-	2,183,261	2021	-
CAP PRJ Number 2018 00470	Capital Project Name 470	2,116,441	-	2,116,441	-	2,274,285	2018	-
CAP PRJ Number 2022 03820	Capital Project Name 3820	2,109,698	-	2,109,698	-	2,186,831	2022	-
CAP PRJ Number 2018 01650	Capital Project Name 1650	2,076,530	-	2,076,530	-	2,144,464	2018	-
CAP PRJ Number 2022 03760	Capital Project Name 3760	2,066,401	-	2,066,401	-	2,302,658	2022	-
CAP PRJ Number 2020 02420	Capital Project Name 2420	1,978,500	-	1,978,500	-	2,018,623	2020	-
CAP PRJ Number 2019 02030	Capital Project Name 2030	1,965,229	-	1,965,229	-	2,042,475	2019	-
CAP PRJ Number 2020 02390	Capital Project Name 2390	1,794,460	-	1,794,460	-	1,882,137	2020	-
CAP PRJ Number 2021 02930	Capital Project Name 2930	1,729,201	(1,727,301)	1,900	(1,727,301)	43,595	2021	-
CAP PRJ Number 2017 01060	Capital Project Name 1060	1,723,500	-	1,723,500	-	1,979,608	2017	-
CAP PRJ Number 2017 00780	Capital Project Name 780	1,625,001	-	1,625,001	-	1	2017	-
CAP PRJ Number 2022 03460	Capital Project Name 3460	1,491,825	-	1,491,825	-	1,573,987	2022	-
CAP PRJ Number 2017 00630	Capital Project Name 630	1,478,000	-	1,478,000	-	1,578,972	2017	-
CAP PRJ Number 2020 02490	Capital Project Name 2490	1,459,620	-	1,459,620	-	1,572,294	2020	-
CAP PRJ Number 2017 01050	Capital Project Name 1050	1,407,911	(506,679)	901,233	-	999,091	2017	-
CAP PRJ Number 2022 03480	Capital Project Name 3480	1,127,010	-	1,127,010	-	729,284	2022	-
CAP PRJ Number 2022 03610	Capital Project Name 3610	843,410	-	843,410	-	860,974	2022	-
CAP PRJ Number 2017 01200	Capital Project Name 1200	734,001	-	734,001	-	740,914	2017	-
CAP PRJ Number 2017 01020	Capital Project Name 1020	726,551	-	726,551	-	800,945	2017	-
CAP PRJ Number 2019 02040	Capital Project Name 2040	720,488	-	720,488	-	643,972	2019	-
CAP PRJ Number 2022 03350	Capital Project Name 3350	706,181	-	706,181	-	724,990	2022	-
CAP PRJ Number 2016 00570	Capital Project Name 570	670,001	-	670,001	-	680,340	2016	-
CAP PRJ Number 2017 00860	Capital Project Name 860	621,210	-	621,210	-	239,004	2017	-
CAP PRJ Number 2022 03980	Capital Project Name 3980	600,675	-	600,675	-	620,570	2022	-
CAP PRJ Number 2017 00660	Capital Project Name 660	578,550	-	578,550	-	578,550	2017	-
CAP PRJ Number 2017 00490	Capital Project Name 490	544,001	-	544,001	-	108,911	2017	-
CAP PRJ Number 2017 01260	Capital Project Name 1260	370,903	-	370,903	-	415,323	2017	-
CAP PRJ Number 2017 01130	Capital Project Name 1130	347,927	-	347,927	-	376,636	2017	-
CAP PRJ Number 2017 00710	Capital Project Name 710	259,300	-	259,300	-	267,425	2017	-
CAP PRJ Number 2021 02780	Capital Project Name 2780	246,982	-	246,982	-	246,982	2021	-
CAP PRJ Number 2006 06580	Capital Project Name 6580	245,501	-	245,501	-	254,536	2006	-
CAP PRJ Number 2016 00610	Capital Project Name 610	236,601	-	236,601	-	255,194	2016	-
CAP PRJ Number 2021 03090	Capital Project Name 3090	136,316	(127,615)	8,701	(127,615)	9,734	2021	-
CAP PRJ Number 2009 06610	Capital Project Name 6610	120,001	-	120,001	-	147,803	2009	-
CAP PRJ Number 2023 04490	Capital Project Name 4490	62,501	-	62,501	-	62,903	2023	-
CAP PRJ Number 2015 00370	Capital Project Name 370	50,001	-	50,001	-	55,296	2015	-
CAP PRJ Number 2006 06570	Capital Project Name 6570	1	-	1	-	1	2006	-
CAP PRJ Number 2009 06620	Capital Project Name 6620	1	-	1	-	1	2009	-
CAP PRJ Number 2010 00040	Capital Project Name 40	1	-	1	-	1	2010	-
CAP PRJ Number 2011 00060	Capital Project Name 60	1	-	1	-	1	2011	-
CAP PRJ Number 2012 00160	Capital Project Name 160	1	-	1	-	1	2012	-
CAP PRJ Number 2014 00250	Capital Project Name 250	1	-	1	-	1	2014	-
CAP PRJ Number 2014 00300	Capital Project Name 300	1	-	1	-	1	2014	-
CAP PRJ Number 2016 00620	Capital Project Name 620	1	-	1	-	1	2016	-
CAP PRJ Number 2022 03380	Capital Project Name 3380	1	-	1	-	1	2022	-
CAP PRJ Number 2022 03500	Capital Project Name 3500	1	-	1	-	1	2022	-
		15,665,819,635	(10,570,276,297)	5,095,543,338	(3,237,544,337)	5,307,653,163		1,581,132,818

⁽¹⁾ Program Year is the Budget Year the Capital Project was approved (AIP) or is expected to be approved by the FTA Board - it includes the full Gross Capital Expenditures for the Project for all years BEFORE Fed/Prov/Other Recoveries (Asset Ownership Transfers) including Land, including some MRN Expenditures (later reclassified to Operating Expenses) and Non-Capital Expenses directly associated with the Capital Project (later reclassified to Operating Expenses)

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

Sort by Most Expensive	15,665,819,635	(10,570,276,297)	5,095,543,338	(3,237,544,337)	5,307,653,163
Sort by FTA Most Expensive	OK	OK	OK		

Current View is "Sort by FTA Most Expensive"

Sort by Face Value

Capital Projects Summary of all ON Projects

Note: This is a grouping by Project Name **NOT** Project Number

	Project Name	Capital Expenditures 2022 to 2036 (CAD)	Recoveries & Capital Contributions (CAD)	FTA Cost (CAD)	Fed Gas Tax (CAD)	LTD Face Value (CAD)
1	Capital Project Name 4920	1,072,167,011	(224,766,527)	847,400,483	-	896,637,301
2	Capital Project Name 2270	357,778,275	(86,733,821)	271,044,454	-	315,849,505
3	Capital Project Name 1810	4,788,904,395	(4,574,986,494)	213,917,901	-	226,952,768
4	Capital Project Name 4650	169,200,342	(62,265,710)	106,934,632	-	110,251,607
5	Capital Project Name 3170	151,192,624	(45,664,479)	105,528,145	-	115,294,178
6	Capital Project Name 5960	102,731,488	-	102,731,488	-	102,731,488
7	Capital Project Name 2200	135,162,299	(35,666,430)	99,495,869	-	112,702,292
8	Capital Project Name 6100	83,187,340	-	83,187,340	-	83,187,340
9	Capital Project Name 6240	80,943,583	-	80,943,583	-	80,943,583
10	Capital Project Name 3660	228,264,613	(147,490,248)	80,774,365	(147,490,248)	84,689,522
11	Capital Project Name 6330	806,789,477	(726,110,543)	80,678,934	(726,110,543)	81,948,820
12	Capital Project Name 4020	182,651,697	(113,244,047)	69,407,649	-	72,214,246
13	Capital Project Name 5900	69,098,004	-	69,098,004	-	70,185,607
14	Capital Project Name 4570	64,978,407	-	64,978,407	-	64,978,407
15	Capital Project Name 1100	94,088,645	(30,919,286)	63,169,359	-	71,426,342
16	Capital Project Name 3290	67,516,616	(9,063,119)	58,453,497	-	64,737,423
17	Capital Project Name 6190	578,599,233	(520,739,318)	57,859,915	(520,739,318)	58,770,630
18	Capital Project Name 5450	55,861,320	-	55,861,320	-	55,861,320
19	Capital Project Name 6210	683,097,412	(628,449,619)	54,647,793	-	55,507,949
20	Capital Project Name 5850	54,621,402	-	54,621,402	-	54,621,402
21	Capital Project Name 6410	52,196,485	-	52,196,485	-	52,196,485
22	Capital Project Name 5280	49,896,642	-	49,896,642	-	49,896,642
23	Capital Project Name 6140	47,830,281	-	47,830,281	-	48,583,130
24	Capital Project Name 6420	44,478,018	-	44,478,018	-	45,178,102
25	Capital Project Name 5130	43,333,041	-	43,333,041	-	43,333,041
26	Capital Project Name 4560	42,956,438	-	42,956,438	-	42,956,438
27	Capital Project Name 4580	42,140,810	-	42,140,810	-	42,140,810
28	Capital Project Name 5110	35,751,561	-	35,751,561	-	36,315,472
29	Capital Project Name 5940	351,046,022	(315,941,438)	35,104,585	(315,941,438)	35,657,131
30	Capital Project Name 2190	45,847,264	(12,396,024)	33,451,240	-	36,098,863
31	Capital Project Name 4970	32,328,911	-	32,328,911	-	32,328,911
32	Capital Project Name 1800	32,249,478	-	32,249,478	-	32,930,550
33	Capital Project Name 4140	31,901,781	-	31,901,781	-	31,901,781
34	Capital Project Name 4300	58,797,971	(27,047,067)	31,750,904	-	32,380,371
35	Capital Project Name 3420	30,674,487	-	30,674,487	-	30,674,487
36	Capital Project Name 4090	29,897,407	-	29,897,407	-	29,897,407
37	Capital Project Name 5800	283,104,590	(254,794,139)	28,310,450	(254,794,139)	28,756,057
38	Capital Project Name 4960	28,125,426	-	28,125,426	-	28,125,426
39	Capital Project Name 2770	26,961,900	-	26,961,900	-	26,961,900
40	Capital Project Name 6000	26,757,210	-	26,757,210	-	28,058,870
41	Capital Project Name 6020	25,205,783	-	25,205,783	-	25,602,522
42	Capital Project Name 4510	25,165,189	-	25,165,189	-	25,165,189
43	Capital Project Name 2290	25,028,968	-	25,028,968	-	26,901,982
44	Capital Project Name 3800	24,790,890	-	24,790,890	-	25,395,566
45	Capital Project Name 5190	38,808,319	(14,281,461)	24,526,858	-	25,741,414
46	Capital Project Name 6130	23,548,672	-	23,548,672	-	24,713,921
47	Capital Project Name 1090	22,987,390	-	22,987,390	-	26,672,496
48	Capital Project Name 6030	22,956,961	-	22,956,961	-	23,318,304
49	Capital Project Name 3600	22,406,095	-	22,406,095	-	23,164,765
50	Capital Project Name 4690	221,611,962	(199,450,764)	22,161,198	(199,450,764)	22,514,628
51	Capital Project Name 6150	22,116,572	-	22,116,572	-	22,464,687
52	Capital Project Name 3910	33,450,117	(11,999,087)	21,451,030	-	23,732,210
53	Capital Project Name 4990	21,249,319	-	21,249,319	-	21,735,996
54	Capital Project Name 330	20,739,195	-	20,739,195	-	20,739,195
55	Capital Project Name 2310	20,484,909	-	20,484,909	-	20,484,909
56	Capital Project Name 5730	19,590,223	-	19,590,223	-	20,432,268
57	Capital Project Name 5040	19,217,131	-	19,217,131	-	19,993,471
58	Capital Project Name 3850	19,936,270	(767,975)	19,168,296	-	14,606,016
59	Capital Project Name 5470	18,364,128	-	18,364,128	-	18,653,179
60	Capital Project Name 6430	18,312,628	-	18,312,628	-	18,600,869
61	Capital Project Name 6270	18,244,545	-	18,244,545	-	19,128,989
62	Capital Project Name 6070	178,286,966	(160,458,249)	17,828,717	(160,458,249)	18,109,341
63	Capital Project Name 5060	222,117,105	(204,347,737)	17,769,368	-	18,049,646
64	Capital Project Name 2340	17,540,487	-	17,540,487	-	17,540,487
65	Capital Project Name 1140	25,541,329	(8,005,022)	17,536,308	-	22,253,549

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

Sort by Most Expensive	15,665,819,635	(10,570,276,297)	5,095,543,338	(3,237,544,337)	5,307,653,163
Sort by FTA Most Expensive	OK	OK	OK		

Current View is "Sort by FTA Most Expensive"

Sort by Face Value

Capital Projects Summary of all ON Projects

Note: This is a grouping by Project Name NOT Project Number

Project Name	Capital Expenditures 2022 to 2036 (CAD)	Recoveries & Capital Contributions (CAD)	FTA Cost (CAD)	Fed Gas Tax (CAD)	LTD Face Value (CAD)	
66	Capital Project Name 4630	16,931,659	-	16,931,659	-	16,931,659
67	Capital Project Name 6400	16,322,657	-	16,322,657	-	16,664,720
68	Capital Project Name 230	16,208,050	-	16,208,050	-	16,208,050
69	Capital Project Name 2280	16,081,090	-	16,081,090	-	17,284,500
70	Capital Project Name 6050	17,912,762	(2,174,803)	15,737,960	-	15,985,675
71	Capital Project Name 1310	15,706,187	-	15,706,187	-	15,706,187
72	Capital Project Name 5650	155,218,188	(139,696,374)	15,521,814	(139,696,374)	15,766,127
73	Capital Project Name 5600	15,463,452	-	15,463,452	-	16,152,981
74	Capital Project Name 5740	15,233,867	-	15,233,867	-	15,473,648
75	Capital Project Name 5620	14,683,245	-	14,683,245	-	14,914,359
76	Capital Project Name 3830	22,840,630	(8,389,280)	14,451,350	-	15,567,319
77	Capital Project Name 1900	14,412,695	-	14,412,695	-	1,568,464
78	Capital Project Name 6290	14,120,581	-	14,120,581	-	14,342,839
79	Capital Project Name 4800	13,914,587	-	13,914,587	-	14,620,470
80	Capital Project Name 1730	13,519,880	-	13,519,880	-	13,519,880
81	Capital Project Name 3680	21,919,495	(8,451,163)	13,468,332	-	14,778,107
82	Capital Project Name 5320	133,263,000	(119,936,700)	13,326,300	(119,936,700)	13,538,924
83	Capital Project Name 1740	13,046,026	-	13,046,026	-	13,046,026
84	Capital Project Name 2320	13,006,598	-	13,006,598	-	13,006,598
85	Capital Project Name 3050	25,812,256	(13,484,104)	12,328,152	(13,484,104)	13,021,960
86	Capital Project Name 6300	13,925,462	(1,690,701)	12,234,761	-	12,427,336
87	Capital Project Name 5360	18,859,689	(6,940,372)	11,919,317	-	12,317,724
88	Capital Project Name 1280	11,885,080	-	11,885,080	-	11,885,080
89	Capital Project Name 3400	11,755,828	-	11,755,828	-	9,398,424
90	Capital Project Name 4450	11,626,582	-	11,626,582	-	12,401,732
91	Capital Project Name 5270	11,569,917	-	11,569,917	-	12,036,595
92	Capital Project Name 1190	13,745,651	(2,202,642)	11,543,009	-	12,073,157
93	Capital Project Name 5030	11,439,076	-	11,439,076	-	11,918,223
94	Capital Project Name 4160	11,283,011	-	11,283,011	-	11,283,011
95	Capital Project Name 2950	11,224,398	-	11,224,398	-	11,641,766
96	Capital Project Name 4370	11,084,884	-	11,084,884	-	11,371,246
97	Capital Project Name 4890	11,075,602	-	11,075,602	-	11,345,748
98	Capital Project Name 5340	109,954,064	(98,958,658)	10,995,406	(98,958,658)	11,168,474
99	Capital Project Name 4830	10,968,002	-	10,968,002	-	11,474,870
100	Capital Project Name 3560	10,500,000	-	10,500,000	-	10,980,977
101	Capital Project Name 6470	104,865,496	(94,378,946)	10,486,550	(94,378,946)	10,651,608
102	Capital Project Name 3690	16,537,735	(6,258,329)	10,279,406	-	10,956,483
103	Capital Project Name 6520	11,530,350	(1,399,909)	10,130,441	-	10,289,894
104	Capital Project Name 5210	16,009,928	(5,891,658)	10,118,270	-	10,509,297
105	Capital Project Name 6090	125,764,875	(115,703,685)	10,061,190	-	10,494,127
106	Capital Project Name 5820	125,181,596	(115,167,069)	10,014,528	-	10,405,479
107	Capital Project Name 5610	9,999,383	-	9,999,383	-	10,370,308
108	Capital Project Name 4380	9,654,091	-	9,654,091	-	10,048,114
109	Capital Project Name 6060	15,084,431	(5,551,053)	9,533,378	-	9,683,433
110	Capital Project Name 1770	9,483,395	-	9,483,395	-	9,704,319
111	Capital Project Name 1660	9,239,590	-	9,239,590	-	10,106,029
112	Capital Project Name 5580	8,972,956	-	8,972,956	-	9,360,787
113	Capital Project Name 5000	8,713,885	-	8,713,885	-	8,852,855
114	Capital Project Name 5840	108,217,858	(99,560,429)	8,657,429	-	8,953,491
115	Capital Project Name 5480	8,491,515	-	8,491,515	-	8,625,172
116	Capital Project Name 5920	9,591,841	(1,164,553)	8,427,288	-	8,559,933
117	Capital Project Name 3640	16,046,761	(7,630,072)	8,416,690	-	8,921,342
118	Capital Project Name 5870	8,394,517	-	8,394,517	-	8,777,478
119	Capital Project Name 4600	8,221,730	-	8,221,730	-	8,221,730
120	Capital Project Name 5780	9,245,148	(1,122,461)	8,122,687	-	8,250,538
121	Capital Project Name 6230	101,199,617	(93,103,647)	8,095,969	-	8,464,149
122	Capital Project Name 5860	8,038,930	-	8,038,930	-	8,405,379
123	Capital Project Name 5990	7,864,618	-	7,864,618	-	8,246,995
124	Capital Project Name 6440	8,890,872	(1,079,448)	7,811,424	-	7,934,376
125	Capital Project Name 4350	7,560,822	-	7,560,822	-	7,811,806
126	Capital Project Name 5980	7,555,004	-	7,555,004	-	7,922,533
127	Capital Project Name 5810	11,759,264	(4,327,399)	7,431,864	-	7,686,016
128	Capital Project Name 6310	11,726,705	(4,315,414)	7,411,291	-	7,527,945
129	Capital Project Name 6370	92,240,683	(84,861,428)	7,379,255	-	7,688,956
130	Capital Project Name 5160	227,751,367	(220,487,319)	7,264,048	(220,487,319)	7,293,872

