

This is a "IS, BS, CF model" template for a company with a twelve month fiscal year.

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Feb 23, 2003

"IS, BS, CF model" Template

ABC Company Financial Model - Confidential

Setup	
Full Company Name	ABC Company
Short Company Name	ABC
Fiscal Year End Month	Jul
Full Currency Units	Canadian dollars
Short Currency Units	CAD
Currency Factor	1,000
Full Currency Factor Text	thousands
Short Currency Factor Text	(000's)
Model Starts at Fiscal Year	2003
Include Actuals to:	
Month	Feb
Year	2003

Working Area of Model below (hidden rows)

Working Area of Model above (hidden rows)

**ABC Company Financial Model - Confidential**

Balance Sheet Check	OK	<b>Revenue, CAD, (000's)</b>	Original	New	Change	<b>EBITDA, CAD, (000's)</b>	Original	New	Change
Ending Cash Check	OK	FY 2003				FY 2003			
Cash Check	OK	FY 2004				FY 2004			
100% Total Check	OK	FY 2005				FY 2005			
Seasonality Check	OK	FY 2006				FY 2006			
		FY 2007				FY 2007			
		FY 2008				FY 2008			
		<b>Net Earnings, CAD, (000's)</b>	Original	New	Change	<b>Cash Surplus, CAD, (000's)</b>	Original	New	Change
		FY 2003				FY 2003			
		FY 2004				FY 2004			
		FY 2005				FY 2005			
		FY 2006				FY 2006			
		FY 2007				FY 2007			
		FY 2008				FY 2008			

**Zero Changes**

**Management Decisions for Fiscal 2003**

Also see 1024 X 768 Screen Shots at [www.vanfm.com/page4.html](http://www.vanfm.com/page4.html)

Pricing (CAD)	
Item 1	10.75
Item 2	6.58
Item 3	4.11

etc., etc.  
may also include capital asset acquisition

Also see 1024 X 768 Screen Shots at [www.vanfm.com/page4.html](http://www.vanfm.com/page4.html)

Balance Sheet Management	(days of Sales, end of year)	Seasonality
Accounts Receivable	30	03Act AR
Income Taxes Receivable	5	03Act Inc tax
Inventories	60	03Act Inv
Prepaid Expenses and Deposits	100	03Act Ppe
Other Current Assets	4	03Act Oca
Accounts Payable	30	03Act AP
Accrued Expenses	12	03Act Acc Ex
Taxes Payable	6	03Act Tax P
Other Accounts Payable	2	03Act Oap
Other Current Liability	2	03Act Ocl

**Management Expectations for Fiscal 2003**

Annual Sales (units)	Seasonality
Item 1	24,000 03Act Item 1
Item 2	35,000 03Act Item 2
Item 3	68,000 03Act Item 3

etc., etc., etc.  
also includes fixed and variable costs  
also includes interest rate expectations, cash management expectations.  
asset schedule including depreciation

Also see 1024 X 768 Screen Shots at [www.vanfm.com/page4.html](http://www.vanfm.com/page4.html)

Optimized for a display with resolution set to 1024 X 768  
A big right scroll (a click in the scroll area below) advances exactly one year

**ABC Company Financial Model - Confidential**

Balance Sheet Check	OK	<b>Revenue, CAD, (000's)</b>	Original	New	Change	<b>EBITDA, CAD, (000's)</b>	Original	New	Change
Ending Cash Check	OK	FY 2003				FY 2003			
Cash Check	OK	FY 2004				FY 2004			
100% Total Check	OK	FY 2005				FY 2005			
Seasonality Check	OK	FY 2006				FY 2006			
		FY 2007				FY 2007			
		FY 2008				FY 2008			
		<b>Net Earnings, CAD, (000's)</b>	Original	New	Change	<b>Cash Surplus, CAD, (000's)</b>	Original	New	Change
		FY 2003				FY 2003			
		FY 2004				FY 2004			
		FY 2005				FY 2005			
		FY 2006				FY 2006			
		FY 2007				FY 2007			
		FY 2008				FY 2008			