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

Sort by Most Expensive	15,665,819,635	(10,570,276,297)	5,095,543,338	(3,237,544,337)	5,307,653,163
Sort by FTA Most Expensive	OK	OK	OK		

Current View is "Sort by FTA Most Expensive"

Sort by Face Value

Capital Projects Summary of all ON Projects

Note: This is a grouping by Project Name NOT Project Number

Project Name	Capital Expenditures 2022 to 2036 (CAD)	Recoveries & Capital Contributions (CAD)	FTA Cost (CAD)	Fed Gas Tax (CAD)	LTD Face Value (CAD)
131 Capital Project Name 4230	7,112,570	-	7,112,570	-	7,165,725
132 Capital Project Name 2640	7,093,274	-	7,093,274	-	7,436,964
133 Capital Project Name 2160	9,792,260	(2,854,183)	6,938,077	-	7,250,622
134 Capital Project Name 6110	6,649,058	-	6,649,058	-	6,978,071
135 Capital Project Name 6500	83,093,870	(76,446,360)	6,647,510	-	6,752,141
136 Capital Project Name 1410	6,489,584	-	6,489,584	-	6,691,603
137 Capital Project Name 3310	6,465,831	-	6,465,831	-	6,764,947
138 Capital Project Name 5970	6,394,467	-	6,394,467	-	6,709,626
139 Capital Project Name 6010	6,291,694	-	6,291,694	-	6,597,596
140 Capital Project Name 2170	6,183,326	-	6,183,326	-	6,372,307
141 Capital Project Name 6510	9,709,768	(3,573,183)	6,136,585	-	6,233,174
142 Capital Project Name 5330	6,099,149	-	6,099,149	-	6,195,149
143 Capital Project Name 2240	5,980,000	-	5,980,000	-	6,475,176
144 Capital Project Name 4540	5,906,753	-	5,906,753	-	5,999,726
145 Capital Project Name 4950	5,860,448	-	5,860,448	-	6,123,873
146 Capital Project Name 6340	58,118,227	(52,306,415)	5,811,812	(52,306,415)	5,903,290
147 Capital Project Name 4410	5,767,672	-	5,767,672	-	5,899,770
148 Capital Project Name 5720	5,747,831	-	5,747,831	-	5,995,309
149 Capital Project Name 2790	5,677,550	-	5,677,550	-	5,677,550
150 Capital Project Name 4100	5,664,086	-	5,664,086	-	5,874,700
151 Capital Project Name 1220	8,915,085	(3,272,364)	5,642,722	-	5,793,760
152 Capital Project Name 3650	11,178,703	(5,541,156)	5,637,547	-	6,289,410
153 Capital Project Name 4980	5,613,462	-	5,613,462	-	5,865,785
154 Capital Project Name 5710	5,531,379	-	5,531,379	-	5,769,133
155 Capital Project Name 2620	5,504,170	-	5,504,170	-	7,173,455
156 Capital Project Name 3750	5,450,464	-	5,450,464	-	5,634,199
157 Capital Project Name 5660	5,373,870	-	5,373,870	-	5,458,455
158 Capital Project Name 6260	5,352,570	-	5,352,570	-	5,611,932
159 Capital Project Name 1450	5,337,197	-	5,337,197	-	5,842,856
160 Capital Project Name 3780	5,326,024	-	5,326,024	-	5,555,113
161 Capital Project Name 1720	5,320,001	-	5,320,001	-	5,484,362
162 Capital Project Name 6350	5,167,943	-	5,167,943	-	5,249,286
163 Capital Project Name 6250	5,151,421	-	5,151,421	-	5,401,148
164 Capital Project Name 5930	8,077,339	(2,972,452)	5,104,888	-	5,185,239
165 Capital Project Name 4120	5,046,428	-	5,046,428	-	5,377,373
166 Capital Project Name 6040	7,860,305	(2,892,628)	4,967,676	-	5,181,437
167 Capital Project Name 5910	7,823,850	(2,879,213)	4,944,637	-	5,137,668
168 Capital Project Name 5790	7,785,387	(2,865,014)	4,920,374	-	4,997,820
169 Capital Project Name 3250	4,889,068	-	4,889,068	-	5,087,148
170 Capital Project Name 5500	7,676,041	(2,824,780)	4,851,261	-	5,013,704
171 Capital Project Name 6390	4,825,638	-	4,825,638	-	4,926,145
172 Capital Project Name 3790	4,798,888	-	4,798,888	-	5,047,936
173 Capital Project Name 4500	4,766,607	-	4,766,607	-	4,989,019
174 Capital Project Name 4780	8,570,176	(3,803,582)	4,766,593	-	5,093,855
175 Capital Project Name 6450	7,487,050	(2,755,226)	4,731,824	-	4,806,303
176 Capital Project Name 5630	5,333,089	(649,134)	4,683,955	-	4,757,681
177 Capital Project Name 4010	4,680,279	-	4,680,279	-	4,879,073
178 Capital Project Name 540	4,646,834	-	4,646,834	-	4,972,733
179 Capital Project Name 6380	4,608,762	-	4,608,762	-	4,705,344
180 Capital Project Name 2210	4,598,077	-	4,598,077	-	5,116,449
181 Capital Project Name 3030	4,580,659	-	4,580,659	-	4,709,071
182 Capital Project Name 2370	4,915,817	(465,000)	4,450,817	-	7,041,288
183 Capital Project Name 5590	4,366,165	-	4,366,165	-	4,560,856
184 Capital Project Name 6490	53,813,173	(49,508,119)	4,305,054	-	4,410,526
185 Capital Project Name 5770	6,763,616	(2,489,042)	4,274,574	-	4,420,754
186 Capital Project Name 320	4,164,840	-	4,164,840	-	3,975,537
187 Capital Project Name 5290	4,049,522	-	4,049,522	-	4,222,773
188 Capital Project Name 5010	4,047,296	-	4,047,296	-	4,111,843
189 Capital Project Name 3520	4,045,323	-	4,045,323	-	4,232,621
190 Capital Project Name 4030	4,032,700	-	4,032,700	-	4,249,002
191 Capital Project Name 6180	6,324,976	(2,327,620)	3,997,356	-	4,179,143
192 Capital Project Name 2330	3,973,692	-	3,973,692	-	3,973,692
193 Capital Project Name 2920	7,132,441	(3,177,648)	3,954,793	-	4,034,782
194 Capital Project Name 5350	6,184,467	(2,275,875)	3,908,592	-	4,049,824
195 Capital Project Name 6460	6,119,026	(2,251,808)	3,867,218	-	3,961,963

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

Sort by Most Expensive	15,665,819,635	(10,570,276,297)	5,095,543,338	(3,237,544,337)	5,307,653,163
Sort by FTA Most Expensive	OK	OK	OK		

Current View is "Sort by FTA Most Expensive"

Sort by Face Value

Capital Projects Summary of all ON Projects

Note: This is a grouping by Project Name **NOT** Project Number

Project Name	Capital Expenditures 2022 to 2036 (CAD)	Recoveries & Capital Contributions (CAD)	FTA Cost (CAD)	Fed Gas Tax (CAD)	LTD Face Value (CAD)	
196	Capital Project Name 3080	3,785,470	-	3,785,470	-	4,229,081
197	Capital Project Name 1340	3,777,376	-	3,777,376	-	4,124,389
198	Capital Project Name 1520	3,718,908	-	3,718,908	-	3,971,581
199	Capital Project Name 6320	5,765,043	(2,121,562)	3,643,480	-	3,796,394
200	Capital Project Name 6280	5,750,541	(2,116,215)	3,634,327	-	3,730,773
201	Capital Project Name 5760	5,668,800	(2,086,123)	3,582,677	-	3,705,195
202	Capital Project Name 2230	3,578,127	-	3,578,127	-	3,620,217
203	Capital Project Name 3900	3,532,453	-	3,532,453	-	3,726,407
204	Capital Project Name 4790	3,451,756	-	3,451,756	-	3,566,067
205	Capital Project Name 550	3,374,626	-	3,374,626	-	3,438,706
206	Capital Project Name 1170	5,670,821	(2,354,399)	3,316,422	-	3,567,924
207	Capital Project Name 1040	3,208,573	-	3,208,573	-	3,529,997
208	Capital Project Name 2730	3,205,000	-	3,205,000	-	3,277,294
209	Capital Project Name 4840	39,650,823	(36,478,825)	3,171,998	-	3,369,439
210	Capital Project Name 5640	4,502,393	(1,656,875)	2,845,517	-	2,890,306
211	Capital Project Name 2130	2,787,051	-	2,787,051	-	2,863,506
212	Capital Project Name 830	3,373,349	(596,437)	2,776,913	-	3,391,210
213	Capital Project Name 3210	2,772,261	-	2,772,261	-	2,897,828
214	Capital Project Name 5950	33,331,646	(30,665,114)	2,666,532	-	2,721,217
215	Capital Project Name 6080	32,250,828	(29,670,762)	2,580,066	-	2,644,419
216	Capital Project Name 3020	2,472,702	-	2,472,702	-	2,663,264
217	Capital Project Name 3880	2,421,838	-	2,421,838	-	2,769,523
218	Capital Project Name 3580	2,420,001	-	2,420,001	-	2,518,034
219	Capital Project Name 6220	29,595,258	(27,227,638)	2,367,621	-	2,424,046
220	Capital Project Name 180	2,277,910	-	2,277,910	-	2,437,730
221	Capital Project Name 1240	2,270,326	-	2,270,326	-	2,435,135
222	Capital Project Name 3140	4,869,591	(2,605,066)	2,264,525	(2,605,066)	2,334,142
223	Capital Project Name 2940	2,127,234	-	2,127,234	-	2,183,261
224	Capital Project Name 470	2,116,441	-	2,116,441	-	2,274,285
225	Capital Project Name 3820	2,109,698	-	2,109,698	-	2,186,831
226	Capital Project Name 1650	2,076,530	-	2,076,530	-	2,144,464
227	Capital Project Name 3760	2,066,401	-	2,066,401	-	2,302,658
228	Capital Project Name 2420	1,978,500	-	1,978,500	-	2,018,623
229	Capital Project Name 2030	1,965,229	-	1,965,229	-	2,042,475
230	Capital Project Name 6480	22,885,222	(21,054,404)	1,830,818	-	1,871,419
231	Capital Project Name 1700	3,068,851	(1,265,653)	1,803,199	-	1,889,816
232	Capital Project Name 2390	1,794,460	-	1,794,460	-	1,882,137
233	Capital Project Name 5200	21,799,605	(20,055,638)	1,743,967	-	1,877,220
234	Capital Project Name 1060	1,723,500	-	1,723,500	-	1,979,608
235	Capital Project Name 6360	21,367,410	(19,658,017)	1,709,393	-	1,754,756
236	Capital Project Name 5490	3,998,032	(2,325,727)	1,672,305	-	1,698,627
237	Capital Project Name 780	1,625,001	-	1,625,001	-	1
238	Capital Project Name 5830	20,010,878	(18,410,008)	1,600,870	-	1,638,322
239	Capital Project Name 3460	1,491,825	-	1,491,825	-	1,573,987
240	Capital Project Name 5690	18,637,583	(17,146,576)	1,491,007	-	1,525,888
241	Capital Project Name 630	1,478,000	-	1,478,000	-	1,578,972
242	Capital Project Name 2490	1,459,620	-	1,459,620	-	1,572,294
243	Capital Project Name 5050	16,643,843	(15,312,339)	1,331,504	-	1,440,616
244	Capital Project Name 5550	16,216,683	(14,919,349)	1,297,335	-	1,324,355
245	Capital Project Name 3720	38,867,611	(37,599,439)	1,268,172	(37,599,439)	1,291,153
246	Capital Project Name 500	2,492,500	(1,238,434)	1,254,066	-	1,267,957
247	Capital Project Name 3060	40,397,959	(39,246,959)	1,151,000	(39,246,959)	1,168,390
248	Capital Project Name 5530	14,163,197	(13,030,142)	1,133,055	-	1,150,890
249	Capital Project Name 3480	1,127,010	-	1,127,010	-	729,284
250	Capital Project Name 5680	12,533,536	(11,530,849)	1,002,687	-	1,030,035
251	Capital Project Name 5100	11,918,612	(10,965,123)	953,489	-	1,005,441
252	Capital Project Name 5420	11,500,917	(10,580,846)	920,071	-	957,367
253	Capital Project Name 5540	11,451,718	(10,535,581)	916,137	-	937,570
254	Capital Project Name 1050	1,407,911	(506,679)	901,233	-	999,091
255	Capital Project Name 5080	11,075,602	(10,189,554)	886,049	-	907,660
256	Capital Project Name 3610	843,410	-	843,410	-	860,974
257	Capital Project Name 4880	10,460,291	(9,623,468)	836,823	-	857,234
258	Capital Project Name 5430	9,827,416	(9,041,222)	786,193	-	803,516
259	Capital Project Name 3550	22,985,245	(22,220,000)	765,245	(22,220,000)	775,816
260	Capital Project Name 5070	9,415,562	(8,662,314)	753,249	-	765,582

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

Sort by Most Expensive	15,665,819,635	(10,570,276,297)	5,095,543,338	(3,237,544,337)	5,307,653,163
Sort by FTA Most Expensive	OK	OK	OK		

Current View is "Sort by FTA Most Expensive"

Sort by Face Value

Capital Projects Summary of all ON Projects

Note: This is a grouping by Project Name NOT Project Number

Project Name	Capital Expenditures 2022 to 2036 (CAD)	Recoveries & Capital Contributions (CAD)	FTA Cost (CAD)	Fed Gas Tax (CAD)	LTD Face Value (CAD)
261 Capital Project Name 2550	21,463,560	(20,713,244)	750,316	(20,713,244)	776,210
262 Capital Project Name 1200	734,001	-	734,001	-	740,914
263 Capital Project Name 1020	726,551	-	726,551	-	800,945
264 Capital Project Name 3570	4,107,170	(3,382,347)	724,824	(3,382,347)	752,332
265 Capital Project Name 2040	720,488	-	720,488	-	643,972
266 Capital Project Name 2070	4,389,035	(3,681,392)	707,643	(3,681,392)	952,336
267 Capital Project Name 3350	706,181	-	706,181	-	724,990
268 Capital Project Name 570	670,001	-	670,001	-	680,340
269 Capital Project Name 5520	8,035,234	(7,392,413)	642,821	-	661,610
270 Capital Project Name 860	621,210	-	621,210	-	239,004
271 Capital Project Name 3980	600,675	-	600,675	-	620,570
272 Capital Project Name 5510	7,403,539	(6,811,265)	592,274	-	611,567
273 Capital Project Name 5260	7,382,303	(6,791,719)	590,584	-	603,627
274 Capital Project Name 5670	7,347,679	(6,759,852)	587,828	-	605,301
275 Capital Project Name 5250	7,302,900	(6,718,666)	584,234	-	598,484
276 Capital Project Name 660	578,550	-	578,550	-	578,550
277 Capital Project Name 5380	6,800,489	(6,256,470)	544,019	-	555,983
278 Capital Project Name 490	544,001	-	544,001	-	108,911
279 Capital Project Name 3710	6,764,254	(6,223,098)	541,156	-	566,315
280 Capital Project Name 5390	6,259,096	(5,758,360)	500,736	-	512,480
281 Capital Project Name 5400	6,259,096	(5,758,360)	500,736	-	512,480
282 Capital Project Name 6530	6,068,605	(5,583,117)	485,488	-	493,130
283 Capital Project Name 5370	6,050,072	(5,566,065)	484,008	-	498,192
284 Capital Project Name 4910	5,767,672	(5,306,259)	461,414	-	471,982
285 Capital Project Name 5090	5,767,672	(5,306,259)	461,414	-	471,982
286 Capital Project Name 2670	6,580,388	(6,138,319)	442,069	-	512,736
287 Capital Project Name 1260	370,903	-	370,903	-	415,323
288 Capital Project Name 1130	347,927	-	347,927	-	376,636
289 Capital Project Name 5410	4,303,129	(3,958,880)	344,249	-	352,323
290 Capital Project Name 5020	4,204,684	(3,868,303)	336,381	-	347,997
291 Capital Project Name 4390	4,032,627	(3,710,017)	322,610	-	330,944
292 Capital Project Name 710	259,300	-	259,300	-	267,425
293 Capital Project Name 2780	246,982	-	246,982	-	246,982
294 Capital Project Name 6580	245,501	-	245,501	-	254,536
295 Capital Project Name 610	236,601	-	236,601	-	255,194
296 Capital Project Name 2080	31,223,702	(31,068,724)	154,979	(31,068,724)	197,008
297 Capital Project Name 3540	3,448,385	(3,328,330)	120,055	(3,328,330)	122,851
298 Capital Project Name 6610	120,001	-	120,001	-	147,803
299 Capital Project Name 2610	2,897,822	(2,825,249)	72,573	(2,825,249)	164,482
300 Capital Project Name 4490	62,501	-	62,501	-	62,903
301 Capital Project Name 370	50,001	-	50,001	-	55,296
302 Capital Project Name 1790	30,408,251	(30,384,863)	23,388	-	33,450
303 Capital Project Name 3090	136,316	(127,615)	8,701	(127,615)	9,734
304 Capital Project Name 2930	1,729,201	(1,727,301)	1,900	(1,727,301)	43,595
305 Capital Project Name 6570	1	-	1	-	1
306 Capital Project Name 6620	1	-	1	-	1
307 Capital Project Name 40	1	-	1	-	1
308 Capital Project Name 60	1	-	1	-	1
309 Capital Project Name 160	1	-	1	-	1
310 Capital Project Name 250	1	-	1	-	1
311 Capital Project Name 300	1	-	1	-	1
312 Capital Project Name 620	1	-	1	-	1
313 Capital Project Name 3380	1	-	1	-	1
314 Capital Project Name 3500	1	-	1	-	1
315 Capital Project Name 3130	1	-	1	-	1
	4,785,459	(4,785,459)	-	(4,785,459)	-
	15,665,819,635	(10,570,276,297)	5,095,543,338	(3,237,544,337)	5,307,653,163

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

SP (IP 2024)

Sort by Year of Completion	Sort by Most Expensive
Sort by Year of First Expenditure	Sort by FTA Most Expensive
Sort by Project Number	Sort by Project Status

Capital Projects Summary

Project Number LTD EB#	Project Name	Capital Expenditures 2022 to 2036 (CAD)	Recoveries & Capital Contributions (CAD)	FTA Cost (CAD)	Project Status	Fed Gas Tax (CAD)	Year of First Expenditure	Year of Capitalization (Completion)	
CAP PRJ Number 2023 01810 - LTD EB1	Capital Project Name 1810	4,788,904,395	(4,574,986,494)	213,917,901	PLAN	-	2023	2028	ON
CAP PRJ Number 2024 04920 - LTD EB1	Capital Project Name 4920	1,072,167,011	(224,766,527)	847,400,483	PLAN	-	2024	2031	ON
CAP PRJ Number 2034 06330 - LTD EB1	Capital Project Name 6330	806,789,477	(726,110,543)	80,678,934	PLAN	(726,110,543)	2036	2036	ON
CAP PRJ Number 2033 06210 - LTD EB1	Capital Project Name 6210	683,097,412	(628,449,619)	54,647,793	PLAN	-	2033	2035	ON
CAP PRJ Number 2033 06190 - LTD EB1	Capital Project Name 6190	578,599,233	(520,739,318)	57,859,915	PLAN	(520,739,318)	2035	2035	ON
CAP PRJ Number 2019 02270 - LTD EB1	Capital Project Name 2270	357,778,275	(86,733,821)	271,044,454	ACT	-	2023	2029	ON
CAP PRJ Number 2031 05940 - LTD EB1	Capital Project Name 5940	351,046,022	(315,941,438)	35,104,585	PLAN	(315,941,438)	2033	2033	ON
CAP PRJ Number 2030 05800 - LTD EB1	Capital Project Name 5800	283,104,590	(254,794,139)	28,310,450	PLAN	(254,794,139)	2032	2032	ON
CAP PRJ Number 2022 03660 - LTD EB1	Capital Project Name 3660	228,264,613	(147,490,248)	80,774,365	AIP	(147,490,248)	2023	2026	ON
CAP PRJ Number 2023 05160 - LTD EB1	Capital Project Name 5160	227,751,367	(220,487,319)	7,264,048	PLAN	(220,487,319)	2023	2029	ON
CAP PRJ Number 2026 05060 - LTD EB1	Capital Project Name 5060	222,117,105	(204,347,737)	17,769,368	PLAN	-	2026	2028	ON
CAP PRJ Number 2024 04690 - LTD EB1	Capital Project Name 4690	221,611,962	(199,450,764)	22,161,198	PLAN	(199,450,764)	2026	2026	ON
CAP PRJ Number 2026 04020 - LTD EB1	Capital Project Name 4020	182,651,697	(113,244,047)	69,407,649	PLAN	-	2026	2029	ON
CAP PRJ Number 2032 06070 - LTD EB1	Capital Project Name 6070	178,286,966	(160,458,249)	17,828,717	PLAN	(160,458,249)	2034	2034	ON
CAP PRJ Number 2029 04650 - LTD EB1	Capital Project Name 4650	169,200,342	(62,265,710)	106,934,632	PLAN	-	2029	2030	ON
CAP PRJ Number 2029 05650 - LTD EB1	Capital Project Name 5650	155,218,188	(139,696,374)	15,521,814	PLAN	(139,696,374)	2031	2031	ON
CAP PRJ Number 2021 03170 - LTD EB1	Capital Project Name 3170	151,192,624	(45,664,479)	105,528,145	ACT	-	2023	2027	ON
CAP PRJ Number 2019 02200 - LTD EB1	Capital Project Name 2200	135,162,299	(35,666,430)	99,495,869	ACT	-	2023	2027	ON
CAP PRJ Number 2024 05320 - LTD EB1	Capital Project Name 5320	133,263,000	(119,936,700)	13,326,300	PLAN	(119,936,700)	2025	2029	ON
CAP PRJ Number 2032 06090 - LTD EB1	Capital Project Name 6090	125,764,875	(115,703,685)	10,061,190	PLAN	-	2032	2034	ON
CAP PRJ Number 2031 05820 - LTD EB1	Capital Project Name 5820	125,181,596	(115,167,069)	10,014,528	PLAN	-	2031	2033	ON
CAP PRJ Number 2027 05340 - LTD EB1	Capital Project Name 5340	109,954,064	(98,958,658)	10,995,406	PLAN	(98,958,658)	2029	2029	ON
CAP PRJ Number 2030 05840 - LTD EB1	Capital Project Name 5840	108,217,858	(99,560,429)	8,657,429	PLAN	-	2030	2032	ON
CAP PRJ Number 2035 06470 - LTD EB1	Capital Project Name 6470	104,865,496	(94,378,946)	10,486,550	PLAN	(94,378,946)	2036	2036	ON
CAP PRJ Number 2032 05960 - LTD EB1	Capital Project Name 5960	102,731,488	-	102,731,488	PLAN	-	2032	2036	ON
CAP PRJ Number 2033 06230 - LTD EB1	Capital Project Name 6230	101,199,617	(93,103,647)	8,095,969	PLAN	-	2033	2035	ON
CAP PRJ Number 2017 01100 - LTD EB1	Capital Project Name 1100	94,088,645	(30,919,286)	63,169,359	ACT	-	2023	2026	ON
CAP PRJ Number 2034 06370 - LTD EB1	Capital Project Name 6370	92,240,683	(84,861,428)	7,379,255	PLAN	-	2034	2036	ON
CAP PRJ Number 2033 06100 - LTD EB1	Capital Project Name 6100	83,187,340	-	83,187,340	PLAN	-	2033	2033	ON
CAP PRJ Number 2035 06500 - LTD EB1	Capital Project Name 6500	83,093,870	(76,446,360)	6,647,510	PLAN	-	2035	2036	ON
CAP PRJ Number 2034 06240 - LTD EB1	Capital Project Name 6240	80,943,583	-	80,943,583	PLAN	-	2034	2034	ON
CAP PRJ Number 2031 05900 - LTD EB1	Capital Project Name 5900	69,098,004	-	69,098,004	PLAN	-	2032	2032	ON
CAP PRJ Number 2021 03290 - LTD EB1	Capital Project Name 3290	67,516,616	(9,063,119)	58,453,497	ACT	-	2023	2028	ON
CAP PRJ Number 2027 04570 - LTD EB1	Capital Project Name 4570	64,978,407	-	64,978,407	PLAN	-	2028	2032	ON
CAP PRJ Number 2024 04300 - LTD EB1	Capital Project Name 4300	58,797,971	(27,047,067)	31,750,904	PLAN	-	2024	2025	ON
CAP PRJ Number 2034 06340 - LTD EB1	Capital Project Name 6340	58,118,227	(52,306,415)	5,811,812	PLAN	(52,306,415)	2035	2035	ON
CAP PRJ Number 2028 05450 - LTD EB1	Capital Project Name 5450	55,861,320	-	55,861,320	PLAN	-	2028	2032	ON
CAP PRJ Number 2031 05850 - LTD EB1	Capital Project Name 5850	54,621,402	-	54,621,402	PLAN	-	2031	2035	ON
CAP PRJ Number 2035 06490 - LTD EB1	Capital Project Name 6490	53,813,173	(49,508,119)	4,305,054	PLAN	-	2035	2036	ON
CAP PRJ Number 2035 06410 - LTD EB1	Capital Project Name 6410	52,196,485	-	52,196,485	PLAN	-	2035	2035	ON
CAP PRJ Number 2027 05280 - LTD EB1	Capital Project Name 5280	49,896,642	-	49,896,642	PLAN	-	2027	2031	ON
CAP PRJ Number 2033 06140 - LTD EB1	Capital Project Name 6140	47,830,281	-	47,830,281	PLAN	-	2034	2034	ON
CAP PRJ Number 2019 02190 - LTD EB1	Capital Project Name 2190	45,847,264	(12,396,024)	33,451,240	ACT	-	2023	2026	ON
CAP PRJ Number 2035 06420 - LTD EB1	Capital Project Name 6420	44,478,018	-	44,478,018	PLAN	-	2036	2036	ON
CAP PRJ Number 2026 05130 - LTD EB1	Capital Project Name 5130	43,333,041	-	43,333,041	PLAN	-	2026	2030	ON
CAP PRJ Number 2027 04560 - LTD EB1	Capital Project Name 4560	42,956,438	-	42,956,438	PLAN	-	2028	2032	ON
CAP PRJ Number 2027 04580 - LTD EB1	Capital Project Name 4580	42,140,810	-	42,140,810	PLAN	-	2028	2032	ON
CAP PRJ Number 2021 03060 - LTD EB1	Capital Project Name 3060	40,397,959	(39,246,959)	1,151,000	ACT	(39,246,959)	2024	2026	ON
CAP PRJ Number 2029 04840 - LTD EB1	Capital Project Name 4840	39,650,823	(36,478,825)	3,171,998	PLAN	-	2029	2032	ON
CAP PRJ Number 2023 03720 - LTD EB1	Capital Project Name 3720	38,867,611	(37,599,439)	1,268,172	PLAN	(37,599,439)	2024	2025	ON
CAP PRJ Number 2026 05190 - LTD EB1	Capital Project Name 5190	38,808,319	(14,281,461)	24,526,858	PLAN	-	2026	2028	ON
CAP PRJ Number 2026 05110 - LTD EB1	Capital Project Name 5110	35,751,561	-	35,751,561	PLAN	-	2026	2028	ON
CAP PRJ Number 2021 03910 - LTD EB1	Capital Project Name 3910	33,450,117	(11,999,087)	21,451,030	ACT	-	2023	2026	ON
CAP PRJ Number 2031 05950 - LTD EB1	Capital Project Name 5950	33,331,646	(30,665,114)	2,666,532	PLAN	-	2031	2032	ON
CAP PRJ Number 2026 04970 - LTD EB1	Capital Project Name 4970	32,328,911	-	32,328,911	PLAN	-	2027	2029	ON
CAP PRJ Number 2032 06080 - LTD EB1	Capital Project Name 6080	32,250,828	(29,670,762)	2,580,066	PLAN	-	2032	2033	ON
CAP PRJ Number 2019 01800 - LTD EB1	Capital Project Name 1800	32,249,478	-	32,249,478	ACT	-	2025	2026	ON
CAP PRJ Number 2023 04140 - LTD EB1	Capital Project Name 4140	31,901,781	-	31,901,781	PLAN	-	2025	2029	ON
CAP PRJ Number 2019 02080 - LTD EB1	Capital Project Name 2080	31,223,702	(31,068,724)	154,979	ACT	(31,068,724)	2023	2024	ON
CAP PRJ Number 2022 03420 - LTD EB1	Capital Project Name 3420	30,674,487	-	30,674,487	ACT	-	2023	2027	ON
CAP PRJ Number 2019 01790 - LTD EB1	Capital Project Name 1790	30,408,251	(30,384,863)	23,388	ACT	-	2023	2025	ON
CAP PRJ Number 2023 04090 - LTD EB1	Capital Project Name 4090	29,897,407	-	29,897,407	PLAN	-	2024	2029	ON
CAP PRJ Number 2033 06220 - LTD EB1	Capital Project Name 6220	29,595,258	(27,227,638)	2,367,621	PLAN	-	2033	2034	ON
CAP PRJ Number 2025 04960 - LTD EB1	Capital Project Name 4960	28,125,426	-	28,125,426	PLAN	-	2025	2029	ON
CAP PRJ Number 2021 02770 - LTD EB1	Capital Project Name 2770	26,961,900	-	26,961,900	ACT	-	2023	2027	ON

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

SP (IP 2024)

Sort by Year of Completion	Sort by Most Expensive
Sort by Year of First Expenditure	Sort by FTA Most Expensive
Sort by Project Number	Sort by Project Status

Capital Projects Summary

Project Number LTD EB#	Project Name	Capital Expenditures 2022 to 2036 (CAD)	Recoveries & Capital Contributions (CAD)	FTA Cost (CAD)	Project Status	Fed Gas Tax (CAD)	Year of First Expenditure	Year of Capitalization (Completion)	
CAP PRJ Number 2032 06000 - LTD EB1	Capital Project Name 6000	26,757,210	-	26,757,210	PLAN	-	2032	2034	ON
CAP PRJ Number 2021 03050 - LTD EB1	Capital Project Name 3050	25,812,256	(13,484,104)	12,328,152	ACT	(13,484,104)	2023	2025	ON
CAP PRJ Number 2017 01140 - LTD EB1	Capital Project Name 1140	25,541,329	(8,005,022)	17,536,308	ACT	-	2023	2027	ON
CAP PRJ Number 2032 06020 - LTD EB1	Capital Project Name 6020	25,205,783	-	25,205,783	PLAN	-	2033	2033	ON
CAP PRJ Number 2024 04510 - LTD EB1	Capital Project Name 4510	25,165,189	-	25,165,189	PLAN	-	2024	2028	ON
CAP PRJ Number 2022 02290 - LTD EB1	Capital Project Name 2290	25,028,968	-	25,028,968	ACT	-	2023	2026	ON
CAP PRJ Number 2026 03800 - LTD EB1	Capital Project Name 3800	24,790,890	-	24,790,890	PLAN	-	2026	2027	ON
CAP PRJ Number 2033 06130 - LTD EB1	Capital Project Name 6130	23,548,672	-	23,548,672	PLAN	-	2033	2035	ON
CAP PRJ Number 2017 01090 - LTD EB1	Capital Project Name 1090	22,987,390	-	22,987,390	ACT	-	2023	2026	ON
CAP PRJ Number 2022 03550 - LTD EB1	Capital Project Name 3550	22,985,245	(22,220,000)	765,245	ACT	(22,220,000)	2023	2024	ON
CAP PRJ Number 2032 06030 - LTD EB1	Capital Project Name 6030	22,956,961	-	22,956,961	PLAN	-	2033	2033	ON
CAP PRJ Number 2035 06480 - LTD EB1	Capital Project Name 6480	22,885,222	(21,054,404)	1,830,818	PLAN	-	2035	2036	ON
CAP PRJ Number 2022 03830 - LTD EB1	Capital Project Name 3830	22,840,630	(8,389,280)	14,451,350	ACT	-	2023	2028	ON
CAP PRJ Number 2026 03600 - LTD EB1	Capital Project Name 3600	22,406,095	-	22,406,095	PLAN	-	2026	2028	ON
CAP PRJ Number 2033 06150 - LTD EB1	Capital Project Name 6150	22,116,572	-	22,116,572	PLAN	-	2034	2034	ON
CAP PRJ Number 2022 03680 - LTD EB1	Capital Project Name 3680	21,919,495	(8,451,163)	13,468,332	AIP	-	2023	2026	ON
CAP PRJ Number 2026 05200 - LTD EB1	Capital Project Name 5200	21,799,605	(20,055,638)	1,743,967	PLAN	-	2026	2030	ON
CAP PRJ Number 2020 02550 - LTD EB1	Capital Project Name 2550	21,463,560	(20,713,244)	750,316	ACT	(20,713,244)	2023	2025	ON
CAP PRJ Number 2034 06360 - LTD EB1	Capital Project Name 6360	21,367,410	(19,658,017)	1,709,393	PLAN	-	2034	2035	ON
CAP PRJ Number 2025 04990 - LTD EB1	Capital Project Name 4990	21,249,319	-	21,249,319	PLAN	-	2026	2027	ON
CAP PRJ Number 2015 00330 - LTD EB1	Capital Project Name 330	20,739,195	-	20,739,195	ACT	-	2023	2023	ON
CAP PRJ Number 2020 02310 - LTD EB1	Capital Project Name 2310	20,484,909	-	20,484,909	ACT	-	2023	2026	ON
CAP PRJ Number 2030 05830 - LTD EB1	Capital Project Name 5830	20,010,878	(18,410,008)	1,600,870	PLAN	-	2030	2031	ON
CAP PRJ Number 2023 03850 - LTD EB1	Capital Project Name 3850	19,936,270	(767,975)	19,168,296	PLAN	-	2023	2025	ON
CAP PRJ Number 2030 05730 - LTD EB1	Capital Project Name 5730	19,590,223	-	19,590,223	PLAN	-	2030	2032	ON
CAP PRJ Number 2026 05040 - LTD EB1	Capital Project Name 5040	19,217,131	-	19,217,131	PLAN	-	2026	2028	ON
CAP PRJ Number 2027 05360 - LTD EB1	Capital Project Name 5360	18,859,689	(6,940,372)	11,919,317	PLAN	-	2027	2029	ON
CAP PRJ Number 2030 05690 - LTD EB1	Capital Project Name 5690	18,637,583	(17,146,576)	1,491,007	PLAN	-	2030	2031	ON
CAP PRJ Number 2028 05470 - LTD EB1	Capital Project Name 5470	18,364,128	-	18,364,128	PLAN	-	2029	2029	ON
CAP PRJ Number 2035 06430 - LTD EB1	Capital Project Name 6430	18,312,628	-	18,312,628	PLAN	-	2036	2036	ON
CAP PRJ Number 2034 06270 - LTD EB1	Capital Project Name 6270	18,244,545	-	18,244,545	PLAN	-	2034	2036	ON
CAP PRJ Number 2032 06050 - LTD EB1	Capital Project Name 6050	17,912,762	(2,174,803)	15,737,960	PLAN	-	2032	2032	ON
CAP PRJ Number 2020 02340 - LTD EB1	Capital Project Name 2340	17,540,487	-	17,540,487	ACT	-	2023	2026	ON
CAP PRJ Number 2024 04630 - LTD EB1	Capital Project Name 4630	16,931,659	-	16,931,659	PLAN	-	2024	2028	ON
CAP PRJ Number 2025 05050 - LTD EB1	Capital Project Name 5050	16,643,843	(15,312,339)	1,331,504	PLAN	-	2025	2029	ON
CAP PRJ Number 2022 03690 - LTD EB1	Capital Project Name 3690	16,537,735	(6,258,329)	10,279,406	AIP	-	2023	2026	ON
CAP PRJ Number 2035 06400 - LTD EB1	Capital Project Name 6400	16,322,657	-	16,322,657	PLAN	-	2035	2036	ON
CAP PRJ Number 2029 05550 - LTD EB1	Capital Project Name 5550	16,216,683	(14,919,349)	1,297,335	PLAN	-	2029	2030	ON
CAP PRJ Number 2014 00230 - LTD EB1	Capital Project Name 230	16,208,050	-	16,208,050	ACT	-	2023	2023	ON
CAP PRJ Number 2023 02280 - LTD EB1	Capital Project Name 2280	16,081,090	-	16,081,090	PLAN	-	2023	2026	ON
CAP PRJ Number 2022 03640 - LTD EB1	Capital Project Name 3640	16,046,761	(7,630,072)	8,416,690	AIP	-	2023	2026	ON
CAP PRJ Number 2026 05210 - LTD EB1	Capital Project Name 5210	16,009,928	(5,891,658)	10,118,270	PLAN	-	2026	2028	ON
CAP PRJ Number 2018 01310 - LTD EB1	Capital Project Name 1310	15,706,187	-	15,706,187	ACT	-	2023	2025	ON
CAP PRJ Number 2029 05600 - LTD EB1	Capital Project Name 5600	15,463,452	-	15,463,452	PLAN	-	2029	2031	ON
CAP PRJ Number 2030 05740 - LTD EB1	Capital Project Name 5740	15,233,867	-	15,233,867	PLAN	-	2031	2031	ON
CAP PRJ Number 2032 06060 - LTD EB1	Capital Project Name 6060	15,084,431	(5,551,053)	9,533,378	PLAN	-	2032	2032	ON
CAP PRJ Number 2029 05620 - LTD EB1	Capital Project Name 5620	14,683,245	-	14,683,245	PLAN	-	2030	2030	ON
CAP PRJ Number 2019 01900 - LTD EB1	Capital Project Name 1900	14,412,695	-	14,412,695	ACT	-	2023	2023	ON
CAP PRJ Number 2028 05530 - LTD EB1	Capital Project Name 5530	14,163,197	(13,030,142)	1,133,055	PLAN	-	2028	2030	ON
CAP PRJ Number 2034 06290 - LTD EB1	Capital Project Name 6290	14,120,581	-	14,120,581	PLAN	-	2035	2035	ON
CAP PRJ Number 2034 06300 - LTD EB1	Capital Project Name 6300	13,925,462	(1,690,701)	12,234,761	PLAN	-	2034	2034	ON
CAP PRJ Number 2024 04800 - LTD EB1	Capital Project Name 4800	13,914,587	-	13,914,587	PLAN	-	2024	2026	ON
CAP PRJ Number 2017 01190 - LTD EB1	Capital Project Name 1190	13,745,651	(2,202,642)	11,543,009	ACT	-	2023	2023	ON
CAP PRJ Number 2019 01730 - LTD EB1	Capital Project Name 1730	13,519,880	-	13,519,880	ACT	-	2023	2025	ON
CAP PRJ Number 2019 01740 - LTD EB1	Capital Project Name 1740	13,046,026	-	13,046,026	ACT	-	2023	2025	ON
CAP PRJ Number 2020 02320 - LTD EB1	Capital Project Name 2320	13,006,598	-	13,006,598	ACT	-	2023	2026	ON
CAP PRJ Number 2029 05680 - LTD EB1	Capital Project Name 5680	12,533,536	(11,530,849)	1,002,687	PLAN	-	2029	2030	ON
CAP PRJ Number 2025 05100 - LTD EB1	Capital Project Name 5100	11,918,612	(10,965,123)	953,489	PLAN	-	2025	2028	ON
CAP PRJ Number 2018 01280 - LTD EB1	Capital Project Name 1280	11,885,080	-	11,885,080	ACT	-	2023	2024	ON
CAP PRJ Number 2030 05810 - LTD EB1	Capital Project Name 5810	11,759,264	(4,327,399)	7,431,864	PLAN	-	2030	2032	ON
CAP PRJ Number 2022 03400 - LTD EB1	Capital Project Name 3400	11,755,828	-	11,755,828	AIP	-	2023	2026	ON
CAP PRJ Number 2034 06310 - LTD EB1	Capital Project Name 6310	11,726,705	(4,315,414)	7,411,291	PLAN	-	2034	2034	ON
CAP PRJ Number 2023 04450 - LTD EB1	Capital Project Name 4450	11,626,582	-	11,626,582	PLAN	-	2023	2025	ON
CAP PRJ Number 2028 05270 - LTD EB1	Capital Project Name 5270	11,569,917	-	11,569,917	PLAN	-	2028	2030	ON
CAP PRJ Number 2036 06520 - LTD EB1	Capital Project Name 6520	11,530,350	(1,399,909)	10,130,441	PLAN	-	2036	2036	ON