**Zero Changes**

**Management Decisions for Fiscal 2004**

Also see 1024 X 768 Screen Shots at [www.vanfm.com/page4.html](http://www.vanfm.com/page4.html)

Pricing (CAD)	
Item 1	10.75
Item 2	6.58
Item 3	4.11

etc., etc.  
may also include capital asset acquisition

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Taxes Payable	6	03Act Tax P
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Other Current Liability	2	03Act Ocl

**Management Expectations for Fiscal 2004**

Annual Sales (units)	Seasonality
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**ABC Company Financial Model - Confidential**

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Ending Cash Check	OK	FY 2003				FY 2003			
Cash Check	OK	FY 2004				FY 2004			
100% Total Check	OK	FY 2005				FY 2005			
Seasonality Check	OK	FY 2006				FY 2006			
		FY 2007				FY 2007			
		FY 2008				FY 2008			
		<b>Net Earnings, CAD, (000's)</b>	Original	New	Change	<b>Cash Surplus, CAD, (000's)</b>	Original	New	Change
		FY 2003				FY 2003			
		FY 2004				FY 2004			
		FY 2005				FY 2005			
		FY 2006				FY 2006			
		FY 2007				FY 2007			
		FY 2008				FY 2008			

**Zero Changes**

**Management Decisions for Fiscal 2005**

Also see 1024 X 768 Screen Shots at [www.vanfm.com/page4.html](http://www.vanfm.com/page4.html)

Pricing (CAD)	
Item 1	10.75
Item 2	6.58
Item 3	4.11

etc., etc.  
may also include capital asset acquisition

Also see 1024 X 768 Screen Shots at [www.vanfm.com/page4.html](http://www.vanfm.com/page4.html)

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Taxes Payable	6	03Act Tax P
Other Accounts Payable	2	03Act Oap
Other Current Liability	2	03Act Ocl

**Management Expectations for Fiscal 2005**

Annual Sales (units)	Seasonality
Item 1	24,000 03Act Item 1
Item 2	35,000 03Act Item 2
Item 3	68,000 03Act Item 3

etc., etc., etc.  
also includes fixed and variable costs  
also includes interest rate expectations, cash management expectations.  
asset schedule including depreciation

Also see 1024 X 768 Screen Shots at [www.vanfm.com/page4.html](http://www.vanfm.com/page4.html)

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A big right scroll (a click in the scroll area below) advances exactly one year

**ABC Company Financial Model - Confidential**

ABC Company  
Projected Income Statement  
in thousands of Canadian dollars

Build only one year, then copy this whole block (columns K to columns X inclusive) to the right for as many years as required.

for the period ended	Forecast Fiscal 2003											Fiscal 2003 Total	
	Aug 2002 Actual	Sep 2002 Actual	Oct 2002 Actual	Nov 2002 Actual	Dec 2002 Actual	Jan 2003 Actual	Feb 2003 Actual	Mar 2003 Forecast	Apr 2003 Forecast	May 2003 Forecast	Jun 2003 Forecast		Jul 2003 Forecast
Revenue													0 0 0 0
Variable Costs	0	0	0	0	0	0	0	0	0	0	0	0	0 0 0 0 0 0 0 0
Contribution Margin	0	0	0	0	0	0	0	0	0	0	0	0	0
Fixed Costs													0 0 0 0 0 0 0 0
Other Expenses (Income)	0	0	0	0	0	0	0	0	0	0	0	0	0 0
Misc Expenses (Income)													
Non Cash Expense (Income)													
EBITDA	0	0	0	0	0	0	0	0	0	0	0	0	0
Interest, Depreciation & Amortization													0 0 0 0 0
Interest Income													
Interest Expense													
Accrued Interest Expense													
Depreciation & Amortization													
Capital Taxes													
Earnings Before Income Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0
Income Taxes													0
Management Fees													0
Net Earnings	0	0	0	0	0	0	0	0	0	0	0	0	0