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

SP (IP 2024)

Sort by Year of Completion	Sort by Most Expensive
Sort by Year of First Expenditure	Sort by FTA Most Expensive
Sort by Project Number	Sort by Project Status

Capital Projects Summary

Project Number LTD EB#	Project Name	Capital Expenditures 2022 to 2036 (CAD)	Recoveries & Capital Contributions (CAD)	FTA Cost (CAD)	Project Status	Fed Gas Tax (CAD)	Year of First Expenditure	Year of Capitalization (Completion)	
CAP PRJ Number 2026 05420 - LTD EB1	Capital Project Name 5420	11,500,917	(10,580,846)	920,071	PLAN	-	2026	2028	ON
CAP PRJ Number 2028 05540 - LTD EB1	Capital Project Name 5540	11,451,718	(10,535,581)	916,137	PLAN	-	2028	2029	ON
CAP PRJ Number 2025 05030 - LTD EB1	Capital Project Name 5030	11,439,076	-	11,439,076	PLAN	-	2025	2027	ON
CAP PRJ Number 2023 04160 - LTD EB1	Capital Project Name 4160	11,283,011	-	11,283,011	PLAN	-	2024	2027	ON
CAP PRJ Number 2026 02950 - LTD EB1	Capital Project Name 2950	11,224,398	-	11,224,398	PLAN	-	2026	2028	ON
CAP PRJ Number 2022 03650 - LTD EB1	Capital Project Name 3650	11,178,703	(5,541,156)	5,637,547	ACT	-	2023	2027	ON
CAP PRJ Number 2025 04370 - LTD EB1	Capital Project Name 4370	11,084,884	-	11,084,884	PLAN	-	2025	2026	ON
CAP PRJ Number 2026 05080 - LTD EB1	Capital Project Name 5080	11,075,602	(10,189,554)	886,049	PLAN	-	2026	2027	ON
CAP PRJ Number 2026 04890 - LTD EB1	Capital Project Name 4890	11,075,602	-	11,075,602	PLAN	-	2026	2027	ON
CAP PRJ Number 2024 04830 - LTD EB1	Capital Project Name 4830	10,968,002	-	10,968,002	PLAN	-	2024	2026	ON
CAP PRJ Number 2022 03560 - LTD EB1	Capital Project Name 3560	10,500,000	-	10,500,000	AIP	-	2023	2024	ON
CAP PRJ Number 2026 04880 - LTD EB1	Capital Project Name 4880	10,460,291	(9,623,468)	836,823	PLAN	-	2026	2027	ON
CAP PRJ Number 2029 05610 - LTD EB1	Capital Project Name 5610	9,999,383	-	9,999,383	PLAN	-	2029	2031	ON
CAP PRJ Number 2028 05430 - LTD EB1	Capital Project Name 5430	9,827,416	(9,041,222)	786,193	PLAN	-	2028	2029	ON
CAP PRJ Number 2019 02160 - LTD EB1	Capital Project Name 2160	9,792,260	(2,854,183)	6,938,077	ACT	-	2023	2024	ON
CAP PRJ Number 2036 06510 - LTD EB1	Capital Project Name 6510	9,709,768	(3,573,183)	6,136,585	PLAN	-	2036	2036	ON
CAP PRJ Number 2026 04380 - LTD EB1	Capital Project Name 4380	9,654,091	-	9,654,091	PLAN	-	2026	2028	ON
CAP PRJ Number 2031 05920 - LTD EB1	Capital Project Name 5920	9,591,841	(1,164,553)	8,427,288	PLAN	-	2031	2031	ON
CAP PRJ Number 2019 01770 - LTD EB1	Capital Project Name 1770	9,483,395	-	9,483,395	ACT	-	2023	2023	ON
CAP PRJ Number 2025 05070 - LTD EB1	Capital Project Name 5070	9,415,562	(8,662,314)	753,249	PLAN	-	2025	2027	ON
CAP PRJ Number 2030 05780 - LTD EB1	Capital Project Name 5780	9,245,148	(1,122,461)	8,122,687	PLAN	-	2030	2030	ON
CAP PRJ Number 2018 01660 - LTD EB1	Capital Project Name 1660	9,239,590	-	9,239,590	ACT	-	2023	2025	ON
CAP PRJ Number 2029 05580 - LTD EB1	Capital Project Name 5580	8,972,956	-	8,972,956	PLAN	-	2029	2031	ON
CAP PRJ Number 2019 01220 - LTD EB1	Capital Project Name 1220	8,915,085	(3,272,364)	5,642,722	ACT	-	2023	2023	ON
CAP PRJ Number 2035 06440 - LTD EB1	Capital Project Name 6440	8,890,872	(1,079,448)	7,811,424	PLAN	-	2035	2035	ON
CAP PRJ Number 2025 05000 - LTD EB1	Capital Project Name 5000	8,713,885	-	8,713,885	PLAN	-	2026	2026	ON
CAP PRJ Number 2023 04780 - LTD EB1	Capital Project Name 4780	8,570,176	(3,803,582)	4,766,593	PLAN	-	2023	2026	ON
CAP PRJ Number 2028 05480 - LTD EB1	Capital Project Name 5480	8,491,515	-	8,491,515	PLAN	-	2029	2029	ON
CAP PRJ Number 2031 05870 - LTD EB1	Capital Project Name 5870	8,394,517	-	8,394,517	PLAN	-	2031	2033	ON
CAP PRJ Number 2024 04600 - LTD EB1	Capital Project Name 4600	8,221,730	-	8,221,730	PLAN	-	2024	2025	ON
CAP PRJ Number 2031 05930 - LTD EB1	Capital Project Name 5930	8,077,339	(2,972,452)	5,104,888	PLAN	-	2031	2031	ON
CAP PRJ Number 2031 05860 - LTD EB1	Capital Project Name 5860	8,038,930	-	8,038,930	PLAN	-	2031	2033	ON
CAP PRJ Number 2028 05520 - LTD EB1	Capital Project Name 5520	8,035,234	(7,392,413)	642,821	PLAN	-	2028	2029	ON
CAP PRJ Number 2032 05990 - LTD EB1	Capital Project Name 5990	7,864,618	-	7,864,618	PLAN	-	2032	2034	ON
CAP PRJ Number 2032 06040 - LTD EB1	Capital Project Name 6040	7,860,305	(2,892,628)	4,967,676	PLAN	-	2032	2034	ON
CAP PRJ Number 2031 05910 - LTD EB1	Capital Project Name 5910	7,823,850	(2,879,213)	4,944,637	PLAN	-	2031	2033	ON
CAP PRJ Number 2030 05790 - LTD EB1	Capital Project Name 5790	7,785,387	(2,865,014)	4,920,374	PLAN	-	2030	2030	ON
CAP PRJ Number 2028 05500 - LTD EB1	Capital Project Name 5500	7,676,041	(2,824,780)	4,851,261	PLAN	-	2028	2030	ON
CAP PRJ Number 2024 04350 - LTD EB1	Capital Project Name 4350	7,560,822	-	7,560,822	PLAN	-	2024	2025	ON
CAP PRJ Number 2032 05980 - LTD EB1	Capital Project Name 5980	7,555,004	-	7,555,004	PLAN	-	2032	2034	ON
CAP PRJ Number 2035 06450 - LTD EB1	Capital Project Name 6450	7,487,050	(2,755,226)	4,731,824	PLAN	-	2035	2035	ON
CAP PRJ Number 2028 05510 - LTD EB1	Capital Project Name 5510	7,403,539	(6,811,265)	592,274	PLAN	-	2028	2029	ON
CAP PRJ Number 2027 05260 - LTD EB1	Capital Project Name 5260	7,382,303	(6,791,719)	590,584	PLAN	-	2027	2028	ON
CAP PRJ Number 2029 05670 - LTD EB1	Capital Project Name 5670	7,347,679	(6,759,852)	587,828	PLAN	-	2029	2030	ON
CAP PRJ Number 2026 05250 - LTD EB1	Capital Project Name 5250	7,302,900	(6,718,666)	584,234	PLAN	-	2026	2027	ON
CAP PRJ Number 2023 02920 - LTD EB1	Capital Project Name 2920	7,132,441	(3,177,648)	3,954,793	PLAN	-	2023	2025	ON
CAP PRJ Number 2023 04230 - LTD EB1	Capital Project Name 4230	7,112,570	-	7,112,570	PLAN	-	2024	2025	ON
CAP PRJ Number 2020 02640 - LTD EB1	Capital Project Name 2640	7,093,274	-	7,093,274	ACT	-	2023	2024	ON
CAP PRJ Number 2029 05380 - LTD EB1	Capital Project Name 5380	6,800,489	(6,256,470)	544,019	PLAN	-	2029	2030	ON
CAP PRJ Number 2026 03710 - LTD EB1	Capital Project Name 3710	6,764,254	(6,223,098)	541,156	PLAN	-	2026	2029	ON
CAP PRJ Number 2030 05770 - LTD EB1	Capital Project Name 5770	6,763,616	(2,489,042)	4,274,574	PLAN	-	2030	2032	ON
CAP PRJ Number 2033 06110 - LTD EB1	Capital Project Name 6110	6,649,058	-	6,649,058	PLAN	-	2033	2035	ON
CAP PRJ Number 2020 02670 - LTD EB1	Capital Project Name 2670	6,580,388	(6,138,319)	442,069	ACT	-	2023	2026	ON
CAP PRJ Number 2018 01410 - LTD EB1	Capital Project Name 1410	6,489,584	-	6,489,584	ACT	-	2023	2023	ON
CAP PRJ Number 2023 03310 - LTD EB1	Capital Project Name 3310	6,465,831	-	6,465,831	PLAN	-	2023	2025	ON
CAP PRJ Number 2032 05970 - LTD EB1	Capital Project Name 5970	6,394,467	-	6,394,467	PLAN	-	2032	2034	ON
CAP PRJ Number 2033 06180 - LTD EB1	Capital Project Name 6180	6,324,976	(2,327,620)	3,997,356	PLAN	-	2033	2035	ON
CAP PRJ Number 2032 06010 - LTD EB1	Capital Project Name 6010	6,291,694	-	6,291,694	PLAN	-	2032	2034	ON
CAP PRJ Number 2027 05390 - LTD EB1	Capital Project Name 5390	6,259,096	(5,758,360)	500,736	PLAN	-	2027	2028	ON
CAP PRJ Number 2027 05400 - LTD EB1	Capital Project Name 5400	6,259,096	(5,758,360)	500,736	PLAN	-	2027	2028	ON
CAP PRJ Number 2027 05350 - LTD EB1	Capital Project Name 5350	6,184,467	(2,275,875)	3,908,592	PLAN	-	2027	2029	ON
CAP PRJ Number 2019 02170 - LTD EB1	Capital Project Name 2170	6,183,326	-	6,183,326	ACT	-	2023	2024	ON
CAP PRJ Number 2035 06460 - LTD EB1	Capital Project Name 6460	6,119,026	(2,251,808)	3,867,218	PLAN	-	2035	2036	ON
CAP PRJ Number 2027 05330 - LTD EB1	Capital Project Name 5330	6,099,149	-	6,099,149	PLAN	-	2028	2028	ON
CAP PRJ Number 2036 06530 - LTD EB1	Capital Project Name 6530	6,068,605	(5,583,117)	485,488	PLAN	-	2036	2036	ON

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

SP (IP 2024)

Sort by Year of Completion	Sort by Most Expensive
Sort by Year of First Expenditure	Sort by FTA Most Expensive
Sort by Project Number	Sort by Project Status

Capital Projects Summary

Project Number LTD EB#	Project Name	Capital Expenditures 2022 to 2036 (CAD)	Recoveries & Capital Contributions (CAD)	FTA Cost (CAD)	Project Status	Fed Gas Tax (CAD)	Year of First Expenditure	Year of Capitalization (Completion)	
CAP PRJ Number 2027 05370 - LTD EB1	Capital Project Name 5370	6,050,072	(5,566,065)	484,008	PLAN	-	2027	2028	ON
CAP PRJ Number 2019 02240 - LTD EB1	Capital Project Name 2240	5,980,000	-	5,980,000	ACT	-	2023	2024	ON
CAP PRJ Number 2028 04540 - LTD EB1	Capital Project Name 4540	5,906,753	-	5,906,753	PLAN	-	2028	2028	ON
CAP PRJ Number 2026 04950 - LTD EB1	Capital Project Name 4950	5,860,448	-	5,860,448	PLAN	-	2026	2028	ON
CAP PRJ Number 2026 04910 - LTD EB1	Capital Project Name 4910	5,767,672	(5,306,259)	461,414	PLAN	-	2026	2027	ON
CAP PRJ Number 2026 05090 - LTD EB1	Capital Project Name 5090	5,767,672	(5,306,259)	461,414	PLAN	-	2026	2027	ON
CAP PRJ Number 2026 04410 - LTD EB1	Capital Project Name 4410	5,767,672	-	5,767,672	PLAN	-	2026	2027	ON
CAP PRJ Number 2034 06320 - LTD EB1	Capital Project Name 6320	5,765,043	(2,121,562)	3,643,480	PLAN	-	2034	2036	ON
CAP PRJ Number 2034 06280 - LTD EB1	Capital Project Name 6280	5,750,541	(2,116,215)	3,634,327	PLAN	-	2034	2035	ON
CAP PRJ Number 2030 05720 - LTD EB1	Capital Project Name 5720	5,747,831	-	5,747,831	PLAN	-	2030	2032	ON
CAP PRJ Number 2021 02790 - LTD EB1	Capital Project Name 2790	5,677,550	-	5,677,550	ACT	-	2023	2027	ON
CAP PRJ Number 2017 01170 - LTD EB1	Capital Project Name 1170	5,670,821	(2,354,399)	3,316,422	ACT	-	2023	2024	ON
CAP PRJ Number 2030 05760 - LTD EB1	Capital Project Name 5760	5,668,800	(2,086,123)	3,582,677	PLAN	-	2030	2032	ON
CAP PRJ Number 2026 04100 - LTD EB1	Capital Project Name 4100	5,664,086	-	5,664,086	PLAN	-	2026	2028	ON
CAP PRJ Number 2026 04980 - LTD EB1	Capital Project Name 4980	5,613,462	-	5,613,462	PLAN	-	2026	2028	ON
CAP PRJ Number 2030 05710 - LTD EB1	Capital Project Name 5710	5,531,379	-	5,531,379	PLAN	-	2030	2032	ON
CAP PRJ Number 2020 02620 - LTD EB1	Capital Project Name 2620	5,504,170	-	5,504,170	ACT	-	2023	2027	ON
CAP PRJ Number 2022 03750 - LTD EB1	Capital Project Name 3750	5,450,464	-	5,450,464	ACT	-	2023	2024	ON
CAP PRJ Number 2029 05660 - LTD EB1	Capital Project Name 5660	5,373,870	-	5,373,870	PLAN	-	2030	2030	ON
CAP PRJ Number 2034 06260 - LTD EB1	Capital Project Name 6260	5,352,570	-	5,352,570	PLAN	-	2034	2036	ON
CAP PRJ Number 2018 01450 - LTD EB1	Capital Project Name 1450	5,337,197	-	5,337,197	ACT	-	2023	2025	ON
CAP PRJ Number 2029 05630 - LTD EB1	Capital Project Name 5630	5,333,089	(649,134)	4,683,955	PLAN	-	2029	2029	ON
CAP PRJ Number 2022 03780 - LTD EB1	Capital Project Name 3780	5,326,024	-	5,326,024	AIP	-	2023	2025	ON
CAP PRJ Number 2019 01720 - LTD EB1	Capital Project Name 1720	5,320,001	-	5,320,001	ACT	-	2023	2024	ON
CAP PRJ Number 2034 06350 - LTD EB1	Capital Project Name 6350	5,167,943	-	5,167,943	PLAN	-	2035	2035	ON
CAP PRJ Number 2034 06250 - LTD EB1	Capital Project Name 6250	5,151,421	-	5,151,421	PLAN	-	2034	2036	ON
CAP PRJ Number 2024 04120 - LTD EB1	Capital Project Name 4120	5,046,428	-	5,046,428	PLAN	-	2024	2027	ON
CAP PRJ Number 2019 02370 - LTD EB1	Capital Project Name 2370	4,915,817	(465,000)	4,450,817	ACT	-	2023	2028	ON
CAP PRJ Number 2023 03250 - LTD EB1	Capital Project Name 3250	4,889,068	-	4,889,068	PLAN	-	2023	2025	ON
CAP PRJ Number 2021 03140 - LTD EB1	Capital Project Name 3140	4,869,591	(2,605,066)	2,264,525	ACT	(2,605,066)	2023	2024	ON
CAP PRJ Number 2035 06390 - LTD EB1	Capital Project Name 6390	4,825,638	-	4,825,638	PLAN	-	2035	2036	ON
CAP PRJ Number 2022 03790 - LTD EB1	Capital Project Name 3790	4,798,888	-	4,798,888	AIP	-	2023	2026	ON
CAP PRJ Number 2021 03130 - LTD EB1	Capital Project Name 3130	4,785,459	(4,785,459)	-	AIP	(4,785,459)	2023	2024	ON
CAP PRJ Number 2025 04500 - LTD EB1	Capital Project Name 4500	4,766,607	-	4,766,607	PLAN	-	2025	2027	ON
CAP PRJ Number 2022 04010 - LTD EB1	Capital Project Name 4010	4,680,279	-	4,680,279	AIP	-	2023	2025	ON
CAP PRJ Number 2016 00540 - LTD EB1	Capital Project Name 540	4,646,834	-	4,646,834	ACT	-	2023	2024	ON
CAP PRJ Number 2035 06380 - LTD EB1	Capital Project Name 6380	4,608,762	-	4,608,762	PLAN	-	2035	2036	ON
CAP PRJ Number 2019 02210 - LTD EB1	Capital Project Name 2210	4,598,077	-	4,598,077	ACT	-	2023	2025	ON
CAP PRJ Number 2021 03030 - LTD EB1	Capital Project Name 3030	4,580,659	-	4,580,659	ACT	-	2023	2023	ON
CAP PRJ Number 2029 05640 - LTD EB1	Capital Project Name 5640	4,502,393	(1,656,875)	2,845,517	PLAN	-	2029	2029	ON
CAP PRJ Number 2019 02070 - LTD EB1	Capital Project Name 2070	4,389,035	(3,681,392)	707,643	ACT	(3,681,392)	2023	2023	ON
CAP PRJ Number 2029 05590 - LTD EB1	Capital Project Name 5590	4,366,165	-	4,366,165	PLAN	-	2029	2031	ON
CAP PRJ Number 2027 05410 - LTD EB1	Capital Project Name 5410	4,303,129	(3,958,880)	344,249	PLAN	-	2027	2028	ON
CAP PRJ Number 2025 05020 - LTD EB1	Capital Project Name 5020	4,204,684	(3,868,303)	336,381	PLAN	-	2025	2027	ON
CAP PRJ Number 2017 00320 - LTD EB1	Capital Project Name 320	4,164,840	-	4,164,840	ACT	-	2023	2023	ON
CAP PRJ Number 2022 03570 - LTD EB1	Capital Project Name 3570	4,107,170	(3,382,347)	724,824	ACT	(3,382,347)	2023	2024	ON
CAP PRJ Number 2027 05290 - LTD EB1	Capital Project Name 5290	4,049,522	-	4,049,522	PLAN	-	2027	2029	ON
CAP PRJ Number 2025 05010 - LTD EB1	Capital Project Name 5010	4,047,296	-	4,047,296	PLAN	-	2026	2026	ON
CAP PRJ Number 2025 03520 - LTD EB1	Capital Project Name 3520	4,045,323	-	4,045,323	PLAN	-	2025	2027	ON
CAP PRJ Number 2024 04030 - LTD EB1	Capital Project Name 4030	4,032,700	-	4,032,700	PLAN	-	2024	2026	ON
CAP PRJ Number 2025 04390 - LTD EB1	Capital Project Name 4390	4,032,627	(3,710,017)	322,610	PLAN	-	2025	2026	ON
CAP PRJ Number 2028 05490 - LTD EB1	Capital Project Name 5490	3,998,032	(2,325,727)	1,672,305	PLAN	-	2028	2028	ON
CAP PRJ Number 2020 02330 - LTD EB1	Capital Project Name 2330	3,973,692	-	3,973,692	ACT	-	2023	2025	ON
CAP PRJ Number 2021 03080 - LTD EB1	Capital Project Name 3080	3,785,470	-	3,785,470	ACT	-	2023	2030	ON
CAP PRJ Number 2018 01340 - LTD EB1	Capital Project Name 1340	3,777,376	-	3,777,376	ACT	-	2023	2023	ON
CAP PRJ Number 2018 01520 - LTD EB1	Capital Project Name 1520	3,718,908	-	3,718,908	ACT	-	2023	2024	ON
CAP PRJ Number 2019 02230 - LTD EB1	Capital Project Name 2230	3,578,127	-	3,578,127	ACT	-	2023	2023	ON
CAP PRJ Number 2022 03900 - LTD EB1	Capital Project Name 3900	3,532,453	-	3,532,453	AIP	-	2023	2026	ON
CAP PRJ Number 2024 04790 - LTD EB1	Capital Project Name 4790	3,451,756	-	3,451,756	PLAN	-	2024	2025	ON
CAP PRJ Number 2022 03540 - LTD EB1	Capital Project Name 3540	3,448,385	(3,328,330)	120,055	ACT	(3,328,330)	2023	2024	ON
CAP PRJ Number 2016 00550 - LTD EB1	Capital Project Name 550	3,374,626	-	3,374,626	ACT	-	2023	2023	ON
CAP PRJ Number 2017 00830 - LTD EB1	Capital Project Name 830	3,373,349	(596,437)	2,776,913	ACT	-	2023	2023	ON
CAP PRJ Number 2017 01040 - LTD EB1	Capital Project Name 1040	3,208,573	-	3,208,573	ACT	-	2023	2024	ON
CAP PRJ Number 2021 02730 - LTD EB1	Capital Project Name 2730	3,205,000	-	3,205,000	ACT	-	2023	2023	ON
CAP PRJ Number 2018 01700 - LTD EB1	Capital Project Name 1700	3,068,851	(1,265,653)	1,803,199	ACT	-	2023	2023	ON

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

SP (IP 2024)

Sort by Year of Completion	Sort by Most Expensive
Sort by Year of First Expenditure	Sort by FTA Most Expensive
Sort by Project Number	Sort by Project Status

Capital Projects Summary

Project Number LTD EB#	Project Name	Capital Expenditures 2022 to 2036 (CAD)	Recoveries & Capital Contributions (CAD)	FTA Cost (CAD)	Project Status	Fed Gas Tax (CAD)	Year of First Expenditure	Year of Capitalization (Completion)	
CAP PRJ Number 2020 02610 - LTD EB1	Capital Project Name 2610	2,897,822	(2,825,249)	72,573	ACT	(2,825,249)	2023	2024	ON
CAP PRJ Number 2019 02130 - LTD EB1	Capital Project Name 2130	2,787,051	-	2,787,051	ACT	-	2023	2024	ON
CAP PRJ Number 2021 03210 - LTD EB1	Capital Project Name 3210	2,772,261	-	2,772,261	ACT	-	2023	2023	ON
CAP PRJ Number 2017 00500 - LTD EB1	Capital Project Name 500	2,492,500	(1,238,434)	1,254,066	ACT	-	2023	2023	ON
CAP PRJ Number 2021 03020 - LTD EB1	Capital Project Name 3020	2,472,702	-	2,472,702	AIP	-	2023	2026	ON
CAP PRJ Number 2022 03880 - LTD EB1	Capital Project Name 3880	2,421,838	-	2,421,838	ACT	-	2023	2028	ON
CAP PRJ Number 2022 03580 - LTD EB1	Capital Project Name 3580	2,420,001	-	2,420,001	ACT	-	2023	2024	ON
CAP PRJ Number 2013 00180 - LTD EB1	Capital Project Name 180	2,277,910	-	2,277,910	ACT	-	2023	2024	ON
CAP PRJ Number 2018 01240 - LTD EB1	Capital Project Name 1240	2,270,326	-	2,270,326	ACT	-	2023	2024	ON
CAP PRJ Number 2021 02940 - LTD EB1	Capital Project Name 2940	2,127,234	-	2,127,234	ACT	-	2023	2023	ON
CAP PRJ Number 2018 00470 - LTD EB1	Capital Project Name 470	2,116,441	-	2,116,441	ACT	-	2023	2024	ON
CAP PRJ Number 2022 03820 - LTD EB1	Capital Project Name 3820	2,109,698	-	2,109,698	ACT	-	2023	2023	ON
CAP PRJ Number 2018 01650 - LTD EB1	Capital Project Name 1650	2,076,530	-	2,076,530	ACT	-	2023	2024	ON
CAP PRJ Number 2022 03760 - LTD EB1	Capital Project Name 3760	2,066,401	-	2,066,401	AIP	-	2023	2027	ON
CAP PRJ Number 2020 02420 - LTD EB1	Capital Project Name 2420	1,978,500	-	1,978,500	ACT	-	2023	2023	ON
CAP PRJ Number 2019 02030 - LTD EB1	Capital Project Name 2030	1,965,229	-	1,965,229	ACT	-	2023	2023	ON
CAP PRJ Number 2020 02390 - LTD EB1	Capital Project Name 2390	1,794,460	-	1,794,460	ACT	-	2023	2023	ON
CAP PRJ Number 2021 02930 - LTD EB1	Capital Project Name 2930	1,729,201	(1,727,301)	1,900	ACT	(1,727,301)	2023	2023	ON
CAP PRJ Number 2017 01060 - LTD EB1	Capital Project Name 1060	1,723,500	-	1,723,500	ACT	-	2023	2023	ON
CAP PRJ Number 2017 00780 - LTD EB1	Capital Project Name 780	1,625,001	-	1,625,001	ACT	-	2023	2023	ON
CAP PRJ Number 2022 03460 - LTD EB1	Capital Project Name 3460	1,491,825	-	1,491,825	ACT	-	2023	2023	ON
CAP PRJ Number 2017 00630 - LTD EB1	Capital Project Name 630	1,478,000	-	1,478,000	ACT	-	2023	2023	ON
CAP PRJ Number 2020 02490 - LTD EB1	Capital Project Name 2490	1,459,620	-	1,459,620	ACT	-	2023	2023	ON
CAP PRJ Number 2017 01050 - LTD EB1	Capital Project Name 1050	1,407,911	(506,679)	901,233	ACT	-	2023	2023	ON
CAP PRJ Number 2022 03480 - LTD EB1	Capital Project Name 3480	1,127,010	-	1,127,010	ACT	-	2023	2023	ON
CAP PRJ Number 2022 03610 - LTD EB1	Capital Project Name 3610	843,410	-	843,410	ACT	-	2023	2023	ON
CAP PRJ Number 2017 01200 - LTD EB1	Capital Project Name 1200	734,001	-	734,001	ACT	-	2023	2023	ON
CAP PRJ Number 2017 01020 - LTD EB1	Capital Project Name 1020	726,551	-	726,551	ACT	-	2023	2023	ON
CAP PRJ Number 2019 02040 - LTD EB1	Capital Project Name 2040	720,488	-	720,488	ACT	-	2023	2023	ON
CAP PRJ Number 2022 03350 - LTD EB1	Capital Project Name 3350	706,181	-	706,181	ACT	-	2023	2023	ON
CAP PRJ Number 2016 00570 - LTD EB1	Capital Project Name 570	670,001	-	670,001	ACT	-	2023	2024	ON
CAP PRJ Number 2017 00860 - LTD EB1	Capital Project Name 860	621,210	-	621,210	ACT	-	2023	2023	ON
CAP PRJ Number 2022 03980 - LTD EB1	Capital Project Name 3980	600,675	-	600,675	ACT	-	2023	2024	ON
CAP PRJ Number 2017 00660 - LTD EB1	Capital Project Name 660	578,550	-	578,550	ACT	-	2023	2023	ON
CAP PRJ Number 2017 00490 - LTD EB1	Capital Project Name 490	544,001	-	544,001	ACT	-	2023	2023	ON
CAP PRJ Number 2017 01260 - LTD EB1	Capital Project Name 1260	370,903	-	370,903	ACT	-	2023	2023	ON
CAP PRJ Number 2017 01130 - LTD EB1	Capital Project Name 1130	347,927	-	347,927	ACT	-	2023	2024	ON
CAP PRJ Number 2017 00710 - LTD EB1	Capital Project Name 710	259,300	-	259,300	ACT	-	2023	2023	ON
CAP PRJ Number 2021 02780 - LTD EB1	Capital Project Name 2780	246,982	-	246,982	ACT	-	2025	2025	ON
CAP PRJ Number 2006 06580 - LTD EB1	Capital Project Name 6580	245,501	-	245,501	ACT	-	2023	2023	ON
CAP PRJ Number 2016 00610 - LTD EB1	Capital Project Name 610	236,601	-	236,601	ACT	-	2023	2023	ON
CAP PRJ Number 2021 03090 - LTD EB1	Capital Project Name 3090	136,316	(127,615)	8,701	ACT	(127,615)	2023	2023	ON
CAP PRJ Number 2009 06610 - LTD EB1	Capital Project Name 6610	120,001	-	120,001	ACT	-	2023	2023	ON
CAP PRJ Number 2023 04490 - LTD EB1	Capital Project Name 4490	62,501	-	62,501	PLAN	-	2023	2023	ON
CAP PRJ Number 2015 00370 - LTD EB1	Capital Project Name 370	50,001	-	50,001	ACT	-	2023	2023	ON
CAP PRJ Number 2006 06570 - LTD EB1	Capital Project Name 6570	1	-	1	ACT	-	2023	2023	ON
CAP PRJ Number 2009 06620 - LTD EB1	Capital Project Name 6620	1	-	1	ACT	-	2023	2023	ON
CAP PRJ Number 2010 00040 - LTD EB1	Capital Project Name 40	1	-	1	ACT	-	2023	2023	ON
CAP PRJ Number 2011 00060 - LTD EB1	Capital Project Name 60	1	-	1	ACT	-	2023	2023	ON
CAP PRJ Number 2012 00160 - LTD EB1	Capital Project Name 160	1	-	1	ACT	-	2023	2023	ON
CAP PRJ Number 2014 00250 - LTD EB1	Capital Project Name 250	1	-	1	ACT	-	2023	2023	ON
CAP PRJ Number 2014 00300 - LTD EB1	Capital Project Name 300	1	-	1	ACT	-	2023	2023	ON
CAP PRJ Number 2016 00620 - LTD EB1	Capital Project Name 620	1	-	1	ACT	-	2023	2023	ON
CAP PRJ Number 2022 03380 - LTD EB1	Capital Project Name 3380	1	-	1	ACT	-	2023	2023	ON
CAP PRJ Number 2022 03500 - LTD EB1	Capital Project Name 3500	1	-	1	ACT	-	2023	2023	ON
		15,665,819,635	(10,570,276,297)	5,095,543,338		(3,237,544,337)			

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

OK
 SP (IP 2024)

Capital Expenditures from Capital File

FTA FM ScT Mar 17 2024 - FLEX BUD 30

Capital Expenditures Summary (in thousands of dollars)

Gross Capital Expenditures from Capital File **BEFORE** Fed/Prov/Other Recoveries (Asset Ownership Transfers); incl Land; incl some MRN Expenditures (later reclassified to Operating Expenses) and Non-Capital Expenses directly associated with Capital Projects

11,683,337

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total	10 yr Total 2023 to 2032
Bus														
Bus - Equipment Gross Expenditures	-	-	3,373	-	-	-	-	-	-	-	-	-	3,373	3,373
Bus - Facilities Gross Expenditures	-	-	571	3,560	3,002	1,783	4,932	14,486	88,878	99,134	12,691	19,145	248,182	248,182
Bus - Infrastructure Gross Expenditures	-	-	97,455	142,676	116,566	11,362	941	-	-	-	-	-	369,000	369,000
Bus - Technology Gross Expenditures	-	-	10,183	5,684	875	14,674	30,297	23,412	9,835	17,031	17,669	32,997	162,657	162,657
Bus - Vehicles Gross Expenditures	-	-	47,701	97,205	94,981	278,452	183,627	60,163	210,690	20,057	170,452	352,203	1,515,531	1,515,531
	-	-	159,283	249,125	215,424	306,270	219,797	98,061	309,404	136,222	200,812	404,345	2,298,743	2,298,743
Rail														
Rail - Equipment Gross Expenditures	-	-	31,884	9,127	450	542	390	455	585	537	-	-	43,969	43,969
Rail - Facilities Gross Expenditures	-	-	44,943	44,249	69,290	60,708	60,268	134,391	233,845	365,242	419,732	150,844	1,583,512	1,583,512
Rail - Infrastructure Gross Expenditures	-	-	608,940	685,960	879,652	975,161	982,529	1,254,917	-	-	-	-	5,387,160	5,387,160
Rail - Technology Gross Expenditures	-	-	19,973	22,994	29,514	91,679	183,253	170,319	43,689	58,335	50,777	41,558	712,091	712,091
Rail - Vehicles Gross Expenditures	-	-	19,436	74,220	157,990	51,529	61,109	2,177	1,666	-	-	-	368,127	368,127
	-	-	725,176	836,550	1,136,896	1,179,619	1,287,549	1,562,259	279,785	424,115	470,509	192,402	8,094,859	8,094,859
Corporate														
Corporate - Equipment Gross Expenditures	-	-	0	-	-	-	-	-	-	-	-	-	0	0
Corporate - Facilities Gross Expenditures	-	-	13,275	12,850	9,487	11,441	2,053	3,355	-	-	-	-	52,461	52,461
Corporate - Infrastructure Gross Expenditures	-	-	5,184	-	-	-	-	-	-	-	-	-	5,184	5,184
Corporate - Technology Gross Expenditures	-	-	12,398	9,323	8,487	18,644	47,096	50,304	103,142	27,850	25,874	32,520	335,637	335,637
Corporate - Vehicles Gross Expenditures	-	-	63	-	-	-	-	-	-	-	-	-	63	63
	-	-	30,919	22,173	17,974	30,084	49,150	53,659	103,142	27,850	25,874	32,520	393,344	393,344
FTA Owned Roads and Bridges														
FTA Owned Roads and Bridges - Cycling Gross Expenditures	-	-	8,475	3,335	-	4,803	16,446	-	-	-	-	-	33,059	33,059
FTA Owned Roads and Bridges - Bridges Gross Expenditures	-	-	12,538	1,339	-	-	-	-	-	-	-	-	13,878	13,878
	-	-	21,013	4,674	-	4,803	16,446	-	-	-	-	-	46,937	46,937
Municipal Owned Walking and Cycling														
Municipal Owned Walking and Cycling - Walking Gross Exp	-	-	1,921	2,312	3,611	1,379	429	-	-	-	-	-	9,651	9,651
Municipal Owned Walking and Cycling - Regional Cycling G	-	-	6,739	8,968	8,276	9,746	8,510	10,789	20,138	6,030	10,948	8,762	98,906	98,906
	-	-	8,660	11,280	11,886	11,125	8,939	10,789	20,138	6,030	10,948	8,762	108,558	108,558
Municipal Owned Roads														
Municipal Owned Roads - MRN Pavement Rehab Gross Exp	-	-	-	24,705	27,224	42,831	49,370	55,330	1,148	502	54,641	103,061	358,812	358,812
Municipal Owned Roads - MRN Upgrade Gross Expenditure	-	-	59,425	29,241	28,809	35,753	22,584	8,955	51,093	9,121	16,561	13,254	274,796	274,796
Municipal Owned Roads - MRN Seismic Gross Expenditures	-	-	11,513	6,790	14,813	4,330	9,740	12,060	22,791	5,915	10,740	8,596	107,289	107,289
	-	-	70,938	60,736	70,846	82,914	81,693	76,345	75,033	15,539	81,942	124,911	740,897	740,897
Total (not NEW)	-	-	1,015,989	1,184,538	1,453,026	1,614,815	1,663,574	1,801,114	787,500	609,755	790,086	762,939	11,683,337	11,683,337
Total NEW	-	-	-	-	-	-	-	-	-	-	-	-	-	-
GRAND TOTAL	-	-	1,015,989	1,184,538	1,453,026	1,614,815	1,663,574	1,801,114	787,500	609,755	790,086	762,939	11,683,337	11,683,337
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