**ABC Company Financial Model - Confidential**

ABC Company  
 Projected Income Statement  
 in thousands of Canadian dollars

for the period ended	Forecast Fiscal 2004											Fiscal 2004 Total	
	Aug 2003 Forecast	Sep 2003 Forecast	Oct 2003 Forecast	Nov 2003 Forecast	Dec 2003 Forecast	Jan 2004 Forecast	Feb 2004 Forecast	Mar 2004 Forecast	Apr 2004 Forecast	May 2004 Forecast	Jun 2004 Forecast		Jul 2004 Forecast
Revenue													0 0 0 0
Variable Costs	0	0	0	0	0	0	0	0	0	0	0	0	0
Contribution Margin	0	0	0	0	0	0	0	0	0	0	0	0	0
Fixed Costs													0 0 0 0 0 0 0
Other Expenses (Income)	0	0	0	0	0	0	0	0	0	0	0	0	0
Misc Expenses (Income)													0
Non Cash Expense (Income)													0
EBITDA	0	0	0	0	0	0	0	0	0	0	0	0	0
Interest, Depreciation & Amortization													0 0 0 0 0
Interest Income													0
Interest Expense													0
Accrued Interest Expense													0
Depreciation & Amortization													0
Capital Taxes													0
Earnings Before Income Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0
Income Taxes													0
Management Fees													0
Net Earnings	0	0	0	0	0	0	0	0	0	0	0	0	0

**ABC Company Financial Model - Confidential**

ABC Company  
 Projected Income Statement  
 in thousands of Canadian dollars

for the period ended	Forecast Fiscal 2005											Fiscal 2005 Total	
	Aug 2004 Forecast	Sep 2004 Forecast	Oct 2004 Forecast	Nov 2004 Forecast	Dec 2004 Forecast	Jan 2005 Forecast	Feb 2005 Forecast	Mar 2005 Forecast	Apr 2005 Forecast	May 2005 Forecast	Jun 2005 Forecast		Jul 2005 Forecast
Revenue													0 0 0 0
Variable Costs	0	0	0	0	0	0	0	0	0	0	0	0	0
Contribution Margin	0	0	0	0	0	0	0	0	0	0	0	0	0
Fixed Costs													0 0 0 0 0 0 0
Other Expenses (Income)	0	0	0	0	0	0	0	0	0	0	0	0	0
Misc Expenses (Income)													0
Non Cash Expense (Income)													0
EBITDA	0	0	0	0	0	0	0	0	0	0	0	0	0
Interest, Depreciation & Amortization													0 0 0 0 0
Interest Income													0
Interest Expense													0
Accrued Interest Expense													0
Depreciation & Amortization													0
Capital Taxes													0
Earnings Before Income Taxes	0	0	0	0	0	0	0	0	0	0	0	0	0
Income Taxes													0
Management Fees													0
Net Earnings	0	0	0	0	0	0	0	0	0	0	0	0	0

**ABC Company Financial Model - Confidential**

ABC Company  
Projected Balance Sheet  
in thousands of Canadian dollars

Build only one year, then copy this whole block (columns K to columns X inclusive) to the right for as many years as required.

at the end of	Forecast Fiscal 2003											
	Aug 2002 Actual	Sep 2002 Actual	Oct 2002 Actual	Nov 2002 Actual	Dec 2002 Actual	Jan 2003 Actual	Feb 2003 Actual	Mar 2003 Forecast	Apr 2003 Forecast	May 2003 Forecast	Jun 2003 Forecast	Jul 2003 Forecast
<b>Assets</b>												
Current Assets												
Cash												
Accounts Receivable												
Income Taxes Receivable												
Inventories												
Prepaid Expenses & Deposits												
Other Current Assets												
	0	0	0	0	0	0	0	0	0	0	0	0
Fixed Assets												
	0	0	0	0	0	0	0	0	0	0	0	0
Accumulated Depreciation												
	0	0	0	0	0	0	0	0	0	0	0	0
Other Assets												
	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Assets</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Liabilities and Shareholders' Equity</b>												
Current Liabilities												
Accounts Payable												
Payroll Payable												
Accrued Expenses												
Taxes Payable												
Accounts Payable Other												
Current portion of LTD												
	0	0	0	0	0	0	0	0	0	0	0	0
Long Term Debt												
	0	0	0	0	0	0	0	0	0	0	0	0
Other Liabilities												
	0	0	0	0	0	0	0	0	0	0	0	0
Shareholders' Equity												
	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Liabilities and Shareholders' Equity</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**ABC Company Financial Model - Confidential**

ABC Company  
 Projected Balance Sheet  
 in thousands of Canadian dollars

at the end of

Assets  
 Current Assets  
   Cash  
   Accounts Receivable  
   Income Taxes Receivable  
   Inventories  
   Prepaid Expenses & Deposits  
   Other Current Assets

Fixed Assets

Accumulated Depreciation

Other Assets

**Total Assets**

Liabilities and Shareholders' Equity  
 Current Liabilities  
   Accounts Payable  
   Payroll Payable  
   Accrued Expenses  
   Taxes Payable  
   Accounts Payable Other  
   Current portion of LTD

Long Term Debt

Other Liabilities

Shareholders' Equity

**Total Liabilities and Shareholders' Equity**

	Forecast Fiscal 2004											
	Aug 2003	Sep 2003	Oct 2003	Nov 2003	Dec 2003	Jan 2004	Feb 2004	Mar 2004	Apr 2004	May 2004	Jun 2004	Jul 2004
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0

**ABC Company Financial Model - Confidential**

ABC Company  
 Projected Balance Sheet  
 in thousands of Canadian dollars

at the end of

Assets  
 Current Assets  
   Cash  
   Accounts Receivable  
   Income Taxes Receivable  
   Inventories  
   Prepaid Expenses & Deposits  
   Other Current Assets

Fixed Assets

Accumulated Depreciation

Other Assets

**Total Assets**

Liabilities and Shareholders' Equity  
 Current Liabilities  
   Accounts Payable  
   Payroll Payable  
   Accrued Expenses  
   Taxes Payable  
   Accounts Payable Other  
   Current portion of LTD

Long Term Debt

Other Liabilities

Shareholders' Equity

**Total Liabilities and Shareholders' Equity**

	Forecast Fiscal 2005											
	Aug 2004	Sep 2004	Oct 2004	Nov 2004	Dec 2004	Jan 2005	Feb 2005	Mar 2005	Apr 2005	May 2005	Jun 2005	Jul 2005
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0

**ABC Company Financial Model - Confidential**

ABC Company  
 Projected Cash Flow Statement  
 in thousands of Canadian dollars

Build only one year, then copy this whole block (columns K to columns X inclusive) to the right for as many years as required.

for the period ended

**Operating Activities**

Net Earnings  
 Depreciation & Amortization  
 Deferred Income Taxes  
 Accrued Interest  
 Non Cash Expenses

	Aug 2002	Sep 2002	Oct 2002	Nov 2002	Dec 2002	Forecast Fiscal 2003		Mar 2003	Apr 2003	May 2003	Jun 2003	Jul 2003	Fiscal 2003
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Forecast	Forecast	Forecast	Forecast	Forecast	Total
	0	0	0	0	0	0	0	0	0	0	0	0	0

Accounts Receivable  
 Income Taxes Receivable  
 Inventories  
 Prepaid Expenses & Deposits  
 Other Current Assets

	0	0	0	0	0	0	0	0	0	0	0	0	0
--	---	---	---	---	---	---	---	---	---	---	---	---	---

Accounts Payable  
 Payroll Payable  
 Accrued Expenses  
 Taxes Payable  
 Accounts Payable Other  
 Current portion of LTD