OK
 SP (IP 2024)

Capital Expenditures from Capital File

FTA FM ScT Mar 17 2024 - FLEX BUD 30

Capital Expenditures Summary (in thousands of dollars)

Gross Capital Expenditures from Capital File **BEFORE** Fed/Prov/Other Recoveries (Asset Ownership Transfers); incl Land; incl some MRN Expenditures (later reclassified to Operating Expenses) and Non-Capital Expenses directly associated with Capital Projects

11,683,337

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total	10 yr Total 2023 to 2032
Funding For FTA Assets														
Federal														
CAP.FICIP.05.IA	-	-	(97,423)	(107,581)	(126,187)	(32,504)	(29,999)	(38,099)	-	-	-	-	(431,794)	(431,794)
CAP.FPTIF.05.IA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CAP.FPTF.05.IA	-	-	-	-	-	(4,121)	(7,373)	(4,285)	(33,907)	(37,765)	(6,002)	(12,596)	(106,049)	(106,049)
CAP.FZETF.05.IA	-	-	(254)	(6,020)	(23,950)	-	-	-	-	-	-	-	(30,225)	(30,225)
	-	-	(97,678)	(113,601)	(150,138)	(36,625)	(37,371)	(42,385)	(33,907)	(37,765)	(6,002)	(12,596)	(568,067)	(568,067)
Provincial														
CAP.PPTIF.05.IA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Future Use	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Regional														
CAP.FGT.00.IA	-	-	(98,288)	(183,193)	(57,587)	(241,904)	(177,025)	(49,203)	(165,919)	-	(139,696)	(254,794)	(1,367,609)	(1,367,609)
CAP.FGT.10.IA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CAP.OGEN.00.IA	-	-	(14,441)	(21,135)	(270)	(16,139)	(157)	(487)	(649)	(1,122)	(1,165)	(2,175)	(57,740)	(57,740)
	-	-	(112,728)	(204,328)	(57,857)	(258,043)	(177,183)	(49,690)	(166,568)	(1,122)	(140,861)	(256,969)	(1,425,349)	(1,425,349)
P3 Financing														
CAP.P3FIN	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	(210,406)	(317,929)	(207,994)	(294,669)	(214,554)	(92,075)	(200,475)	(38,887)	(146,863)	(269,565)	(1,993,417)	(1,993,417)
Recoveries for Assets not owned by FTA														
Federal Recoveries														
CAP.RECOVERY.FED.ICIP.IA	-	-	(16,443)	(109,148)	(244,991)	(297,758)	(343,864)	(461,696)	-	-	-	-	(1,473,901)	(1,473,901)
CAP.RECOVERY.FED.PTF.IA	-	-	-	-	-	(17,289)	(42,795)	(63,623)	(22,243)	(30,120)	(36,521)	(70,804)	(283,394)	(283,394)
CAP.RECOVERY.FED.PTIF.IA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CAP.RECOVERY.FED.STIM.IA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	(16,443)	(109,148)	(244,991)	(315,047)	(386,660)	(525,319)	(22,243)	(30,120)	(36,521)	(70,804)	(1,757,296)	(1,757,296)
Provincial Recoveries														
CAP.RECOVERY.PROV.BSP-SA.IA	-	-	(2,782)	(8,414)	(19,190)	-	-	-	-	-	-	-	(30,385)	(30,385)
CAP.RECOVERY.PROV.ICIP.IA	-	-	(224,523)	(201,742)	(191,832)	(226,000)	(215,157)	(273,342)	(23,370)	(37,181)	(148,507)	-	(1,541,655)	(1,541,655)
CAP.RECOVERY.PROV.OTHER.IA	-	-	(136,279)	(178,509)	(250,780)	(300,634)	(320,378)	(417,703)	-	-	-	-	(1,604,283)	(1,604,283)
CAP.RECOVERY.PROV.POF.IA	-	-	-	-	(6,378)	(25,983)	(55,269)	(33,396)	(59,856)	-	-	-	(180,881)	(180,881)
CAP.RECOVERY.PROV.PTF.IA	-	-	-	-	-	(24,269)	(60,218)	(87,270)	(27,919)	(45,180)	(54,781)	(106,206)	(405,843)	(405,843)
CAP.RECOVERY.PROV.PTIF.IA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	(363,584)	(388,665)	(468,180)	(576,887)	(651,022)	(811,711)	(111,144)	(82,361)	(203,288)	(106,206)	(3,763,047)	(3,763,047)
Other Recoveries														
CAP.RECOVERY.OTHER.IA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ALL Recoveries	-	-	(380,027)	(497,813)	(713,171)	(891,933)	(1,037,682)	(1,337,030)	(133,387)	(112,480)	(239,809)	(177,010)	(5,520,343)	(5,520,343)
GRAND TOTAL RECOVERIES and FUNDING	-	-	(590,434)	(815,742)	(921,165)	(1,186,602)	(1,252,236)	(1,429,105)	(333,862)	(151,368)	(386,672)	(446,575)	(7,513,760)	(7,513,760)
NET CAPITAL EXPENDITURES (FTA portion)	-	-	425,556	368,796	531,861	428,213	411,338	372,009	453,639	458,387	403,414	316,364	4,169,577	4,169,577
OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

OK
 SP (IP 2024)

Capital Expenditures Summary (in thousands of dollars)

Capital Expenditures from Capital File AFTER Fed/Prov/Other Recoveries (Asset Ownership Transfers); incl some MRN Expenditures (later reclassified to Operating Expenses) and Non-Capital Expenses directly associated with Capital Projects

6,162,994

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total	10 yr Total 2023 to 2032
Bus														
Bus - Equipment FTA Owned	-	-	3,373	-	-	-	-	-	-	-	-	-	3,373	3,373
Bus - Facilities FTA Owned	-	-	571	3,560	3,002	1,783	4,932	14,486	88,878	99,134	12,691	19,145	248,182	248,182
Bus - Infrastructure FTA Owned	-	-	96,217	142,676	116,566	11,362	941	-	-	-	-	-	367,762	367,762
Bus - Technology FTA Owned	-	-	10,183	5,684	875	14,674	30,297	23,412	9,835	17,031	17,669	32,997	162,657	162,657
Bus - Vehicles FTA Owned	-	-	47,701	97,205	94,981	278,452	183,627	60,163	210,690	20,057	170,452	352,203	1,515,531	1,515,531
	-	-	158,045	249,125	215,424	306,270	219,797	98,061	309,404	136,222	200,812	404,345	2,297,505	2,297,505
Rail														
Rail - Equipment FTA Owned	-	-	31,884	9,127	450	542	390	455	585	537	-	-	43,969	43,969
Rail - Facilities FTA Owned	-	-	44,943	44,211	68,712	58,126	50,585	107,869	198,395	306,430	226,638	12,068	1,117,977	1,117,977
Rail - Infrastructure FTA Owned	-	-	233,459	189,357	174,624	152,980	106,353	112,573	-	-	-	-	969,345	969,345
Rail - Technology FTA Owned	-	-	19,846	22,646	22,844	30,268	54,694	29,370	3,495	4,667	4,062	3,325	195,216	195,216
Rail - Vehicles FTA Owned	-	-	16,256	73,397	157,095	50,790	61,109	2,177	1,666	-	-	-	362,491	362,491
	-	-	346,387	338,738	423,725	292,706	273,131	252,444	204,141	311,634	230,700	15,392	2,688,999	2,688,999
Corporate														
Corporate - Equipment FTA Owned	-	-	0	-	-	-	-	-	-	-	-	-	0	0
Corporate - Facilities FTA Owned	-	-	13,275	12,850	9,487	11,441	2,053	3,355	-	-	-	-	52,461	52,461
Corporate - Infrastructure FTA Owned	-	-	5,184	-	-	-	-	-	-	-	-	-	5,184	5,184
Corporate - Technology FTA Owned	-	-	12,398	9,323	8,487	13,623	23,832	23,089	45,399	27,850	25,874	32,520	222,393	222,393
Corporate - Vehicles FTA Owned	-	-	63	-	-	-	-	-	-	-	-	-	63	63
	-	-	30,919	22,173	17,974	25,063	25,885	26,444	45,399	27,850	25,874	32,520	280,100	280,100
FTA Owned Roads and Bridges														
FTA Owned Roads and Bridges - Cycling FTA Owned	-	-	8,475	3,335	-	4,803	16,446	-	-	-	-	-	33,059	33,059
FTA Owned Roads and Bridges - Bridges FTA Owned	-	-	12,538	1,339	-	-	-	-	-	-	-	-	13,878	13,878
	-	-	21,013	4,674	-	4,803	16,446	-	-	-	-	-	46,937	46,937
Municipal Owned Walking and Cycling														
Municipal Owned Walking and Cycling - Walking FTA Owned	-	-	1,921	2,312	3,611	1,379	429	-	-	-	-	-	9,651	9,651
Municipal Owned Walking and Cycling - Regional Cycling FTA Owned	-	-	6,739	8,968	8,276	9,746	8,510	10,789	20,138	6,030	10,948	8,762	98,906	98,906
	-	-	8,660	11,280	11,886	11,125	8,939	10,789	20,138	6,030	10,948	8,762	108,558	108,558
Municipal Owned Roads														
Municipal Owned Roads - MRN Pavement Rehab FTA Owned	-	-	-	24,705	27,224	42,831	49,370	55,330	1,148	502	54,641	103,061	358,812	358,812
Municipal Owned Roads - MRN Upgrade FTA Owned	-	-	59,425	29,241	28,809	35,753	22,584	8,955	51,093	9,121	16,561	13,254	274,796	274,796
Municipal Owned Roads - MRN Seismic FTA Owned	-	-	11,513	6,790	14,813	4,330	9,740	12,060	22,791	5,915	10,740	8,596	107,289	107,289
	-	-	70,938	60,736	70,846	82,914	81,693	76,345	75,033	15,539	81,942	124,911	740,897	740,897
Total (not NEW)	-	-	635,962	686,725	739,855	722,882	625,892	464,084	654,113	497,274	550,277	585,930	6,162,994	6,162,994
Total NEW	-	-	-	-	-	-	-	-	-	-	-	-	-	-
GRAND TOTAL	-	-	635,962	686,725	739,855	722,882	625,892	464,084	654,113	497,274	550,277	585,930	6,162,994	6,162,994
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

OK
 SP (IP 2024)

Capital Expenditures Summary (in thousands of dollars)

Capital Expenditures from Capital File **AFTER** Fed/Prov/Other Recoveries (Asset Ownership Transfers); incl some MRN Expenditures (later reclassified to Operating Expenses) and Non-Capital Expenses directly associated with Capital Projects

6,162,994	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total	10 yr Total 2023 to 2032
Funding For FTA Assets														
Federal														
CAP.FCIP.05.IA	-	-	(97,423)	(107,581)	(126,187)	(32,504)	(29,999)	(38,099)	-	-	-	-	(431,794)	(431,794)
CAP.FPTIF.05.IA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CAP.FPTF.05.IA	-	-	-	-	-	(4,121)	(7,373)	(4,285)	(33,907)	(37,765)	(6,002)	(12,596)	(106,049)	(106,049)
CAP.FZETF.05.IA	-	-	(254)	(6,020)	(23,950)	-	-	-	-	-	-	-	(30,225)	(30,225)
	-	-	(97,678)	(113,601)	(150,138)	(36,625)	(37,371)	(42,385)	(33,907)	(37,765)	(6,002)	(12,596)	(568,067)	(568,067)
Provincial														
CAP.PPTIF.05.IA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Future Use	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Regional														
CAP.FGT.00.IA	-	-	(98,288)	(183,193)	(57,587)	(241,904)	(177,025)	(49,203)	(165,919)	-	(139,696)	(254,794)	(1,367,609)	(1,367,609)
CAP.FGT.10.IA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CAP.OGEN.00.IA	-	-	(14,441)	(21,135)	(270)	(16,139)	(157)	(487)	(649)	(1,122)	(1,165)	(2,175)	(57,740)	(57,740)
	-	-	(112,728)	(204,328)	(57,857)	(258,043)	(177,183)	(49,690)	(166,568)	(1,122)	(140,861)	(256,969)	(1,425,349)	(1,425,349)
P3 Financing														
CAP.P3FIN	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
GRAND TOTAL Funding and P3	-	-	(210,406)	(317,929)	(207,994)	(294,669)	(214,554)	(92,075)	(200,475)	(38,887)	(146,863)	(269,565)	(1,993,417)	(1,993,417)
NET CAPITAL EXPENDITURES (FTA portion)	-	-	425,556	368,796	531,861	428,213	411,338	372,009	453,639	458,387	403,414	316,364	4,169,577	4,169,577

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

OK
 SP (IP 2024)

Capital Expenditures Summary (in thousands of dollars)
 (Fed/Prov/Other Recoveries (Asset Ownership Transfers))
 5,520,343

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total	10 yr Total 2023 to 2032
Bus														
Bus - Equipment Others Owned	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bus - Facilities Others Owned	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bus - Infrastructure Others Owned	-	-	1,238	-	-	-	-	-	-	-	-	-	1,238	1,238
Bus - Technology Others Owned	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bus - Vehicles Others Owned	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	1,238	-	-	-	-	-	-	-	-	-	1,238	1,238
Rail														
Rail - Equipment Others Owned	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rail - Facilities Others Owned	-	-	-	37	578	2,582	9,683	26,522	35,450	58,812	193,094	138,777	465,535	465,535
Rail - Infrastructure Others Owned	-	-	375,482	496,604	705,029	822,181	876,176	1,142,343	-	-	-	-	4,417,815	4,417,815
Rail - Technology Others Owned	-	-	127	349	6,669	61,411	128,559	140,949	40,194	53,669	46,715	38,233	516,875	516,875
Rail - Vehicles Others Owned	-	-	3,180	822	895	739	-	-	-	-	-	-	5,636	5,636
	-	-	378,789	497,813	713,171	886,912	1,014,418	1,309,815	75,644	112,480	239,809	177,010	5,405,860	5,405,860
Corporate														
Corporate - Equipment Others Owned	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate - Facilities Others Owned	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate - Infrastructure Others Owned	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate - Technology Others Owned	-	-	-	-	-	5,021	23,264	27,215	57,743	-	-	-	113,244	113,244
Corporate - Vehicles Others Owned	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	5,021	23,264	27,215	57,743	-	-	-	113,244	113,244
FTA Owned Roads and Bridges														
FTA Owned Roads and Bridges - Cycling Others Owned	-	-	-	-	-	-	-	-	-	-	-	-	-	-
FTA Owned Roads and Bridges - Bridges Others Owned	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Municipal Owned Walking and Cycling														
Municipal Owned Walking and Cycling - Walking Others Ov	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Municipal Owned Walking and Cycling - Regional Cycling O	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Municipal Owned Roads														
Municipal Owned Roads - MRN Pavement Rehab Others O	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Municipal Owned Roads - MRN Upgrade Others Owned	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Municipal Owned Roads - MRN Seismic Others Owned	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total (not NEW)	-	-	380,027	497,813	713,171	891,933	1,037,682	1,337,030	133,387	112,480	239,809	177,010	5,520,343	5,520,343
Total NEW	-	-	-	-	-	-	-	-	-	-	-	-	-	-
GRAND TOTAL	-	-	380,027	497,813	713,171	891,933	1,037,682	1,337,030	133,387	112,480	239,809	177,010	5,520,343	5,520,343
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

OK
 SP (IP 2024)

Capital Expenditures Summary (in thousands of dollars)
 (Fed/Prov/Other Recoveries (Asset Ownership Transfers))
 5,520,343

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total	10 yr Total 2023 to 2032
Recoveries for Assets not owned by FTA														
Federal Recoveries														
CAP.RECOVERY.FED.ICIP.IA	-	-	(16,443)	(109,148)	(244,991)	(297,758)	(343,864)	(461,696)	-	-	-	-	(1,473,901)	(1,473,901)
CAP.RECOVERY.FED.PTF.IA	-	-	-	-	-	(17,289)	(42,795)	(63,623)	(22,243)	(30,120)	(36,521)	(70,804)	(283,394)	(283,394)
CAP.RECOVERY.FED.PTIF.IA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CAP.RECOVERY.FED.STIM.IA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	(16,443)	(109,148)	(244,991)	(315,047)	(386,660)	(525,319)	(22,243)	(30,120)	(36,521)	(70,804)	(1,757,296)	(1,757,296)
Provincial Recoveries														
CAP.RECOVERY.PROV.BSP-SA.IA	-	-	(2,782)	(8,414)	(19,190)	-	-	-	-	-	-	-	(30,385)	(30,385)
CAP.RECOVERY.PROV.ICIP.IA	-	-	(224,523)	(201,742)	(191,832)	(226,000)	(215,157)	(273,342)	(23,370)	(37,181)	(148,507)	-	(1,541,655)	(1,541,655)
CAP.RECOVERY.PROV.OTHER.IA	-	-	(136,279)	(178,509)	(250,780)	(300,634)	(320,378)	(417,703)	-	-	-	-	(1,604,283)	(1,604,283)
CAP.RECOVERY.PROV.POF.IA	-	-	-	-	(6,378)	(25,983)	(55,269)	(33,396)	(59,856)	-	-	-	(180,881)	(180,881)
CAP.RECOVERY.PROV.PTF.IA	-	-	-	-	-	(24,269)	(60,218)	(87,270)	(27,919)	(45,180)	(54,781)	(106,206)	(405,843)	(405,843)
CAP.RECOVERY.PROV.PTIF.IA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	(363,584)	(388,665)	(468,180)	(576,887)	(651,022)	(811,711)	(111,144)	(82,361)	(203,288)	(106,206)	(3,763,047)	(3,763,047)
Other Recoveries														
CAP.RECOVERY.OTHER.IA	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ALL Recoveries	-	-	(380,027)	(497,813)	(713,171)	(891,933)	(1,037,682)	(1,337,030)	(133,387)	(112,480)	(239,809)	(177,010)	(5,520,343)	(5,520,343)