	0	0	0	0	0	0	0	0	0	0	0	0	0
--	---	---	---	---	---	---	---	---	---	---	---	---	---

**Net Cash Flows - Operating**

	0	0	0	0	0	0	0	0	0	0	0	0	0
--	---	---	---	---	---	---	---	---	---	---	---	---	---

**Financing Activities**

Operating Line  
 LTD 1  
 LTD 2  
 LTD 3  
 LTD 4  
 LTD 5

	0	0	0	0	0	0	0	0	0	0	0	0	0
--	---	---	---	---	---	---	---	---	---	---	---	---	---

Paid in Capital  
 Dividends

**Net Cash Flows - Financing**

	0	0	0	0	0	0	0	0	0	0	0	0	0
--	---	---	---	---	---	---	---	---	---	---	---	---	---

**Investing activities**

Purchase of Equipment  
 Purchase o New Facilities  
 Other Investing Activities

	0	0	0	0	0	0	0	0	0	0	0	0	0
--	---	---	---	---	---	---	---	---	---	---	---	---	---

**Net Cash Flows - Investing**

	0	0	0	0	0	0	0	0	0	0	0	0	0
--	---	---	---	---	---	---	---	---	---	---	---	---	---

**Increase (Decrease) in Cash**

	0	0	0	0	0	0	0	0	0	0	0	0	0
--	---	---	---	---	---	---	---	---	---	---	---	---	---

Cash at beginning of Period  
 Ending Cash Balance

	0	0	0	0	0	0	0	0	0	0	0	0	0
--	---	---	---	---	---	---	---	---	---	---	---	---	---

**ABC Company Financial Model - Confidential**

ABC Company  
 Projected Cash Flow Statement  
 in thousands of Canadian dollars

for the period ended

	Forecast Fiscal 2004											Fiscal 2004	
	Aug 2003	Sep 2003	Oct 2003	Nov 2003	Dec 2003	Jan 2004	Feb 2004	Mar 2004	Apr 2004	May 2004	Jun 2004	Jul 2004	Total
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
<b>Operating Activities</b>													
Net Earnings													0
Depreciation & Amortization													0
Deferred Income Taxes													0
Accrued Interest													0
Non Cash Expenses													0
	0	0	0	0	0	0	0	0	0	0	0	0	0
Accounts Receivable													0
Income Taxes Receivable													0
Inventories													0
Prepaid Expenses & Deposits													0
Other Current Assets													0
Accounts Payable													0
Payroll Payable													0
Accrued Expenses													0
Taxes Payable													0
Accounts Payable Other													0
Current portion of LTD													0
	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Cash Flows - Operating</b>	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Financing Activities</b>													
Operating Line													0
LTD 1													0
LTD 2													0
LTD 3													0
LTD 4													0
LTD 5													0
Paid in Capital													0
Dividends													0
<b>Net Cash Flows - Financing</b>	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Investing activities</b>													
Purchase of Equipment													0
Purchase o New Facilities													0
Other Investing Activities													0
<b>Net Cash Flows - Investing</b>	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Increase (Decrease) in Cash</b>	0	0	0	0	0	0	0	0	0	0	0	0	0
Cash at beginning of Period	0	0	0	0	0	0	0	0	0	0	0	0	0
Ending Cash Balance	0	0	0	0	0	0	0	0	0	0	0	0	0

**ABC Company Financial Model - Confidential**

ABC Company  
 Projected Cash Flow Statement  
 in thousands of Canadian dollars

for the period ended

	Forecast Fiscal 2005											Fiscal 2005	
	Aug 2004	Sep 2004	Oct 2004	Nov 2004	Dec 2004	Jan 2005	Feb 2005	Mar 2005	Apr 2005	May 2005	Jun 2005	Jul 2005	Total
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
<b>Operating Activities</b>													
Net Earnings													0
Depreciation & Amortization													0
Deferred Income Taxes													0
Accrued Interest													0
Non Cash Expenses													0
	0	0	0	0	0	0	0	0	0	0	0	0	0
Accounts Receivable													0
Income Taxes Receivable													0
Inventories													0
Prepaid Expenses & Deposits													0
Other Current Assets													0
Accounts Payable													0
Payroll Payable													0
Accrued Expenses													0
Taxes Payable													0
Accounts Payable Other													0
Current portion of LTD													0
	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Cash Flows - Operating</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Financing Activities</b>													
Operating Line													0
LTD 1													0
LTD 2													0
LTD 3													0
LTD 4													0
LTD 5													0
Paid in Capital													0
Dividends													0
<b>Net Cash Flows - Financing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Investing activities</b>													
Purchase of Equipment													0
Purchase o New Facilities													0
Other Investing Activities													0
<b>Net Cash Flows - Investing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Increase (Decrease) in Cash</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Cash at beginning of Period	0	0	0	0	0	0	0	0	0	0	0	0	0
Ending Cash Balance	0	0	0	0	0	0	0	0	0	0	0	0	0