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

OK
 SP (IP 2024)

Capital Expenditures Summary (in thousands of dollars)

(Capital Funding Contributions - incl Fed/Prov/Other Subsidies and Fed/Prov/Other Recoveries (Asset Ownership Transfers), and P3 Funding until Capitalization)

(7,513,760)

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total	10 yr Total 2023 to 2032
Bus														
Bus - Equipment Subsidies	-	-	(596)	-	-	-	-	-	-	-	-	-	(596)	(596)
Bus - Facilities Subsidies	-	-	(254)	(1,586)	(1,337)	-	(318)	(1,180)	(32,250)	(34,900)	(3,029)	(7,045)	(81,900)	(81,900)
Bus - Infrastructure Subsidies	-	-	(52,470)	(112,503)	(20,564)	(4,133)	(422)	-	-	-	-	-	(190,094)	(190,094)
Bus - Technology Subsidies	-	-	-	-	-	(4,121)	(7,055)	(5,431)	(2,306)	(3,987)	(4,137)	(7,726)	(34,764)	(34,764)
Bus - Vehicles Subsidies	-	-	(45,961)	(82,674)	(66,162)	(241,904)	(177,025)	(49,203)	(165,919)	-	(139,696)	(254,794)	(1,223,339)	(1,223,339)
	-	-	(99,282)	(196,763)	(88,064)	(250,159)	(184,820)	(55,814)	(200,475)	(38,887)	(146,863)	(269,565)	(1,530,692)	(1,530,692)
Rail														
Rail - Equipment Subsidies	-	-	(8,598)	(2,572)	-	-	-	-	-	-	-	-	(11,170)	(11,170)
Rail - Facilities Subsidies	-	-	(12,519)	(12,251)	(15,314)	(2,583)	(9,683)	(26,522)	(35,450)	(58,812)	(193,094)	(138,777)	(505,005)	(505,005)
Rail - Infrastructure Subsidies	-	-	(459,413)	(576,491)	(753,636)	(866,431)	(905,910)	(1,178,604)	-	-	-	-	(4,740,485)	(4,740,485)
Rail - Technology Subsidies	-	-	(127)	(349)	(6,669)	(61,411)	(128,559)	(140,949)	(40,194)	(53,669)	(46,715)	(38,233)	(516,875)	(516,875)
Rail - Vehicles Subsidies	-	-	(10,029)	(27,316)	(57,482)	(998)	-	-	-	-	-	-	(95,825)	(95,825)
	-	-	(490,687)	(618,979)	(833,101)	(931,422)	(1,044,151)	(1,346,075)	(75,644)	(112,480)	(239,809)	(177,010)	(5,869,359)	(5,869,359)
Corporate														
Corporate - Equipment Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate - Facilities Subsidies	-	-	(465)	-	-	-	-	-	-	-	-	-	(465)	(465)
Corporate - Infrastructure Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate - Technology Subsidies	-	-	-	-	-	(5,021)	(23,264)	(27,215)	(57,743)	-	-	-	(113,244)	(113,244)
Corporate - Vehicles Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	(465)	-	-	(5,021)	(23,264)	(27,215)	(57,743)	-	-	-	(113,709)	(113,709)
FTA Owned Roads and Bridges														
FTA Owned Roads and Bridges - Cycling Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
FTA Owned Roads and Bridges - Bridges Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Municipal Owned Walking and Cycling														
Municipal Owned Walking and Cycling - Walking Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Municipal Owned Walking and Cycling - Regional Cycling S	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Municipal Owned Roads														
Municipal Owned Roads - MRN Pavement Rehab Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Municipal Owned Roads - MRN Upgrade Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Municipal Owned Roads - MRN Seismic Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total (not NEW)	-	-	(590,434)	(815,742)	(921,165)	(1,186,602)	(1,252,236)	(1,429,105)	(333,862)	(151,368)	(386,672)	(446,575)	(7,513,760)	(7,513,760)
Total NEW	-	-	-	-	-	-	-	-	-	-	-	-	-	-
GRAND TOTAL	-	-	(590,434)	(815,742)	(921,165)	(1,186,602)	(1,252,236)	(1,429,105)	(333,862)	(151,368)	(386,672)	(446,575)	(7,513,760)	(7,513,760)
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

OK
 SP (IP 2024)

Capital Expenditures Summary (in thousands of dollars)

(net of Fed/Prov/Other Subsidies and Fed/Prov/Other Recoveries (Asset Ownership Transfers), and P3 Funding until Capitalization;

4,169,577

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total	10 yr Total 2023 to 2032
Bus														
Bus - Equipment Net Expenditures	-	-	2,777	-	-	-	-	-	-	-	-	-	2,777	2,777
Bus - Facilities Net Expenditures	-	-	316	1,974	1,664	1,783	4,615	13,306	56,628	64,234	9,662	12,100	166,282	166,282
Bus - Infrastructure Net Expenditures	-	-	44,985	30,173	96,002	7,229	519	-	-	-	-	-	178,907	178,907
Bus - Technology Net Expenditures	-	-	10,183	5,684	875	10,553	23,242	17,981	7,529	13,043	13,532	25,271	127,894	127,894
Bus - Vehicles Net Expenditures	-	-	1,741	14,530	28,819	36,548	6,602	10,960	44,771	20,057	30,756	97,408	292,192	292,192
	-	-	60,002	52,361	127,360	56,112	34,977	42,247	108,929	97,335	53,950	134,779	768,051	768,051
Rail														
Rail - Equipment Net Expenditures	-	-	23,286	6,555	450	542	390	455	585	537	-	-	32,800	32,800
Rail - Facilities Net Expenditures	-	-	32,424	31,998	53,975	58,125	50,585	107,869	198,395	306,430	226,638	12,068	1,078,507	1,078,507
Rail - Infrastructure Net Expenditures	-	-	149,527	109,469	126,017	108,731	76,619	76,313	-	-	-	-	646,676	646,676
Rail - Technology Net Expenditures	-	-	19,846	22,646	22,844	30,268	54,694	29,370	3,495	4,667	4,062	3,325	195,216	195,216
Rail - Vehicles Net Expenditures	-	-	9,407	46,903	100,508	50,531	61,109	2,177	1,666	-	-	-	272,302	272,302
	-	-	234,489	217,572	303,795	248,196	243,397	216,184	204,141	311,634	230,700	15,392	2,225,500	2,225,500
Corporate														
Corporate - Equipment Net Expenditures	-	-	0	-	-	-	-	-	-	-	-	-	0	0
Corporate - Facilities Net Expenditures	-	-	12,810	12,850	9,487	11,441	2,053	3,355	-	-	-	-	51,996	51,996
Corporate - Infrastructure Net Expenditures	-	-	5,184	-	-	-	-	-	-	-	-	-	5,184	5,184
Corporate - Technology Net Expenditures	-	-	12,398	9,323	8,487	13,623	23,832	23,089	45,399	27,850	25,874	32,520	222,393	222,393
Corporate - Vehicles Net Expenditures	-	-	63	-	-	-	-	-	-	-	-	-	63	63
	-	-	30,454	22,173	17,974	25,063	25,885	26,444	45,399	27,850	25,874	32,520	279,635	279,635
FTA Owned Roads and Bridges														
FTA Owned Roads and Bridges - Cycling Net Expenditures	-	-	8,475	3,335	-	4,803	16,446	-	-	-	-	-	33,059	33,059
FTA Owned Roads and Bridges - Bridges Net Expenditures	-	-	12,538	1,339	-	-	-	-	-	-	-	-	13,878	13,878
	-	-	21,013	4,674	-	4,803	16,446	-	-	-	-	-	46,937	46,937
Municipal Owned Walking and Cycling														
Municipal Owned Walking and Cycling - Walking Net Expenditures	-	-	1,921	2,312	3,611	1,379	429	-	-	-	-	-	9,651	9,651
Municipal Owned Walking and Cycling - Regional Cycling Net Expenditures	-	-	6,739	8,968	8,276	9,746	8,510	10,789	20,138	6,030	10,948	8,762	98,906	98,906
	-	-	8,660	11,280	11,886	11,125	8,939	10,789	20,138	6,030	10,948	8,762	108,558	108,558
Municipal Owned Roads														
Municipal Owned Roads - MRN Pavement Rehab Net Expenditures	-	-	-	24,705	27,224	42,831	49,370	55,330	1,148	502	54,641	103,061	358,812	358,812
Municipal Owned Roads - MRN Upgrade Net Expenditures	-	-	59,425	29,241	28,809	35,753	22,584	8,955	51,093	9,121	16,561	13,254	274,796	274,796
Municipal Owned Roads - MRN Seismic Net Expenditures	-	-	11,513	6,790	14,813	4,330	9,740	12,060	22,791	5,915	10,740	8,596	107,289	107,289
	-	-	70,938	60,736	70,846	82,914	81,693	76,345	75,033	15,539	81,942	124,911	740,897	740,897
Total (not NEW)	-	-	425,556	368,796	531,861	428,213	411,338	372,009	453,639	458,387	403,414	316,364	4,169,577	4,169,577
Total NEW	-	-	-	-	-	-	-	-	-	-	-	-	-	-
GRAND TOTAL	-	-	425,556	368,796	531,861	428,213	411,338	372,009	453,639	458,387	403,414	316,364	4,169,577	4,169,577
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK
	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK	OK

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

Sort by Most Expensive
 Sort by FTA Most Expensive

1,581,132,818 (571,201,058) 1,009,931,759 (319,387,464) 1,062,489,389 1,581,132,818

Sort by Program Year min 2006 max 2036
 Sort by Face Value

Current View is "Sort by Program Year"

Capital Projects Summary of all ON Projects

Note: This report is by Original Project Number as used by the Capital Group

Project Number	Project Name	Capital Expenditures 2022 to 2036 (CAD)	Recoveries & Capital Contributions (CAD)	FTA Cost (CAD)	Fed Gas Tax (CAD)	LTD Face Value (CAD)	Program Year (Year)	2024 (CAD)
CAP PRJ Number 2024 04920	Capital Project Name 4920	1,072,167,011	(224,766,527)	847,400,483	-	896,637,301	2024	1,072,167,011
CAP PRJ Number 2024 04690	Capital Project Name 4690	221,611,962	(199,450,764)	22,161,198	(199,450,764)	22,514,628	2024	221,611,962
CAP PRJ Number 2024 05320	Capital Project Name 5320	133,263,000	(119,936,700)	13,326,300	(119,936,700)	13,538,924	2024	133,263,000
CAP PRJ Number 2024 04300	Capital Project Name 4300	58,797,971	(27,047,067)	31,750,904	-	32,380,371	2024	58,797,971
CAP PRJ Number 2024 04510	Capital Project Name 4510	25,165,189	-	25,165,189	-	25,165,189	2024	25,165,189
CAP PRJ Number 2024 04630	Capital Project Name 4630	16,931,659	-	16,931,659	-	16,931,659	2024	16,931,659
CAP PRJ Number 2024 04800	Capital Project Name 4800	13,914,587	-	13,914,587	-	14,620,470	2024	13,914,587
CAP PRJ Number 2024 04830	Capital Project Name 4830	10,968,002	-	10,968,002	-	11,474,870	2024	10,968,002
CAP PRJ Number 2024 04600	Capital Project Name 4600	8,221,730	-	8,221,730	-	8,221,730	2024	8,221,730
CAP PRJ Number 2024 04350	Capital Project Name 4350	7,560,822	-	7,560,822	-	7,811,806	2024	7,560,822
CAP PRJ Number 2024 04120	Capital Project Name 4120	5,046,428	-	5,046,428	-	5,377,373	2024	5,046,428
CAP PRJ Number 2024 04030	Capital Project Name 4030	4,032,700	-	4,032,700	-	4,249,002	2024	4,032,700
CAP PRJ Number 2024 04790	Capital Project Name 4790	3,451,756	-	3,451,756	-	3,566,067	2024	3,451,756
		1,581,132,818	(571,201,058)	1,009,931,759	(319,387,464)	1,062,489,389		1,581,132,818

⁽¹⁾ Program Year is the Budget Year the Capital Project was approved (AIP) or is expected to be approved by the FTA Board - it includes the full Gross Capital Expenditures for the Project for all years BEFORE Fed/Prov/Other Recoveries (Asset Ownership Transfers) including Land, including some MRN Expenditures (later reclassified to Operating Expenses) and Non-Capital Expenses directly associated with the Capital Project (later reclassified to Operating Expenses)

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

Debt Issue Date and Term b4 CFC

SP (IP 2024)

Debt Issuances Sorted by Date and Term

Summary by Term (ALL)	Dollars	% of Total
30 Year Debt	2,497,092,732	47.0
25 Year Debt	-	-
20 Year Debt	1,581,136,896	29.8
17 Year Debt	347,620,185	6.5
15 Year Debt	-	-
10 Year Debt	30,323,021	0.6
5 Year Debt	851,480,329	16.0
Weighted Avg Life (years)	22.045	OK
Total	5,307,653,163	100.0

Date Issue - Term (years)	Coupon (%)	Dollars	% of Total
Sep 2021 - 30	-	-	-
Sep 2021 - 25	-	-	-
Sep 2021 - 20	-	-	-
Sep 2021 - 17	-	-	-
Sep 2021 - 15	-	-	-
Sep 2021 - 10	-	-	-
Sep 2021 - 5	-	-	-
Weighted Avg Life (years)	0.000	OK	OK
Sep 2021	-	-	-

Date Issue - Term (years)	Coupon (%)	Dollars	% of Total
Sep 2022 - 30	-	-	-
Sep 2022 - 25	-	-	-
Sep 2022 - 20	-	-	-
Sep 2022 - 17	-	-	-
Sep 2022 - 15	-	-	-
Sep 2022 - 10	-	-	-
Sep 2022 - 5	-	-	-
Weighted Avg Life (years)	0.000	OK	OK
Sep 2022	-	-	-

Date Issue - Term (years)	Coupon (%)	Dollars	% of Total
Sep 2023 - 30	5.140	118,374,072	28.0
Sep 2023 - 25	-	-	-
Sep 2023 - 20	5.148	228,716,940	54.0
Sep 2023 - 17	5.152	1,962,148	0.5
Sep 2023 - 15	-	-	-
Sep 2023 - 10	5.160	17,496,719	4.1
Sep 2023 - 5	5.170	56,939,042	13.4
Weighted Avg Life (years)	20.351	OK	OK
Sep 2023	-	423,488,921	100.0

Date Issue - Term (years)	Coupon (%)	Dollars	% of Total
Sep 2024 - 30	4.473	138,922,879	36.0
Sep 2024 - 25	-	-	-
Sep 2024 - 20	4.481	200,936,797	52.1
Sep 2024 - 17	4.485	7,400,159	1.9
Sep 2024 - 15	-	-	-
Sep 2024 - 10	4.493	3,923,215	1.0
Sep 2024 - 5	4.503	34,431,257	8.9
Weighted Avg Life (years)	22.104	OK	OK
Sep 2024	-	385,614,308	100.0

Date Issue - Term (years)	Coupon (%)	Dollars	% of Total
Sep 2025 - 30	3.806	337,071,294	60.3
Sep 2025 - 25	-	-	-
Sep 2025 - 20	3.814	177,407,389	31.7
Sep 2025 - 17	3.818	28,777,029	5.1
Sep 2025 - 15	-	-	-
Sep 2025 - 10	3.826	3,653,112	0.7
Sep 2025 - 5	3.836	12,278,574	2.2
Weighted Avg Life (years)	25.479	OK	OK
Sep 2025	-	559,187,398	100.0

Date Issue - Term (years)	Coupon (%)	Dollars	% of Total
Sep 2026 - 30	3.140	215,624,050	46.9
Sep 2026 - 25	-	-	-
Sep 2026 - 20	3.148	176,803,168	38.5
Sep 2026 - 17	3.152	24,147,672	5.3
Sep 2026 - 15	-	-	-
Sep 2026 - 10	3.160	4,550,985	1.0
Sep 2026 - 5	3.170	38,259,456	8.3
Weighted Avg Life (years)	23.188	OK	OK
Sep 2026	-	459,385,331	100.0

Date Issue - Term (years)	Coupon (%)	Dollars	% of Total
Sep 2027 - 30	3.140	244,825,948	55.8
Sep 2027 - 25	-	-	-
Sep 2027 - 20	3.148	137,058,428	31.2
Sep 2027 - 17	3.152	6,640,646	1.5
Sep 2027 - 15	-	-	-
Sep 2027 - 10	3.160	698,989	0.2
Sep 2027 - 5	3.170	49,418,602	11.3
Weighted Avg Life (years)	23.830	OK	OK
Sep 2027	-	438,642,613	100.0

Date Issue - Term (years)	Coupon (%)	Dollars	% of Total
Sep 2028 - 30	3.140	248,344,498	62.7
Sep 2028 - 25	-	-	-
Sep 2028 - 20	3.148	94,420,707	23.8
Sep 2028 - 17	3.152	4,934,303	1.2
Sep 2028 - 15	-	-	-
Sep 2028 - 10	-	-	-
Sep 2028 - 5	3.170	48,554,812	12.3
Weighted Avg Life (years)	24.392	OK	OK
Sep 2028	-	396,254,320	100.0

Date Issue - Term (years)	Coupon (%)	Dollars	% of Total
Sep 2029 - 30	3.140	284,655,477	59.9
Sep 2029 - 25	-	-	-
Sep 2029 - 20	3.148	96,707,581	20.4
Sep 2029 - 17	3.152	18,195,225	3.8
Sep 2029 - 15	-	-	-
Sep 2029 - 10	-	-	-
Sep 2029 - 5	3.170	75,280,364	15.9
Weighted Avg Life (years)	23.502	OK	OK
Sep 2029	-	474,838,646	100.0

Date Issue - Term (years)	Coupon (%)	Dollars	% of Total
Sep 2030 - 30	3.140	404,720,844	84.7
Sep 2030 - 25	-	-	-
Sep 2030 - 20	3.148	23,235,301	4.9
Sep 2030 - 17	-	-	-
Sep 2030 - 15	-	-	-
Sep 2030 - 10	-	-	-
Sep 2030 - 5	3.170	49,637,112	10.4
Weighted Avg Life (years)	26.915	OK	OK
Sep 2030	-	477,593,257	100.0

Date Issue - Term (years)	Coupon (%)	Dollars	% of Total
Sep 2031 - 30	3.140	276,521,654	64.4
Sep 2031 - 25	-	-	-
Sep 2031 - 20	3.148	94,277,406	22.0
Sep 2031 - 17	3.152	15,766,127	3.7
Sep 2031 - 15	-	-	-
Sep 2031 - 10	-	-	-
Sep 2031 - 5	3.170	42,602,273	9.9
Weighted Avg Life (years)	24.844	OK	OK
Sep 2031	-	429,167,460	100.0

Date Issue - Term (years)	Coupon (%)	Dollars	% of Total
Sep 2032 - 30	3.140	53,687,988	16.8
Sep 2032 - 25	-	-	-
Sep 2032 - 20	3.148	134,075,824	41.8
Sep 2032 - 17	3.152	28,756,057	9.0
Sep 2032 - 15	-	-	-
Sep 2032 - 10	-	-	-
Sep 2032 - 5	3.170	103,971,822	32.4
Weighted Avg Life (years)	16.540	OK	OK
Sep 2032	-	320,491,691	100.0

Date Issue - Term (years)	Coupon (%)	Dollars	% of Total
Sep 2033 - 30	3.140	31,025,579	12.8
Sep 2033 - 25	-	-	-
Sep 2033 - 20	3.148	83,187,340	34.3
Sep 2033 - 17	3.152	35,657,131	14.7
Sep 2033 - 15	-	-	-
Sep 2033 - 10	-	-	-
Sep 2033 - 5	3.170	92,604,516	38.2
Weighted Avg Life (years)	15.110	OK	OK
Sep 2033	-	242,474,565	100.0

Date Issue - Term (years)	Coupon (%)	Dollars	% of Total
Sep 2034 - 30	3.140	63,973,460	23.4
Sep 2034 - 25	-	-	-
Sep 2034 - 20	3.148	80,943,583	29.6
Sep 2034 - 17	3.152	18,109,341	6.6
Sep 2034 - 15	-	-	-
Sep 2034 - 10	-	-	-
Sep 2034 - 5	3.170	110,087,391	40.3
Weighted Avg Life (years)	16.097	OK	OK
Sep 2034	-	273,113,775	100.0

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

Debt Issue Date and Term b4 CFC

SP (IP 2024)

Debt Issuances Sorted by Date and Term

Date Issue - Term (years)	Coupon (%)	Dollars	% of Total
Sep 2035 - 30	3.140	44,986,443	21.7
Sep 2035 - 25	-	-	-
Sep 2035 - 20	3.148	52,703,741	25.4
Sep 2035 - 17	3.152	64,673,919	31.1
Sep 2035 - 15	-	-	-
Sep 2035 - 10	-	-	-
Sep 2035 - 5	3.170	45,327,301	21.8
Weighted Avg Life (years)	17.958	OK	OK
Sep 2035		207,691,404	100.0

Date Issue - Term (years)	Coupon (%)	Dollars	% of Total
Sep 2036 - 30	3.140	34,358,546	15.6
Sep 2036 - 25	-	-	-
Sep 2036 - 20	3.148	662,690	0.3
Sep 2036 - 17	3.152	92,600,428	42.1
Sep 2036 - 15	-	-	-
Sep 2036 - 10	-	-	-
Sep 2036 - 5	3.170	92,087,809	41.9
Weighted Avg Life (years)	14.012	OK	OK
Sep 2036		219,709,474	100.0

Summary by Term (ALL)	Dollars	% of Total
30 Year Debt	2,497,092,732	47.0
25 Year Debt	-	-
20 Year Debt	1,581,136,896	29.8
17 Year Debt	347,620,185	6.5
15 Year Debt	-	-
10 Year Debt	30,323,021	0.6
5 Year Debt	851,480,329	16.0
Weighted Avg Life (years)	22.045	OK
Total	5,307,653,163	100.0

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

Debt Issue Date and Term b4 CFC

SP (IP 2024)

Appendix 3 - Debt Term vs Asset Life (IP Borrowings before Cash for Capital)

Summary by Term (ALL)	Dollars	% of Total
100 Year Asset Life	21,735,996	0.4
65 Year Asset Life	26,870,740	0.5
60 Year Asset Life	114,959,054	2.2
50 Year Asset Life	-	-
45 Year Asset Life	-	-
40 Year Asset Life	118,541,681	2.2
35 Year Asset Life	1,235,474,788	23.3
30 Year Asset Life	979,510,473	18.5
25 Year Asset Life	-	-
20 Year Asset Life	1,538,862,785	29.0
17 Year Asset Life	347,620,185	6.5
15 Year Asset Life	42,274,111	0.8
10 Year Asset Life	30,323,021	0.6
8 Year Asset Life	-	-
7 Year Asset Life	128,842,797	2.4
5 Year Asset Life	722,637,532	13.6
Weighted Avg Life (years)	22.498	OK
Total	5,307,653,163	100.0

Date Issue - Term (years)	Dollars	% of Total
Sep 2021 - 100	-	-
Sep 2021 - 65	-	-
Sep 2021 - 60	-	-
Sep 2021 - 50	-	-
Sep 2021 - 45	-	-
Sep 2021 - 40	-	-
Sep 2021 - 35	-	-
Sep 2021 - 30	-	-
Sep 2021 - 25	-	-
Sep 2021 - 20	-	-
Sep 2021 - 17	-	-
Sep 2021 - 15	-	-
Sep 2021 - 10	-	-
Sep 2021 - 8	-	-
Sep 2021 - 7	-	-
Sep 2021 - 5	-	-
Weighted Avg Life (years)	0.000	OK
Sep 2021	-	-

Date Issue - Term (years)	Dollars	% of Total
Sep 2022 - 100	-	-
Sep 2022 - 65	-	-
Sep 2022 - 60	-	-
Sep 2022 - 50	-	-
Sep 2022 - 45	-	-
Sep 2022 - 40	-	-
Sep 2022 - 35	-	-
Sep 2022 - 30	-	-
Sep 2022 - 25	-	-
Sep 2022 - 20	-	-
Sep 2022 - 17	-	-
Sep 2022 - 15	-	-
Sep 2022 - 10	-	-
Sep 2022 - 8	-	-
Sep 2022 - 7	-	-
Sep 2022 - 5	-	-
Weighted Avg Life (years)	0.000	OK
Sep 2022	-	-

Date Issue - Term (years)	Dollars	% of Total
Sep 2023 - 100	-	-
Sep 2023 - 65	-	-
Sep 2023 - 60	-	-
Sep 2023 - 50	-	-
Sep 2023 - 45	-	-
Sep 2023 - 40	-	-
Sep 2023 - 35	-	-
Sep 2023 - 30	118,374,072	28.0
Sep 2023 - 25	-	-
Sep 2023 - 20	228,716,940	54.0
Sep 2023 - 17	1,962,148	0.5
Sep 2023 - 15	-	-
Sep 2023 - 10	17,496,719	4.1
Sep 2023 - 8	-	-
Sep 2023 - 7	66,583	0.0
Sep 2023 - 5	56,872,459	13.4
Weighted Avg Life (years)	20.352	OK
Sep 2023	423,488,921	100.0

Date Issue - Term (years)	Dollars	% of Total
Sep 2024 - 100	-	-
Sep 2024 - 65	-	-
Sep 2024 - 60	-	-
Sep 2024 - 50	-	-
Sep 2024 - 45	-	-
Sep 2024 - 40	-	-
Sep 2024 - 35	7,598,764	2.0
Sep 2024 - 30	131,324,115	34.1
Sep 2024 - 25	-	-
Sep 2024 - 20	198,442,668	51.5
Sep 2024 - 17	7,400,159	1.9
Sep 2024 - 15	2,494,130	0.6
Sep 2024 - 10	3,923,215	1.0
Sep 2024 - 8	-	-
Sep 2024 - 7	729,344	0.2
Sep 2024 - 5	33,701,913	8.7
Weighted Avg Life (years)	22.095	OK
Sep 2024	385,614,308	100.0

Date Issue - Term (years)	Dollars	% of Total
Sep 2025 - 100	-	-
Sep 2025 - 65	155,326	0.0
Sep 2025 - 60	-	-
Sep 2025 - 50	-	-
Sep 2025 - 45	-	-
Sep 2025 - 40	118,824	0.0
Sep 2025 - 35	19,403,266	3.5
Sep 2025 - 30	317,393,878	56.8
Sep 2025 - 25	-	-
Sep 2025 - 20	172,049,310	30.8
Sep 2025 - 17	28,777,029	5.1
Sep 2025 - 15	5,358,079	1.0
Sep 2025 - 10	3,653,112	0.7
Sep 2025 - 8	-	-
Sep 2025 - 7	-	-
Sep 2025 - 5	12,278,574	2.2
Weighted Avg Life (years)	25.468	OK
Sep 2025	559,187,398	100.0

Date Issue - Term (years)	Dollars	% of Total
Sep 2026 - 100	4,880,069	1.1
Sep 2026 - 65	1,764,664	0.4
Sep 2026 - 60	-	-
Sep 2026 - 50	-	-
Sep 2026 - 45	-	-
Sep 2026 - 40	8,954,328	1.9
Sep 2026 - 35	38,078,423	8.3
Sep 2026 - 30	161,946,566	35.3
Sep 2026 - 25	-	-
Sep 2026 - 20	169,189,006	36.8
Sep 2026 - 17	24,147,672	5.3
Sep 2026 - 15	7,614,163	1.7
Sep 2026 - 10	4,550,985	1.0
Sep 2026 - 8	-	-
Sep 2026 - 7	4,111,843	0.9
Sep 2026 - 5	34,147,613	7.4
Weighted Avg Life (years)	23.342	OK
Sep 2026	459,385,331	100.0

Date Issue - Term (years)	Dollars	% of Total
Sep 2027 - 100	16,855,927	3.8
Sep 2027 - 65	5,694,377	1.3
Sep 2027 - 60	-	-
Sep 2027 - 50	-	-
Sep 2027 - 45	-	-
Sep 2027 - 40	20,035,258	4.6
Sep 2027 - 35	54,859,953	12.5
Sep 2027 - 30	147,380,433	33.6
Sep 2027 - 25	-	-
Sep 2027 - 20	116,607,062	26.6
Sep 2027 - 17	6,640,646	1.5
Sep 2027 - 15	20,451,366	4.7
Sep 2027 - 10	698,989	0.2
Sep 2027 - 8	-	-
Sep 2027 - 7	-	-
Sep 2027 - 5	49,418,602	11.3
Weighted Avg Life (years)	24.160	OK
Sep 2027	438,642,613	100.0

Date Issue - Term (years)	Dollars	% of Total
Sep 2028 - 100	-	-
Sep 2028 - 65	1,319,807	0.3
Sep 2028 - 60	1,698,627	0.4
Sep 2028 - 50	-	-
Sep 2028 - 45	-	-
Sep 2028 - 40	26,316,039	6.6
Sep 2028 - 35	128,231,496	32.4
Sep 2028 - 30	90,778,528	22.9
Sep 2028 - 25	-	-
Sep 2028 - 20	93,058,484	23.5
Sep 2028 - 17	4,934,303	1.2
Sep 2028 - 15	1,362,223	0.3
Sep 2028 - 10	-	-
Sep 2028 - 8	-	-
Sep 2028 - 7	6,195,149	1.6
Sep 2028 - 5	42,359,663	10.7
Weighted Avg Life (years)	24.904	OK
Sep 2028	396,254,320	100.0

Financial Model - CONFIDENTIAL

Fictional Transportation Authority
 Bus, Rapid Transit Rail, Commuter Rail, and Seabus Public Transportation
 Large City, North America

Debt Issue Date and Term b4 CFC

SP (IP 2024)

Appendix 3 - Debt Term vs Asset Life (IP Borrowings before Cash for Capital)

Date Issue - Term (years)	Dollars	% of Total
Sep 2029 - 100	-	-
Sep 2029 - 65	1,411,939	0.3
Sep 2029 - 60	7,647,987	1.6
Sep 2029 - 50	-	-
Sep 2029 - 45	-	-
Sep 2029 - 40	373,180	0.1
Sep 2029 - 35	263,355,719	55.5
Sep 2029 - 30	11,866,653	2.5
Sep 2029 - 25	-	-
Sep 2029 - 20	95,170,543	20.0
Sep 2029 - 17	18,195,225	3.8
Sep 2029 - 15	1,537,038	0.3
Sep 2029 - 10	-	-
Sep 2029 - 8	-	-
Sep 2029 - 7	8,625,172	1.8
Sep 2029 - 5	66,655,192	14.0
Weighted Avg Life (years)	24.176	OK
Sep 2029	474,838,646	100.0

Date Issue - Term (years)	Dollars	% of Total
Sep 2030 - 100	-	-
Sep 2030 - 65	2,215,086	0.5
Sep 2030 - 60	13,248,358	2.8
Sep 2030 - 50	-	-
Sep 2030 - 45	-	-
Sep 2030 - 40	483,962	0.1
Sep 2030 - 35	388,327,210	81.3
Sep 2030 - 30	446,227	0.1
Sep 2030 - 25	-	-
Sep 2030 - 20	21,568,514	4.5
Sep 2030 - 17	-	-
Sep 2030 - 15	1,666,787	0.3
Sep 2030 - 10	-	-
Sep 2030 - 8	-	-
Sep 2030 - 7	14,914,359	3.1
Sep 2030 - 5	34,722,752	7.3
Weighted Avg Life (years)	27.942	OK
Sep 2030	477,593,257	100.0

Date Issue - Term (years)	Dollars	% of Total
Sep 2031 - 100	-	-
Sep 2031 - 65	2,810,776	0.7
Sep 2031 - 60	13,745,172	3.2
Sep 2031 - 50	-	-
Sep 2031 - 45	-	-
Sep 2031 - 40	-	-
Sep 2031 - 35	259,965,706	60.6
Sep 2031 - 30	-	-
Sep 2031 - 25	-	-
Sep 2031 - 20	92,889,782	21.6
Sep 2031 - 17	15,766,127	3.7
Sep 2031 - 15	1,387,624	0.3
Sep 2031 - 10	-	-
Sep 2031 - 8	-	-
Sep 2031 - 7	15,473,648	3.6
Sep 2031 - 5	27,128,625	6.3
Weighted Avg Life (years)	25.705	OK
Sep 2031	429,167,460	100.0

Date Issue - Term (years)	Dollars	% of Total
Sep 2032 - 100	-	-
Sep 2032 - 65	3,077,086	1.0
Sep 2032 - 60	25,669,108	8.0
Sep 2032 - 50	-	-
Sep 2032 - 45	-	-
Sep 2032 - 40	-	-
Sep 2032 - 35	24,941,794	7.8
Sep 2032 - 30	-	-
Sep 2032 - 25	-	-
Sep 2032 - 20	133,673,122	41.7
Sep 2032 - 17	28,756,057	9.0
Sep 2032 - 15	402,703	0.1
Sep 2032 - 10	-	-
Sep 2032 - 8	-	-
Sep 2032 - 7	-	-
Sep 2032 - 5	103,971,822	32.4
Weighted Avg Life (years)	17.069	OK
Sep 2032	320,491,691	100.0

Date Issue - Term (years)	Dollars	% of Total
Sep 2033 - 100	-	-
Sep 2033 - 65	2,496,521	1.0
Sep 2033 - 60	-	-
Sep 2033 - 50	-	-
Sep 2033 - 45	-	-
Sep 2033 - 40	13,353,001	5.5
Sep 2033 - 35	15,176,057	6.3
Sep 2033 - 30	-	-
Sep 2033 - 25	-	-
Sep 2033 - 20	83,187,340	34.3
Sep 2033 - 17	35,657,131	14.7
Sep 2033 - 15	-	-
Sep 2033 - 10	-	-
Sep 2033 - 8	-	-
Sep 2033 - 7	23,318,304	9.6
Sep 2033 - 5	69,286,212	28.6
Weighted Avg Life (years)	15.536	OK
Sep 2033	242,474,565	100.0

Date Issue - Term (years)	Dollars	% of Total
Sep 2034 - 100	-	-
Sep 2034 - 65	2,401,416	0.9
Sep 2034 - 60	21,221,490	7.8
Sep 2034 - 50	-	-
Sep 2034 - 45	-	-
Sep 2034 - 40	25,728,372	9.4
Sep 2034 - 35	14,622,182	5.4
Sep 2034 - 30	-	-
Sep 2034 - 25	-	-
Sep 2034 - 20	80,943,583	29.6
Sep 2034 - 17	18,109,341	6.6
Sep 2034 - 15	-	-
Sep 2034 - 10	-	-
Sep 2034 - 8	-	-
Sep 2034 - 7	22,464,687	8.2
Sep 2034 - 5	87,622,704	32.1
Weighted Avg Life (years)	16.945	OK
Sep 2034	273,113,775	100.0

Date Issue - Term (years)	Dollars	% of Total
Sep 2035 - 100	-	-
Sep 2035 - 65	1,539,437	0.7
Sep 2035 - 60	15,205,243	7.3
Sep 2035 - 50	-	-
Sep 2035 - 45	-	-
Sep 2035 - 40	18,305,433	8.8
Sep 2035 - 35	9,936,330	4.8
Sep 2035 - 30	-	-
Sep 2035 - 25	-	-
Sep 2035 - 20	52,703,741	25.4
Sep 2035 - 17	64,673,919	31.1
Sep 2035 - 15	-	-
Sep 2035 - 10	-	-
Sep 2035 - 8	-	-
Sep 2035 - 7	14,342,839	6.9
Sep 2035 - 5	30,984,462	14.9
Weighted Avg Life (years)	18.731	OK
Sep 2035	207,691,404	100.0

Date Issue - Term (years)	Dollars	% of Total
Sep 2036 - 100	-	-
Sep 2036 - 65	1,984,305	0.9
Sep 2036 - 60	16,523,068	7.5
Sep 2036 - 50	-	-
Sep 2036 - 45	-	-
Sep 2036 - 40	4,873,285	2.2
Sep 2036 - 35	10,977,889	5.0
Sep 2036 - 30	-	-
Sep 2036 - 25	-	-
Sep 2036 - 20	662,690	0.3
Sep 2036 - 17	92,600,428	42.1
Sep 2036 - 15	-	-
Sep 2036 - 10	-	-
Sep 2036 - 8	-	-
Sep 2036 - 7	18,600,869	8.5
Sep 2036 - 5	73,486,940	33.4
Weighted Avg Life (years)	14.706	OK
Sep 2036	219,709,474	100.0

Summary by Term (ALL)	Dollars	% of Total
100 Year Asset Life	21,735,996	0.4
65 Year Asset Life	26,870,740	0.5
60 Year Asset Life	114,959,054	2.2
50 Year Asset Life	-	-
45 Year Asset Life	-	-
40 Year Asset Life	118,541,681	2.2
35 Year Asset Life	1,235,474,788	23.3
30 Year Asset Life	979,510,473	18.5
25 Year Asset Life	-	-
20 Year Asset Life	1,538,862,785	29.0
17 Year Asset Life	347,620,185	6.5
15 Year Asset Life	42,274,111	0.8
10 Year Asset Life	30,323,021	0.6
8 Year Asset Life	-	-
7 Year Asset Life	128,842,797	2.4
5 Year Asset Life	722,637,532	13.6
Weighted Avg Life (years)	22.498	OK
Total	5,307,653,163	100.0